Daseke, Inc. Form 10-Q August 09, 2018 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

DASEKE, INC.

(Exact name of registrant as specified in its charter)

Delaware	001-37509	47-3913221
(State or Other Jurisdiction of Incorporation)	(Commission	(IRS Employer
	File Number)	Identification No.)
15455 Dallas Parkway, Suite 550		
Addison, Texas		75001
(Address of Principal Executive Offices)		(Zip Code)
Registrant's Telephone Number, Including Are	ea Code: (972) 2	248-0412

Not applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company)	
Smaller reporting company	Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Common shares of the registrant outstanding at August 7, 2018 were 64,445,371.

DASEKE, INC.

FORM 10-Q

For the Quarterly Period Ended June 30, 2018

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#### Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q (this Report) of Daseke, Inc. (Daseke or the Company) contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Except as otherwise indicated by the context, references in this Report to "we," "us" and "our" are to the consolidated business of the Company. All statements in this Report, including those made by the management of the Company, other than statements of historical fact, are forward-looking statements. These forward-looking statements are based on management's estimates, projections and assumptions as of the date hereof. Forward-looking statements may contain words such as "may," "will," "expect," "anticipate," "continue," "estimate," "project," "believe," "plan," "should," "could," "would," "foreca "predict," and "potential," the negative of these terms, or other comparable terminology. Forward-looking statements may include statements about the Company's goals; the Company's financial strategy, liquidity and capital required for its business strategy and plans; the Company's competition and government regulations; general economic conditions; and the Company's future operating results.

These forward-looking statements are based on information available as of the date of this Report (or, in the case of forward-looking statements incorporated herein by reference, as of the date of the applicable filed document), and current expectations, forecasts and assumptions. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that the Company anticipates. Accordingly, forward-looking statements should not be relied upon as representing the Company's views as of any subsequent date, and the Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date they were made, whether as a result of new information, future events or otherwise, except as may be required under applicable securities laws. Accordingly, readers are cautioned not to place undue reliance on the forward-looking statements.

Forward-looking statements are subject to risks and uncertainties (many of which are beyond our control) that could cause actual results to differ materially from our historical experience and our present expectations or projections. Important factors that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to, general economic and business risks, driver shortages and increases in driver compensation or owner-operator contracted rates, loss of senior management or key operating personnel, our ability to identify and execute future acquisitions successfully, seasonality and the impact of weather and other catastrophic events, fluctuations in the price or availability of diesel fuel, increased prices for, or decreases in the availability of, new revenue equipment and decreases in the value of used revenue equipment, our ability to generate sufficient cash to service all of our indebtedness, restrictions in our existing and future debt agreements, increases in interest rates, changes in existing laws or regulations, including environmental and worker health safety laws and regulations and those relating to tax rates or taxes in general, the impact of governmental regulations and other governmental actions related to the Company and its operations, litigation and governmental proceedings, and insurance and claims expenses. For additional information regarding known material factors that could cause our actual results to differ from our projected results, please see the Company's filings with the Securities and Exchange Commission (the SEC), particularly the section titled "Item 1A. Risk Factors" in the Company's Current Report on Form 10-K, filed with the SEC on March 16, 2018.

All forward-looking statements, expressed or implied, attributed to the Company or persons acting on its behalf are expressly qualified in their entirety by this cautionary statement. This cautionary statement should also be considered in connection with any subsequent written or oral forward-looking statements that the Company or persons acting on its behalf may issue.

## Part I – FINANCIAL INFORMATION

Item 1. Financial Statements (Unaudited)

# DASEKE, INC. AND SUBSIDIARIES

### CONSOLIDATED BALANCE SHEETS

# (Unaudited)

# (In thousands, except share and per share data)

ASSETS	June 30, 2018	December 31, 2017
Current assets: Cash and cash equivalents Accounts receivable, net of allowance of \$398 and \$212 at June 30, 2018 and	\$ 78,734	\$ 90,679
December 31, 2017, respectively	195,606	127,368
Drivers' advances and other receivables Current portion of net investment in sales-type leases	5,215 13,346	4,792 10,979
Parts supplies	5,040	4,653
Prepaid and other current assets	34,433	28,240
Total current assets	332,374	266,711
Property and equipment, net	501,120	429,639
Intangible assets, net	186,857	93,120
Goodwill	264,025	302,702
Other long-term assets Total assets	39,726 1,324,102	33,496 1,125,668
	1,524,102	1,123,000
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities: Accounts payable	29,057	12,488
Accrued expenses and other liabilities	46,319	25,876
Accrued payroll, benefits and related taxes	16,330	14,004
Accrued insurance and claims	12,236	12,644
Current portion of long-term debt	48,022	43,056
Total current liabilities	151,964	108,068
Line of credit Long-term debt, net of current portion Deferred tax liabilities Other long-term liabilities	 567,378 121,513 20,985	4,561 569,740 90,434 1,632
Total liabilities	861,840	774,435

Commitments and contingencies (Note 15)

Stockholders' equity:		
Series A convertible preferred stock, \$0.0001 par value; 10,000,000 shares		
authorized; 650,000 shares issued with liquidation preference of \$65,000 at June		
30, 2018 and December 31, 2017	65,000	65,000
Common stock, par value \$0.0001 per share; 250,000,000 shares authorized,		
63,875,267 and 48,712,288 shares issued and outstanding at June 30, 2018 and		
December 31, 2017, respectively	6	5
Additional paid-in-capital	427,892	277,931
Retained earnings (accumulated deficit)	(30,652)	7,338
Accumulated other comprehensive income	16	959
Total stockholders' equity	462,262	351,233
Total liabilities and stockholders' equity	\$ 1,324,102	\$ 1,125,668

The accompanying notes are an integral part of the consolidated financial statements.

# DASEKE, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

# (Unaudited)

(In thousands, except share and per share data)

	Three Months Ended June 30,		Six Months En June 30,	ided
	2018	2017	2018	2017
Revenues:				
Freight	\$ 272,583	\$ 149,654	\$ 512,654	\$ 275,209
Brokerage	60,091	28,656	106,229	49,525
Logistics	8,891	2,700	19,609	2,700
Fuel surcharge	35,334	16,313	65,988	30,323
Total revenue	376,899	197,323	704,480	357,757
Operating expenses:				
Salaries, wages and employee benefits	90,614	58,186	172,959	108,307
Fuel	31,359	20,466	64,735	39,689
Operations and maintenance	40,465	28,967	75,028	52,191
Communications	807	549	1,506	952
Purchased freight	141,582	49,760	259,305	87,346
Administrative expenses	13,077	8,022	25,214	15,400
Sales and marketing	651	555	1,287	937
Taxes and licenses	3,890	2,611	7,584	4,892
Insurance and claims	10,428	5,042	19,612	9,165
Acquisition-related transaction expenses	1,402	1,037	1,842	1,483
Depreciation and amortization	31,766	17,638	56,948	33,953
(Gain) loss on disposition of revenue				
property and equipment	(490)	26	(645)	(174)
Impairment	2,840		2,840	
Total operating expenses	368,391	192,859	688,215	354,141
Income from operations	8,508	4,464	16,265	3,616
Other expense (income):				
Interest income	(601)	(50)	(1,042)	(54)
Interest expense	11,070	6,544	21,407	12,440
Write-off of unamortized deferred financing				
fees				3,883
Other	(900)	(107)	(1,859)	(215)
Total other expense	9,569	6,387	18,506	16,054
Loss before provision (benefit) for income				
taxes	(1,061)	(1,923)	(2,241)	(12,438)

Provision (benefit) for income taxes Net income (loss)	(14,546) 13,485	2,184 (4,107)	(14,929) 12,688	(586) (11,852)
Other comprehensive income (loss): Unrealized income on interest rate swaps Foreign currency translation adjustments, net of tax expense (benefit) of \$(78), \$274,	_	_	_	52
\$(251) and \$274, respectively	(623)	507	(943)	507
Comprehensive income (loss)	12,862	(3,600)	11,745	(11,293)
Net income (loss) Less dividends to Series A convertible	13,485	(4,107)	12,688	(11,852)
preferred stockholders	(1,239)	(1,693)	(2,478)	(1,694)
Less dividends to Series B convertible preferred stockholders Net income (loss) attributable to common				(806)
stockholders	\$ 12,246	\$ (5,800)	\$ 10,210	\$ (14,352)
Net income (loss) per common share: Basic and Diluted Weighted-average common shares outstanding:	\$ 0.20	\$ (0.15)	\$ 0.17	\$ (0.44)
Basic and Diluted	60,558,956	37,945,310	57,935,688	32,468,674
Dividends declared per Series A convertible preferred share Dividends declared per Series B convertible preferred share	\$ 1.91 \$ —	\$ 0.68 \$ —	\$ 3.81 \$ —	\$ 0.68 \$ 12.50
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The accompanying notes are an integral part of the consolidated financial statements.

# DASEKE, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

Six Months Ended June 30, 2018

(Unaudited)

(In thousands, except share data)

	Series A C Preferred	Convertible Stock	Common Stor	ck Par	Additional	Retained Earnings (Accumulated	Accumula Other Comprehe Income	
	Shares	Amount	Shares	Value	Paid- In Capi	itaDeficit)	(Loss)	Total
Balance, January 1,								
2018	650,000	\$ 65,000	48,712,288	\$5	\$ 277,931	\$ 7,338	\$ 959	\$ 351,233
Exercise of								
options			5,000		50			50
Series A convertible preferred								
stock dividend		_	_			(2,478)		(2,478)
Stock-based compensation								
expense					1,788			1,788
Issuance of								
common stock			10,157,979	1	99,923			99,924
Issuance of earnout shares		_	5,000,000		48,200	(48,200)		_
Foreign			- , ,		-,			
currency								
translation							(0.10)	(2.12)
adjustments			—			12 699	(943)	(943)
Net income Balance at		—				12,688		12,688
June 30, 2018	650,000	\$ 65,000	63,875,267	\$ 6	\$ 427,892	\$ (30,652)	\$ 16	\$ 462,262

The accompanying notes are an integral part of the consolidated financial statements.

# DASEKE, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(in thousands)

	Six months ended June 30,	
	2018	2017
Cash flows from operating activities		
Net income (loss)	\$ 12,688	\$ (11,852)
Adjustments to reconcile net income (loss) to net cash provided by operating activities		
Depreciation	48,815	31,069
Amortization of intangible assets	8,133	2,884
Amortization of deferred financing fees	1,452	793
Write-off of deferred financing fees		3,883
Stock-based compensation expense	1,788	538
Deferred taxes	(16,239)	(1,419)
Bad debt expense	202	221
Non-cash interest expense		92
Gain on disposition of property and equipment	(645)	(157)
Gain on disposition of building	(836)	
Deferred gain recognized on sales-type leases	(1,414)	(339)
Impairment	2,840	
Changes in operating assets and liabilities		
Accounts receivable	(31,460)	(20,311)
Drivers' advances and other receivables	(95)	102
Payments received on sales-type leases	6,547	2,076
Prepaid and other current assets	(6,315)	433
Accounts payable	56	1,103
Accrued expenses and other liabilities	3,518	4,714
Net cash provided by operating activities	29,035	13,830
Cash flows from investing activities		
Purchase of property and equipment	(31,123)	(6,806)
Proceeds from sale of property and equipment	11,676	2,952
Cash paid in acquisitions, net of cash acquired	(79,084)	(40,571)
Net cash used in investing activities	(98,531)	(44,425)
Cash flows from financing activities:		
Advances on line of credit	468,130	343,083
Repayments on line of credit	(472,691)	(349,939)
Advances on long-term debt	5,901	—

Principal payments on and payoff of long-term debt Proceeds from Term Loan Facility Deferred financing fees Pay off of subordinated debt Proceeds from issuance of common stock Repurchase of common stock Issuance of Series A convertible preferred stock Exercise of options Series A convertible preferred stock dividends Series B convertible preferred stock dividends	(25,227) 	$(224,587) \\ 289,500 \\ (14,266) \\ (66,715) \\ 64,577 \\ (36,168) \\ 65,000 \\ \\ (2,016) $
Net cash provided by financing activities	57,621	68,469
Effect of exchange rates on cash and cash equivalents	(70)	15
Net (decrease) increase in cash and cash equivalents Cash and cash equivalents – beginning of period Cash and cash equivalents – end of period	(11,945) 90,679 \$ 78,734	37,889 3,695 \$ 41,584

The accompanying notes are an integral part of the consolidated financial statements.

