

FAIRCHILD CORP  
Form 10-Q  
August 14, 2008

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Quarterly Period Ended June 30, 2008  
Commission File Number 1-6560

THE FAIRCHILD CORPORATION  
(Exact name of Registrant as specified in its charter)

Delaware  
(State of incorporation or organization)

34-0728587  
(I.R.S. Employer Identification No.)

1750 Tysons Boulevard, Suite 1400, McLean, VA 22102  
(Address of principal executive offices)

(703) 478-5800  
(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past ninety (90) days:  Yes  No.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "non-accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Check one:  
 Large accelerated filer,  Accelerated filer,  Non-accelerated filer,  Smaller reporting company.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
 Yes  No

On July 31, 2008, the number of shares outstanding of each of the Registrant's classes of common stock was as follows:

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| Title of Class                         |            |
|--|------------|
| Class A Common Stock, \$0.10 Par Value | 22,604,835 |
| Class B Common Stock, \$0.10 Par Value | 2,621,338  |

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THE FAIRCHILD CORPORATION INDEX TO QUARTERLY REPORT ON FORM 10-Q  
FOR THE PERIOD ENDED JUNE 30, 2008

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All references in this Quarterly Report on Form 10-Q to the terms “we,” “our,” “us,” the “Company,” and “Fairchild” mean The Fairchild Corporation and its subsidiaries. All references to “fiscal” in connection with a year shall mean the 12 months ended September 30th.



## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)

## ASSETS

|   | June 30, 2008<br>(unaudited) | September 30, 2007 |
|---|------------------------------|--------------------|
| <b>CURRENT ASSETS:</b>  |                              |                    |
| Cash and cash equivalents - unrestricted  | \$ 8,013                     | \$ 9,527           |
| Cash and cash equivalents - restricted  | 4,692                        | 3,243              |
| Short-term investments - unrestricted   | 1,895                        | 2,192              |
| Short-term investments - restricted   | 4,318                        | 46,129             |
| Accounts receivable-trade, less allowances of \$1,545 and \$1,202                       | 16,301                       | 16,564             |
| Inventories, less reserves for obsolescence of \$18,879 and \$16,918                    | 141,294                      | 118,205            |
| Current assets of discontinued operations   | -                            | 1,338              |
| Prepaid expenses and other current assets   | 13,956                       | 10,031             |
| <b>Total Current Assets</b>   | <b>190,469</b>               | <b>207,229</b>     |
| <br>  |                              |                    |
| Property, plant and equipment, net of accumulated depreciation of \$41,919 and \$33,284 | 63,858                       | 56,523             |
| Goodwill  | 14,031                       | 13,721             |
| Amortizable intangible assets, net of accumulated amortization of \$2,952 and \$2,322   | 358                          | 892                |
| Non-amortizable intangible assets   | 38,106                       | 33,509             |
| Deferred loan fees  | 447                          | 1,525              |
| Long-term investments - unrestricted  | 3,249                        | 3,499              |
| Long-term investments - restricted  | 11,958                       | 21,190             |
| Notes receivable  | 2,345                        | 3,459              |
| Noncurrent assets of discontinued operations  | -                            | 7,879              |
| Other assets  | 8,510                        | 7,928              |
| <b>TOTAL ASSETS</b>   | <b>\$ 333,331</b>            | <b>\$ 357,354</b>  |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.

THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(In thousands, except per share data)

LIABILITIES AND STOCKHOLDERS' EQUITY

|   | June 30, 2008<br>(unaudited) | September 30, 2007 |
|---|------------------------------|--------------------|
| <b>CURRENT LIABILITIES:</b>   |                              |                    |
| Bank notes payable and current maturities of long-term debt   | \$ 22,444                    | \$ 36,235          |
| Accounts payable  | 59,870                       | 32,128             |
| Accrued liabilities:  |                              |                    |
| Salaries, wages and commissions   | 11,442                       | 10,521             |
| Insurance   | 6,120                        | 6,224              |
| Interest  | 186                          | 578                |
| Other accrued liabilities   | 27,958                       | 41,448             |
| Income taxes  | 478                          | 186                |
| Current liabilities of discontinued operations  | -                            | 13,139             |
| <b>Total Current Liabilities</b>  | <b>128,498</b>               | <b>140,459</b>     |
| Long-term debt, less current maturities   | 22,345                       | 25,767             |
| Other long-term liabilities   | 16,305                       | 15,247             |
| Pension liabilities   | 23,000                       | 34,825             |
| Retiree health care liabilities   | 15,339                       | 16,231             |
| Deferred tax liability  | 5,821                        | 4,884              |
| Noncurrent income taxes   | 4,362                        | 10,936             |
| Noncurrent liabilities of discontinued operations   | 16,110                       | 16,120             |
| <b>TOTAL LIABILITIES</b>  | <b>231,780</b>               | <b>264,469</b>     |
| Commitments and contingencies   |                              |                    |
| <b>STOCKHOLDERS' EQUITY:</b>  |                              |                    |
| Class A common stock, \$0.10 par value; 40,000 shares authorized,<br>30,480 shares issued and 22,605 shares outstanding | 3,047                        | 3,047              |
| Class B common stock, \$0.10 par value; 20,000 shares authorized,<br>2,621 shares issued and outstanding                | 262                          | 262                |
| Paid-in capital   | 232,657                      | 232,639            |
| Treasury stock, at cost, 7,875 shares of Class A common stock   | (76,352)                     | (76,352)           |
| Accumulated deficit   | (17,433)                     | (16,021)           |
| Note due from stockholder   | (43)                         | (43)               |
| Accumulated other comprehensive loss  | (40,587)                     | (50,647)           |
| <b>TOTAL STOCKHOLDERS' EQUITY</b>   | <b>101,551</b>               | <b>92,885</b>      |
| <b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>   | <b>\$ 333,331</b>            | <b>\$ 357,354</b>  |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.





**THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except per share data)

|  | Three months ended<br>June 30, |                 | Nine months ended<br>June 30, |                  |
|--|--------------------------------|-----------------|-------------------------------|------------------|
|  | 2008                           | 2007            | 2008                          | 2007             |
|  | (Unaudited)                    |                 | (Unaudited)                   |                  |
| <b>REVENUE:</b>  |                                |                 |                               |                  |
| Net sales  | \$ 126,693                     | \$ 117,928      | \$ 277,958                    | \$ 259,088       |
|  | 126,693                        | 117,928         | 277,958                       | 259,088          |
| <b>COSTS AND EXPENSES:</b>                                   |                                |                 |                               |                  |
| Cost of goods sold   | 69,020                         | 65,893          | 164,036                       | 153,171          |
| Selling, general & administrative                            | 52,510                         | 49,636          | 139,538                       | 126,406          |
| Other income, net  | (877)                          | (595)           | (1,434)                       | (4,460)          |
| Amortization of intangibles                                  | 241                            | 145             | 635                           | 423              |
|  | 120,894                        | 115,079         | 302,775                       | 275,540          |
| <b>OPERATING INCOME (LOSS)</b>                               | <b>5,799</b>                   | <b>2,849</b>    | <b>(24,817)</b>               | <b>(16,452)</b>  |
| Interest expense   | (1,468)                        | (2,386)         | (6,125)                       | (10,746)         |
| Interest income  | 166                            | 729             | 1,081                         | 2,479            |
| Net interest expense   | (1,302)                        | (1,657)         | (5,044)                       | (8,267)          |
| Investment income (expense), net                             | (147)                          | 3,536           | 348                           | 5,467            |
| Income (loss) from continuing operations before income taxes | 4,350                          | 4,728           | (29,513)                      | (19,252)         |
| Income tax provision   | (5,202)                        | (110)           | (1,970)                       | (766)            |
| Equity in income of affiliates, net                          | -                              | -               | -                             | 89               |
| Income (loss) from continuing operations                     | (852)                          | 4,618           | (31,483)                      | (19,929)         |
| Net income (loss) from discontinued operations               | 816                            | (2,140)         | 11,439                        | (5,302)          |
| Net gain on disposal of discontinued operations              | -                              | -               | 18,632                        | 45,315           |
| <b>NET EARNINGS (LOSS)</b>                                   | <b>\$ (36)</b>                 | <b>\$ 2,478</b> | <b>\$ (1,412)</b>             | <b>\$ 20,084</b> |
| <b>BASIC AND DILUTED EARNINGS (LOSS) PER SHARE:</b>          |                                |                 |                               |                  |
| Income (loss) from continuing operations                     | \$ (0.03)                      | \$ 0.18         | \$ (1.25)                     | \$ (0.79)        |
| Net income (loss) from discontinued operations               | 0.03                           | (0.08)          | 0.45                          | (0.21)           |
| Net gain on disposal of discontinued operations              | -                              | -               | 0.74                          | 1.80             |
| <b>NET EARNINGS (LOSS)</b>                                   | <b>\$ -</b>                    | <b>\$ 0.10</b>  | <b>\$ (0.06)</b>              | <b>\$ 0.80</b>   |
| <b>Weighted average shares outstanding:</b>                  |                                |                 |                               |                  |
| Basic and Diluted  | 25,226                         | 25,226          | 25,226                        | 25,226           |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.

THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(In thousands)

|   | Nine months ended<br>June 30, |           |
|---|-------------------------------|-----------|
|   | 2008                          | 2007      |
|   | (Unaudited)                   |           |
| Cash flows from operating activities:   |                               |           |
| Net earnings (loss)   | \$ (1,412)                    | \$ 20,084 |
| Adjustment to reconcile net earnings (loss) to net cash provided by<br>(used for) operating activities: |                               |           |
| Depreciation and amortization   | 8,112                         | 6,223     |
| Noncash interest expense  | 1,854                         | 3,217     |
| Provision for doubtful accounts   | 410                           | 224       |
| Reserve for inventory obsolescence  | 1,475                         | 309       |
| Deferred income taxes   | 1,007                         | -         |
| Gain on collection of note receivable   | -                             | (2,110)   |
| Compensation expense from stock options   | 18                            | 20        |
| Equity in income of affiliates  | -                             | (89)      |
| Loss from write-down of investments   | 250                           | -         |
| Realized gain from sale of investments  | (554)                         | (4,491)   |
| Net sales of trading securities   | 6,208                         | 42,876    |
| Change in cash and cash equivalents - restricted  | (1,449)                       | -         |
| Changes in operating assets and liabilities   | (22,772)                      | (11,957)  |
| Net cash provided by (used for) operating activities  | (6,853)                       | 54,306    |
| Cash flows from investing activities:   |                               |           |
| Purchases of property, plant and equipment  | (13,373)                      | (7,760)   |
| Purchase of available for sale securities   | (560)                         | -         |
| Net proceeds from the sale of available-for-sale securities   | 41,983                        | 624       |
| Proceeds from sale of equity investment in affiliates   | -                             | 95        |
| Changes in notes receivable   | 753                           | 4,048     |
| Net cash provided by (used for) investing activities  | 28,803                        | (2,993)   |
| Cash flows from financing activities:   |                               |           |
| Proceeds from issuance of debt  | 22,704                        | 14,703    |
| Debt repayments   | (42,071)                      | (32,935)  |
| Payment of financing fees   | (367)                         | (25)      |
| Net cash used for financing activities  | (19,734)                      | (18,257)  |
| Net increase in cash and cash equivalents from continuing operations                                    | 2,216                         | 33,056    |
| Cash flows from discontinued operations:  |                               |           |
| Cash flows from operating activities of discontinued operations   | (17,137)                      | (43,977)  |
| Cash flows from investing activities of discontinued operations   | 26,205                        | 12,500    |
| Cash flows from financing activities of discontinued operations   | (13,000)                      | -         |
| Net cash used for discontinued operations   | (3,932)                       | (31,477)  |
| Net change in cash and cash equivalents   | (1,716)                       | 1,579     |
| Effect of exchange rate changes on cash   | 202                           | 308       |
| Cash and cash equivalents, beginning of the period  | 9,527                         | 8,541     |
| Cash and cash equivalents, end of the period  | \$ 8,013                      | \$ 10,428 |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.

THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The condensed consolidated balance sheet as of June 30, 2008, and the condensed consolidated statements of operations and cash flows for the periods ended June 30, 2008 and 2007 have been prepared by us, without audit. In the opinion of management, all adjustments necessary to present fairly the financial position, results of operations, and cash flows at June 30, 2008, and for all periods presented, have been made.

The condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") for interim financial statements and the Securities and Exchange Commission's instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, certain information and footnote disclosures normally included in complete financial statements prepared in accordance with GAAP have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in our 2007 Annual Report on Form 10-K. The results of operations for the periods ended June 30, 2008 and June 30, 2007 are not necessarily indicative of the operating results for the full year. Certain amounts in the prior period financial statements have been reclassified to conform to the current presentation.

