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GENERAL ELECTRIC CO

Form 425

May 21, 2018

Filed by General Electric Company

Pursuant to Rule 425 under the Securities Act of 1933, as amended,

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Subject Company: General Electric Company

Commission File No.: 001-00035

Date: May 21, 2018

/// Wabtec and GE Transportation to Merge Accelerating the Future of Transportation May 21 , 2018

ADDITIONAL INFORMATION AND WHERE TO FIND IT In connection with the proposed transaction between GE and Wabtec, Transportation Systems Holdings Inc., a wholly owned subsidiary of GE created for the transaction (“SpinCo”), will file with the SEC a registration statement on Form S - 4/S - 1 containing a prospectus or a registration statement on Form 10 and Wabtec will file with the SEC a registration statement on Form S - 4 that will include a combined proxy statement/prospectus. If the transaction is effected via an exchange offer, GE will also file with the SEC a Schedule TO with respect thereto. This communication is not a substitute for any proxy statement, registration statement, proxy statement/prospectus or other documents GE, Wabtec and/or SpinCo may file with the SEC in connection with the proposed transaction. **INVESTORS AND SECURITY HOLDERS ARE URGED TO READ CAREFULLY AND IN THEIR ENTIRETY THESE DOCUMENTS WHEN THEY BECOME AVAILABLE, ANY AMENDMENTS OR SUPPLEMENTS TO THESE DOCUMENTS, AND OTHER DOCUMENTS FILED BY GE, WABTEC OR SPINCO WITH THE SEC IN CONNECTION WITH THE PROPOSED TRANSACTION, BECAUSE THESE DOCUMENTS WILL CONTAIN IMPORTANT INFORMATION.** Investors and security holders will be able to obtain free copies of these materials and other documents filed with the SEC by GE, Wabtec and/or SpinCo through the website maintained by the SEC at www.sec.gov. Investors and security holders will also be able to obtain free copies of the documents filed by GE, Wabtec and/or SpinCo with the SEC from the respective companies by directing a written request to GE and/or SpinCo at General Electric Company, 41 Farnsworth Street, Boston, Massachusetts 02210 or by calling 617 - 443 - 3400. Investors and security holders can also contact Wabtec at Wabtec Corporation, 1001 Air Brake Avenue, Wilmerding, PA 15148 or by calling 412 - 825 - 1543. **1 /// NO OFFER OR SOLICITATION** This communication is for informational purposes only and not intended to and does not constitute an offer to subscribe for, buy or sell, the solicitation of an offer to subscribe for, buy or sell, or an invitation to subscribe for, buy or sell, any securities or the solicitation of any vote or approval in any jurisdiction pursuant to or in connection with the proposed transaction or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended, and otherwise in accordance with applicable law. **/// IMPORTANT INFORMATION**

PARTICIPANTS IN THE SOLICITATION This communication is not a solicitation of a proxy from any investor or security holder. GE, Wabtec, SpinCo, their respective directors, executive officers and other members of its management and employees may be deemed to be participants in the solicitation of proxies from shareholders of Wabtec in connection with the proposed transaction. Information regarding the persons who may, under the rules of the SEC, be deemed participants in the solicitation of proxies in connection with the proposed transaction, including a description of their direct or indirect interests, by security holdings or otherwise, will be set forth in the relevant materials when filed with the SEC. Information regarding the directors and executive officers of GE is contained in GE's proxy statement for its 2018 annual meeting of stockholders, filed with the SEC on March 23, 2018, its Annual Report on Form 10 - K for the year ended December 31, 2017, which was filed with the SEC on February 23, 2018, its Quarterly Report on Form 10 - Q for the quarter ended March 31, 2018, which was filed with the SEC on May 1, 2018 and certain of its Current Reports filed on Form 8 - K. Information regarding the directors and executive officers of Wabtec is contained in Wabtec's proxy statement for its 2018 annual meeting of stockholders, filed with the SEC on April 5, 2018, its Annual Report on Form 10 - K for the year ended December 31, 2017, which was filed with the SEC on February 26, 2018, its Quarterly Report on Form 10 - Q for the quarter ended March 31, 2018 which was filed with the SEC on May 4, 2018 and certain of its Current Reports filed on Form 8 - K. These documents can be obtained free of charge from the sources indicated above. 2 /// /// **IMPORTANT INFORMATION**