# DASEKE, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF CASH FLOWS - (Continued)

(Unaudited)

(in thousands)

	Six months e June 30,	nded
	2018	2017
Supplemental disclosure of cash flow information		
Cash paid for interest	\$ 20,025	\$ 17,728
Cash paid for income taxes	\$ 1,347	\$ 436
Noncash investing and financing activities		
Property and equipment acquired with debt or capital lease obligations	\$ 11,589	\$ 5,139
Accrued capital expenditures	\$ 4,362	\$ —
Property and equipment sold for notes receivable	\$ 248	\$ 70
Property and equipment transferred to sales-type lease	\$ 3,932	\$ 4,842
Sales-type lease returns to property and equipment	\$ 407	\$ 645
Sales-type lease assets acquired with debt or capital lease obligations	\$ 9,873	\$ —
Sales-type lease assets sold for notes receivable	\$ 28,147	\$ 12,700
Sales-type lease returns to sales-type lease assets	\$ 15,451	\$ 6,957
Common stock issued in acquisitions	\$ 15,355	\$ 3,438
Issuance of earnout shares	\$ 48,200	\$ —
Accrued Series A convertible preferred dividends	\$ —	\$ 1,693

The accompanying notes are an integral part of the consolidated financial statements.

## DASEKE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations

The registrant was originally formed in April 2015 as a special purpose acquisition company (SPAC) under the name Hennessy Capital Acquisition Corp. II (Hennessy). As a SPAC, Hennessy had no operations and its purpose was to go public with the intention of merging with or acquiring an operating company with the proceeds of the SPAC's initial public offering (the IPO).

On February 27, 2017, Hennessy consummated the Business Combination (as defined and described in Note 3) with Daseke, Inc. Upon consummation of the Business Combination, Daseke, Inc. changed its name to Daseke Companies, Inc. and Hennessy changed its name to Daseke, Inc.

Daseke, Inc. was formed in December 2008 and began operations on January 1, 2009. Daseke is engaged in full service open-deck trucking that specializes primarily in flatbed truckload and heavy haul transportation of specialized items throughout the United States, Canada and Mexico. The Company also provides logistical planning and warehousing services to customers. The Company is subject to regulation by the Department of Transportation, the Department of Defense, the Department of Energy and various state regulatory authorities.

Unless expressly stated otherwise, references to the Company or Daseke refers to Daseke, Inc. and its wholly owned subsidiaries, Hennessy refers to the registrant prior to the closing of the Business Combination, and Private Daseke refers to Daseke, Inc. and its subsidiaries prior to the closing of the Business Combination.

## Basis of Presentation

These interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and six month periods ended June 30, 2018 are not necessarily indicative of the results that may be expected for the year ended December 31, 2018.

The consolidated balance sheet as of December 31, 2017 has been derived from the audited consolidated financial statements at that date. For additional information, including the Company's significant accounting policies, refer to the consolidated financial statements and related footnotes for the year ended December 31, 2017 as set forth in the Company's Current Report on Form 10-K, filed with the SEC on March 16, 2018.

Principles of Consolidation

The consolidated financial statements include the accounts of Daseke, Inc. and its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of the consolidated financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## DASEKE, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Deferred Financing Fees

In conjunction with obtaining long-term debt, the Company incurred financing costs which are being amortized using the straight line method, which approximates the effective interest rate method, over the terms of the obligations. As of June 30, 2018 and December 31, 2017, the balance of deferred finance charges was \$16.8 million and \$17.7 million, respectively, which is included as a reduction of long-term debt, net of current portion in the consolidated balance sheets. Amortization expense was \$0.8 million and \$0.5 million for the three months ended June 30, 2018 and 2017, respectively, and \$1.5 million and \$0.8 million for the six months ended June 30, 2018 and 2017, respectively, which is included in interest expense. In February 2017, in conjunction with new term loan financing, as amended, discussed in Note 10, the Company incurred deferred financing costs of \$14.2 million and an additional \$4.8 million in November 2017 related to the tack-on loan. Unamortized deferred financing fees totaling \$3.9 million were expensed as a result of the new term loan financing.

Fair Value Measurements

The Company follows the accounting guidance for fair value measurements of financial assets and financial liabilities and for fair value measurements of nonfinancial items that are recognized or disclosed at fair value in the financial statements on a recurring basis. Fair value guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It also establishes a framework for measuring fair value and expands disclosures about fair value measurements. The three levels of the fair value framework are as follows:

Level 1 - Quoted market prices in active markets for identical assets or liabilities.

Level 2 - Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3 - Unobservable inputs reflecting the reporting entity's own assumptions or external inputs from inactive markets.

A financial asset or liability's classification within the framework is determined based on the lowest level of input that is significant to the fair value measurement.

The fair value of the Company's interest rate swaps is determined using cash flow computer models with unobservable inputs, therefore the liability for interest rate swaps is classified within Level 3 of the fair value framework. In conjunction with the Business Combination discussed in Note 3, the Company's lone interest rate swap was terminated. The table below is a summary of the changes in the fair value of this liability for the six months ended June 30, 2017 (in thousands):

	2017
Balance at January 1, 2017	\$ (52)
Change in fair value	52
Balance at June 30, 2017	\$ —

#### Stock-Based Compensation

Awards of equity instruments issued to employees and directors are accounted for under the fair value method of accounting and recognized in the consolidated statements of operations and comprehensive loss. Compensation cost is measured for all stock-based awards at fair value on the date of grant and recognized using the straight-line method over the service period over which the awards are expected to vest.

Fair value of all time-vested options as of the date of grant is estimated using the Black-Scholes option valuation model, which was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. Option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. Since the Company does not have a sufficient history of exercise behavior, expected term is calculated using the assumption that the options will be exercised ratably from the date of vesting to the end of the contractual term for each vesting tranche of awards. The risk-free interest rate is based on the United States Treasury yield curve for the period of the expected term of the stock option. Expected volatility is calculated using an index of publicly traded peer companies.

Fair values of nonvested stock awards (restricted stock units) are equal to the market value of the common stock on the date of the award with compensation costs amortized over the vesting period of the award.

## DASEKE, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Segment Reporting

The Company determines its operating segments based on the information utilized by the chief operating decision maker to allocate resources and assess performance. Based on this information, the Company has determined it has 16 operating segments as of June 30, 2018 and ten operating segments as of June 30, 2017 that are aggregated into two reportable segments: Flatbed Solutions, which delivers its services using primarily flatbed transportation equipment to meet the needs of high-volume, time-sensitive shippers, and Specialized Solutions, which delivers transportation and logistics solutions for super heavy haul, high-value customized and over-dimensional loads, many of which require engineering and customized equipment.

Earnings (Loss) Per Share

Basic earnings (loss) per common share is calculated by dividing net income (loss) attributable to common stockholders by the weighted average number of shares of common stock outstanding during the period. Diluted earnings (loss) per share reflect the potential dilution of earnings per share that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the Company's earnings (loss).

For the three and six months ended June 30, 2018 and 2017, shares of the Company's 7.625% Series A Convertible Cumulative Preferred Stock (Series A Preferred Stock) were not included in the computation of diluted loss per share as their effects were anti-dilutive. Additionally, for the three and six months ended June 30, 2018 and 2017, there was no dilutive effect from the Merger Agreement earn-out provision (see Note 3) or the outstanding warrants to purchase shares of the Company's common stock (the common stock purchase warrants). For the three and six months ended June 30, 2017, shares of Private Daseke's Series B Convertible Preferred Stock (Series B Preferred Stock) were not included in the computation of diluted loss per share as their effects were anti-dilutive.

Common Stock Purchase Warrants

The Company accounts for the issuance of common stock purchase warrants in connection with equity offerings in accordance with the provisions of the Accounting Standards Codification (ASC) 815, Derivatives and Hedging (Topic 815). The Company classifies as equity any contracts that (i) require physical settlement or net-share settlement or (ii) gives the Company a choice of net-cash settlement or settlement in its own shares (physical settlement or net-share settlement). The Company classifies as assets or liabilities any contracts that (i) require net-cash settlement (including a requirement to net-cash settle the contract if an event occurs and if that event is outside the control of the Company) or (ii) gives the counterparty a choice of net-cash settlement or settlement in shares (physical settlement or net-share settlement). See Note 12 for additional details on the common stock purchase warrants.

The Company assessed the classification of its common stock purchase warrants and determined that such instruments meet the criteria for equity classification at the time of issuance.

Foreign Currency Gains and Losses

The local currency is the functional currency for the Company's operations in Canada. For these operations, assets and liabilities are translated at the rates of exchange on the consolidated balance sheet date, while income and expense items are translated at average rates of exchange during the period. The resulting gains or losses arising from the translation of accounts from the functional currency into United States dollars are included as a separate component of stockholders' equity in accumulated other comprehensive loss until a partial or complete liquidation of the Company's net investment in the foreign operation.

From time to time, the Company's foreign operations may enter into transactions that are denominated in a currency other than their functional currency (United States dollars). These transactions are initially recorded in the functional currency of the operating company based on the applicable exchange rate in effect on the date of the transaction. Monthly, these transactions are remeasured to an equivalent amount of the functional currency based on the applicable exchange rate in effect on the remeasurement date. Any adjustment required to remeasure a transaction to the equivalent amount of functional currency is recorded in the consolidated statements of operations of the foreign operating company as a component of foreign exchange gain or loss.

## DASEKE, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Assets Held for Sale

Assets held for sale is comprised of revenue equipment in the Company's lease purchase program and is recorded as a component of prepaid and other current assets on the consolidated balance sheets. Assets held for sale at June 30, 2018 and December 31, 2017, totaled \$14.1 million and \$9.9 million, respectively. Assets held for sale totaled \$10.2 million and \$7.0 million for the Flatbed Solutions segment as of June 30, 2018 and December 31, 2017, respectively. Assets held for sale totaled \$3.9 million and \$2.9 million for the Specialized Solutions segment as of June 30, 2018 and December 31, 2017, respectively.

Assets held for sale are not subject to depreciation, and are recorded at the lower of depreciated carrying value or fair market value less selling costs. The Company expects to sell these assets in its lease purchase program within twelve months of being classified as assets held for sale. Any gains from the sale of these assets are recognized as a deferred gain in the consolidated balance sheets in current portion of net investment in sales-type leases and other long-term assets.

New Accounting Pronouncements

In March 2018, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2018-05, Income Taxes (Topic 740). ASU 2018-05 provides amendments to SEC paragraphs pursuant to SEC Staff Accounting Bulletin (SAB) No. 118 related to the Tax Cuts and Jobs Act (TCJA) that became effective January 2018. The Company adopted the disclosure requirements of SAB 118 as of December 31, 2017 which were included in the Company's Current Report on Form 10-K filed March 16, 2018 and as described in SAB 118 carried forward through June 30, 2018.

In July 2017, the FASB issued ASU 2017-11, Earnings per Share (Topic 260), Distinguishing Liabilities from Equity (Topic 480) and Topic 815. ASU 2017-11 provides guidance on accounting for financial instruments with down round features and clarifies the deferral of certain provisions in Topic 480. ASU 2017-11 will become effective for annual periods beginning after December 15, 2018 and interim periods within those periods. The Company is currently evaluating the impact of adopting this guidance.

In May 2017, the FASB issued ASU 2017-09, Compensation – Stock Compensation (Topic 718). ASU 2017-09 provides guidance about which changes to the terms or conditions of a share-based payment award requires the application of modification accounting. Modification accounting will apply unless the fair value of the modified award is the same as the original award, the vesting conditions of the modified award are the same as the original award, the vesting conditions of the modified award are the same as the original award and the classification of the modified award as an equity instrument or liability instrument is the same as the original award. ASU 2017-09 became effective for annual periods beginning after December 15, 2017 and interim periods within those periods. The Company adopted this pronouncement on January 1, 2018 which did not have a material impact on its consolidated results of operations, financial condition, cash flows, or financial statement disclosures as there were no changes to the terms or conditions of the Company's share-based payment awards during the six months ended June 30, 2018.