The financial position and operating results of our foreign operations are consolidated using, as the functional currency, the local currencies of the countries in which they are located. The balance sheet accounts are translated at exchange rates in effect at the end of the period, and the statement of operations accounts are translated at average exchange rates during the period. The resulting translation gains and losses are included as a separate component of stockholders' equity. Foreign currency transaction gains and losses are included in our statement of operations in the period in which they occur.

Liquidity

The Company has experienced losses and negative operating cash flows from its consolidated operations, after adjusting for proceeds from sale of securities classified as "trading", in each of the years for the three years ended September 30, 2007 and continuing through the nine months ended June 30, 2008. Based upon negotiations now underway, the Company believes its financial resources will be sufficient to fund its operations and other contractual obligations in the near term. Management is currently negotiating new financing arrangements, and is considering raising capital through the public markets and the sale of core and non-core assets, to meet Company obligations over the next twelve months. In addition, the Company is in the process of further reducing operational cash disbursements. However, there can be no assurance that management's plans will be successful and external factors could impact our ability to execute these alternatives and cash needs could be higher than expected. Thus, one or more unexpected events could adversely impact the Company. In the event our plans take longer than expected to meet the Company's short term obligations, the Company is in negotiations with its two largest shareholders to provide needed financing.

Inventories

Inventories are stated at the lower of cost or net realizable value. Cost is determined using the first-in, first-out ("FIFO") method. Inventories consisted of the following:

| (In thousands)                    | June 30, 2008 | September 30, 2007 |
|-----------------------------------|---------------|--------------------|
| Finished goods                    | \$ 137,173    | \$ 116,009         |
| Raw materials and work-in-process | 4,121         | 2,196              |
| Total inventories                 | \$ 141,294    | \$ 118,205         |

Stock-Based Compensation

In accordance with Statement of Financial Accounting Standards (“SFAS”) No. 123R, Share Based Payment, we recognized a nominal amount of compensation cost in the three and nine months ended June 30, 2008 and 2007. No tax benefit and deferred tax assets were recognized because our tax position reflects a full domestic valuation allowance against deferred tax assets.

Our employee stock option plan expired in April 2006 and our non-employee directors' stock option plan expired in September 2006. As of June 30, 2008, outstanding stock options on Class A common stock reflected only those stock options granted prior to the expiration of the plans. No stock options were granted during the nine months ended June 30, 2008. On June 30, 2008, we had outstanding stock option awards of 125,000, of which 80,000 stock option awards were vested. The Company is prohibited from entering any new stock option plans until March 2009.

### Comprehensive Income (Loss)

The activity in other comprehensive income (loss) was:

| (In thousands)   | Three months ended |          | Nine months ended |           |
|--|--------------------|----------|-------------------|-----------|
|  | June 30,<br>2008   | 2007     | June 30,<br>2008  | 2007      |
| Net earnings (loss)  | \$ (36)            | \$ 2,478 | \$ (1,412)        | \$ 20,084 |
| Employee benefit related   | 850                | -        | 2,130             | -         |
| Net unrealized holding gains (losses) on available-for-sale securities | (3,470)            | (3,378)  | (4,416)           | (1,431)   |
| Foreign currency translation adjustments                               | 2,993              | 607      | 12,346            | 4,425     |
| Other comprehensive income (loss)                                      | \$ 337             | \$ (293) | \$ 8,648          | \$ 23,078 |

The balance sheet components of accumulated other comprehensive loss were:

| (In thousands)  | June 30, 2008 | September 30, 2007 |
|---|---------------|--------------------|
| Defined benefit pension plans                                 | \$ (65,796)   | \$ (67,926)        |
| Net unrealized holding gains on available-for-sale securities | 1,229         | 5,645              |
| Foreign currency translation adjustments                      | 23,980        | 11,634             |
| Accumulated other comprehensive loss                          | \$ (40,587)   | \$ (50,647)        |

### Recently Issued Accounting Pronouncements

In December 2007, the Financial Accounting Standards Board issued SFAS No. 141(R), Business Combinations. This statement will change the way companies account for business combinations, requiring more assets and liabilities to be measured at fair value as of the acquisition date. Contingent consideration liabilities will require remeasurement at fair value in each subsequent reporting period. Acquisition related costs, such as fees for attorneys, accountants, and investment bankers, will be expensed as incurred and no longer be capitalized as part of the business purchase price. This statement provides for prospective application in fiscal years beginning on or after December 15, 2008, which is the Company's fiscal 2010, and earlier application is prohibited. SFAS No. 141(R) applies only to business combinations consummated after fiscal years beginning on or after the effective date, with the exception of income taxes. For all acquisitions, regardless of the consummation date, deferred tax assets and uncertain tax position adjustments occurring after the measurement period will be recorded as a component of income tax expense in accordance with SFAS No. 141(R), rather than adjusted through goodwill.

### 2. CASH EQUIVALENTS AND INVESTMENTS

Management determines the appropriate classification of our investments at the time of acquisition and reevaluates such determination at each balance sheet date. Cash equivalents and investments consist primarily of money market accounts, investments in United States government securities, investment grade corporate bonds, credit derivative obligations, and equity securities. Investments in common stock of public corporations are recorded at fair market value and classified as trading securities or available-for-sale securities. Investments in credit derivative obligations are recorded at fair market value and classified as available-for-sale securities. Other long-term investments do not have readily determinable fair values and consist primarily of investments in preferred and common shares of private

companies and limited partnerships.

Available-for-sale securities are carried at fair value, with unrealized holding gains and losses reported as accumulated other comprehensive income (loss), except to the extent that unrealized losses are deemed to be other than temporary, in which case such unrealized losses are reflected in earnings. Trading securities are carried at fair value, with unrealized holding gains and losses included in investment income. Investments in equity securities and limited partnerships that do not have readily determinable fair values are stated at cost and are categorized as other investments. Realized gains and losses are determined using the specific identification method based on the trade date of a transaction. Interest on government and corporate obligations are accrued at the balance sheet date.



A summary of the cash equivalents and investments held by us is as follows:

| (In thousands)   | June 30, 2008    |                      | September 30, 2007 |                      |
|--|------------------|----------------------|--------------------|----------------------|
|  | Fair Value       | Aggregate Cost Basis | Fair Value         | Aggregate Cost Basis |
| <b>Cash and cash equivalents:</b>                                  |                  |                      |                    |                      |
| Money market and other cash funds                                  | \$ 8,013         | \$ 8,013             | \$ 9,527           | \$ 9,527             |
| Money market and other cash funds - restricted                     | 4,692            | 4,692                | 3,243              | 3,243                |
| <b>Total cash and cash equivalents</b>                             | <b>12,705</b>    | <b>12,705</b>        | <b>12,770</b>      | <b>12,770</b>        |
| <b>Short-term investments:</b>                                     |                  |                      |                    |                      |
| Money market funds – available-for-sale – restricted (a)           | 4,318            | 4,318                | 32,485             | 32,485               |
| Equity securities – trading securities                             | 225              | 225                  | -                  | -                    |
| Equity and equivalent securities – available-for-sale              | 1,670            | 1,688                | 2,192              | 932                  |
| Equity and equivalent securities – available-for-sale - restricted | -                | -                    | 13,644             | 11,565               |
| <b>Total short-term investments</b>                                | <b>6,213</b>     | <b>6,231</b>         | <b>48,321</b>      | <b>44,982</b>        |
| <b>Long-term investments:</b>                                      |                  |                      |                    |                      |
| Money market funds – available-for-sale – restricted               | 6,340            | 6,340                | 6,643              | 6,643                |
| Corporate bonds – available-for-sale – restricted                  | -                | -                    | 6,300              | 6,300                |
| Equity and equivalent securities – available-for-sale – restricted | 5,618            | 4,371                | 8,247              | 5,941                |
| Other investments, at cost   | 3,249            | 3,249                | 3,499              | 3,499                |
| <b>Total long-term investments</b>                                 | <b>15,207</b>    | <b>13,960</b>        | <b>24,689</b>      | <b>22,383</b>        |
| <b>Total cash equivalents and investments</b>                      | <b>\$ 34,125</b> | <b>\$ 32,896</b>     | <b>\$ 85,780</b>   | <b>\$ 80,135</b>     |

Investment with a fair value of \$1.3 million at September 30, 2007 was reclassified to current assets of (a) discontinued operations.

On June 30, 2008 and September 30, 2007, we had restricted cash and investments of \$21.0 million and \$71.8 million, respectively, all of which are maintained as collateral for certain debt facilities, the Esser put option, environmental matters, and escrow arrangements. On both June 30, 2008 and September 30, 2007, cash of \$8.5 million is held by our European subsidiaries, which have debt agreements that place restrictions on the amount of cash that may be transferred outside the borrowing companies. For additional information on debt see Note 3.

On June 30, 2008, we had gross unrealized holding gains from available-for-sale securities of \$1.2 million. On September 30, 2007, we had gross unrealized holding gains from available-for-sale securities of \$5.6 million. We use the specific identification method to determine the gross realized gains (losses) from sales of available-for-sale securities.

## 3. DEBT

At June 30, 2008 and September 30, 2007, notes payable and long-term debt consisted of the following:

| (In thousands)  | June 30, 2008 | September 30, 2007 |
|---|---------------|--------------------|
| Revolving credit facilities – Hein Gericke                            | \$ 11,980     | \$ 11,410          |
| Revolving credit facilities – PoloExpress                             | 4,740         | -                  |
| Revolving credit facility – Aerospace                                 | -             | 12,042             |
| Current maturities of long-term debt                                  | 5,724         | 25,783             |
| Less: debt included in current liabilities of discontinued operations | -             | (13,000)           |
| Total notes payable and current maturities of long-term debt          | 22,444        | 36,235             |
| GoldenTree term loan – Corporate                                      | -             | 20,938             |
| Revolving credit facility – Aerospace                                 | 17,934        | -                  |
| Term loan agreement – Hein Gericke                                    | 1,501         | 3,711              |
| Term loan agreement – PoloExpress                                     | 3,318         | 6,992              |
| Promissory note – Corporate   | -             | 13,000             |
| GMAC credit facility – Hein Gericke                                   | 2,821         | 3,511              |
| Other notes payable, collateralized by assets                         | 2,329         | 2,674              |
| Capital lease obligations   | 166           | 724                |
| Less: current maturities of long-term debt                            | (5,724)       | (25,783)           |
| Net long-term debt  | 22,345        | 25,767             |
| Total debt  | \$ 44,789     | \$ 62,002          |

## Credit Facilities at Hein Gericke and PoloExpress

At June 30, 2008, our Hein Gericke and PoloExpress segments had outstanding borrowings of \$21.5 million (€13.6 million) due under their credit facilities with Stadtparkasse Düsseldorf and HSBC Trinkaus & Burkhardt AG. These facilities include a revolving credit facility at Hein Gericke GmbH, a seasonal credit facility at PoloExpress, a credit line at PoloExpress, and term loan facilities covering both segments.

The revolving credit facility at Hein Gericke Deutschland GmbH provides a credit line of €10.0 million (\$12.0 million outstanding and \$3.8 million available at June 30, 2008), at interest rates of 3.5% over the three-month Euribor (8.2% at June 30, 2008) and matures annually. For this revolving credit line, we must pay a 1.25% per annum non-utilization fee.

On March 1, 2006, our PoloExpress segment entered into an €11.0 million (\$17.4 million at June 30, 2008) seasonal credit line with Stadtparkasse Düsseldorf. The seasonal facility will reduce by €1.0 million per year. This facility expired on June 30, 2008, but was extended through August 15, 2008. On November 30, 2006, we amended the seasonal credit line with Stadtparkasse Düsseldorf to include HSBC Trinkaus & Burkhardt AG as a second lender. This amendment allows us to borrow the full €9.0 million (\$14.2 million at June 30, 2008) facility for the 2008 season. As of June 30, 2008, the outstanding balance under this facility was €3.0 million (\$4.7 million at June 30, 2008). The seasonal credit line bears interest at 1.5% over the three-month Euribor rate (6.2% at June 30, 2008), when utilized as a short-term credit facility, and 2.75% over the European Overnight Interest Average rate (7.0% at June 30, 2008), when utilized as an overdraft facility. In addition, we were required to pay a 1.25% per annum non-utilization fee on the available facility during the seasonal drawing period.

On February 18, 2008, our PoloExpress segment entered into a €2.0 million (\$3.2 million at June 30, 2008) credit line with Stadtparkasse Düsseldorf and HSBC Trinkaus & Burkhardt AG. This credit line expired on April 30, 2008,

but was extended through May 31, 2008, and bears interest at 2.75% over the European Overnight Interest Average rate (7.0% at June 30, 2008). As of June 30, 2008, borrowings under this facility had been repaid.