CAUTION CONCERNING FORWARD - LOOKING STATEMENTS This communication contains “forward - looking” statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended by the Private Securities Litigation Reform Act of 1995, including statements regarding the proposed transaction between GE and Wabtec. All statements, other than historical facts, including statements regarding the expected timing and structure of the proposed transaction; the ability of the parties to complete the proposed transaction considering the various closing conditions; the expected benefits of the proposed transaction, including future financial and operating results, the tax consequences of the proposed transaction, and the combined company’s plans, objectives, expectations and intentions; legal, economic and regulatory conditions; and any assumptions underlying any of the foregoing, are forward - looking statements. 3 /// Forward - looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words “may,” “will,” “should,” “potential,” “intend,” “expect,” “endeavor,” “seek,” “anticipate,” “overestimate,” “underestimate,” “believe,” “could,” “project,” “predict,” “continue,” “target” or other similar words or expressions. Forward - looking statements are based upon current plans, estimates and expectations that are subject to risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward - looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) that one or more closing conditions to the transaction, including certain regulatory approvals, may not be satisfied or waived, on a timely basis or otherwise, including that a governmental entity may prohibit, delay or refuse to grant approval for the consummation of the proposed transaction, may require conditions, limitations or restrictions in connection with such approvals or that the required approval by the stockholders of Wabtec may not be obtained; (2) the risk that the proposed transaction may not be completed on the terms or in the time frame expected by GE or Wabtec, or at all; (3) unexpected costs, charges or expenses resulting from the proposed transaction; (4) uncertainty of the expected financial performance of the combined company following completion of the proposed transaction; (5) failure to realize the anticipated benefits of the proposed transaction, including as a result of delay in completing the proposed transaction or integrating the businesses of GE, Wabtec and SpinCo; (6) the ability of the combined company to implement its business strategy; (7) difficulties and delays in achieving revenue and cost synergies of the combined company; (8) inability to retain and hire key personnel; (9) the occurrence of any event that could give rise to termination of the proposed transaction; (10) the risk that stockholder litigation in connection with the proposed transaction or other settlements or investigations may affect the timing or occurrence of the proposed transaction or result in significant costs of defense, indemnification and liability; (11) evolving legal, regulatory and tax regimes; (12) changes in general economic and/or industry specific conditions; (13) actions by third parties, including government agencies; and (14) other risk factors as detailed from time to time in GE’s and Wabtec’s reports filed with the SEC, including GE’s and Wabtec’s annual report on Form 10 - K, periodic quarterly reports on Form 10 - Q, periodic current reports on Form 8 - K and other documents filed with the SEC. The foregoing list of important factors is not exclusive. Any forward - looking statements speak only as of the date of this communication. Neither GE nor Wabtec undertakes any obligation to update any forward - looking statements, whether as a result of new information or development, future events or otherwise, except as required by law. Readers are cautioned not to place undue reliance on any of these forward - looking statements. /// **FORWARD - LOOKING STATEMENTS**

/// TODAY'S PRESENTERS Timothy Wesley VP of Investor Relations Albert Neupaver Executive Chairman
Raymond Betler President and Chief Executive Officer Patrick Dugan Chief Financial Officer Rafael Santana
President and Chief Executive Officer 4 ///

Diversified, Global Leader in Transportation and Logistics Wabtec's Freight and Transit Components Combined With GE Transportation's Locomotive Manufacturing/Service Capabilities; Strong Cultural Fit . . . Seamless Integration Electronics and Digital Technologies Leading to Autonomous Operations Positions Combined Company to Meet Growing Demand for Train Intelligence and Network Optimization Recurring Revenue Growth in High - Margin Aftermarket and Services Complementary Global Customer Relationships to Yield Substantial Cross - Selling Opportunities, Dampen Cyclicalities Highly Compelling Pro Forma Financial Profile . . . Attractive Point in Cycle Significant Scale, Rapid Growth Trajectory, Superior Margins, Strong Free Cash Flow; GE Transportation Well - Positioned as Industry Recovers, with Backlog of \$18B and Robust Recent Order Flow Significant Operating Synergy Potential and Tax Benefit Drive Value Creation ~\$250M of Anticipated Run - Rate Synergies Driven by Cost and Revenue Opportunities; Net Tax Benefit of ~\$1.1B Strong Free Cash Flow Profile Enabling Rapid Deleveraging Commitment to Retaining Investment Grade Rating and Dividend, Supported by Strong Post - Close Deleveraging Profile /// A DIVERSIFIED, GLOBAL LEADER POSITIONED TO ACCELERATE THE FUTURE OF TRANSPORTATION FY17 Revenue \$3.9B FY17 Adj. EBIT Margin ~13% FY17 Revenue \$3.9B FY17 Adj. EBIT Margin ~18% FY17 Revenue \$7.8B FY17 Adj. EBIT Margin >15% 1 2 3 4 5 6 Note: Adjusted figures represent non - GAAP metrics. 5 ///