In August 2016, the FASB issued ASU 2016-15, Statement of Cash Flows (Topic 230). ASU 2016-15 provides new guidance intended to reduce diversity in practice in how certain cash receipts and payments are classified in the statement of cash flows, including debt prepayment or extinguishment costs, the settlement of contingent liabilities arising from a business combination, proceeds from insurance settlements, and distributions from certain equity method investees. ASU 2016-05 became effective for fiscal years beginning after December 15, 2017 and interim periods within fiscal years. The Company adopted this pronouncement on January 1, 2018 which did not impact its consolidated statement of cash flows.

In June 2016, the FASB issued ASU No. 2016-13, Accounting for Credit Losses (Topic 326). ASU 2016-13 requires the use of an "expected loss" model on certain types of financial instruments. ASU 2016-13 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2019, with early adoption permitted. The Company is currently evaluating the impact of adopting this guidance.

In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). ASU 2016-02 amends various aspects of existing guidance for leases. ASU 2016-02 requires an entity to recognize assets and liabilities arising from a lease for both financing and operating leases, along with additional qualitative and quantitative disclosures. The main difference between previous GAAP and the amended standard is the recognition of lease assets and lease liabilities of lessees on the balance sheet for those leases classified as operating leases under previous GAAP. ASU 2016-02 is effective for fiscal years beginning after December 15, 2018, with early adoption permitted. Entities are required to adopt the ASU using a modified retrospective approach, subject to certain optional practical expedients, and apply the provisions of ASU 2016-02 to leasing arrangements existing at or entered into after the earliest comparative period presented in the financial statements. The Company is

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currently evaluating the provisions of ASU 2016-02 and assessing its impact on the Company's financial statements. As part of the Company's assessment to-date, the Company has formed an implementation team and is currently reviewing lease accounting specific software packages. The Company expects the adoption of ASU 2016-02 will materially gross up its consolidated balance sheet with the recognition of right-of-use assets and operating lease liabilities. The impact to the Company's consolidated statements of operations and cash flows are not expected to be material. The new standard will also require additional disclosures for financing and operating leases.

#### NOTE 2 - REVENUE RECOGNITION

Adoption of New Accounting Standard

The Company has evaluated its current accounting practices to the requirements of ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606) and related amendments. This evaluation included an assessment of representative contracts from each of the Company's revenue streams. The Company was recognizing revenue upon completion of transportation or other services. By nature, the Company's services are short in duration, typically representing less than one week to completion, therefore the Company has determined that the difference between recognizing revenue upon completion and over time is minimal to its business.

In addition to freight revenue, the Company also recognizes logistics revenue as a separate revenue stream. Logistics revenue is generated from a range of services, including value-added warehousing, loading and unloading, vehicle maintenance and repair, preparation and packaging, fuel management, and other fleet management solutions. The Company recognizes logistics revenue over time as services are completed.

The adoption of this standard did not have a material impact on the Company's financial position, results of operations or cash flows, however, there have been additions and modifications to its existing financial disclosures. While the overall revenue, systems and controls were minimally impacted by the new standard, the underlying recognition methodology has changed. Under the new standard, the Company now recognizes revenue over time as its customers are simultaneously receiving and consuming the benefits of its services, primarily based upon the output method of miles driven. The primary difference for the Company's business, although currently immaterial, is the recognition of

revenue for in-transit services at the end of each reporting period.

The Company adopted this guidance as of January 1, 2018, utilizing the modified retrospective method and the practical expedient that applies to all contracts that were not completed at the date of adoption. The Company determined the differences between recognition methods was minimal, thus no opening adjustment was deemed necessary to retained earnings. The comparative information was not restated and continues to be presented under the accounting standards in effect for those periods. The Company does not anticipate any material changes to the costs of obtaining or fulfilling a contract, or corporate taxes.

Accounting Policies

The vast majority of the Company's revenue is recognized over time as its customers simultaneously receive and consume the benefits. While there may be master service agreements with Company customers, a contract is not established until the customer specifically requests the Company's services and the Company accepts.

The Company evaluates each contract for distinct performance obligations. In the Company's business, a typical performance obligation is the transportation of a load including any highly interrelated ancillary services.

The Company predominantly estimates the standalone selling price of its services based upon observable evidence, market conditions and other relevant inputs. The Company allocates the total transaction price to each distinct performance obligation based upon the relative standalone selling prices.

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The Company's customers simultaneously receive and consume the benefits of the Company's contracts, therefore revenue is recognized over time. This is a faithful depiction of the satisfaction of the performance obligation, as the customer does not need to re-perform the transportation services the Company has provided to date.

Brokerage Revenue

The Company regularly engages third-party capacity providers to haul loads brokered to them when it needs additional capacity. The Company is primarily responsible for fulfilling the promise to provide load transportation services, has discretion in setting prices, along with the risk to fulfill the contract to the customer. Based upon this evaluation, the Company has determined that it is the principal and therefore, records gross revenues for brokerage services.

Disclosure Designations

The Company has designated the following preference and practical expedients:

- Not disclose remaining performance obligations when the expected performance obligation duration is one year or less. The vast majority of the Company's services transfer control within a month of the inception of the contract with select specialized loads taking several months to allow for increased planning and permitting.
- Recognize the incremental costs of obtaining or fulfilling a contract as an expense when incurred, as the amortization period of a potential asset would be recognized in one year or less.
- Exclude taxes collected on behalf of government authorities from the Company's measurement of transaction prices. Tax amounts are not included within net income or cost of sales.

# Disaggregation of Revenue

The Company's income and segment disclosures have been reviewed to ensure revenues are properly disaggregated in accordance with the new guidance as displayed in the table below:

Three Months Ended June 30, 2018	Flatbed Solutions Segment	Specialized Solutions Segment	Corporate/ Eliminations	Consolidated Total
Freight	\$ 118,486	\$ 157,118	\$ (3,021)	\$ 272,583
Brokerage	23,875	36,399	(183)	60,091
Logistics	693	8,236	(38)	8,891
Fuel surcharge	19,125	16,605	(396)	35,334
Total revenue	\$ 162,179	\$ 218,358	\$ (3,638)	\$ 376,899
Three Months Ended June 30, 2017				
Freight	\$ 68,889	\$ 82,143	\$ (1,378)	\$ 149,654
Brokerage	9,495	19,198	(37)	28,656
Logistics		2,708	(8)	2,700
Fuel surcharge	8,514	7,936	(137)	16,313
Total revenue	\$ 86,898	\$ 111,985	\$ (1,560)	\$ 197,323
Six Months Ended June 30, 2018				
Freight	\$ 222,998	\$ 294,627	\$ (4,971)	\$ 512,654
Brokerage	46,873	59,589	(233)	106,229
Logistics	1,407	18,273	(71)	19,609
Fuel surcharge	35,909	30,757	(678)	65,988
Total revenue	\$ 307,187	\$ 403,246	\$ (5,953)	\$ 704,480
Six Months Ended June 30, 2017				
Freight	\$ 132,863	\$ 145,118	\$ (2,772)	\$ 275,209
Brokerage	18,593	30,968	(36)	49,525
Logistics		2,708	(8)	2,700
Fuel surcharge	16,746	13,864	(287)	30,323
Total revenue	\$ 168,202	\$ 192,658	\$ (3,103)	\$ 357,757
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## DASEKE, INC. AND SUBSIDIARIES

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Significant Judgements

Under the new revenue standard, significant judgements are required in order to identify contracts with customers and estimate transaction prices. Additional judgments are required for the identification of distinct performance obligations, the estimation of standalone selling prices and the allocation of the transaction price by relative standalone selling prices. Assumptions regarding the timing of when control transfers to the customer requires significant judgement in order to recognize revenue.

### NOTE 3 - BUSINESS COMBINATION

On February 27, 2017, Hennessy consummated the merger of Hennessy's wholly-owned subsidiary with and into Daseke, Inc., with Daseke, Inc. surviving as a direct wholly-owned subsidiary of Hennessy (the Business Combination) pursuant to the Agreement and Plan of Merger, dated December 22, 2016 (the Merger Agreement). The aggregate consideration received by Private Daseke stockholders upon closing was \$266.7 million, consisting of newly issued shares of common stock at a value of \$10.00 per share. The Merger Agreement contains an earn-out provision through which Private Daseke stockholders could receive up to 15 million additional shares of common stock (with up to 5 million shares payable annually with respect to 2017, 2018 and 2019 performance). The full 15 million shares are only payable if (i) the annualized Adjusted EBITDA (giving effect to acquisitions and as defined in the Merger Agreement) for 2017, 2018 and 2019 is at least \$140.0 million, \$170.0 million and \$200.0 million, respectively, and (ii) the closing share price of the Company's common stock is at least \$12.00, \$14.00 and \$16.00 for any 20 trading days in a consecutive 30 trading day period in 2017, 2018 and 2019, respectively. For each year, the 5 million earn-out shares will be prorated to the extent the annualized Adjusted EBITDA (giving effect to acquisitions and as defined in the Merger Agreement) exceeds 90% but represents less than 100%, of the applicable earn-out target. The Company met the earn-out provisions for the year ended December 31, 2017 and 5 million shares were issued to the Private Daseke stockholders in the second quarter of 2018.

Following the consummation of the Business Combination on February 27, 2017 (the Closing), there were 37,715,960 shares of common stock issued and outstanding, consisting of (i) 26,665,330 shares issued to Private Daseke stockholders pursuant to the Merger Agreement, (ii) 419,669 shares issued in a private placement that closed in

conjunction with the Business Combination, (iii) 2,288,043 shares originally issued to Hennessy Capital Partners II LLC (the Sponsor) in a private placement that closed simultaneously with the consummation of the IPO, and (iv) 8,342,918 shares, following redemptions, which shares were originally issued in the IPO. In connection with the Business Combination, \$65.0 million of Series A Preferred Stock (650,000 shares) were issued in a private placement.

In conjunction with the Closing, the Company entered into (i) a \$350.0 million term loan credit facility (the Term Loan Facility), which consists of a \$250.0 million term loan funded on the closing date of the Term Loan Facility and up to \$100.0 million of term loans to be funded from time to time under a delayed draw term loan facility, and (ii) an asset-based revolving credit facility (the ABL Facility), in an aggregate maximum credit amount equal to \$70.0 million (subject to availability under a borrowing base). See Note 10 for more information regarding the Term Loan Facility and the ABL Facility. Prior to the Closing, the Company had a credit facility consisting of a term loan (Senior Term Loan) and a revolving line of credit (Line of Credit).

### DASEKE, INC. AND SUBSIDIARIES

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The following table is a summary of cash proceeds and utilization of proceeds in the Business Combination (in thousands):

#### Proceeds

Public share proceeds(1) Issuance of Series A Preferred Stock Term Loan Facility Cash(2) Total proceeds	\$ 83,429 65,000 250,000 3,209 401,638
Use of Proceeds	
Repayment of Line of Credit(3)	16,717
Repayment of Senior Term Loan(4)	122,724
Repayment of equipment loans(5)	89,488
Repayment of subordinated debt(6)	67,460
Payment of deferred financing fees(7)	14,148
Repurchase Main Street and Prudential shares(8)	36,168
Hennessy transaction costs	19,063
Daseke transaction costs(9)	1,204
Total use of proceeds	366,972
Net cash received	\$ 34,666

(1) - 8,342,918 public shares outstanding valued at \$10.00 per share

(2) - Daseke cash utilized for payment of deferred financing fees and transaction costs

- (3) includes payment of \$59 accrued interest recognized in interest expense
- (4) includes payment of \$422 accrued interest recognized in interest expense
- (5) includes payment of \$731 accrued interest recognized in interest expense
- (6) includes payment of \$745 accrued interest recognized in interest expense
- (7) excludes \$81 paid subsequent to the Closing
- (8) Hennessy repurchased Private Daseke shares held by Main Street Capital II, LP, Main Street Mezzanine Fund,

LP, Main Street Capital Corporation, Prudential Capital Partners IV, L.P., Prudential Capital Partners (Parallel Fund)

IV, L.P. and Prudential Capital Partners Management Fund IV, L.P.

### (9) - \$0.8 million and \$0.4 million expensed in fourth quarter 2016 and first quarter 2017, respectively

The Business Combination was accounted for as a reverse merger in accordance with GAAP. Under this method of accounting, Hennessy is treated as the "acquired" company. This determination was primarily based on Private Daseke comprising the ongoing operations of the combined company, Private Daseke's senior management comprising the senior management of the combined company, and Private Daseke stockholders having a majority of the voting power of the combined company. For accounting purposes, Private Daseke is deemed to be the accounting acquirer in the transaction and, consequently, the transaction is treated as a recapitalization of Private Daseke (i.e., a capital transaction involving the issuance of stock by Hennessy for the stock of Private Daseke). Accordingly, the consolidated assets, liabilities and results of operations of Private Daseke are the historical financial statements of the combined company, and Hennessy's assets, liabilities and results of operations are consolidated with Private Daseke beginning on the acquisition date.