Outstanding borrowings under the term loan facilities have blended interest rates, with €3.1 million (\$4.8 million at June 30, 2008) bearing interest at 1% over the three-month Euribor rate (5.7% at June 30, 2008), with an interest rate cap protection in which our interest expense would not exceed 6% on 50% of debt; and the remaining €0.1 million (\$0.2 million at June 30, 2008) bearing interest at a fixed rate of 6%. The term loans mature on March 31, 2009, and are secured by the assets of Hein Gericke Deutschland GmbH and PoloExpress and specified guarantees provided by the German State of North Rhine-Westphalia.

The loan agreements require Hein Gericke Deutschland and PoloExpress to maintain compliance with certain covenants. The most restrictive of the covenants requires Hein Gericke Deutschland to maintain equity of €44.5 million (\$70.3 million at June 30, 2008), as defined in the loan contracts. No dividends may be paid by Hein Gericke Deutschland unless such covenants are met and dividends may be paid only up to its consolidated after tax profits. As of June 30, 2008, Hein Gericke borrowed approximately €5.5 million (\$8.7 million at June 30, 2008) from our subsidiary, Fairchild Holding Corp., which is not subject to restriction against repayment. The loan agreements have certain restrictions on other forms of cash flow from Hein Gericke Deutschland. In addition, the loan covenants require Hein Gericke Deutschland and PoloExpress to maintain inventory and receivables in excess of €50.0 million (\$79.0 million at June 30, 2008). The loan covenants also require Hein Gericke Deutschland to maintain inventory and accounts receivable at a rate of one and one half times its net debt position. At June 30, 2008, we were in compliance with the loan covenants.

At June 30, 2008, our subsidiary, Hein Gericke UK Ltd had outstanding borrowings of \$2.8 million (£1.4 million) on its £5.0 million (\$10.0 million) credit facility with GMAC. The loan bears interest at 2.25% above the base rate of Lloyds TSB Bank Plc (7.3% at June 30, 2008). In February 2008, this facility was extended through April 30, 2010. We must pay a 0.75% per annum non-utilization fee on the available facility. The financing is secured by the inventory of Hein Gericke UK Ltd and an investment with a fair market value of \$5.6 million at June 30, 2008. The most restrictive covenants require Hein Gericke UK to maintain a minimum level of EBITDA and a maximum level of inventory turns (“Inventory Turns”) as defined. At June 30, 2008, Hein Gericke UK was in compliance with both covenants.

#### Credit Facility at Aerospace Segment

At March 31, 2008, we had outstanding borrowings of \$11.7 million on a \$20.0 million asset based revolving credit facility with CIT. The amount that we could borrow under the facility was based upon inventory and accounts receivable at our Aerospace segment. Borrowings under the facility were collateralized by a security interest in the assets of our Aerospace segment. The loan bore interest at the greater of either 2.0% over prime or 4.25% over the one month LIBOR rate and we paid a non-usage fee of 0.5%. In March 2008, this credit facility was extended through February 27, 2009, at which time the full amount of this obligation was due unless extended for an additional 12 months. We were subject to a Fixed Charge Coverage Ratio covenant, as defined, under the terms of this facility. On June 20, 2008, we repaid the credit facility in full.

On June 20, 2008, we entered into a \$28.0 million revolving credit facility with PNC. The outstanding borrowings at June 30, 2008 were \$17.9 million. The amount that we can borrow under the facility is based upon inventory and accounts receivable at our Aerospace segment, and \$2.0 million was available for future borrowings at June 30, 2008. Borrowings under the facility are collateralized by a security interest in the assets of our Aerospace segment. The loan contains restrictions, which require that 50% of Aerospace segment earnings remain within the Aerospace segment. The loan bears interest at the greater of PNC’s base commercial lending rate or the Federal Funds Open Rate plus 0.5%, and any loans converted to LIBOR (1,2,3 or 6 months) plus 2.5%. We pay a non-usage fee of 0.25%. Effective July 31, 2008, we are subject to a Fixed Charge Coverage Ratio covenant, as defined, under the terms of this facility.

#### Term Loan – Corporate

On May 3, 2006, we entered into a credit agreement with The Bank of New York, as administrative agent, and GoldenTree Asset Management, L.P., as collateral agent. The lenders under the Credit Agreement were GoldenTree Capital Opportunities, L.P. and GoldenTree Capital Solutions Fund Financing. Pursuant to the credit agreement, we borrowed from the lenders \$30.0 million. The loan was scheduled to mature on May 3, 2010, subject to certain mandatory prepayment events described in the credit agreement. Interest on the loan was LIBOR plus 7.5%, per annum. On October 31, 2007, we fully repaid the GoldenTree loan with \$20.9 million of proceeds we received from the settlement with Alcoa (see Note 8).

Promissory Note – Corporate

At September 30, 2007, we had an outstanding loan of \$13.0 million with Beal Bank, SSB. The loan was evidenced by a Promissory Note dated as of August 26, 2004, and was collateralized by a mortgage lien on the Company's real estate in Huntington Beach, California, Fullerton, California, and Wichita, Kansas. Interest on the note was at the rate of one-year LIBOR (determined on an annual basis), plus 6% (11.2% at September 30, 2007), and was payable monthly. On September 30, 2007, approximately \$1.3 million of the loan proceeds were held in escrow to fund specific improvements to the mortgaged property. On October 31, 2007, the note was repaid in full. On December 4, 2007, \$1.3 million of funds in escrow was released to the Company.

## Guaranties

At June 30, 2008, we included \$0.9 million as debt for guaranties assumed by us of retail shop partners' indebtedness incurred for the purchase of store fittings in Germany. These guaranties were issued by our subsidiaries in the PoloExpress segment and are collateralized by the fittings in the stores of the shop partners for whom we have guaranteed indebtedness. In addition, at June 30, 2008, approximately \$0.4 million of bank loans received by retail shop partners in the PoloExpress and Hein Gericke segments were guaranteed by our subsidiaries prior to our acquisition of the PoloExpress and Hein Gericke businesses and are not reflected on our balance sheet because these loans have not been assumed by us.

## Letters of Credit

We have entered into standby letter of credit arrangements with insurance companies and others, issued primarily to guarantee payment of our workers' compensation liabilities. At June 30, 2008, we had contingent liabilities of \$3.0 million, on commitments related to outstanding letters of credit which were secured by restricted cash collateral.

## 4. PENSIONS AND POSTRETIREMENT BENEFITS

The Company and its subsidiaries sponsor three qualified defined benefit pension plans and several other postretirement benefit plans. The components of net periodic benefit cost from these plans are as follows:

| (In thousands)                     | Pension Benefits   |         |                   |          | Postretirement Benefits |        |                   |         |
|------------------------------------|--------------------|---------|-------------------|----------|-------------------------|--------|-------------------|---------|
|                                    | Three months ended |         | Nine months ended |          | Three months ended      |        | Nine months ended |         |
|                                    | June 30,           |         | June 30,          |          | June 30,                |        | June 30,          |         |
|                                    | 2008               | 2007    | 2008              | 2007     | 2008                    | 2007   | 2008              | 2007    |
| Service cost                       | \$ 85              | \$ 79   | \$ 255            | \$ 237   | \$ -                    | \$ 3   | \$ -              | \$ 8    |
| Interest cost                      | 1,804              | 2,533   | 4,991             | 7,292    | 283                     | 380    | 706               | 1,141   |
| Expected return on assets          | (1,779)            | (3,047) | (5,336)           | (9,141)  | -                       | -      | -                 | -       |
| Amortization of prior service cost | 65                 | 65      | 195               | 195      | -                       | (392)  | -                 | (1,175) |
| Amortization of actuarial loss     | 742                | 793     | 2,226             | 2,403    | 43                      | 264    | 128               | 791     |
| Net periodic pension cost          | 917                | 423     | 2,331             | 986      | \$ 326                  | \$ 255 | \$ 834            | \$ 765  |
| Settlement charge (a)              | -                  | -       | -                 | 557      |                         |        |                   |         |
| Total net pension cost             | \$ 917             | \$ 423  | \$ 2,331          | \$ 1,543 |                         |        |                   |         |

(a) The 2007 settlement resulted from lump sum distributions from our SERP plan.

Our funding policy is to make the minimum annual contribution required by the Employee Retirement Income Security Act of 1974 or local statutory law. Current actuarial projections indicate cash contribution requirements of \$7.2 million for the remainder of fiscal 2008, \$4.6 million in fiscal 2009, \$4.7 million in fiscal 2010, \$4.7 million in fiscal 2011, \$4.7 million in fiscal 2012, and \$12.6 million from fiscal 2013 through fiscal 2015. We are also required to make annual cash contributions of approximately \$0.3 million to fund a small pension plan.

In December 2003, the Medicare Prescription Drug, Improvement and Modernization Act of 2003 became law in the United States. The Medicare Prescription Drug, Improvement and Modernization Act of 2003 introduces a prescription drug benefit under Medicare as well as a federal subsidy to sponsors of retiree health care benefit plans that provide a benefit that is at least actuarially equivalent to the Medicare benefit. The Medicare Prescription Drug, Improvement and Modernization Act of 2003 is expected to result in improved financial results for employers, including us, that provide prescription drug benefits for their Medicare-eligible retirees. In October 2005, we amended our non-class action retiree medical plans to terminate the prescription drug coverage for Medicare eligible participants effective January 1, 2006. In September 2007, we decided to amend certain retiree medical plans to eliminate subsidized supplemental Medicare insurance coverage for the current and future retirees of our non-class action retiree medical plans effective January 1, 2008. This action provided income recognition of approximately \$11.8 million in fiscal 2007 as a result of the reduction in our postretirement benefits liabilities. We expect to receive \$0.4 million in each of the next 5 years from the Medicare Prescription Subsidy.

## 5. EARNINGS (LOSS) PER SHARE

The following table illustrates the computation of basic and diluted loss per share:

| (In thousands, except per share data)                      | Three months ended |              | Nine months ended |              |
|--|--------------------|--------------|-------------------|--------------|
|  | June 30,           |              | June 30,          |              |
|  | 2008               | 2007         | 2008              | 2007         |
| Basic loss per share:                                      |                    |              |                   |              |
| Income (loss) from continuing operations                   | \$ (852)           | \$ 4,618     | \$ (31,483)       | \$ (19,929)  |
| Weighted average common shares outstanding                 | 25,226             | 25,226       | 25,226            | 25,226       |
| Basic income (loss) from continuing operations per share   | \$ (0.03)          | \$ 0.18      | \$ (1.25)         | \$ (0.79)    |
| Diluted loss per share:                                    |                    |              |                   |              |
| Income (loss) from continuing operations                   | \$ (852)           | \$ 4,618     | \$ (31,483)       | \$ (19,929)  |
| Weighted average common shares outstanding                 | 25,226             | 25,226       | 25,226            | 25,226       |
| Diluted effect of options                                  | antidilutive       | antidilutive | antidilutive      | antidilutive |
| Total shares outstanding                                   | 25,226             | 25,226       | 25,226            | 25,226       |
| Diluted income (loss) from continuing operations per share | \$ (0.03)          | \$ 0.18      | \$ (1.25)         | \$ (0.79)    |

The computation of diluted loss from continuing operations per share for the three and nine months ended June 30, 2008 excluded the effect of 125,000 incremental common shares attributable to the potential exercise of common stock options outstanding because the effect was antidilutive. The computation of diluted loss from continuing operations per share for the three and nine months ended June 30, 2007 excluded the effect of 317,917 incremental common shares attributable to the potential exercise of common stock options outstanding because the effect was antidilutive.

## 6. INCOME TAXES

We adopted the provisions of Financial Accounting Standards Board Interpretation No. (FIN) 48, Accounting for Uncertainty in Income Taxes — An interpretation of FASB Statement No. 109, on October 1, 2007. As a result of the implementation of FIN 48, we recognized no material adjustment in the liability for unrecognized income tax benefits.

We recognize interest and penalties related to uncertain tax positions in income tax expense. As of June 30, 2008, we had \$0.5 million of accrued interest related to uncertain tax positions.

## 7. EQUITY SECURITIES

We had 22,604,835 shares of Class A common stock and 2,621,338 shares of Class B common stock outstanding at June 30, 2008. Class A common stock is traded on the New York Stock Exchange. There is no public market for the Class B common stock. The shares of Class A common stock are entitled to one vote per share and cannot be exchanged for shares of Class B common stock. The shares of Class B common stock are entitled to ten votes per share and can be exchanged, at any time, for shares of Class A common stock on a share-for-share basis.