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Structure & Consideration The transaction is valued at approximately \$11.1 billion¹. When adjusted for the net tax benefit of \$1.1 billion accruing to the combined company, the transaction value is \$10 billion. — Wabtec existing shareholders to own 49.9% of the combined entity — \$2.9B cash payment to GE — GE and its shareholders to receive 50.1% of shares – 40.2% to GE shareholders at closing and 9.9% retained by GE – The GE Transportation business will be distributed to GE shareholders through a tax - free spin - or split - off; then immediately merged with Wabtec – GE stake subject to customary lock - up (90 days) and other provisions — Significant tax benefit to Wabtec created by deal structure (net ~\$1.1B) Merged Company Company name: Wabtec Corporation; Listing: NYSE; Ticker: WAB Global headquarters to remain in Wilmerding, Pa. Freight Segment HQ in Chicago and Transit Segment HQ in Paris

Management Ray Betler to remain President & CEO of combined company Rafael Santana to become President & CEO of Freight Segment Stéphane Rambaud - Measson to become President & CEO of Transit Segment Board of Directors Al Neupaver re - appointed as Executive Chairman GE to designate for nomination three independent Board members

Timing & Closing Conditions Customary closing conditions, including regulatory approvals and Wabtec stockholder approval Transaction anticipated to close in early 2019 6 /// /// TRANSACTION TERMS 1

Based on Wabtec undisturbed share price of \$83.79 on 19 - Apr - 2018 and Wabtec fully diluted share count. Net of tax step - up value of ~\$1.1B accruing to the combined company.

/// COMPELLING FINANCIAL LOGIC Attractive Point in Cycle GE Transportation revenue / adj. EBIT expected to grow at double - digit CAGR from 2017A to 2019E as cycle rebounds from trough levels; ~50% of 2018E to 2020E total revenue already in backlog (~\$18B in backlog, including ~1,800 new and ~1,000 modernized locomotives; \$3.6B in orders over the last two quarters) Wabtec reported a strong 1Q, forecasting ~11% adjusted EPS growth for the year with record backlog Substantial Synergy Opportunity \$250M of run - rate synergies driven by cost and revenue opportunities Meaningful Cash Tax Benefits ~\$1.1B of net value from the cash tax benefit created in the transaction – drives substantial incremental cash flow Double - digit Cash EPS Accretion in Year 1 Increased margins and strong cash flow of the combined business result in ~15% cash EPS accretion in Year 1 Fair Multiple With Robust Synergies 2019 EV¹ / Adj. EBITDA multiple is ~9x (including synergies and tax benefits), compared to Wabtec 2019 EV¹ / Adj. EBITDA multiple of 14x 2019 EV¹ / Adj. EBITDA multiple is ~11.75x (excluding synergies and tax benefits) 7 /// Note: Wabtec current EV / adj. EBITDA based on IBES estimates. Adjusted figures represent non - GAAP metrics. 1 Based on Wabtec undisturbed share price of \$83.79 on 19 - Apr - 2018 and Wabtec fully diluted share count.