In connection with the Closing, Daseke, Inc. changed its name to Daseke Companies, Inc. and Hennessy Capital Acquisition Corp. II changed its name to Daseke, Inc. Daseke, Inc.'s common stock and warrants began trading under the ticker symbols DSKE and DSKEW, respectively, on February 28, 2017.

## DASEKE, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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NOTE 4 – ACQUISITIONS

The Company is a leading consolidator of the open-deck freight market in North America. From its inception in late 2008, the Company has successfully acquired more than 17 open-deck trucking companies. Negotiations and discussions with potential targets are an integral part of the Company's operations, and the Company may be in varying stages of the acquisition process, from infancy to very mature, at any point in time. To date, the primary reason for each acquisition was to add resources and services in geographic areas, customers and markets that the Company wants to serve, resulting in recognized goodwill.

2018 Acquisition

The following is a summary of the preliminary allocation of the purchase price paid to the fair values of the net assets, net of cash acquired, of the acquisition of Aveda, as defined below (in thousands):

(all amounts in United States dollars)

	Aveda
Accounts receivable	\$ 37,255
Prepaid and other current assets	1,785
Property and equipment	89,752
Goodwill	14,919
Deferred tax asset	1,035
Accounts payable and other liabilities	(30,007)
Total	\$ 114,739

Aveda Transportation and Energy Services Inc.

On June 6, 2018, the Company acquired all of the outstanding common shares of Aveda Transportation and Energy Services Inc., a corporation existing under the laws of the Province of Alberta, Canada (Aveda), pursuant to the Agreement and the Plan of Arrangement. Total consideration paid was \$117.8 million, consisting of \$27.3 million in cash, 1,612,979 shares of Daseke common stock valued at \$15.4 million, and the payoff of \$54.8 million of outstanding debt. The Company will also pay, to the holders of Aveda common shares, up to C\$0.45 in cash per Aveda common share, contingent on and based on Aveda's Company EBITDA (as defined in the Agreement) meeting certain thresholds set forth in the Agreement for the period beginning June 6, 2018 and ending on June 6, 2019. The contingent consideration for this earn-out has been initially valued at an estimated \$20.3 million. The Aveda acquisition was a stock purchase, therefore the value assigned to the intangible assets and goodwill are not deductible for tax purposes.

The Company has not completed its assessment of the fair value of purchased intangible assets or contingent consideration for the Aveda acquisition. No value has been allocated to intangible assets and the value assigned to contingent consideration is preliminary. The final purchase price allocation may result in adjustments to certain assets and liabilities, including the residual amount allocated to goodwill; however, the purchase price allocation for the above acquisition is not considered final as of June 30, 2018.

## DASEKE, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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2017 Acquisitions

The following is a summary of the preliminary allocation of the purchase price paid to the fair values of the net assets, net of cash acquired, of the Company's 2017 acquisitions (in thousands):

(all amounts

#### in United

States

dollars)		Moore	Roadmaster	Tennessee Steel				D'-
	Belmont	Freight	Group	Haulers	R&R	Steelman	Schilli*	Big Freight*
Accounts receivable	\$ 240	\$ 4,436	\$ 9,806	\$ 20,207	\$ 5,129	\$ 4,383	\$ 8,616	\$ 4,914
Parts supplies	—	312	231	—	149	90	1,681	212
Prepaid and other current assets	107	301	1,097	5,870	1,515	2,295	2,548	287
Property and equipment	1,548	22,052	36,854	8,705	16,887	11,100	39,870	11,493
Goodwill & Intangibles	4,187	48,220	83,947	85,102	26,686	16,367	17,050	11,848
Other long-term assets	_	114	670	19,049	156	5,013	915	121
Deferred tax liabilities	(1,300)	(14,376)	(19,410)	(33,284)	(8,922)	(4,811)	(15,424)	(4,792)
Accounts payable and other	(248)	(1,889)	(26,764)	(14,002)	(3,362)	(15,612)	(27,896)	(6,294)

liabilities								
Total	\$ 4,534	\$ 59,170	\$ 86,431	\$ 91,647	\$ 38,238	\$ 18,825	\$ 27,360	\$ 17,789

\*The purchase price allocations for Schilli and Big Freight are considered final as of June 30, 2018.

The aggregate purchase price noted above was allocated to the major categories of assets acquired and liabilities assumed at estimated fair values as of the acquisition date, which were based, in part, upon outside preliminary appraisals for certain assets and subject to change when additional information concerning final asset and liability values is obtained.

The final purchase price allocations may result in adjustments to certain assets and liabilities, including the residual amount allocated to goodwill. The purchase allocations of the 2017 acquisitions, excluding Schilli and Big Freight, are not considered final as of June 30, 2018.

Belmont

On December 29, 2017, the Company acquired 100% of the outstanding equity interests of Belmont Enterprises, Inc. (Belmont) based in Olympia, Washington. Total consideration paid was \$4.6 million in cash funded through the Company's line of credit under the ABL Facility. The acquisition was a stock purchase, therefore the values assigned to the intangible assets and goodwill are not deductible for tax purposes. Transaction expenses incurred in the acquisition, which are not deductible for tax purposes, were immaterial. As of June 30, 2018, the valuation of identifiable intangible assets was completed resulting in assets totaling \$1.7 million, consisting of trade name valued at \$0.3 million, non-compete agreements valued at \$0.2 million and customer relationships intangible of \$1.2 million, with a corresponding decrease to goodwill. For the three months ended June 30, 2018, the change resulted in an increase in amortization expense and accumulated amortization of \$0.1 million, of which \$62,566 is related to the previous quarter. Additionally, goodwill and a corresponding deferred tax liability of \$0.6 million was recognized based on the rates in effect on the acquisition date. The deferred tax liability was re-measured using the Tax Cuts and Jobs Act (TCJA) rates, which resulted in the recognition of a \$0.4 million deferred tax benefit.

Moore Freight Services

On December 1, 2017, the Company acquired 100% of the outstanding equity interests of: (1) Moore Freight Service, Inc., (2) RT & L, LLC, (3) JD and Partners, LLC, (4) TM Transport and Leasing, LLC, and (5) Rand, LLC (collectively Moore Freight Services) based in Knoxville, Tennessee. Total consideration paid was \$59.1 million, consisting of \$35.1 million in cash and 145,129 shares of Daseke common stock valued at \$1.8 million and \$22.2 million of long-term debt repaid by the Company. The cash consideration was funded with cash on hand and the Term Loan Facility. The acquisition was a stock purchase, therefore the values assigned to the intangible assets and goodwill are not deductible for tax purposes. Approximately \$0.6 million of transaction expenses were incurred in the acquisition, which are not deductible for tax purposes. As of June 30, 2018, the valuation of identifiable intangible

assets was completed resulting in assets totaling \$30.4 million, consisting of trade name valued at \$3.2 million, non-compete agreements valued at \$3.5 million and customer relationships intangible of \$23.7 million, with a corresponding decrease to goodwill. For the three months ended June 30, 2018, the change resulted in an increase in amortization expense and accumulated amortization of \$1.5 million, of which \$0.9 million related to the previous quarter. Additionally, goodwill and a corresponding deferred tax liability of \$11.7 million was recognized based on the rates in effect on the acquisition date. The deferred tax liability was re-measured using the TCJA rates, which resulted in the recognition of a \$4.0 million deferred tax benefit.

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Roadmaster Group

On December 1, 2017, the Company acquired 100% of the outstanding equity interests of Roadmaster Group, Inc. and subsidiaries, and Roadmaster Equipment Leasing, Inc. and all subsidiaries (collectively the Roadmaster Group) based in Phoenix, Arizona. Total consideration paid was \$86.9 million, consisting of \$37.5 million in cash and 3,114,247 shares of Daseke common stock valued at \$39.1 million and \$10.3 million of long-term debt repaid by the Company. The cash consideration was funded with cash on hand and the Term Loan Facility. The acquisition was a stock purchase, therefore the values assigned to the intangible assets and goodwill are not deductible for tax purposes. Approximately \$0.6 million of transaction expenses were incurred in the acquisition, which are not deductible for tax purposes. As of June 30, 2018, the valuation of identifiable intangible assets was completed resulting in assets totaling \$22.9 million, consisting of trade name valued at \$12.7 million, non-compete agreements valued at \$2.9 million and customer relationships intangible of \$7.3 million, with a corresponding decrease to goodwill. For the three months ended June 30, 2018, the change resulted in an increase in amortization expense and accumulated amortization of \$0.6 million, of which \$0.3 million related to the previous quarter. Additionally, goodwill and a corresponding deferred tax liability of \$8.7 million was recognized based on the rates in effect on the acquisition date. The deferred tax liability was re-measured using the TCJA rates, which resulted in the recognition of a \$3.0 million deferred tax benefit.

Tennessee Steel Haulers & Co.

On December 1, 2017, the Company acquired 100% of the outstanding equity interests of: (1) Tennessee Steel Haulers, Inc., (2) Alabama Carriers, Inc., and (3) Fleet Movers Inc. (collectively TSH & Co.) based in Nashville, Tennessee. Total consideration paid was \$91.9 million, consisting of \$74.9 million in cash and 972,680 shares of Daseke common stock valued at \$12.0 million and \$5.0 million of long-term debt repaid by the Company. The cash consideration was funded with cash on hand and the Term Loan Facility. The acquisition was a stock purchase; therefore, the values assigned to the intangible assets and goodwill are not deductible for tax purposes. Approximately \$0.5 million of transaction expenses were incurred in the acquisition, which are not deductible for tax purposes. As of June 30, 2018, the valued at \$21.5 million, non-compete agreements valued at \$12.4 million and customer relationships intangible of \$15.9 million, with a corresponding decrease to goodwill. For the three months ended June 30, 2018, the change resulted in an increase in amortization expense and accumulated amortization of \$2.1 million, of which \$1.2 million related to the previous quarter. Additionally, goodwill and a deferred tax liability of \$19.2 million was recognized based on the rates in effect on the acquisition date. The deferred tax liability was re-measured using the TCJA rates, which resulted in the recognition of a \$6.6 million deferred tax benefit.

R&R Trucking Holdings, LLC

On September 1, 2017, the Company acquired 100% of the outstanding stock of R&R Trucking Holdings, LLC (R&R), based in Duenweg, Missouri. Total consideration paid was \$38.4 million, consisting of \$24.6 million in cash and the Company assumed and repaid of \$13.8 million of long-term debt. The cash consideration was funded through a delayed draw on September 1, 2017 under the Term Loan Facility. The acquisition was a stock purchase; therefore, the values assigned to the intangible assets and goodwill are not deductible for tax purposes. Approximately \$0.6 million of transaction expenses were incurred in the acquisition, which are not deductible for tax purposes.

The Steelman Companies

On July 1, 2017, the Company acquired 100% of the outstanding stock of The Steelman Companies (Steelman), based in Springfield, Missouri, for consideration of \$18.8 million, consisting of \$11.2 million in cash and 746,170 shares of Daseke common stock valued at \$7.6 million. The fair value of the 746,170 shares issued was determined based on the closing price of the stock on the acquisition close date. The cash consideration was funded through cash on hand. The acquisition was a stock purchase under GAAP. A Section 338(h)(10) election is being filed for certain of the entities acquired which will deem those acquisitions as an asset purchase for tax purposes, therefore approximately \$14.9 million of the values assigned to the intangible assets and goodwill are expected to be deductible for tax purposes. Approximately \$0.3 million of transaction expenses were incurred in the acquisition, which are not deductible for tax purposes. As of June 30, 2018, the provisional amount of goodwill was increased by \$1.7 million with a corresponding increase to deferred tax liability.

Schilli Transportation Services, Inc.