## 8. CONTINGENCIES

## Environmental Matters

Our operations are subject to stringent government imposed environmental laws and regulations concerning, among other things, the discharge of materials into the environment and the generation, handling, storage, transportation and disposal of waste and hazardous materials. To date, such laws and regulations have had a material effect on our financial condition, results of operations, or net cash flows, and we have expended, and can be expected to expend in the future, significant amounts for the investigation of environmental conditions and installation of environmental control facilities, remediation of environmental conditions and other similar matters.

In connection with our plans to dispose of certain real estate, we must investigate environmental conditions and we may be required to take certain corrective action prior or pursuant to any such disposition. In addition, we have identified several areas of potential contamination related to, or arising from other facilities owned, or previously owned, by us, that may require us either to take corrective action or to contribute to a clean-up. We are also a defendant in several lawsuits and proceedings seeking to require us to pay for investigation or remediation of environmental matters, and for injuries to persons or property allegedly caused thereby, and we have been alleged to be a potentially responsible party at various "superfund" sites. We believe that we have recorded adequate accruals in our financial statements for the estimated cost to complete such investigation and take any necessary corrective actions or make any necessary contributions. No amounts have been recorded as due from third parties, including insurers, or set-off against, any environmental liability, unless such parties are contractually obligated to contribute and are not disputing such liability.

We, either on our own or through our insurance carriers, are contesting these matters. In certain instances, our insurers are defending us under "reservations of (their) rights" and may later deny coverage, in whole or in part. We have had and are currently involved in litigations with our carriers over their denials of coverage or failure to defend our interests. In the opinion of management, the ultimate resolution of litigation against us should not have a material adverse effect on our financial condition, future results of operations or net cash flows. However, litigation and other claims are subject to inherent uncertainties and management's view of these matters may change in the future. There exists a possibility that a material adverse impact on our financial position and results of operations could occur in a period during which the effect of an unfavorable final outcome becomes probable and reasonably estimable.

In October 2003, we learned that volatile organic compounds had been detected in amounts slightly exceeding regulatory thresholds in a town water supply well in East Farmingdale, New York. Subsequent sampling of groundwater from the extraction wells to be used in the remediation system for this site has indicated that contaminant levels at the extraction point are significantly higher than previous sampling results indicated. These compounds may, to an as yet undetermined extent, be attributable to a groundwater plume containing volatile organic compounds, which may have had its source, at least in part, from plant operations conducted by a predecessor of ours in Farmingdale. We are aiding East Farmingdale in its investigation of the source and extent of the volatile organic compounds, and may assist it in treatment. In the nine months ended June 30, 2008, we contributed approximately \$0.4 million toward this remediation, but may be required to pay additional amounts of up to \$6.8 million over the next 20 years.

As of June 30, 2008 and September 30, 2007, our exposure for environmental liabilities was as follows:

| (In thousands)           | June 30, 2008              |                        | September 30, 2007         |                        |
|--------------------------|----------------------------|------------------------|----------------------------|------------------------|
|                          | Reasonably<br>Probable (a) | Reasonably<br>Possible | Reasonably<br>Probable (b) | Reasonably<br>Possible |
| East Farmingdale matters | \$ 6,795                   | \$ 6,795               | \$ 7,219                   | \$ 7,219               |

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|        |           |           |           |           |
|--------|-----------|-----------|-----------|-----------|
| Others | 5,965     | 12,354    | 7,761     | 13,539    |
| Total  | \$ 12,760 | \$ 19,149 | \$ 14,980 | \$ 20,758 |

- (a) -\$2.1 million of these liabilities was classified as other accrued liabilities, \$1.0 million was classified as noncurrent liabilities of discontinued operations, and \$9.7 million was classified as other long-term liabilities.
- (b) -\$3.4 million of these liabilities was classified as other accrued liabilities, \$1.0 million was classified as noncurrent liabilities of discontinued operations, and \$10.6 million was classified as other long-term liabilities.

We incurred no expense for environmental matters in the three and nine months ended June 30, 2008. We incurred no expense for environmental matters in the three months ended June 30, 2007 and we expensed \$1.7 million in discontinued operations for environmental matters in the nine months ended June 30, 2007.

The sales agreement with Alcoa included an indemnification for legal and environmental claims in excess of \$8.45 million, for our fastener business. As of June 30, 2007, Alcoa contacted us concerning additional potential health and safety claims of approximately \$22.6 million. On June 25, 2007, the Company received an arbitration ruling awarding Alcoa approximately \$4.0 million from the Company's \$25.0 million escrow account. On October 31, 2007, the Company and Alcoa resolved all disputes related to the 2002 sale of the fastener business to Alcoa. Accordingly, \$25.3 million of the escrow account was released to us and Alcoa paid us an additional \$0.6 million. At the time of the resolution, we sold to Alcoa our property in Fullerton, California.

#### Asbestos Matters

On January 21, 2003, we and one of our subsidiaries were served with a third-party complaint in an action brought in New York by a non-employee worker and his spouse alleging personal injury as a result of exposure to asbestos-containing products. The defendant, who is one of many defendants in the action, purchased a pump business from us, and asserts the right to be indemnified by us under its purchase agreement. The aforementioned case was discontinued as to all defendants, thereby extinguishing the indemnity claim against us in the instant case. However, the purchaser notified us of, and claimed a right to indemnity from us in relation to thousands of other asbestos-related claims filed against it. We have not received enough information to assess the impact, if any, of the other claims. During the last 58 months, the Company has been served directly by plaintiffs' counsel in cases related to the same pump business. Several of these cases were dismissed as to all defendants based upon forum objections. The Company was voluntarily dismissed from additional pump business cases during the same period, without the payment of any consideration to plaintiffs. The Company, in coordination with its insurance carriers, intends to aggressively defend against the remaining claims.

During the last 58 months, the Company, or its subsidiaries, has been served with separate complaints in actions filed in various venues by non-employee workers, alleging personal injury or wrongful death as a result of exposure to asbestos-containing products other than those related to the pump business. The plaintiffs' complaints do not specify which, if any, of the Company's former products are at issue, making it difficult to assess the merit and value, if any, of the asserted claims. The Company, in coordination with its insurance carriers, intends to aggressively defend against these claims. However, the Company's insurers are defending the Company under a so called "reservation of rights".

During the same time period, the Company has resolved similar, non-pump, asbestos-related lawsuits that were previously served upon the Company. In most of the cases, the Company was voluntarily dismissed, without the payment of any consideration to plaintiffs. The remaining few cases were settled for nominal amounts.

Certain of the asbestos suits filed in New York relate to a product known as Patterson Pump. The Company has very little knowledge concerning Patterson Pump and believes that successorship liability followed the sale of the product line to another entity. The carriers defending those suits have taken the position that the automatic stay in the Bankruptcy of Skinner Engine, one of the Company's former product lines, prevents them from paying any indemnity on the asbestos suits. Because the Company has been successful in obtaining dismissals of most of the New York asbestos suits, the carriers' reservation of rights as to indemnity has not been an issue until recently. One of the New York asbestos suits was scheduled for trial on May 5, 2008. The carriers notified the Company that the automatic stay in the Skinner Engine bankruptcy would prevent them from satisfying any judgments in the event the plaintiff received a verdict. However, before trial, the Company's motion for summary judgment was granted and Fairchild was dismissed from the suit. As a result of the foregoing, the Company has determined that it will file a motion in the Skinner Engine bankruptcy to lift the stay so that the carriers will be required to respond to any potential verdicts that may be handed down in the future.

The Company's insurance carriers have participated in the defense of all of the aforementioned asbestos claims, both pump and non-pump related. Although insurance coverage amounts vary, depending upon the policy period(s) and product line involved in each case, management believes that the Company's insurance coverage levels are adequate, and that asbestos claims will not have a material adverse effect on our financial condition, future results of

operation, or net cash flow. However, the Company's insurers are defending the Company under a so called "reservation of rights".

#### Commercial Lovelace Motor Freight Litigation

In July 2005, we received notice that The Ohio Bureau of Workers' Compensation (the "Bureau") is seeking reimbursement from us of approximately \$7.3 million for Commercial Lovelace Motor Freight Inc. workers' compensation claims which were insured under a self-insured workers compensation program in Ohio from the 1950s until 1985. In March 2006, we received a letter from the Bureau increasing the amount of reimbursement it is seeking from us to approximately \$8.0 million and suggesting a meeting to discuss a settlement. With interest, the claim could be higher. For many years prior to July 2005, we had not received any communication from the Bureau. Commercial Lovelace Motor Freight is a former wholly-owned subsidiary of ours, which filed for Bankruptcy protection in 1985. Recently, two surety companies which had issued bonds in favor of the Bureau settled claims of the Bureau, and they too demanded from the Company payment in respect of the amounts they paid.

Settlement efforts to date have not been successful with either the Bureau or the two surety companies. On August 17, 2007, the Attorney General of Ohio filed a lawsuit on behalf of the Bureau in the Court of Common Pleas of Franklin County, Ohio. The State is now seeking to recover from the Company \$7.9 million, plus interest and other costs. This claim represents the amount remaining after the Bureau's settlements with the two surety companies. On August 21, 2007, the two surety companies sued the Company to recover on indemnification obligations allegedly due to them, in the aggregate amount of \$1.1 million, including interest to that date and other costs.

The Company has filed answers to the three complaints and successfully moved to consolidate the three actions. The Company intends to vigorously defend these actions. As of June 30, 2008, we had accrued liabilities outstanding of \$2.0 million related to the claim made by the Bureau.

#### Other Matters

We are involved in various other claims and lawsuits incidental to our business. We, either on our own or through our insurance carriers, are contesting these matters. In the opinion of management, the ultimate resolution of litigation against us, including that mentioned above, will not have a material adverse effect on our financial condition, future results of operations or net cash flows.

### 9. DISCONTINUED OPERATIONS

The components of discontinued operations are as follows:

| (In thousands)   | Three months ended |            | Nine months ended |            |
|--|--------------------|------------|-------------------|------------|
|  | June 30,<br>2008   | 2007       | June 30,<br>2008  | 2007       |
| Net rental revenues  | \$ -               | \$ 237     | \$ 247            | \$ 712     |
| <b>COSTS AND EXPENSES</b>                                      |                    |            |                   |            |
| Cost of rental revenues  | -                  | 47         | 60                | 154        |
| Selling, general & administrative                              | (336)              | 1,864      | (3,725)           | 4,754      |
| Other income, net  | -                  | -          | -                 | (144)      |
|  | (336)              | 1,911      | (3,665)           | 4,764      |
| Operating income (loss)  | 336                | (1,674)    | 3,912             | (4,052)    |
| Net interest expense   | -                  | 397        | 118               | 1,181      |
| Income (loss) from discontinued operations before income taxes | 336                | (2,071)    | 3,794             | (5,233)    |
| Income tax (provision) benefit                                 | 480                | (69)       | 7,645             | (69)       |
| Net income (loss) from discontinued operations                 | \$ 816             | \$ (2,140) | \$ 11,439         | \$ (5,302) |

Income (loss) from discontinued operations includes the results of our Fullerton and Huntington Beach properties prior to their sale, and certain legal and environmental expenses associated with our former businesses. The income from discontinued operations for the three months ended June 30, 2008 consists primarily of a \$0.6 million offset to legal expenses and workers compensation obligations and \$0.5 million of net tax refunds associated with businesses we sold several years ago. The income from discontinued operations for the nine months ended June 30, 2008 consists principally of a \$7.4 million reversal of German tax reserves and a \$4.0 million reversal of environmental costs associated with the settlement with Alcoa. The loss from discontinued operations for the three months ended June 30, 2007 consists primarily of \$1.7 million to cover legal expenses and workers compensation obligations associated with businesses we sold several years ago. The loss from discontinued operations for the nine months ended June 30, 2007 consists primarily of \$6.0 million to cover legal expenses and workers compensation obligations

associated with businesses we sold several years ago and a \$1.6 million increase in our environmental accrual, offset partially by a \$3.3 million insurance reimbursement.

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Certain assets and liabilities remaining from the sales of our Huntington Beach and Fullerton properties in March 2008 and October 2007, respectively, and the sale of our shopping center in July 2006, are being reported as assets and liabilities of discontinued operations at June 30, 2008 and September 30, 2007, as follows:

| (In thousands)                                     | June 30,<br>2008 | September<br>30, 2007 |
|--|------------------|-----------------------|
| Current assets of discontinued operations:         |                  |                       |
| Short-term investments - restricted                | \$ -             | \$ 1,282              |
| Prepaid expenses and other current assets          | -                | 56                    |
| Current assets of discontinued operations          | -                | 1,338                 |
| Noncurrent assets of discontinued operations:      |                  |                       |
| Property, plant and equipment                      | -                | 8,591                 |
| Accumulated depreciation                           | -                | (724)                 |
| Deferred loan fees                                 | -                | 12                    |
| Noncurrent assets of discontinued operations       | -                | 7,879                 |
| Current liabilities of discontinued operations     |                  |                       |
| Other accrued liabilities                          | -                | 13,139                |
| Current liabilities of discontinued operations     | -                | 13,139                |
| Noncurrent liabilities of discontinued operations: |                  |                       |
| Other long-term liabilities (a)                    | 16,110           | 16,120                |
| Noncurrent liabilities of discontinued operations  | 16,110           | 16,120                |
| Total net liabilities of discontinued operations   | \$ 16,110        | \$ 20,042             |

(a) Represents a \$15.1 million deferred gain on the sale of the shopping center and \$1.0 million for the estimated minimum cost to remediate environmental matters.