/// BUSINESS OVERVIEW

/// MERGER OF TWO TRANSPORTATION INDUSTRY LEADERS • Comprehensive portfolio and leading positions in freight car products, locomotive electronics, brakes, heat exchangers; leader in transit components, systems • Successful financial track record; diversified revenue • Strong aftermarket presence in core markets • Leadership position in PTC with strong backlog • Innovative culture with world - class manufacturing • Leading global freight rail provider with significant installed base o Manufacture and service freight locomotives globally • Strong financial performance through cycles • Robust services business driving profitable growth • Comprehensive digital portfolio • Deep domain expertise & history of innovation Transit 64% Freight 36% R O W 66% U. S . 34% After Mkt 56% O EM 44% After Mkt 53% O EM 47% R O W 44% U. S . 56% Fr e ight 100% 2017A Revenue 2017A Revenue Segment Mix Business Mix Sales by Region Segment Mix Business Mix Sales by Region 9 ///

/// GE TRANSPORTATION IS A LEADER IN THE FREIGHT RAIL INDUSTRY ~\$18B B A C K LOG Resilient portfolio with proven financial performance through cycles \$3 . 9 B \$0.7B 18% Revenue Adj. EBIT Adj. EBIT % 2017A Financials Note: Adjusted figures represent non - GAAP metrics. Based on 2017A financial information Equipment (45% of Revenue) • Global freight rail & propulsion system provider • Leading Tier 4 engineering & technical innovation • ~23K locomotive installed base Services (48% of Revenue) • Maintain & upgrade fleet through asset lifecycle • ~70% installed base under service contract • ~13x growth in locomotive modernizations since '15 Digital (7% of Revenue) • Driving efficiency & productivity for customers • Portfolio spans ecosystem ... port, yard, rail network • Proven outcomes ... ~ 10 % fuel savings, 10 % + increase in network velocity, ~ 40 % increase in rail volume 10 ///

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/// ATTRACTIVE POINT IN CYCLE, WELL POSITIONED FOR INDUSTRY REBOUND GE Fleet Age Pyramid
Contractual Coverage AC EVO AC4400 Dash 9 D a sh 7 ~7,900 units Avg. 5 yrs ~4,800 units Avg. 10 yrs ~4,400
units Avg. 15 yrs ~2,200 units Avg. 20 yrs Dash 8 ~1,600 units Avg. 30 yrs ~100 units Avg. 35 yrs Upgrade targets
~900 units Avg. 3 yrs Tier 4 ~1,300 units Avg. 8 yrs DC EVO U Ser. Pa r k e d 2K W a r r a n t y 2K Trans ac tional 3K
Long - term contracts 16K GE Transportation Historical and Projected Locomotive Deliveries ~850 ~500 ~375 ~650
~670 ~700 ~800 ~1 , 0 0 0 ~750 ~425 ~300 >2 x 2 0 0 8 2 0 0 9 2 0 1 0 2 0 1 1 2 0 1 2 2 0 1 3 2 0 1 4 2 0 1 5 2 0 1 6 2
0 1 7 2 0 1 8 2 0 2 1 // Over 11K locomotives currently at age of typical upgrade – will drive substantial near - term
growth 11 /// Over 70% under long - term service contracts 23K I n s t a l l e d Base

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Note: Adjusted figures represent non - GAAP metrics 1 Excludes synergies and purchase price amortization. /// GE TRANSPORTATION FINANCIAL TRAJECTORY \$3 . 9 B \$4.4 - 4.9B GE Transportation is poised to benefit from cyclical tailwinds – including reduction in parked locomotives – that Wabtec is already seeing in its business 2019E Revenue Adj. EBI T 1 2017A Locomotive deliveries expected to grow in line with recent orders \$0 . 7 B \$0.8 - 0.9B Strong modernization growth; ~1,000 modernizations in backlog Service overhauls continue to trend in line with locomotive delivery schedule ~50% of planned equipment volume already in backlog Strong 2017A to 2019E Growth 12 ///

/// GE TRANSPORTATION COMPETITIVE STRENGTHS x Leading global freight rail provider with a 23K locomotive installed base across both developed and emerging markets x Growing services business with \$13B backlog drives recurring revenues and mitigates cycles x Comprehensive digital portfolio driving train performance and network optimization x Leading engineering and technical intellectual property x Strong horizontal / efficient supply chain x Proven leadership team & results - driven culture x Ability to maintain solid 18%+ adj. EBIT margins through the cycle Note: Adjusted figures represent non - GAAP metrics 13 ///