On May 1, 2017, the Company acquired 100% of the outstanding stock of Schilli Transportation Services, Inc. and certain of its affiliates (Schilli), based in Remington, Indiana. Total consideration paid was \$27.4 million, consisting of \$21.0 million in cash, 232,885 shares of Daseke common stock valued at \$2.3 million and \$4.0 million of long-term debt refinanced by the Company. The fair value of the 232,885

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shares issued was determined based on the closing price of the stock on the acquisition close date. The cash consideration was funded through a delayed draw on May 1, 2017 under the Term Loan Facility. The acquisition was a stock purchase; therefore, the values assigned to the intangible assets and goodwill are not deductible for tax purposes. Approximately \$0.4 million of transaction expenses were incurred in the acquisition, which are not deductible for tax purposes. As of June 30, 2018, the provisional balance of goodwill was increased by \$2.8 million for fair value adjustments to assets as of the acquisition date with a decrease to receivables of \$0.9 million, held-for-sale assets of \$0.3 million and fixed assets of \$1.6 million. Additionally, the deferred tax liability was decreased by \$0.7 million, with a corresponding decrease to goodwill.

Big Freight Systems, Inc.

On May 1, 2017, the Company acquired 100% of the outstanding stock of Big Freight Systems, Inc. (Big Freight), based in Steinbach, Manitoba. Total consideration paid was \$16.7 million consisting of \$12.4 million in cash, 109,248 shares of Daseke common stock valued at \$1.1 million and the Company assumed approximately \$3.2 million of outstanding debt. The fair value of the 109,248 shares issued was determined based on the closing price of the stock on the acquisition close date. Big Freight's purchase agreement also contains an earn-out for additional cash consideration to be paid on the excess of each of 2017, 2018 and 2019's earnings before interest, taxes, depreciation and amortization (EBITDA Amount) over 2016's EBITDA Amount (as defined in the purchase agreement), multiplied by 0.4. A contingent liability of \$1.1 million was included in the allocation of the purchase price for this earn-out. The cash consideration was funded through a delayed draw on May 1, 2017 under the Term Loan Facility and cash on hand. The acquisition was a stock purchase; therefore, the values assigned to the intangible assets and goodwill are not deductible for tax purposes. As of June 30, 2018, the provisional amount of goodwill was increased by \$0.6 million (net of a \$0.3 million foreign currency translation adjustment) with a corresponding increase to deferred tax liability.

Supplemental Pro Forma Information (Unaudited)

The following supplemental pro forma financial information reflects the Aveda acquisition as if it occurred on January 1, 2017. This pro forma financial information has been presented for illustrative purposes only and is not necessarily indicative of the operating results that would have been achieved had the pro forma events taken place on January 1,

2017. Further, the pro forma financial information does not purport to project the future operating results of the consolidated company.

	Three Months Ended June 30,		Six Months Ended June 30,	
(in millions)	2018	2017	2018	2017
Pro forma revenue	\$ 413.2	\$ 236.1	\$ 773.3	\$ 427.4
Pro forma net loss Pro forma net loss per common share:	\$ 9.6	\$ (5.1)	\$ 8.6	\$ (15.4)
Basic and Diluted	\$ 0.16	\$ (0.13)	\$ 0.15	\$ (0.47)

For the three and six month periods ended June 30, 2018, actual revenue and net loss included in the Company's consolidated statements of operations and comprehensive income (loss) attributable to Aveda were \$15.0 million and (0.7) million, respectively.

# NOTE 5 – PREPAID AND OTHER CURRENT ASSETS

The components of prepaid expenses and other current assets are as follows as of June 30, 2018 and December 31, 2017 (in thousands):

	2018	2017
Assets held for sale	\$ 14,134	\$ 9,907
Insurance	6,008	7,642
Other prepaids	6,797	2,948
Licensing, permits and tolls	4,970	4,096
Highway and fuel taxes	393	1,238
Other assets	2,131	2,409
	\$ 34,433	\$ 28,240

### DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## NOTE 6 – GOODWILL AND INTANGIBLE ASSETS

Goodwill represents the excess of the purchase price of all acquisitions over the estimated fair value of the net assets acquired. The Company performs an impairment test of goodwill annually as of October 1 or when impairment indicators arise. There was no goodwill impairment identified for six months ended June 30, 2018. The summary of changes in goodwill follows for the six months ended June 30, 2018 (in thousands):

	Flatbed	Specialized	Total
Goodwill balance at December 31, 2017	\$ 105,866	\$ 196,836	\$ 302,702
Goodwill acquired and adjustments to previously recorded goodwill	(23,955)	(14,178)	(38,133)
Foreign currency translation adjustment		(544)	(544)
Goodwill balance at June 30, 2018	\$ 81,911	\$ 182,114	\$ 264,025

Intangible assets consisted of the following at June 30, 2018 and December 31, 2017 (in thousands):

	As of June 3	0, 2018		As of Decem	ber 31, 2017	
	Intangible	Accumulated	Intangible	Intangible	Accumulated	Intangible
	Assets	Amortization	Assets, net	Assets	Amortization	Assets, net
Non-competition						
agreements	\$ 31,290	\$ (9,316)	\$ 21,974	\$ 12,230	\$ (5,765)	\$ 6,465
Customer relationships	117,226	(28,489)	88,737	69,090	(23,921)	45,169
Trade names	76,050		76,050	41,180	_	41,180
Foreign currency						
translation adjustment	96		96	306		306
Total intangible assets	\$ 224,662	\$ (37,805)	\$ 186,857	\$ 122,806	\$ (29,686)	\$ 93,120

As of June 30, 2018, non-competition agreements and customer relationships had weighted average remaining useful lives of 3.40 and 10.64 years, respectively.

Amortization expense for intangible assets with definite lives was \$6.2 million and \$1.4 million for the three months ended June 30, 2018 and 2017, respectively, and \$8.1 million and \$2.9 million for the six months ended June 30, 2018 and 2017, respectively. Projected amortization expense for the next five fiscal years ending December 31, 2018, 2019, 2020, 2021 and 2022 will be \$16.6 million, \$14.8 million, \$13.6 million, \$12.8 million and \$12.1 million, respectively.

During the three months ended June 30, 2018, the Company recorded an impairment charge of \$2.8 million related to the trade names category of intangible assets. The trade name was impaired as a result of the reorganization and merger of two of the Company's operating companies.

# NOTE 7 – PROPERTY AND EQUIPMENT

The components of property and equipment are as follows at June 30, 2018 and December 31, 2017 (in thousands):

	2018	2017
Revenue equipment	\$ 618,070	\$ 544,876
Buildings and improvements	53,271	53,366
Furniture and fixtures, office and computer equipment and vehicles	50,523	20,805
	721,864	619,047
Accumulated depreciation	(220,744)	(189,408)
	\$ 501,120	\$ 429,639

Depreciation expense on property and equipment was \$25.5 million and \$16.2 million for the three months ended June 30, 2018 and 2017, respectively, and \$48.8 million and \$31.1 million for the six months ended June 30, 2018 and 2017, respectively.

# DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## NOTE 8 – SALES-TYPE LEASES

The Company leases revenue equipment to certain of its owner-operators and accounts for these transactions as sales-type leases. These leases have terms of 30 to 72 months and are collateralized by a security interest in the related revenue equipment. A minimum lease receivable is recorded, net of unearned interest income and deferred gain on sale of the equipment. The gain is recognized as payments are collected, rather than in the period the lease is recorded due to the uncertainty of collection.

The components of the net investment in sales-type leases are as follows at June 30, 2018 and December 31, 2017 (in thousands):

	2018	2017
Minimum lease receivable	\$ 68,138	\$ 62,587
Deferred gain	(8,380)	(9,352)
Net minimum lease receivable	59,758	53,235
Unearned interest income	(9,373)	(10,432)
Net investment in sales-type leases	50,385	42,803
Current portion	(13,346)	(10,979)
	\$ 37,039	\$ 31,824

The long-term portion of sales-type leases is classified in other long-term assets on the consolidated balance sheets at June 30, 2018 and December 31, 2017.

Gain or loss on disposition of revenue equipment leased to owner-operators is included as a component of purchased freight in the consolidated statements of operations and comprehensive loss. The gains totaled approximately \$0.9 million and \$0.2 million for the three months ended June 30, 2018 and 2017, respectively, and \$1.4 million and \$0.3 million for the six months ended June 30, 2018 and 2017, respectively.

# NOTE 9 – ACCRUED EXPENSES AND OTHER LIABILITIES

The components of accrued expenses and other liabilities are as follows at June 30, 2018 and December 31, 2017 (in thousands):

	2018	2017
Brokerage and escorts	\$ 11,034	\$ 6,264
Unvouchered payables	4,612	4,156
Other accrued expenses	14,410	4,977
Owner-operator deposits	8,824	8,431
Interest	469	540
Fuel	1,992	1,130
Fuel taxes	4,978	378
	\$ 46,319	\$ 25,876

## DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### NOTE 10 – LONG-TERM DEBT

Long-term debt consists of the following at June 30, 2018 and December 31, 2017 (in thousands):

	2018	2017
Line of credit	\$ —	\$ 4,561
Term loan facility	495,970	498,462
Equipment term loans	129,786	126,227
Capital leases	6,475	5,757
	632,231	635,007
Less current portion	(48,022)	(43,056)
Less unamortized debt issuance costs	(16,831)	(17,650)
Total long-term debt	\$ 567,378	\$ 574,301

Term Loan Facility

In conjunction with the close of the Business Combination on February 27, 2017, the Company entered into the \$350.0 million Term Loan Facility under a loan agreement with Credit Suisse AG, Cayman Islands Branch, as administrative agent, and the lenders party thereto. The Term Loan Facility consists of (i) a \$250.0 million term loan funded on the closing date of the Term Loan Facility (the Closing Date Term Loan); and (ii) up to \$100.0 million of term loans to be funded from time to time under a delayed draw feature available until February 27, 2018.

The size of the Term Loan Facility could increase from time to time pursuant to an uncommitted incremental facility in an aggregate amount for all such incremental loans and commitments up to the sum of (a) \$65.0 million and (b) an uncapped amount based on the maximum first lien, secured and total leverage ratio-based formulas depending upon the security and ranking of the relevant incremental facility. The proceeds from the Closing Date Term Loan were used to partially refinance certain of the Company's capital leases, purchase money debt, equipment and real estate financings and to pay transaction costs associated with the Business Combination and refinance the Line of Credit and the Senior Term Loan.

The Term Loan Facility has a scheduled maturity date of February 27, 2024. Term loans under the Term Loan Facility are, at the Company's election from time to time, comprised of alternate base rate loans (an ABR Borrowing) or adjusted LIBOR loans (a Eurodollar Rate Borrowing), with the applicable margins of interest being an alternate base rate (subject to a 2.00% floor) plus 4.50% per annum through November 28, 2017, amended to 4.00% on that date for ABR Borrowings and LIBOR (subject to a 1.00% floor) plus 5.50% per annum through November 28, 2017, amended to 5.00% on that date for Eurodollar Rate Borrowings. At June 30, 2018, the average interest rate on the Term Loan Facility was 6.8%.

On August 16, 2017, the Company obtained an amendment of the Term Loan Facility that increased the delayed draw incurrence condition relating to pro forma total leverage ratio to 4.25x from 3.5x, effective August 15, 2017 through the maturity of the delayed draw Term Loan Facility in February 2018, which enabled the Company to access \$60.5 million from the delayed draw Term Loan Facility.

On November 28, 2017, the Term Loan Facility was amended to provide for a \$150.0 million tack-on to the existing Term Loan Facility.

The Term Loan Facility is secured by all assets of the Company, except those assets collateralizing equipment and certain real estate lenders debt and subject to certain customary exceptions.

As amended, on August 16, 2017, the Term Loan Facility contains a financial covenant requiring the Company to maintain a consolidated total leverage ratio as of the last day of any fiscal quarter of less than or equal to 4.25 to 1.00, stepping down to 4.00 to 1.00 on March 31, 2019 and stepping down to 3.75 to 1.00 on March 31, 2021. Additionally, as amended, the Term Loan Facility contains a pro forma total leverage ratio of less than or equal to 4.25 to 1.00 for term loans funded from the delayed draw feature. The consolidated total leverage ratio is defined as the ratio of (i) consolidated total debt minus unrestricted cash and cash equivalents and cash and cash equivalents restricted in favor of the administrative agent and the lenders, to (ii) consolidated adjusted EBITDA for the trailing 12 month period (with customary add-backs permitted to consolidated adjusted EBITDA, including in respect of synergies and cost-savings reasonably identifiable and

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#### DASEKE, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

factually supportable that are anticipated to be realized in an aggregate amount not to exceed 25% of consolidated adjusted EBITDA and subject to other customary limitations).