Net gain on disposal of discontinued operations was comprised of the following:

| (In thousands)                               | Three months ended<br>June 30, |      | Nine months ended<br>June 30, |           |
|--|--------------------------------|------|-------------------------------|-----------|
|  | 2008                           | 2007 | 2008                          | 2007      |
| Earnout on sale of fasteners                 | \$ -                           | \$ - | \$ -                          | \$ 12,500 |
| Expiration of tax statutes of limitations    | -                              | -    | -                             | 32,815    |
| Gain on sale of Fullerton property           | -                              | -    | 13,997                        | -         |
| Gain on settlement on sale of Aerostructures | -                              | -    | 283                           | -         |
| Gain on sale of Huntington Beach property    | -                              | -    | 4,352                         | -         |
|  | \$ -                           | \$ - | \$ 18,632                     | \$ 45,315 |

On October 31, 2007, we sold our property in Fullerton, California to Alcoa for \$19.0 million. We recognized a gain of \$14.0 million on this sale.

In October 2007, we reached a settlement with PCA Aerostructures regarding the June 2005 sale of our Fairchild Aerostructures operation. Under the terms of the settlement, PCA agreed to pay us \$1.75 million. A payment of \$0.5 million was made in October 2007 and a payment of \$0.25 million was due in February 2008. In addition, we agreed to finance the remaining \$1.0 million principal owed to us by PCA at a 10% interest rate. We recognized a gain of \$0.3 million from this settlement.





On March 14, 2008, the Company sold the Huntington Beach property to PCA Aerostructures for \$7.2 million. We recognized a gain of approximately \$4.4 million on this sale.

#### 10. BUSINESS SEGMENT INFORMATION

Our business consists of three segments: PoloExpress; Hein Gericke; and Aerospace. Our PoloExpress and Hein Gericke segments are engaged in the design and retail sale of protective clothing, helmets and technical accessories for motorcyclists in Europe, and our Hein Gericke segment is also engaged in the design, licensing, and distribution of apparel in the United States. Our Aerospace segment stocks and distributes a wide variety of aircraft parts to commercial airlines and air cargo carriers, fixed-base operators, corporate aircraft operators and other aerospace companies worldwide.

| (In thousands)                 | Three Months Ended |               | Nine Months Ended |             |
|--------------------------------|--------------------|---------------|-------------------|-------------|
|                                | June 30,           |               | June 30,          |             |
|                                | 2008               | 2007          | 2008              | 2007        |
| <b>Revenues</b>                |                    |               |                   |             |
| PoloExpress                    | \$ 63,476          | \$ 51,755     | \$ 122,281        | \$ 101,700  |
| Hein Gericke                   | 40,233             | 44,889        | 86,986            | 90,968      |
| Aerospace                      | 22,984             | 21,284        | 68,691            | 66,420      |
| Total                          | \$ 126,693         | \$ 117,928    | \$ 277,958        | \$ 259,088  |
| <b>Operating Income (Loss)</b> |                    |               |                   |             |
| PoloExpress                    | \$ 9,907           | \$ 8,511      | \$ 5,551          | \$ 8,645    |
| Hein Gericke                   | (481)              | (1,427)       | (17,353)          | (15,108)    |
| Aerospace                      | 1,936              | 1,646         | 4,811             | 4,999       |
| Corporate and Other            | (5,563)            | (5,881)       | (17,826)          | (14,988)    |
| Total                          | \$ 5,799           | \$ 2,849      | \$ (24,817)       | \$ (16,452) |
| <b>Total Assets</b>            |                    |               |                   |             |
|                                | June 30,           | September 30, |                   |             |
|                                | 2008               | 2007          |                   |             |
| PoloExpress                    | \$ 132,129         | \$ 96,208     |                   |             |
| Hein Gericke                   | 92,246             | 95,897        |                   |             |
| Aerospace                      | 56,815             | 49,093        |                   |             |
| Corporate and Other            | 52,141             | 116,156       |                   |             |
| Total                          | \$ 333,331         | \$ 357,354    |                   |             |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

### CAUTIONARY STATEMENT

The discussion below contains forward-looking statements, which are subject to safe harbors under the Securities Act of 1933 and the Securities Exchange Act of 1934. Forward-looking statements include references to the expected results of the cost reduction program that was announced in January 2007 and statements including words such as "expects," "plans," "anticipates," "believes," "estimates," "predicts," "projects," and similar expressions. In addition, statements refer to projections of our future financial performance, anticipated growth and trends in our businesses and in our industries, the anticipated impacts of acquisitions, and other characterizations of future events or circumstances are forward-looking statements. These statements are only predictions, based on our current expectations about future events and may not prove to be accurate. We do not undertake any obligation to update these forward-looking statements to reflect events occurring or circumstances arising after the date of this report. These forward-looking statements involve risks and uncertainties, and our actual results, performance, or achievements could differ materially from those expressed or implied by the forward-looking statements on the basis of several factors, including those that we discuss in Risk Factors, set forth in Part II, Item 1A of this Quarterly Report and in Part I, Item 1A, of our Annual Report on Form 10-K for the fiscal year ended September 30, 2007. We encourage you to read these sections carefully.

### EXECUTIVE OVERVIEW

The Fairchild Corporation was incorporated in October 1969, under the laws of the State of Delaware. Our business consists of three segments: PoloExpress; Hein Gericke; and Aerospace. Both our PoloExpress and Hein Gericke segments are engaged in the design and retail sale of motorcycle apparel, protective clothing, helmets, and technical accessories for motorcyclists in Europe. In addition, Hein Gericke is engaged in the design and distribution of motorcycle apparel in the United States. Our Aerospace segment stocks a wide variety of aircraft parts and distributes them to commercial airlines and air cargo carriers, fixed-base operators, corporate aircraft operators, and other aerospace companies worldwide. Additionally, our Aerospace segment performs component repair and overhaul services.

During fiscal 2007, our senior management team led an effort to enhance shareholder value with focused goals to generate growth opportunities within our core businesses, establish turnaround actions needed to capitalize on improvement opportunities within our Hein Gericke segment, and liquidate non-core assets at maximized value to reduce our high-yield debt and future cash flow needs. To date, we have made progress toward achieving these objectives. Some of the more significant steps taken in fiscal 2007 are discussed below:

- At our Aerospace segment, we have enhanced our efforts to develop new products. This includes a concentration on expanding penetration of our products and services through a larger group of aircraft fleet customers. In 2007, our Aerospace segment generated revenue growth of 8.1% and operating income growth of 9.2% over the prior year. While the impact of our work has yet to be fully realized, we are optimistic that our efforts may permit us to achieve substantial additional growth within our Aerospace segment in the near future.
- At our PoloExpress segment, in an effort to further strengthen the range of our products, we introduced several third party brands, offered more casual wear offerings, added two new stores in Switzerland, and relocated 5 store locations within Germany, optimizing store location and store size. Excluding foreign currency factors, our PoloExpress segment experienced revenue growth of 15.6% over the prior year. We also decided, that in the fall of 2008, we will move PoloExpress into a larger warehouse to optimize efficiency and provide sufficient space needed to capitalize on future expansion opportunities.

- At our Hein Gericke segment, we consolidated and centralized our warehouse facilities to one location to service all of Europe, improved the timeliness of product deliveries from suppliers to our warehouse and delivery to the stores, reintroduced our Hein Gericke product catalog to expand brand awareness and attract customer traffic, and increased efforts to optimize store location and appearance. Midway through our 2007 seasonal period, we opened new stores in Paris and Amsterdam, relocated our store in Vienna, and closed 2 underperforming stores. Additionally, we restructured our management team providing them with clear goals to: maximize gross margins without reducing sales; optimize inventory management by purchasing more fast moving products; reduce the number of upscale third party brands offered; minimize the number of slow moving or low margin products offered; and strictly maintain cash flow within budgeted guidelines. Although margins improved slightly in fiscal 2007, an effort to reduce the level of “discontinued products” during the last three months of the fiscal year partially offset our margin gains.

- At Corporate, we intensified efforts to reduce corporate expenses and maximize returns generated by the sale of non-core assets. Accordingly, we successfully negotiated reductions in our corporate insurance contracts. In 2007, we reduced expenses by in excess of \$2.8 million for salaries, travel expenses, and our director and officer insurance expenses, over the costs incurred in 2006.
- In August 2007, we purchased annuities to settle the liabilities of an overfunded pension plan, which resulted in net remaining assets of approximately \$8.7 million. This action triggered settlement accounting, which required us to expense approximately \$26.2 million relating to the previous unrecognized actuarial losses and the costs associated with purchasing annuity contracts. In September 2007, we would have been required to recognize approximately \$17.0 million as a reduction to stockholders' equity upon the adoption of SFAS No. 158, Employers' Accounting for Defined Benefit Pension and Other Postretirement Pension Plans, to recognize actuarial losses which were previously amortizable under the prior accounting rules. In September 2007, the settled pension plan, including its \$8.7 million net remaining assets, was merged with one of our underfunded pension plans. In accordance with the Pension Protection Act of 2006, this action reduces the amount we will be required to contribute to our underfunded pension plan.
  - In September 2007, we decided to amend certain retiree medical plans to eliminate subsidized supplemental Medicare insurance coverage for the current and future retirees of our non-class action retiree medical plans effective January 1, 2008. This action provided income recognition of approximately \$11.8 million in fiscal 2007, as a result of the reduction in our postretirement benefits liabilities.

Subsequent to September 30, 2007, we accomplished the following:

- On October 31, 2007, we resolved all disputes with Alcoa related to the 2002 sale of the fastener business to Alcoa. Accordingly, \$25.3 million of the escrow account was released to us and Alcoa made an additional payment to us of \$0.6 million and assumed specified liabilities for foreign taxes, environmental matters, and worker compensation claims. We used \$20.9 million of these proceeds to fully repay the GoldenTree loan, which carried a variable interest rate of 12.8% at September 30, 2007. We expect the repayment of this loan will eliminate in excess of \$2.5 million in annual interest costs.
- On October 31, 2007, we sold our property in Fullerton, California to Alcoa for \$19.0 million. We used \$13.0 million of these proceeds to fully repay the Beal Bank loan, which carried a variable interest rate of 11.2% at September 30, 2007. We expect the repayment of this loan will eliminate in excess of \$1.0 million in annual interest costs.
- In December 2007, we decided to change the investment allocation of our pension plan assets to a more traditional allocation of 60% in equity securities and 40% in fixed-income securities, from the previous very conservative allocation of 80% invested fixed income securities and 20% in equity securities. Our goal is to maximize returns by taking on additional nominal risk. We expect this investment reallocation will significantly reduce the actual amounts of our annual long-term future cash contribution requirements.
- During the three months ended December 31, 2007, certain actions were taken to consolidate and restructure back office functions at Hein Gericke.
- On March 14, 2008, we sold our Huntington Beach property to PCA Aerostructures for \$7.2 million. We recognized a gain of approximately \$4.1 million on this transaction.
- On June 20, 2008, we completed a refinancing of our Aerospace segment's revolving credit facility. The new facility increases our facility by \$8.0 million to \$28.0 million, including a sub-limit of up to \$5.0 million to fund permitted acquisitions.