/// STRATEGIC RATIONALE

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/// STRATEGIC RATIONALE Diversified, Global Leader in Transportation and Logistics 1 Electronics and Digital Technologies Leading to Autonomous Operations Recurring Revenue Growth in High - Margin Aftermarket and Services Highly Compelling Pro Forma Financial Profile . . . Attractive Point in Cycle 2 3 4 Significant Operating Synergy Potential and Tax Benefit Drive Value Creation 5 Strong Free Cash Flow Profile Enabling Rapid Deleveraging 6 15 /// Combination creates one of the world's largest providers of technology - enabled equipment, systems, and services for the locomotive, freight, and passenger rail industries

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Combined Entity 1 Revenue by Segment Revenue by Geography + Freight 36% Transit 64% \$3.9B United States 34 % ROW 66% United States 45 % ROW 55% \$7.8B FY17A Sales: United States 56 % ROW 44% \$3.9B / 1 // DIVERSIFIED, GLOBAL LEADER IN TRANSPORTATION AND LOGISTICS Freight 68% Transit 32% \$ 7.8B Complementary Portfolios with Focus on Transportation Industry . . . Poised for Seamless Integration FY17A Sales: \$3.9B Note: Based on 2017A financial information ¹ Assumes GE Transportation assets allocated to Freight segment. Freight 100% 16 /// \$3.9B

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Trip Optimizer: 7 - 13% in fuel savings; ~200M gallons of fuel saved/year Smart HPT: Incremental 5 - 8% fuel saved by automatically managing locomotive consist Locotrol Distributed Power: Enables operation of long, heavy and fuel - efficient trains. Fuel Savings 3%; Crew savings 25% Movement Planner: Plans 42% of rev - ton miles in US; 5 - 10% in network velocity Transportation Management System: Manages interchange of 9M annual carloads; used by 520 Short Lines Remote Locomotive Monitoring: ~17,000 locomotives monitored daily Positive Train Control: Implemented across ~70,000 route miles of track; 25,000 road locomotives VideoTrax: High - definition video recording on - board locomotives; ~18,000 units installed Brake Control: Installed on ~50% of NAFTA locomotives and freight cars / 2 // ELECTRONICS AND DIGITAL TECHNOLOGIES LEADING TO AUTONOMOUS OPERATION Creates compelling offering to meet growing demand for integrated digital, autonomous solutions Fuel Savings Labor Costs Asset Reliability Enhanced Visibility Network Velocity Path to Autonomous Safety Productivity Efficiency 17 ///

Combined entity will be a leading global freight and transit rail provider with installed base of >23,000 locos and content on virtually all locomotives and freight cars in NAFTA, enabling significant opportunities for aftermarket parts and services 1 Based on 2017A financial information of both Wabtec and GE Transportation Strong Mix of Aftermarket Products & Services 1 Extensive Installed Base < 5 0% GE Transportation's % of Local Installed Base >50% ~50% / 3 // RECURRING REVENUE GROWTH IN HIGH - MARGIN AFTERMARKET AND SERVICES ... Supported by a Compelling Combined Customer Base BOMBARDIER GREENBRIER AMERICAN RAILCAR TRINITY INDUSTRIES SIEMENS - ALSTOM KO M A TSU RIO TINTO B A FFIN L A ND FERROMEX LA PORT PAN AM CSX UNION PACIFIC G & W NORFOLK SOUT H E RN CN CP B N SF KCS A ftermarket 54% 18 /// OEM 46%

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Note: Adjusted figures represent non - GAAP metrics / 4 // HIGHLY COMPELLING PRO FORMA FINANCIAL PROFILE ... ATTRACTIVE POINT IN CYCLE 1 Defined as operating cash flow minus capex. 19 /// • Transaction creates a ~\$8B revenue company with significant scale, higher margins and strong cash flow • Approximately \$250M of run - rate operating synergies to be achieved by year 4 • Immediately accretive to Wabtec operating margins (~13% to >15%) • ~15% cash EPS accretion in Year 1 • ~\$150M of annual cash tax savings for next 15 years • >\$6B of cumulative free cash flow 1 generation over 2019 - 2022E period