The Term Loan Facility permits voluntary prepayments of borrowings. In certain circumstances (subject to exceptions, exclusions and, in the case of excess cash flow, step-downs described below), the Company may also be required to make an offer to prepay the Term Loan Facility if it receives proceeds as a result of certain asset sales, debt issuances, casualty or similar events of loss, or if it has excess cash flow (defined as an annual amount calculated using a customary formula based on consolidated adjusted EBITDA, including, among other things, deductions for (i) the amount of certain voluntary prepayments of the Term Loan Facility and (ii) the amount of certain capital expenditures, acquisitions, investments and restricted payments). The percentage of excess cash flow that must be applied as a mandatory prepayment is 50% with respect to the initial excess cash flow period (the fiscal year ending on December 31, 2018) and will be 50%, 25% or 0% for future excess cash flow periods depending upon the first lien leverage ratio.

The Term Loan Facility contains (i) certain customary affirmative covenants that, among other things, require compliance with applicable laws, periodic financial reporting and notices of material events, payment of taxes and other obligations, maintenance of property and insurance, and provision of additional guarantees and collateral, and (ii) certain customary negative covenants that, among other things, restrict the incurrence of additional indebtedness, liens on property, sale and leaseback transactions, investments, mergers, consolidations, liquidations and dissolutions, asset sales, acquisitions, the payment of distributions, dividends, redemptions and repurchases of equity interests, transactions with affiliates, prepayments and redemptions of certain other indebtedness, burdensome agreements, holding company limitations, changes in fiscal year and modifications of organizational documents.

ABL Facility

Also, in conjunction with the Closing on February 27, 2017, the Company entered into a five-year, senior secured asset-based revolving line of credit with an aggregate maximum credit amount equal to \$70.0 million, amended on June 15, 2018 to \$100.0 million (subject to availability under a borrowing base equal to 85% of the Company's eligible accounts receivable, 80% of the Company's eligible unbilled accounts receivable and 50% of parts supplies) under a credit agreement with PNC Bank, National Association, as administrative agent and the lenders party thereto. As amended on June 15, 2018, the ABL Facility's maximum credit amount was increased by \$30.0 million pursuant to an

uncommitted accordion. The ABL Facility also provides for the issuance of letters of credit subject to certain restrictions and a sublimit of \$20 million, as defined in the credit agreement. The ABL Facility matures on February 27, 2022. As of June 30, 2018, the Company had a net debit balance of \$0.2 million, \$8.7 million in letters of credit outstanding, and could incur approximately \$82.4 million of additional indebtedness under the ABL Facility.

Borrowings under the ABL Facility bear interest at rates based upon the Company's fixed charge coverage ratio and, at the Company's election from time to time, either a base rate plus an applicable margin or an adjusted LIBOR rate plus an applicable margin. Margins on the ABL Facility are adjusted, if necessary to the applicable rates set forth in the following table corresponding to the fixed charge coverage ratio for the trailing 12 month period on the last day of the most recently completed fiscal quarter.

Fixed Charge Coverage Ratio	Base Rate Margins	5	LIBOR Rate Margin	s
Less than 1.25 to 1.00	2.25	%	3.25	%
Greater than or equal to 1.25 to 1.00, but less than 1.50 to 1.00	1.75	%	2.75	%
Greater than or equal to 1.50 to 1.00, but less than 1.75	1.25	%	2.25	%
Greater than or equal to 1.75 to 1.00	0.75	%	1.75	%

The ABL Facility is secured by all of the Company's United States-based accounts receivable, parts supplies, cash and cash equivalents excluding proceeds of Term Loan Facility, securities and deposit accounts and other general assets not included in the Term Loan Facility collateral.

The ABL Facility contains (i) a financial covenant similar to the consolidated total leverage ratio required under the Term Loan Facility (but, as amended on August 31, 2017, in any event requiring a leverage ratio of less than or equal to 4.25 to 1.00 for the fiscal quarter, stepping down to 3.75 to 1.00 on March 31, 2021, in the same increments as the Term Loan Facility noted above) and (ii) during any period after a default or event of default or after excess availability falling below the greater of (x) \$15.0 million and (y) 20% of the maximum credit amount, continuing until such time as no default or event of default has existed and excess availability has exceeded such amounts for a period of 60 consecutive days, a financial covenant requiring the Company to maintain a minimum consolidated fixed charge coverage

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### DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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ratio of 1.00x, tested on a quarterly basis. The Company's fixed charge coverage ratio is defined as the ratio of (1) consolidated adjusted EBITDA minus unfinanced capital expenditures, cash taxes and cash dividends or distributions, to (2) the sum of all funded debt payments for the four quarter period then ending (with customary add-backs permitted to consolidated adjusted EBITDA).

The ABL Facility contains affirmative and negative covenants similar to those in the Term Loan Facility, together with such additional terms as are customary for a senior secured asset-based revolving credit facility.

As of June 30, 2018, the Company was in compliance with all covenants contained in the Term Loan and ABL Facilities.

Equipment Term Loans and Mortgages

As of June 30, 2018, the Company had term loans collateralized by equipment in the aggregate amount of \$125.6 million with thirty-seven (37) lenders (Equipment Term Loans). The Equipment Term Loans bear interest at rates ranging from 1.4% to 10.8%, require monthly payments of principal and interest and mature at various dates through January 2028. Certain of the Equipment Term Loans contain conditions, covenants, representations and warranties, events of default, and indemnification provisions applicable to the Company and certain of its subsidiaries that are customary for equipment financings, including, but not limited to, limitations on the incurrence of additional debt and the prepayment of existing indebtedness, certain payments (including dividends and other distributions to persons not party to its credit facility) and transfers of assets.

As of June 30, 2018, the Company has a bank mortgage loan with a balance of \$3.6 million incurred to finance the construction of the headquarters and terminal in Redmond, Oregon. The mortgage loan is collateralized by such property and buildings. The mortgage is payable in monthly installments of \$15,776, including interest at 3.7% through November 2020.

The interest rate and monthly payments will be adjusted on November 1, 2020 to a rate of 2.5%, plus the three-year advance rate published by the Federal Home Loan Bank of Seattle in effect 45 days prior to November 1, 2020 (which will not be less than 3.7%). The bank mortgage loan matures November 1, 2023.

Real Estate Term Loan

In April 2016, the Company refinanced \$14.2 million of its Line of Credit with bank debt (Real Estate Term Loan) utilizing nine wholly-owned real estate assets which previously served as collateral on the PNC Term Loan. The Real Estate Term Loan was subordinate to the PNC Credit Agreement and Equipment Term Loans and was due in monthly installments of \$59,109 (based on 20 year amortization schedule), plus applicable interest at either (a) the Libor Rate (as defined in the loan agreement), plus a margin of 2.75%, or (b) the Default Rate (as defined in the loan agreement). The Company incurred debt issuance costs of \$0.4 million, which were being amortized to interest expense over five years using the straight-line method. In conjunction with the Business Combination, the Real Estate Term Loan was repaid and all unamortized debt issuance costs written off to interest expense. See Note 3 for additional details on the Business Combination.

# Capital Leases

The Company leases certain equipment under long-term capital lease agreements that expire on various dates through May 2025. As of June 30, 2018 and December 31, 2017, the book value of the property and equipment recorded under capital leases was \$5.6 million and \$7.0 million, net of accumulated depreciation of \$7.1 million and \$5.8 million, respectively. Depreciation expense related to lease equipment was \$0.7 million and \$1.5 million for the three months ended June 30, 2018 and 2017, respectively, and \$1.3 million and \$3.0 million for the six months ended June 30, 2018 and 2017, respectively.

Main Street Capital Corporation

In 2013, Main Street Capital Corporation (Main Street) loaned the Company \$20.0 million under a senior subordinated secured term loan (the Main Street Loan). The Main Street Loan was subordinate to the PNC Credit Agreement and Equipment Term Loans. Interest payments were due monthly through maturity at the rate of 12% per annum. Paid-in kind (PIK) interest, at a rate of 2.5% per annum, could have been paid monthly or accrued and added to the principal balance quarterly, at the option of the Company. For the six months ended June 30, 2017, \$0.1 million of accrued PIK interest was added to the principal balance. In conjunction with Business Combination, the Main Street Loan was repaid in February 2017. See Note 3 for additional details on the Business Combination.

### DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Prudential Capital Partners

In 2013, the Company issued senior secured subordinated promissory notes in the initial aggregate principal amount of \$20.0 million (PCP Subordinated Notes) to Prudential Capital Partners IV, L.P., Prudential Capital Partners (Parallel Fund) IV, L.P. and Prudential Capital Partners Management Fund IV, L.P. (collectively, the PCP Investors) pursuant to the Securities Purchase Agreement, dated as of November 12, 2013, by and among the Company, certain of its subsidiaries and the PCP Investors. The PCP Subordinated Notes were subordinate to the PNC Credit Agreement and Equipment Term Loans. Interest payments were due monthly through maturity at the rate of 12% per annum. PIK interest, at a rate of 2.5% per annum, could have been paid monthly or accrued and added to the principal balance quarterly, at the option of the Company. For the six months ended June 30, 2017, \$0.1 million of accrued PIK interest was added to the principal balance. In conjunction with Business Combination, the PCP Subordinated Notes were repaid in February 2017. See Note 3 for additional details on the Business Combination.

The Main Street Loan and the PCP Subordinated Notes (Subordinated Debt) were collateralized by all assets of the Company, except those assets collateralizing the Equipment Term Loans. The Main Street Loan and the PCP Subordinated Notes contained certain financial covenants, including a minimum fixed charge coverage ratio, a senior secured debt to consolidated EBITDA ratio and a funded debt to consolidated EBITDA ratio. Additionally, they contained negative covenants limiting, among other things, additional indebtedness, capital expenditures, transactions with affiliates, additional liens, sales of assets, dividends, investments and advances, prepayments of debt, mergers and acquisitions, and other matters customarily restricted in such agreements. The Main Street Loan and the PCP Subordinated Notes were subject to a make-whole payment of 5.0% of the prepayment amount if such prepayment was made before the third anniversary of the agreements.

LST Seller

As part of the consideration paid to the seller of Lone Star Transportation, LLC and affiliates (LST), Daseke Lone Star, Inc. (a subsidiary of the Company) issued \$22.0 million of subordinated notes (the LST Seller Notes). The LST Seller Notes bore interest at 10% payable monthly and were subordinate to the PNC Credit Agreement, Main Street Loan and PCP Subordinated Notes. In conjunction with the Business Combination, the LST Seller Notes were repaid in February 2017. See Note 3 for additional details on the Business Combination.

#### **DTR Sellers**

As part of the consideration paid to the sellers of Davenport Transport & Rigging, LLC, LST issued \$1.0 million of subordinated notes (the DTR Seller Notes). The DTR Seller Notes bore interest at 5% payable monthly and were subordinate to the PNC Credit Agreement, Main Street Loan and PCP Subordinated Notes. In conjunction with Business Combination, the DTR Seller Notes were repaid in February 2017. See Note 3 for additional details on the Business Combination.

**BHE Sellers** 

As part of the consideration paid to the sellers of Bulldog Hiway Express (BHE), the Company issued \$2.0 million of subordinated notes (the BHE Seller Notes). The BHE Seller Notes bore interest at 7% payable monthly. On December 19, 2016, a portion of the outstanding principal amount under the BHE Seller Notes was forgiven in exchange for the payment by the Company of certain pension liabilities of BHE. The BHE Seller Notes were subordinate to the PNC Credit Agreement and the Main Street Loan and the PCP Subordinated Notes. In conjunction with Business Combination, the BHE Seller Notes were repaid in February 2017. See Note 3 for additional details on the Business Combination.