During the remainder of fiscal 2008 and fiscal 2009, we expect to continue making significant operational improvements. Our plans include the following:

- At our Aerospace segment, we expect to continue our growth by offering additional products, obtaining required certifications and delivering new products currently being developed, and maximizing cash flow opportunities. We also expect to capitalize upon strategic acquisition opportunities that present themselves. In April 2008, we completed a \$1.0 million acquisition of a vendor for a key component to a new product we expect to offer in the near future.
- At our PoloExpress segment, we expect to continue our growth through opening new store locations and optimizing current store locations, transitioning to our new warehouse location, maximizing inventory management opportunities, continuing to add to our product offerings, pursuing refinancing opportunities, and maximizing cash flow opportunities. We are exploring transaction opportunities for PoloExpress, including opportunities to refinance the business or sell some portion of our interest in the business.
- At our Hein Gericke segment, we are pursuing aggressive changes to the operations by seeking cost structure improvements to reduce overhead expenses, including: closing stores which do not provide a positive contribution; reducing advertising expense; and considering opportunities to further reduce warehousing expenses. Additionally, we expect to achieve improvements in gross margin contribution and inventory turns. We also intend to pursue additional refinancing opportunities with the goal of producing positive cash flow for fiscal 2009.
- At our Corporate segment, we expect to continue efforts to generate cash from the liquidation of non-core assets and disposing of additional non-core property and investments.
- At our Corporate segment, we expect to aggressively continue efforts to further reduce expenses by improving our overall cost structure and capitalize on opportunities to enhance operational efficiencies.
- We may consider opportunities to dispose of one or more of our core businesses in an effort to receive optimal values or eliminate future cash needs. We expect to use the proceeds received from a disposal to pursue new acquisition opportunities or reinvest in our remaining businesses.
- We may also consider raising cash to meet the subsequent needs of our operations by issuing additional stock or debt, entering into partnership arrangements, liquidating assets, or other means.

#### Financial Results and Trends

For the nine months ended June 30, 2008, we reported loss from continuing operations before taxes of \$29.5 million compared to a loss of \$19.3 million for the nine months ended June 30, 2007. Our \$6.9 million cash used for operating activities primarily resulted from the seasonal inventory demands of our PoloExpress and Hein Gericke businesses. As of June 30, 2008, we have unrestricted cash, cash equivalents and short-term investments of \$9.9 million and available borrowing under lines of credit of \$2.0 million. On October 31, 2007, the Company and Alcoa resolved all disputes related to the 2002 sale of the fastener business. Accordingly, \$25.3 million of the escrow account was released to us and Alcoa paid us an additional \$0.6 million, of which \$20.9 million was used to fully repay the GoldenTree loan. Also on October 31, 2007, we sold our property in Fullerton, California to Alcoa for \$19.0 million, of which \$13.0 million was used to fully repay the Beal Bank loan. On March 14, 2008, the Company sold the Huntington Beach property to PCA Aerostructures for \$7.2 million.

#### CRITICAL ACCOUNTING POLICIES

Our financial statements and accompanying notes are prepared in accordance with U.S. generally accepted accounting principles. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, and expenses. These estimates and assumptions are affected by management's application of accounting policies. Critical accounting policies for us are more fully described in our Annual Report on Form 10-K and include: inventory valuation; valuation of long-lived assets; impairment of goodwill and intangible assets with indefinite lives; pension and postretirement benefits; deferred and noncurrent income taxes; environmental and litigation accruals; and revenue recognition. Estimates in each of these areas are based on historical experience and a variety of assumptions that we believe are appropriate. Actual results may differ from these estimates.

## RESULTS OF OPERATIONS

## Consolidated Results

We currently report in three principal business segments: PoloExpress; Hein Gericke; and Aerospace. Because PoloExpress and Hein Gericke are highly seasonal businesses, with an historic trend of a higher volume of sales and profits during the months of March through September, the discussion below should not be relied upon as a trend of our future results. The following table provides the revenues and operating income (loss) of our segments:

| (In thousands)          | Three Months Ended |            | Nine Months Ended |             |
|-------------------------|--------------------|------------|-------------------|-------------|
|                         | June 30,           |            | June 30,          |             |
|                         | 2008               | 2007       | 2008              | 2007        |
| Revenues                |                    |            |                   |             |
| PoloExpress             | \$ 63,476          | \$ 51,755  | \$ 122,281        | \$ 101,700  |
| Hein Gericke            | 40,233             | 44,889     | 86,986            | 90,968      |
| Aerospace               | 22,984             | 21,284     | 68,691            | 66,420      |
| Total                   | \$ 126,693         | \$ 117,928 | \$ 277,958        | \$ 259,088  |
| Operating Income (Loss) |                    |            |                   |             |
| PoloExpress             | \$ 9,907           | \$ 8,511   | \$ 5,551          | \$ 8,645    |
| Hein Gericke            | (481)              | (1,427)    | (17,353)          | (15,108)    |
| Aerospace               | 1,936              | 1,646      | 4,811             | 4,999       |
| Corporate and Other     | (5,563)            | (5,881)    | (17,826)          | (14,988)    |
| Total                   | \$ 5,799           | \$ 2,849   | \$ (24,817)       | \$ (16,452) |

Revenues increased \$8.8 million, or 7.4%, for the three months ended June 30, 2008 compared to the three months ended June 30, 2007. Revenues increased \$18.9 million, or 7.3%, for the nine months ended June 30, 2008 compared to the nine months ended June 30, 2007. The revenue improvement for the three months ended June 30, 2008 was driven by an increase in revenue of \$11.7 million at our PoloExpress segment and \$1.7 million at our Aerospace segment, partially offset by a \$4.7 million decrease in revenue at our Hein Gericke segment. The revenue improvement for the nine months ended June 30, 2008 was driven by an increase in revenue of \$20.6 million at our PoloExpress segment and \$2.3 million at our Aerospace segment, partially offset by a \$4.0 million decrease at our Hein Gericke segment. The increased revenue at our PoloExpress segment for both the three and nine month periods ended June 30, 2008 principally resulted from the positive impact of foreign currency fluctuations. Revenue at our Hein Gericke segment decreased for both the three and nine month periods ended June 30, 2008, due primarily to a decrease in the number of retail store locations as well as decreases in the same store sales, partially offset by the positive impact of foreign currency fluctuations. Revenue at our Aerospace segment for both the three and nine month periods ended June 30, 2008 increased due to an overall improvement in the areas of the aerospace industry for which we provide products. See segment discussion below for further details.

Gross margin as a percentage of sales increased to 45.5% for the three months ended June 30, 2008 compared to 44.1% for the three months ended June 30, 2007. Gross margin as a percentage of sales remained relatively stable at 41.0% for the nine months ended June 30, 2008 compared to 40.9% for the nine months ended June 30, 2007. The margin increase for the three months ended June 30, 2008 was driven by increases in each of our operating segments. Specifically, gross margin increased from 49.2% to 50.2% at our PoloExpress segment, from 45.4% to 47.2% at our Hein Gericke segment, and from 29.0% to 29.6% at our Aerospace segment. The increase in gross margin at our PoloExpress segment resulted from product mix. Gross margin at our Hein Gericke segment increased due to decreased product discounting. See segment discussion below for further details.

Selling, general, and administrative expense includes pension and postretirement expense of \$1.2 million and \$3.2 million for the three and nine months ended June 30, 2008, respectively, and \$0.7 million and \$2.3 million for the



three and nine months ended June 30, 2007, respectively, relating primarily to inactive and retired employees of businesses that we sold and for which we retained the pension or postretirement liability. Selling, general, and administrative expense, excluding pension and postretirement expense, as a percentage of sales, decreased to 40.5% for the three months ended June 30, 2008 compared to 41.5% for the three months ended June 30, 2007. This decrease in selling, general, and administrative expense as a percentage of sales was driven principally by a decrease in our corporate selling, general, and administrative expenses from 4.4% of revenue to 3.9%. Selling, general, and administrative expense, excluding pension and postretirement expense, as a percentage of sales, increased to 49.1% for the nine months ended June 30, 2008, compared to 47.9% for the nine months ended June 30, 2007. This increase in selling, general, and administrative expense as a percentage of sales was driven principally by increases at both our PoloExpress and Hein Gericke segments. The increase at our PoloExpress segment resulted primarily from increased depreciation of fixed assets acquired as part of the shift from shop partners to employees as well as an increase in advertising costs in excess of the increase in revenue. The increase at our Hein Gericke segment resulted primarily from a decrease in revenue in excess of the decrease in selling, general, and administrative expenses. See segment discussion below for further details.

Other income, net, remained relatively stable at income of \$0.9 million for the three months ended June 30, 2008 compared to income of \$0.6 million for the three months ended June 30, 2007. Other income, net, decreased \$3.1 million from income of \$4.5 million for the nine months ended June 30, 2007 to income of \$1.4 million for the nine months ended June 30, 2008. This decrease resulted primarily from a \$2.1 million gain on collection of a note receivable in the nine months ended June 30, 2007.

Interest expense for the three months ended June 30, 2008 decreased \$0.9 million compared to the three months ended June 30, 2007. This decrease resulted primarily from \$0.8 million of interest and loan fee amortization recorded in the third quarter of 2007 related to the GoldenTree loan, which was repaid in October 2007. Interest expense for the nine months ended June 30, 2008 decreased \$4.6 million compared to the nine months ended June 30, 2007. This decrease resulted primarily from a \$2.5 million decrease in interest and loan fee amortization related to the GoldenTree loan, which was repaid in October 2007, and \$1.7 million of interest expense recorded in the first quarter of 2007 related to the correction of the carrying value of the liability associated with our arrangement to acquire the remaining 7.5% of PoloExpress.

Investment income decreased \$3.6 million to investment loss of \$0.1 million for the three months ended June 30, 2008 from investment income of \$3.5 million for the three months ended June 30, 2007. The investment loss for the three months ended June 30, 2008 resulted primarily from net realized losses on sales of securities. Investment income for the three months ended June 30, 2007 resulted primarily from \$3.3 million of net realized gains on sales of securities. Investment income decreased \$5.2 million to \$0.3 million for the nine months ended June 30, 2008 from \$5.5 million for the nine months ended June 30, 2007. Investment income for the nine months ended June 30, 2008 resulted primarily from \$0.6 million of net realized gains on sales of securities, offset partially by a \$0.3 million write-down of an investment. Investment income for the nine months ended June 30, 2007 resulted primarily from \$4.5 million of net realized gains on sales of securities, \$0.6 million of net unrealized gains on trading securities, and \$0.3 million from interest and dividends.

Income tax expense for the three months ended June 30, 2008 was \$5.2 million based on the taxable income from continuing operations for our PoloExpress segment. This amount includes the reversal of the tax benefit of \$3.2 million from prior quarters recognized in our PoloExpress segment in anticipation of taxable income in that segment for the fiscal year. For the three months ended June 30, 2007, we had a full valuation allowance on all of our deferred tax assets. We released the valuation allowance on the deferred tax assets of Polo Holdings for the quarter ended September 30, 2007 when we completed the sale of the Hein Gericke business to a new wholly-owned sister company now known as Hein Gericke Deutschland because Polo Holding will be able to utilize its deferred tax assets based on its history of profitability.

Income tax expense for the nine months ended June 30, 2008 was \$2.0 million. This principally consists of \$1.2 million of income tax expense representing 30% of taxable income from continuing operations from our PoloExpress segment, \$0.5 million representing accrued interest on a contingent tax liability, and \$0.3 million of other state and local taxes. A majority of the expense is derived from a decrease in PoloExpress's deferred tax asset on prior years net operating losses that can be utilized by current year taxable income. Income tax expense for the nine months ended June 30, 2007 was \$0.8 million primarily due to state income tax liabilities.

Income tax benefit from discontinued operations for the nine months ended June 30, 2008, included in net income (loss) from discontinued operations, includes \$0.7 million tax benefit from the carryback of tax losses, offset partially by \$0.3 million of U.S. federal alternative minimum tax liability and \$0.2 million of state tax liability resulting from the sale of the Fullerton and Huntington Beach properties.

Additionally, at December 31, 2007, we released a \$7.4 million tax contingency reserve to net income from discontinued operations. The Company accrued \$5.7 million in fiscal 2005 and increased the accrual by another \$1.7 million in fiscal 2006 as a result of an audit by the German tax authorities with respect to the Fastener business that was sold in December 2002. The Company retained any tax liabilities prior to the date of the sale. During the three

months ended December 31, 2007, the Company was released from its contingent tax liability, pursuant to the settlement agreement with Alcoa.

Income (loss) from discontinued operations includes the results of our Fullerton and Huntington Beach properties prior to their sale, and certain legal and environmental expenses associated with our former businesses. The income from discontinued operations for the three months ended June 30, 2008 consists primarily of a \$0.6 million offset to legal expenses and workers compensation obligations and \$0.5 million of net tax refunds associated with businesses we sold several years ago, offset partially by a \$0.3 million write-down of a note receivable pertaining to a business we sold. The income from discontinued operations for the nine months ended June 30, 2008 consists principally of a \$7.4 million reversal of German tax reserves and a \$4.0 million reversal of environmental costs associated with the settlement with Alcoa. The loss from discontinued operations for the three months ended June 30, 2007 consists primarily of \$1.7 million to cover legal expenses and workers compensation obligations associated with businesses we sold several years ago. The loss from discontinued operations for the nine months ended June 30, 2007 consists primarily of \$6.0 million to cover legal expenses and workers compensation obligations associated with businesses we sold several years ago and a \$1.6 million increase in our environmental accrual, offset partially by a \$3.3 million insurance reimbursement.