Experienced Cross - Functional Team To Drive Seamless Integration and Synergies / 5 // SIGNIFICANT
OPERATING SYNERGY POTENTIAL AND TAX BENEFIT DRIVE VALUE CREATION Key Areas of
Opportunity – Operating Synergies Run - rate to be achieved by Year 4 Total cost to achieve is ~\$75M, mostly incurred
during first three years Tax step - up associated with the transaction drives average annual cash tax benefits of
~\$150M for the next 15 years First \$ 470 M of gross cash tax benefits to be paid to GE by Wabtec (expected to be
realized during first 3 - 4 years) Remaining cash tax benefits accrue to Wabtec pro forma entity (net present value of
~\$1.1B) ~\$250M of Run - Rate Operating Synergies SG&A Savings Sourcing Savings Facility Consolidation IT
Savings Revenue Synergies Cash Tax Savings Net ~\$1.1B NPV of Tax Step - Up 20 ///

Wabtec remains committed to paying its quarterly 12c per share dividend to all shareholders. Top priority for deployment of excess cash will be debt reduction to achieve target leverage levels. Wabtec expects to remain investment grade. Wabtec has obtained full commitments for a \$2.9B bridge facility. Anticipate <2.5x gross leverage ratio by the end of 2019 — Permanent financing will contemplate an appropriate mix of permanent and pre-payable debt to achieve leverage targets.

Deleveraging Profile Post Close At Close 2 0 19 Wabtec Existing Debt \$1.7 (+) Incremental Transaction Debt \$2.9 Total Debt \$4.6 (-) Cash \$ 0 .2 Net Debt \$4.4 Gross Leverage Ratio 3. 3 x Net Leverage Ratio 3. 1 x Pro Forma Capitalization at Close¹ (\$B) Combined company's strong free cash flow profile will allow for rapid deleveraging and commitment to solid investment grade credit rating / 6 // **STRONG FREE CASH FLOW PROFILE ENABLING RAPID DELEVERAGING** ¹ Illustratively assumes 31 - Dec - 2018 transaction closing. 21 /// Total Debt / Adj. EBITDA 3.3x <2 . 5 x Note: Adjusted figures represent non - GAAP metrics.

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\$ 10.2 \$ 8.2 \$ 8.2 \$ 1.1 \$ 2.9 \$ 10.3 Wabtec Equity Value¹ GET EV NPV of Tax Benefit NPV of Sy n e r g i e s² Pro
 Forma Equity Value \$ 20.5 \$ 2.9 Cash Payment to GE /// SUBSTANTIAL VALUE CREATION FOR
 SHAREHOLDERS Based on unaffected Wabtec share price as of April 19, 2018 (US\$ in billions) Note: Adjusted
 figures represent non - GAAP metrics. 1 Based on Wabtec undisturbed share price of \$83.79 on 19 - Apr - 2018 and
 Wabtec fully diluted share count. 2 Based on estimated timing of synergy realization and costs to achieve them.
 Illustrative Combined Equity Value GE and GE S h a r e h o l d e r s 50.1% Wabtec S h a r e h o l d e r s 49.9% + \$2.9B
 incremental cash payment to GE + ~25% vs. unaffected + ~10% vs. current 22 ///

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/// PERSPECTIVES ON TRANSACTION VALUE (US\$ in billions) Note: Wabtec current EV / adj. EBITDA based on IBES estimates. Adjusted figures represent non - GAAP metrics. 1 Based on Wabtec undisturbed share price of \$83.79 on 19 - Apr - 2018 and Wabtec fully diluted share count. Transaction Multiples 2019E EV¹ / Adj. EBITDA Wabtec 2019E EV¹ / Adj. EBITDA 2017A EV¹ / Adj. EBITDA ~ 14 x 23 /// ~ 11.75 x ~ 9x ~ 13.5x ~ 9.5 x Wabtec Adj. EBITDA Net of Tax Assets (incl. synergies) Adj. EBITDA Net of Tax Assets (incl. synergies)

/// WABTEC + GE TRANSPORTATION Accelerating The Future Of Transportation Shareholders 24 /// Customers
Employees Complementary strengths will enable combined company to deliver through the transportation cycle and
be best positioned for long - term growth in an improving industry environment Expanded suite of solutions will allow
companies to better partner with customers to help them overcome their toughest infrastructure challenges With
centuries of combined industry heritage and a culture of innovation, the companies will foster new growth
opportunities for their employees as part of a stronger, more diversified company Revenues Countries Employees
~\$8B ~27K ~50 + V a l u e

/// Q & A