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#### DASEKE, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### **Future Payments**

Future principal payments on long-term debt as of June 30, 2018 are as follows (in thousands):

	Equipment		
Term Loan	Term	Capital	
Facility	Loans	Leases	Total
\$ 4,985	\$ 41.092	\$ 2.314	\$ 48,391
2,500	34,081	1,755	38,336
2,500	23,716	916	27,132
2,500	14,610	869	17,979
2,500	10,207	501	13,208
480,985	6,080	727	487,792
		7.082	
		(607)	(607)
\$ 495,970	\$ 129,786	6,475	\$ 632,231
	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,, .
		\$ 4,530	
	Facility \$ 4,985 2,500 2,500 2,500 2,500	Term Loan       Term         Facility       Loans         \$ 4,985       \$ 41,092         2,500       34,081         2,500       23,716         2,500       14,610         2,500       10,207         480,985       6,080	Term Loan       Term       Capital         Facility       Loans       Leases         \$ 4,985       \$ 41,092       \$ 2,314         2,500       34,081       1,755         2,500       23,716       916         2,500       14,610       869         2,500       10,207       501         480,985       6,080       727         7,082       (607)         \$ 495,970       \$ 129,786       6,475         (1,945)       \$ 129,786

#### NOTE 11 – INCOME TAXES

The effective tax rates for the three months ended June 30, 2018 and 2017 were 1,371.0% and (113.6%), respectively, and 666.2% and 4.7% for the six months ended June 30, 2018 and 2017, respectively. The increase is primarily the result of recognized deferred tax liabilities for final valuations of intangible assets related to the December 2017 acquisitions and then remeasured using the Tax Cuts and Jobs Act (TCJA) rates, which resulted in the recognition of an approximately \$14.0 million deferred tax benefit during both the three and six month periods ended June 30, 2018.

Differences between the Company's effective tax rate and the federal statutory rate also result from state income taxes and nondeductible expenses, including the effect of the per diem pay structure for drivers and transaction expenses. Additionally, difference in the effective tax rate in 2018 compared to 2017 are also the result of the change in the Federal tax rate from 35% to 21% applied to pre-tax book income and increased by permanent items in 2018 compared to a pre-tax book loss offset by permanent items in 2017.

On December 22, 2017, the United States government enacted the TCJA comprehensive tax reform legislation. Effective January 2018, the TCJA, among other things, reduces the marginal United States corporate income tax rate from 35% to 21%, limits the deductibility of interest expenses, limits the deduction for net operating losses, eliminates net operating loss carrybacks and modifies or eliminates many business deductions and credits. The TCJA also includes international provisions, which generally establish a territorial-style system for taxing foreign source income of domestic multinational corporations and imposes a mandatory one-time transition tax on undistributed international earnings.

For year-end 2017, the Company recorded provisional amounts for the impacts of the new tax law including: the re-measurement of deferred tax assets and liabilities, estimated stock compensation and 162(m) limitations and unremitted foreign earnings. The Company considers it likely that further technical guidance regarding certain components of the new provisions included in the TCJA, as well as clarity regarding state income tax conformity to current federal tax code, may be issued.

There were no changes in uncertain tax positions during the six months ended June 30, 2018.

## DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## NOTE 12 - STOCKHOLDERS' EQUITY

Common Stock

Common stock has voting rights - one vote for each share of common stock.

On September 19, 2017, the Company and certain stockholders of the Company entered into an underwriting agreement with Stifel, Nicolaus & Company, Incorporated and Cowen and Company, LLC, as representatives of the several underwriters named therein, in connection with an underwritten public offering of 5,292,000 shares of the Company's common stock, at a price to the public of \$12.00 per share. Pursuant to the Underwriting Agreement, the Company granted the underwriters a 30-day option to purchase up to an additional 793,800 shares of common stock, which was exercised in full on September 20, 2017 and closed simultaneously with the offering on September 22, 2017. Net proceeds received by the Company were approximately \$63.6 million, after deducting underwriting discounts and commissions and estimated offering expenses payable by the Company. The Company intends to use the net proceeds from the Offering for general corporate purposes, which may include, among other things, working capital, capital expenditures, debt repayment or refinancing or the financing of possible future acquisitions.

On February 14, 2018, the Company and one of the Company's stockholders entered into an underwriting agreement with Cowen and Company, LLC and Stifel, Nicolaus & Company, Incorporated, as representatives of the several underwriters named therein, in connection with an underwritten public offering of 7,500,000 shares of the Company's common stock, at a price to the public of \$10.60 per share. Pursuant to the underwriting agreement, the Company granted the underwriters a 30-day option to purchase up to an additional 1,125,000 shares of common stock, which was exercised in full on February 16, 2018 and closed simultaneously with the offering on February 20, 2018. Net proceeds received by the Company were approximately \$84.6 million, after deducting underwriting discounts and commissions and estimated offering expenses payable by the Company. The Company intends to use the net proceeds from the offering for general corporate purposes, which may include, among other things, working capital, capital expenditures, debt repayment or refinancing or the financing of possible future acquisitions.

On June 1, 2018, after having met the earnout provisions contained in the Merger Agreement, the Company issued 5,000,000 shares of the Company's common stock, par value \$0.0001 per share, pro rata among the Private Daseke Stockholders (Earnout Shares).

The Earnout Shares were issued in reliance upon an exemption from the registration requirements of the Securities Act of 1933, as amended (the Securities Act), pursuant to Section 4(a)(2) thereof, which exempts transactions by an issuer not involving any public offering on the basis that the securities were offered and sold in a non-public offering to "accredited investors" (as defined in Rule 501(a) of Regulation D under the Securities Act). Private Daseke engaged a purchaser representative to serve as the purchaser representative for two Private Daseke Stockholders who were not "accredited investors," which purchaser representative met all of the conditions set forth in Rule 501(i) of Regulation D, as required to comply with applicable federal securities laws in connection with the issuance of shares of the Company's common stock to these two Private Daseke Stockholders pursuant to the Merger Agreement.

On June 6, 2018, as part of the consideration paid for the Aveda acquisition, the Company issued 1,612,979 shares of Daseke common stock valued at \$15.4 million. See Note 4 for additional details about the Aveda acquisition.

As of June 30, 2018, the Company has approximately 1.5 million shares of common stock reserved for future issuances of stock options and restricted stock units under the Company's 2017 Omnibus Incentive Plan. See Note 13 for additional details about the Company's stock-based compensation plan.

Preferred Stock

At the Closing, the Company issued 650,000 shares of Series A Preferred Stock for cash of \$65.0 million. Proceeds from the sales were part of the consideration received as part of a recapitalization and reverse acquisition completed in the Business Combination. See Note 3 for additional details about the Business Combination. The par value of Series A Preferred Stock is \$0.0001 per share. Additional features of this preferred stock are as follows:

#### DASEKE, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Under the Certificate of Designations, Preferences, Rights and Limitations of the Series A Preferred Stock (the Certificate of Designations), each share of Series A Preferred Stock will be convertible, at the holder's option at any time, initially into approximately 8.6957 shares of the Company's common stock (assuming a conversion price of approximately \$11.50 per share), subject to specified adjustments as set forth in the Certificate of Designations. If any holder elects to convert its Series A Preferred Stock after the seven-year anniversary of the issue date, if the then-current Conversion Price (as defined in the Certificate of Designations) exceeds the Weighted Average Price (as defined in the Certificate of Designations) for the common stock during any ten consecutive Trading Days (as defined in the Certificate of Designations), at its option by delivery of a Notice of Conversion in accordance with Section 8(b) of the Certificate of Designations no later than five business days following such tenth consecutive Trading Day, to convert any or all of such holder's shares of Series A Preferred Stock into, at the Company's sole discretion, either common stock, cash or a combination of common stock and cash; provided, that the Company shall provide such converting holder notice of its election within two Trading Days of receipt of the Notice of Conversion; provided further, that in the event the Company elects to issue common stock for all or a portion of such conversion, the Conversion Rate for such conversion (subject to the limitations set forth in Section 11 of the Certificate of Designations) shall mean the quotient of the Liquidation Preference (as defined in the Certificate of Designations) divided by the average Weighted Average Price for the common stock during the 20 consecutive Trading Days commencing on the Trading Day immediately following the Trading Day on which the Company provided such notice. If the Company does not elect a settlement method prior to the deadline set forth in the Certificate of Designations, the Company shall be deemed to have elected to settle the conversion entirely in common stock. Based on the assumed conversion rate, a total of 5,652,173 shares of common stock would be issuable upon conversion of all of the currently outstanding shares of Series A Preferred Stock.

On or after the third anniversary of the initial issuance date but prior to the fifth anniversary of the initial issuance date, the Company will have the right, at its option, to give notice of its election to cause all outstanding shares of the Series A Preferred Stock to be automatically converted into shares of the Company's common stock at the then-effective conversion rate, if the Weighted Average Price of Company's common stock equals or exceeds 140% of the then-current conversion price for at least 20 trading days (whether or not consecutive) in a period of 30 consecutive trading days. On or after the fifth anniversary of the initial issuance date but prior to the seventh anniversary of the initial issuance date, the Company will have the right, at its option, to give notice of its election to cause all outstanding shares of the Series A Preferred Stock to be automatically converted into shares of Company's common stock at the then-effective conversion rate, if the Weighted Average Price of Company's common stock equals or exceeds 115% of the then-current conversion price for at least 20 trading days. On or after the seventh anniversary of the initial issuance date, the Company will have the right at its option, to give notice of at least 20 trading days (whether or not consecutive) in a period of 30 consecutive trading days. On or after the seventh anniversary of the initial issuance date, the Company will have the right, at its option, to give notice of its election to cause all outstanding shares of the Series A Preferred Stock to be automatically converted into shares of Company's common stock at the then-effective conversion price for at least 20 trading days (whether or not consecutive) in a period of 30 consecutive trading days. On or after the seventh anniversary of the initial issuance date, the Company will have the right, at its option, to give notice of its election to cause all outstanding shares of the Series A Preferred Stock to be automatically converted into shares of Company's common st

described in the Certificate of Designations but including, among other things, certain change-in-control transactions, recapitalizations, asset sales and liquidation events), each outstanding share of Series A Preferred Stock may, within 15 days following the effective date of such fundamental change and at the election of the holder, be converted into Company's common stock at a conversion rate (subject to certain adjustments) equal to (i) the greater of (A) the sum of the conversion rate on the effective date of such fundamental change plus the additional shares received by holders of Series A Preferred Stock following such fundamental change (as set forth in the Certificate of Designations) and (B) the quotient of (x) \$100.00, divided by (y) the greater of (1) the applicable holder stock price and (2) 66 2/3% of the closing sale price of the Company's common stock on the issue date plus (ii) the number of shares of Company's common stock that would be issued if any and all accumulated and unpaid dividends were paid in shares of Company's common stock.

The Series A Preferred Stock contains limitations that prevent the holders thereof from acquiring shares of the Company's common stock upon conversion that would result in (i) the number of shares beneficially owned by such holder and its affiliates exceeding 9.99% of the total number of shares of the Company's common stock then outstanding or (ii) the Series A Preferred Stock being converted into more than 19.99% of the shares of the Company's common stock outstanding on the initial issue date of the Series A Preferred Stock (subject to appropriate adjustment in the event of a stock split, stock dividend, combination or other similar recapitalization) without, in the latter instance, stockholder approval of such issuance.

Additional features of the Series A Preferred Stock are as follows:

a. Liquidation – In the event of liquidation, holders of Series A Preferred Stock have preferential rights to liquidation payments over holders of common stock. Holders of Series A Preferred Stock shall be paid out of the assets of the Company at an amount equal to \$100 per share plus all accumulated and unpaid dividends.

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#### DASEKE, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

- b. Dividends Dividends on the Series A Preferred Stock are cumulative at the Dividend Rate. The "Dividend Rate" is the rate per annum of 7.625% per share of Series A Preferred Stock on the liquidation preference (\$100 per share). Dividends are payable quarterly in arrears in cash or, at the Company's election and subject to the receipt of the necessary shareholder approval (to the extent necessary), in shares of the Company's common stock. Quarterly dividends of \$0.68 per share were declared on April 24, 2017, which were paid on July 28, 2017. On February 27, 2018 the Company's board of directors declared a quarterly dividend of \$1.91 per share, which was paid on March 15, 2018. On May 22, 2018, the Company's board of directors declared a second quarterly dividend of \$1.91 per share, which was paid on June 20, 2018.
- c. Voting rights Except as required by Delaware law, holders of the Series A Preferred Stock will have no voting rights except with respect to the approval of any material and adverse amendment to the Company's certificate of incorporation, and certain significant holders of Series A Preferred Stock may have approval rights with respect to certain key economic terms of the Series A Preferred Stock, as set forth in the Certificate of Designations.

In February 2017, in connection with, and immediately prior to, the Closing, 64,500 shares of issued and outstanding Series B Preferred Stock were converted into 9,301,150 shares of Private Daseke's common stock. Private Daseke's board of directors had declared a quarterly dividend on the Series B Preferred Stock of \$12.50 per share on February 21, 2017, which was paid on February 27, 2017.