Gain on disposal of discontinued operations for the nine months ended June 30, 2008 included a \$14.0 million gain from the sale of our Fullerton property, a \$4.4 million gain from the sale of our Huntington Beach property, and a \$0.3 million gain from the settlement of issues pertaining to our sale of Fairchild Aerostructures. The gain for nine months ended June 30, 2007 resulted from a \$32.8 million tax reserve release following the expiration of the related statutes of limitations and closure of the related tax period and from \$12.5 million of additional proceeds earned from the sale of the fastener business.

## Segment Results

### PoloExpress Segment

Our PoloExpress segment designs and sells motorcycle apparel, protective clothing, helmets, and technical accessories for motorcyclists. As of June 30, 2008, PoloExpress operated 90 retail shops in Germany and 4 shops in Switzerland. While the PoloExpress retail stores sell primarily PoloExpress brand products, these retail stores also sell products of other manufacturers, the inventory of which is owned by the Company. The PoloExpress segment is a seasonal business, with an historic trend of a higher volume of sales and profits during March through September.

Sales in our PoloExpress segment increased \$11.7 million, or 22.6%, and \$20.6 million, or 20.2%, for the three and nine months ended June 30, 2008, respectively, compared to the three and nine months ended June 30, 2007. Retail sales per square meter increased to \$1,209 and \$2,340 for the three and nine months ended June 30, 2008 from \$1,047 and \$2,086 for the three and nine months ended June 30, 2007. This improvement in sales for both the three and nine months ended June 30, 2008 resulted principally from foreign currency fluctuations, as exchange rates on the translation of European sales into U.S. dollars changed favorably and increased our revenues by approximately \$8.7 million and \$15.8 million for the three and nine months ended June 30, 2008, respectively. The sales increase for the three and nine months ended June 30, 2008 also resulted from increases in same store sales of 3.7% and 1.3%, respectively.

Gross margin for the three months ended June 30, 2008 increased to 50.2% from 49.2% for the three months ended June 30, 2007 and gross margin for the nine months ended June 30, 2008 remained relatively stable at 46.5% compared to 46.7% for the nine months ended June 30, 2007. The increase for the three months ended June 30, 2008 compared to the year-ago period was due primarily to a shift in the mix of products sold to higher margin products. Operating income in our PoloExpress segment increased \$1.4 million for the three months ended June 30, 2008 compared to the year-ago period. Operating income decreased \$3.0 million from \$8.6 million in the nine months ended June 30, 2007 to \$5.6 million for the nine months ended June 30, 2008. The decreased operating income primarily reflected the shift of shop partners to employees in a significant number of our PoloExpress stores.

### Hein Gericke Segment

Our Hein Gericke segment designs and sells motorcycle apparel, protective clothing, helmets, and technical accessories for motorcyclists. As of June 30, 2008, Hein Gericke operated 139 retail shops in Austria, Belgium, France, Germany, Italy, Luxembourg, the Netherlands, Turkey, and the United Kingdom. Although the Hein Gericke retail stores sell primarily Hein Gericke brand items, these retail stores also sell products of other manufacturers, the inventory of which is owned by the Company. Fairchild Sports USA, located in Tustin, California, designs and sells apparel and accessories under private labels for third parties and sells licensed product to Harley-Davidson dealers. The Hein Gericke segment is a seasonal business, with an historic trend of a higher volume of sales during March through September.

Sales in our Hein Gericke segment decreased \$4.7 million, or 10.4%, for the three months ended June 30, 2008 compared to the three months ended June 30, 2007. Retail sales per square meter decreased to \$777 for the three months ended June 30, 2008 compared to \$835 for the three months ended June 30, 2007. Sales at Hein Gericke retail locations decreased \$4.5 million, or 10.2%, for the three months ended June 30, 2008 compared to the three months ended June 30, 2007. The decrease in retail sales for the three months ended June 30, 2008 resulted primarily from a same store sales decrease of 16.0%, a decrease in the number of store locations, and decreased product discounting that contributed to sales in the year-ago period, offset partially by foreign currency fluctuations, as exchange rates on the translation of European sales into U.S. dollars changed favorably and increased our revenues by approximately \$5.3 million.

Sales in our Hein Gericke segment decreased \$4.0 million, or 4.4%, for the nine months ended June 30, 2008 compared to the nine months ended June 30, 2007. Retail sales per square meter decreased to \$1,616 for the nine months ended June 30, 2008 compared to \$1,663 for the nine months ended June 30, 2007. Sales at Hein Gericke retail locations decreased \$3.8 million, or 4.3%, for the nine months ended June 30, 2008 compared to the nine months ended June 30, 2007. The decrease in retail sales for the nine months ended June 30, 2008 resulted primarily from a same store sales decrease of 11.2% and a decrease in the number of store locations, offset partially by foreign currency fluctuations, as exchange rates on the translation of European sales into U.S. dollars changed favorably and increased our revenues by approximately \$10.6 million.

Sales in the non-retail portion of our Hein Gericke segment decreased \$0.2 million, or 19.6%, for the three months ended June 30, 2008 compared to the three months ended June 30, 2007. The principal reason for this decrease was the timing of customer orders. Sales in the non-retail portion of our Hein Gericke segment decreased \$0.2 million, or 5.5%, for the nine months ended June 30, 2008 compared to the nine months ended June 30, 2007. The principal reason for this decrease was lower residual sales of discontinued products being liquidated.

Gross margin for the quarter ended June 30, 2008 increased to 47.2% from 45.4% for the quarter ended June 30, 2007 due primarily to reduced product discounting compared to the year-ago period. Gross margin for the nine months ended June 30, 2008 remained relatively stable at 43.8% compared to 43.6% for the nine months ended June 30, 2007. The operating results in our Hein Gericke segment increased by \$0.9 million for the three months ended June 30, 2008 compared to the three months ended June 30, 2007. The operating results in our Hein Gericke segment decreased by \$2.2 million for the nine months ended June 30, 2008 compared to the nine months ended June 30, 2007. The decreased operating results for the nine months ended June 30, 2008 resulted primarily from increased foreign exchange losses. Specifically, foreign exchange losses within our Hein Gericke segment increased to \$2.0 million for the nine months ended June 30, 2008 from \$0.3 million for the nine months ended June 30, 2007.

#### Aerospace Segment

Our Aerospace segment has five locations in the United States, and is an international supplier to the aerospace industry. Four locations specialize in the distribution of avionics, airframe accessories, and other components, and one location provides overhaul and repair capabilities. The products distributed include: navigation and radar systems; instruments and communication systems; flat panel technologies; and rotables. Our location in Titusville, Florida overhauls and repairs landing gear, pressurization components, instruments, and other components. Customers include original equipment manufacturers, commercial airlines, corporate aircraft operators, fixed-base operators, air cargo carriers, general aviation suppliers, and the military. Sales in our Aerospace segment increased \$1.7 million, or 8.0%, for the three months ended June 30, 2008 compared to the three months ended June 30, 2007. Sales in our Aerospace segment increased \$2.3 million, or 3.4%, for the nine months ended June 30, 2008 compared to the nine months ended June 30, 2007. The increase in sales for the three and nine months ended June 30, 2008 resulted principally from an overall improvement in the areas of the aerospace industry for which we provide products.

Gross margin remained relatively stable at 29.6% for the three months ended June 30, 2008 compared to 29.0% for the three months ended June 30, 2007 as well as 27.6% for the nine months ended June 30, 2008 compared to 28.1%

for the nine months ended June 30, 2007.

Operating income increased \$0.3 million to \$1.9 million for the three months ended June 30, 2008 compared to \$1.6 million for the three months ended June 30, 2007. Additionally, operating income remained consistent at \$4.8 million for the nine months ended June 30, 2008 compared to \$5.0 million for the nine months ended June 30, 2007. The change in operating income for the three months ended June 30, 2008, compared to the three months ended June 30, 2007, resulted principally from the change in gross margin for the respective period.

## Corporate and Other

The operating loss at corporate decreased by \$0.3 million, to an operating loss of \$5.6 million for the three months ended June 30, 2008, compared to an operating loss of \$5.9 million for the three months ended June 30, 2007. This decrease in our corporate operating loss resulted primarily from a \$0.3 million decrease in selling, general, and administrative expense.

The operating loss at corporate increased by \$2.8 million, to an operating loss of \$17.8 million for the nine months ended June 30, 2008, from \$15.0 million for the nine months ended June 30, 2007. This increase in our corporate operating loss resulted primarily from a \$0.8 million increase in selling, general, and administrative expense, a \$0.9 million increase in pension and postretirement expense, and a \$2.1 million gain on collection of a note receivable recognized during the nine months ended June 30, 2007, offset partially by a \$0.6 million increase in charter income related to an owned airplane and \$0.6 million increase in foreign exchange gain.

## FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

Our combined debt, which includes debt of discontinued operations, and equity (“capitalization”) as of June 30, 2008 and September 30, 2007 was \$146.3 million and \$167.9 million, respectively. The nine month change in capitalization included a net decrease of \$30.2 million in debt resulting from \$55.1 million of debt repayments, \$22.7 million of additional borrowings from our credit facilities, and a \$2.2 million increase due to the change in foreign currency on debt denominated in Euros. Equity increased by \$8.7 million, reflecting our \$1.4 million net loss and \$10.1 million from other comprehensive income. Our combined cash and investment balances totaled \$34.1 million at June 30, 2008 compared to \$85.8 million on September 30, 2007, and included restricted cash and investments of \$21.0 million and \$71.8 million at June 30, 2008 and September 30, 2007, respectively.

Net cash used for operating activities for the nine months ended June 30, 2008 was \$6.9 million, and included \$6.2 million from sales of trading securities offset by a \$22.8 million increase in net operating assets, resulting principally from a \$15.6 million increase in inventory due to seasonal purchases at our PoloExpress and Hein Gericke segments. Net cash provided by operating activities for the nine months ended June 30, 2007 was \$54.3 million resulting primarily from \$42.9 million of proceeds from the sale of trading securities.

Net cash provided by investing activities for the nine months ended June 30, 2008 was \$28.8 million, resulting principally from \$42.0 million of net proceeds from the sale of investment securities classified as “available-for-sale”, offset partially by \$13.4 million of capital expenditures. Net cash used by investing activities for the nine months ended June 30, 2007 was \$3.0 million, resulting primarily from \$7.8 million of capital expenditures, offset partially by \$4.0 million from the collections of notes receivable and \$0.6 million of net proceeds from the sale of investment securities classified as “available-for-sale”.

Net cash used for financing activities was \$19.7 million for the nine months ended June 30, 2008, reflecting \$42.1 million of debt repayments, offset partially by \$22.7 million received on additional borrowings. Net cash used for financing activities was \$18.3 million for the nine months ended June 30, 2007, reflecting \$32.9 million of debt repayments, offset partially by \$14.7 million of additional borrowings.

Our cash needs are generally the highest during our second and third quarters of our fiscal year, when our Hein Gericke and PoloExpress segments purchase inventory in advance of the spring and summer selling seasons. In November 2006, we obtained a financing commitment from a second bank to participate in our seasonal credit facility. Accordingly, €10.0 million (\$15.8 million) was available and utilized to finance the fiscal 2007 seasonal trough to support our PoloExpress operations, and €11.0 million (\$17.4 million) was available to finance the fiscal 2008 season.



Although we believe that our relationship with the principal lenders to our PoloExpress and Hein Gericke segments is strong, a significant portion of our debt facilities are subject to annual renewal and expire in April 2009. We expect that the facilities will be replaced by similar funding arrangements for the 2009 season.

Previously, we considered additional options for reducing our public company costs, including opportunities to take our company private, or “going dark”. An offer to take our company private at \$2.73 per share, led by Jeffrey Steiner, our Chief Executive Officer, and Philip Sassower, currently our non-executive Chairman, was terminated. Our senior management will continue to pursue opportunities to reduce our public costs and our corporate expenses and consider any other opportunities to restructure our existing debt and pursue additional merger, acquisition, and divestiture opportunities. Additionally, in December 2007, a fund known as the Phoenix Group, led by Phillip Sassower and Andrea Goren, purchased approximately 30% of our outstanding Class A common stock through a tender offer. In its offering, the Phoenix Group indicated it would be taking an active shareholder role to pursue the enhancement of value for our shareholders, and provide the Company with opportunities through which it may access additional capital. On January 10, 2008, Messrs. Sassower and Goren were elected to our Board of Directors, and thereafter, Mr. Sassower became non-executive Chairman and head of the Company’s Executive Committee.

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To cover our cash needs during the remainder of fiscal 2008, and thereafter, we endeavor to take additional actions to generate the required cash. These actions may include one or any combination of the following:

- Liquidating investments and other core or non-core assets.
- Refinancing existing debt and borrowing additional funds which may be available to us from improved performance at our Aerospace and PoloExpress operations or increased values of certain real estate we own.
- Eliminating, reducing, or delaying all non-essential services provided by outside parties, including consultants.
  - Significantly reducing our corporate overhead expenses.
  - Delaying inventory purchases.

However, there remains some uncertainty that we will actually consummate these actions in time to meet all of our needs during the remainder of fiscal 2008, and thereafter. Even if sufficient cash is realized, any or all of these actions may have adverse effects on our operating results or business. However, our long term viability will depend upon the success of our business being able to generate adequate cash.

Nevertheless, the Company expects to be able to generate sufficient cash to cover its obligations. Management is currently negotiating new financing arrangements, and is considering raising capital through the public markets and the sale of core and non-core assets, to meet Company obligations over the next twelve months. In addition, the Company is in the process of further reducing operational cash disbursements. However, there can be no assurance that management's plans will be successful and external factors could impact our ability to execute these alternatives and cash needs could be higher than expected. Thus, one or more unexpected events could adversely impact the Company. In the event our plans take longer than expected to meet the Company's short term obligations, the Company is in negotiations with its two largest shareholders to provide needed financing.

Our capital expenditures are principally discretionary. We are not obligated to incur significant future capital expenditures under any contractual arrangements.

### Off Balance Sheet Items

On June 30, 2008, approximately \$0.4 million of bank loans received by retail shop partners in the PoloExpress and Hein Gericke segments were guaranteed by our subsidiaries and are not reflected on our balance sheet because these loans have not been assumed by us. These guaranties were assumed by us when we acquired the PoloExpress and Hein Gericke businesses. We have guaranteed loans to shop partners for the purchase of store fittings in certain locations where we sell our products. The loans are secured by the store fittings purchased to outfit these retail stores.

### Contractual and Other Obligations

At June 30, 2008, we had contractual commitments to repay debt, to make payments under operating and capital lease obligations, and to make pension contribution payments. Our operations enter into purchase commitments in the normal course of business.

Payments due under our debt obligations, including capital lease obligations, are expected to be \$18.4 million for the remainder of fiscal 2008, \$8.4 million in fiscal 2009, \$18.0 million in fiscal 2010, and none thereafter. Payments due under our operating lease obligations are expected to be \$7.0 million for the remainder of fiscal 2008, \$23.0 million in fiscal 2009, \$17.1 million in fiscal 2010, \$13.7 million in fiscal 2011, \$11.1 million in fiscal 2012, and \$54.1 million thereafter.

Based upon our actuary's assumptions and projections completed for last fiscal year, our projected future contribution requirements under the Pension Protection Act of 2006 will be \$7.2 million for the remainder of fiscal 2008, \$4.6 million in fiscal 2009, \$4.7 million in fiscal 2010, \$4.7 million in fiscal 2011, \$4.7 million in fiscal 2012, and \$12.6 million thereafter. In December 2007, we decided to change the investment allocation of our pension plan

assets to a more traditional allocation of 60% in equity securities and 40% in fixed-income securities, from our previous allocation of 80% invested fixed income securities and 20% in equity securities. Our goal is to maximize returns by taking on additional nominal risk. We expect this investment reallocation will reduce the actual amounts of our annual long-term future cash contribution requirements.

In addition, we are required to make annual cash contributions of approximately \$0.3 million to fund a small pension plan.

We have entered into standby letter of credit arrangements with insurance companies and others, issued primarily to guarantee our future performance of contracts. At June 30, 2008, we had contingent liabilities of \$3.0 million on commitments related to outstanding letters of credit.

Currently, we are being audited by the United States Internal Revenue Service for the tax year ended September 30, 2006. Additionally, the German Tax Authority has initiated an audit of Polo Holdings through the tax year ended September 30, 2006 and PoloExpress through the tax year ended September 30, 2007.

The Company was being audited in Germany for 1997 through 2002. However, in October 2007 the liability or reimbursements for any taxes due as a result of this audit was assumed by Alcoa under the terms of a global settlement of a number of issues related to the sale of the Company's fastener business. Thus, our liability was reduced by approximately \$7.4 million and our tax liability was \$0.1 million at June 30, 2008.

Should any of these liabilities become due immediately, we will be obligated to obtain financing, raise capital, and/or liquidate assets to satisfy our obligations.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

We are exposed to certain market risks as part of our ongoing business operations, including risks from changes in interest rates and foreign currency exchange rates that could impact our financial condition, results of operations and cash flows. We manage our exposure to these and other market risks through regular operating and financing activities. We may use derivative financial instruments on a limited basis as additional risk management tools and not for speculative investment purposes.

**Interest Rate Risk:** In May 2004, we issued a floating rate note with a principal amount of €25.0 million. Embedded within the promissory note agreement is an interest rate cap protecting one half of the €25.0 million borrowed. The embedded interest rate cap limits to 6% the 3-month EURIBOR interest rate that we must pay on the promissory note. We paid approximately \$0.1 million to purchase the interest rate cap. In accordance with SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, the embedded interest rate cap is considered to be clearly and closely related to the debt of the host contract and is not required to be separated and accounted for separately from the host contract. We are accounting for the hybrid contract, comprised of the variable rate note and the embedded interest rate cap, as a single debt instrument. At June 30, 2008, the fair value of this instrument is nominal.

Essentially all of our other outstanding debt is variable rate debt. We are exposed to risks of rising interest rates, which could result in rising interest costs.

**Foreign Currency Risk:** We are exposed to foreign currency risks that arise from normal business operations. These risks include the translation of local currency balances of our foreign subsidiaries, intercompany loans with foreign subsidiaries and transactions denominated in foreign currencies. Our objective is to minimize our exposure to these risks through our normal operating activities, and if we deem it appropriate, we may consider utilizing foreign currency forward contracts in the future. For the nine months ended June 30, 2008, we estimate that 74% of our total revenues were denominated in currencies other than the U.S. dollar. We estimate that revenue and operating expenses for the nine months ended June 30, 2008 were higher by \$22.8 million and \$11.5 million, respectively, as a result of changes in exchange rates compared to the nine months ended June 30, 2007. At June 30, 2008, we had \$47.6 million of working capital denominated in foreign currencies. At June 30, 2008, we had no outstanding foreign currency forward contracts. The following table shows the approximate split of these foreign currency exposures by principal currency at June 30, 2008:

|                    | Euro | British Pound | Swiss Franc | Other | Total Exposure |
|--------------------|------|---------------|-------------|-------|----------------|
| Revenues           | 79%  | 16%           | 5%          | 0%    | 100%           |
| Operating Expenses | 80%  | 16%           | 4%          | 0%    | 100%           |
| Working Capital    | 78%  | 21%           | 0%          | 1%    | 100%           |

A hypothetical 10% strengthening of the U.S. dollar during the nine months ended June 30, 2008 versus the foreign currencies in which we have exposure would have reduced revenue by approximately \$18.7 million and resulted in a \$0.9 million improvement in our operating loss compared to what was actually reported. Working capital at June 30, 2008 would have been approximately \$4.4 million lower than actually reported if we had used this hypothetical stronger U.S. dollar.

**Inflation:** We believe that inflation has not had a material impact on our results of operations for the nine months ended June 30, 2008. However, we cannot assure you that future inflation would not have an adverse impact on our operating results and financial condition.



## ITEM 4T. CONTROLS AND PROCEDURES

### Material Weaknesses in Disclosure Controls and Procedures

As described in Item 9A of our Annual Report on Form 10-K for the fiscal year ended September 30, 2007, our management evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2007, and based on this evaluation, noted the continued existence of material weaknesses in our disclosure controls and procedures related to accounting for income taxes and accounting for complex and non-routine transactions in accordance with U.S. generally accepted accounting principles. A material weakness is a significant deficiency, as defined in Public Company Accounting Oversight Board Auditing Standard No. 5, or a combination of significant deficiencies, that results in a reasonable possibility that a material misstatement of a company's annual or interim financial statements would not be prevented or detected by company personnel on a timely basis.

### Changes in Disclosure Controls and Procedures

Our Chief Executive Officer and our Chief Financial Officer have evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this quarterly report, which we refer to as the evaluation date. We aim to maintain a system of internal accounting controls that are designed to provide reasonable assurance that our books and records accurately reflect our transactions and that our established policies and procedures are followed.

Notwithstanding the foregoing efforts, we are continuing to undertake steps to resolve the material weaknesses described above. During fiscal 2007, we hired an additional person with significant technical accounting experience, accelerated the timing of internal communication to discuss the accounting for non-routine or complex transactions, and hired an additional person with significant tax experience. However, more time is required to remediate the material weaknesses noted above.

### Evaluation of Disclosure Controls and Procedures

As of the end of the period covered by this report, the Company conducted an evaluation, under the supervision and with the participation of its management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934). Our Chief Executive Officer and our Chief Financial Officer have concluded, based on an evaluation of the effectiveness of our disclosure controls and procedures by our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, that, as a result of the material weaknesses described above, such disclosure controls were not effective as of the end of the period covered by this report.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

The information required to be disclosed under this Item is set forth in Footnote 8 (Contingencies) of the condensed consolidated financial statements (unaudited) included in this Form 10-Q.

## Item 1A. Risk Factors

A description of the risks associated with our business, financial condition, and results of operations is set forth in Part I, Item 1A, of our Annual Report on Form 10-K for the fiscal year ended September 30, 2007. There have been no material changes in our risks from such description.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

There were no unregistered sales of equity securities.

## Item 4. Submission of Matters to a Vote of Security Holders

The Annual Meeting of our Stockholders was held on May 13, 2008. At the Annual Meeting, one matter of business was voted upon: the election of nine directors for the ensuing year. The following table provides the results of the stockholder voting, expressed in number of votes, on the proposal to elect nine directors:

| Directors           | Votes For  | Votes Withheld |
|---------------------|------------|----------------|
| Didier Choix        | 43,354,660 | 105,472        |
| Robert E. Edwards   | 43,300,760 | 159,372        |
| Andrea Goren        | 43,371,160 | 88,972         |
| Daniel Lebard       | 43,352,760 | 107,372        |
| Glenn Myles         | 43,371,560 | 88,572         |
| Philip S. Sassower  | 43,360,260 | 99,872         |
| Eric I. Steiner     | 43,301,240 | 158,892        |
| Jeffrey J. Steiner  | 43,138,159 | 321,973        |
| Michael J. Vantusko | 43,356,660 | 103,472        |

## Item 5. Other Information

The Board of Directors has established a Governance and Nominating Committee consisting of non-employee independent directors, which, among other functions, identifies individuals qualified to become board members, and selects, or recommends that the Board select, the director nominees for the next annual meeting of shareholders. As part of its director selection process, the Committee considers recommendations from many sources, including: management; other board members; and the Chairman. The Committee will also consider nominees suggested by stockholders of the Company. Stockholders wishing to nominate a candidate for director may do so by sending the candidate's name, biographical information and qualifications to the Chairman of the Governance and Nominating Committee c/o the Corporate Secretary, The Fairchild Corporation, 1750 Tysons Blvd., Suite 1400, McLean, Virginia 22102.

In identifying candidates for membership on the Board of Directors, the Committee will take into account all factors it considers appropriate, which may include (a) ensuring that the Board of Directors, as a whole, is diverse and consists of individuals with various and relevant career experience, relevant technical skills, industry knowledge and



experience, financial expertise, including expertise that could qualify a director as a “financial expert,” as that term is defined by the rules of the SEC, local or community ties, (b) minimum individual qualifications, including strength of character, mature judgment, familiarity with the Company's business and industry, independence of thought and an ability to work collegially, and (c) appreciation of contemporary forms of governance, and the current regulatory environment. The Committee also may consider the extent to which the candidate would fill a present need on the Board of Directors.

Item 6. Exhibits

(a) Exhibits:

\*3.5 Amendment to the Company's By-Laws, dated August 7, 2008.

\*31.1 Certification of Chief Executive Officer required by Section 302 of the Sarbanes-Oxley Act.

\*31.2 Certification of Chief Financial Officer required by Section 302 of the Sarbanes-Oxley Act.

\*32.1 Certification of Chief Executive Officer required by Section 906 of the Sarbanes-Oxley Act.

\*32.2 Certification of Chief Financial Officer required by Section 906 of the Sarbanes-Oxley Act.

\* Filed herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to the signed on its behalf by the undersigned hereunto duly authorized.

For THE FAIRCHILD CORPORATION  
(Registrant) and as its Chief  
Financial Officer:

By: /s/ MICHAEL L. McDONALD  
Michael L. McDonald  
Senior Vice President and Chief Financial Officer

Date: August 14, 2008