Warrants

At June 30, 2018, there were a total of 35,040,658 warrants outstanding to purchase 17,520,329 shares of the Company's common stock.

Hennessy has issued warrants to purchase its common stock which were originally issued as part of units in the IPO (the Public Warrants). There are 19,959,902 Public Warrants outstanding. Hennessy has also issued 15,080,756 warrants (the Private Placement Warrants) to Sponsor in a private placement that closed simultaneously with the consummation of the IPO.

Each warrant entitles the registered holder to purchase one-half of one share of the Company's common stock at a price of \$5.75 per one-half of one share (\$11.50 per whole share), subject to adjustment. The warrants may be exercised only for a whole number of shares of the Company's common stock. No fractional shares will be issued upon exercise of the warrants. The warrants will expire on February 27, 2022, five years after the completion of the Business Combination, or earlier upon redemption or liquidation. The warrants are listed on the NASDAQ market under the symbol DSKEW.

The Company may call the Public Warrants for redemption at a price of \$0.01 per warrant if, and only if, the reported last sale price of the Company's common stock equals or exceeds \$24.00 per share for any 20 trading days within a 30-trading day period ending on the third trading day prior to the date the Company sends the notice of redemption to the Public Warrant holders.

### NOTE 13 - STOCK-BASED COMPENSATION

On February 27, 2017, the Company and Hennessy's common stockholders approved the 2017 Omnibus Incentive Plan (the Plan), whereby the Company may grant awards of stock options, stock appreciation rights, restricted stock, restricted stock units, other stock-based awards and performance awards. Under the Plan, the Company is authorized to issue up to 4.5 million shares of common stock. All awards granted were authorized under the Plan.

### DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Stock Options

The following table summarizes stock option grants under the Plan from February 27, 2017 through June 30, 2018:

				Weighted	Weighted
	# of			Average	Average
	Options	Issued and	Vesting	Exercise	Grant Date
Grantee Type	Granted	Outstanding	Period	Price	Fair Value
Director Group	150,000	145,000	5 years	\$ 9.98	\$ 632,200
Employee Group	1,767,495	1,713,289	5 years	\$ 10.51	\$ 7,829,731
Total		1,858,289			

The Company's calculations of the fair value of stock options granted through June 30, 2018 were made using the Black-Scholes option-pricing model. The fair value of the Company's stock option grants was estimated utilizing the following assumptions as of June 30, 2018:

Weighted average expected life	6.5 years
Risk-free interest rate	2.28% to 2.63%
Expected volatility	37.6% to 39.9%
Expected dividend yield	0.00%

Since the Company does not have a sufficient history of exercise behavior, expected term is calculated using the assumption that the options will be exercised ratably from the date of vesting to the end of the contractual term for each vesting tranche of awards. Risk-free interest rate is based on the United States Treasury yield curve for the period of the expected term of the stock option. Expected volatility is calculated using an index of publicly traded peer companies.

A summary of option activity under the Plan as of June 30, 2018 and changes during the six months then ended are as follows:

Outstanding as of January 1, 2018 Granted Exercised Forfeited or expired Outstanding as of June 30, 2018	Shares 1,655,995 253,000 (5,000) (45,706) 1,858,289	Weighted Average Exercise Price \$ 10.36 11.20 9.98 10.44 10.48	Weighted Average Remaining Contractual Terms (Years) 9.3 10.0 — 8.9	Aggregate Intrinsic Value (in thousands) \$ 6,505   33
Exercisable as of June 30, 2018	280,395	\$ 9.98	8.7	\$ 2

The stock options' maximum contract term is ten years.

**Restricted Stock Units** 

Restricted stock units are nontransferable until vested and the holders are entitled to receive dividends with respect to the non-vested units. Prior to vesting, the grantees of restricted stock units are not entitled to vote the shares. Restricted stock unit awards vest in equal annual increments over the vesting period.

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#### DASEKE, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The following table summarizes restricted stock unit grants under the Plan from June 1, 2017 through June 30, 2018:

	# of Restricted Stock		Vesting	Grant Date
Grantee Type	Units Granted	Issued and Outstanding	Period	Fair Value
Employee Group	1,569,371	995,751	5 years	\$ 16,619,639

All stock-based compensation cost is measured at the grant date, based on the estimated fair value of the award, and is recognized on a straight-line basis as expense over the employees' requisite service period. Forfeitures will be recorded as a cumulative adjustment to stock-based compensation expense in the period forfeitures are incurred.

A summary of restricted stock unit awards activity under the Plan as of June 30, 2018 and changes during the six months then ended are as follows:

		Weighted	
		Average	
		Grant	
		Date Fair	
		Value	
	Units	(Per Unit)	
Outstanding as of January 1, 2018	763,591	\$ 9.98	
Granted	560,503	11.66	
Exercised	(105,733)	9.36	
Forfeited	(222,610)	11.54	
Outstanding as of June 30, 2018	995,751	\$ 10.64	

Aggregate stock-based compensation expense, net of forfeitures, was \$0.9 million and \$0.5 million during the three months ended June 30, 2018 and 2017, respectively, and \$1.8 million and \$0.5 million during the six months ended June 30, 2018 and 2017, respectively. These expenses are included as a component of salaries, wages and employee

benefits on the accompanying consolidated statements of operations and comprehensive loss. As of June 30, 2018, there was \$6.6 million and \$9.9 million of unrecognized stock-based compensation expense related to stock options and restricted stock units, respectively. This expense will be recognized over the weighted average periods of 4.0 years for stock options and 4.3 years for restricted stock units.

### NOTE 14 - DEFINED CONTRIBUTION PLAN

On January 1, 2015, the Company established the Daseke, Inc. 401(k) Retirement Plan (the Retirement Plan). The Retirement Plan is a defined contribution plan and intended to qualify under The Employee Retirement Income Security Act of 1974 (ERISA) provisions of 401(k). Under the safe harbor matching requirements, the Company had expenses of \$1.1 million and \$0.6 million for the three months ended June 30, 2018 and 2017, respectively and \$1.9 million and \$1.2 million for the six months ended June 30, 2018 and 2017, respectively. The Company sponsors defined contribution profit-sharing plans, including 401(k) provisions for substantially all employees of acquired companies whose plans have not been merged into the Retirement Plan at June 30, 2018. Matching contributions for 401(k) defined contribution plans not yet merged into the Retirement Plan totaled approximately \$0.1 million and \$0.2 million for the three and six months ended June 30, 2018, respectively, with no such contributions for the three or six months ended June 30, 2017.

# NOTE 15 – COMMITMENTS AND CONTINGENCIES

Operating Leases

The Company leases certain office building facilities, terminal locations and revenue equipment under non-cancelable operating leases. Certain of the Company's operating lease agreements contain provisions for future rent increases, free rent periods or periods in which rent payments are reduced (abated). The total amount of rent payments due over the lease terms are charged to rent expense on the straight-line, undiscounted method over the lease terms. Building and terminal rent expense under operating leases was \$3.0 million and \$1.6 million for the three months ended June 30, 2018 and 2017, respectively, and \$5.7 million and \$2.4 million for the six months ended June 30, 2018 and

### DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

2017, respectively. Tractor, trailer and other revenue equipment rent expense under operating leases was \$4.6 million and \$4.1 million for the three months ended June 30, 2018 and 2017, respectively, and \$9.0 million and \$7.9 million for the six months ended June 30, 2018 and 2017, respectively.

Letters of Credit

The Company had outstanding letters of credit at June 30, 2018 totaling approximately \$10.6 million, including those disclosed in Note 10. These letters of credit cover liability insurance claims.

Contingencies

The Company is involved in certain claims and pending litigation arising in the normal course of business. These proceedings primarily involve claims for personal injury or property damage incurred in the transportation of freight or for personnel matters. The Company maintains liability insurance to cover liabilities arising from these matters but is responsible to pay self-insurance and deductibles on such matters up to a certain threshold before the insurance is applied.

### NOTE 16 - REPORTABLE SEGMENTS

The Company evaluates the performance of the segments primarily based on their respective revenues and operating income. Accordingly, interest expense and other non-operating items are not reported in segment results. In addition, the Company has disclosed a corporate segment, which is not an operating segment and includes acquisition transaction expenses, corporate salaries, interest expense and other corporate administrative expenses and intersegment eliminations.

The Company's operating segments also provide transportation and related services for one another. Such services are generally billed at cost, and no profit is earned. Such intersegment revenues and expenses are eliminated in the Company's consolidated results. Intersegment revenues and expenses for the Flatbed Solutions segment totaled \$1.3 million and \$0.7 million for the three months ended June 30, 2018 and 2017, respectively, and \$2.1 million and \$1.7 million for the six months ended June 30, 2018 and 2017, respectively. Intersegment revenues and expenses for the Specialized Solutions segment totaled \$2.4 million and \$0.8 million for the three months ended June 30, 2018 and 2017, respectively. and \$2.1 million and \$0.2018 and 2017, respectively. Intersegment revenues and expenses for the Specialized Solutions segment totaled \$2.4 million for the six months ended June 30, 2018 and 2017, respectively. and \$3.9 million and \$1.4 million for the six months ended June 30, 2018 and 2017, respectively.

# DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The following tables reflect certain financial data of the Company's reportable segments for the three and six months ended June 30, 2018 and 2017 (in thousands):

Three Months Ended June 30, 2018	Flatbed Solutions Segment	Specialized Solutions Segment	Corporate/ Eliminations	Consolidated Total
Total revenue	\$ 162,179	\$ 218,358	\$ (3,638)	\$ 376,899
Operating income (loss)	9,269	7,106	(7,867)	8,508
Depreciation	6,726	18,776	25	25,527
Amortization of intangible assets	2,508	3,731		6,239
Interest expense	1,957	2,729	6,384	11,070
Income (loss) before income tax	7,436	4,551	(13,048)	(1,061)
Total assets	409,537	857,264	57,301	1,324,102
Capital expenditures	1,865	21,459	219	23,543
Three Months Ended June 30, 2017				
Total revenue	\$ 86,898	\$ 111,985	\$ (1,560)	\$ 197,323
Operating income (loss)	6,322	4,589	(6,447)	4,464
Depreciation	6,823	9,334	39	16,196
Amortization of intangible assets	437	1,005		1,442
Interest expense	1,722	1,838	2,984	6,544
Income (loss) before income tax	4,623	2,852	(9,398)	(1,923)
Total assets	276,726	382,679	35,590	694,995
Capital expenditures	138	5,150	24	5,312
	Flatbed	Specialized		
	Solutions	Solutions	Corporate/	Consolidated
	Segment	Segment	Eliminations	Total
Six Months Ended June 30, 2018				
Total revenue	\$ 307,187	\$ 403,246	\$ (5,953)	\$ 704,480
Operating income (loss)	16,232	12,251	(12,218)	16,265
Depreciation	13,669	35,090	56	48,815
Amortization of intangible assets	2,945	5,188	—	8,133
Interest expense	3,805	5,234	12,368	21,407
Income (loss) before income tax	12,632	8,176	(23,049)	(2,241)
Capital expenditures	2,396	28,317	410	31,123

Six Months Ended June 30, 2017				
Total revenue	\$ 168,202	\$ 192,658	\$ (3,103)	\$ 357,757
Operating income (loss)	10,201	5,596	(12,181)	3,616
Depreciation	13,905	17,086	78	31,069
Amortization of intangible assets	874	2,010		2,884
Interest expense	3,486	3,694	5,260	12,440
Income (loss) before income tax	6,728	1,943	(21,109)	(12,438)
Capital expenditures	224	6,534	48	6,806
Amortization of intangible assets Interest expense Income (loss) before income tax	874 3,486 6,728	2,010 3,694 1,943	5,260 (21,109)	2,884 12,440 (12,438)

## DASEKE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## NOTE 17 – EARNINGS PER SHARE

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands, except per share data)	2018	2017	2018	2017
Numerator:				
Net income (loss)	\$ 13,485	\$ (4,107)	\$ 12,688	\$ (11,852)
Less Series A preferred dividends	(1,239)	(1,693)	(2,478)	(1,694)
Less Series B preferred dividends				(806)
Allocation of earnings to nonvested participating restricted stock				
units	(222)		(182)	
Numerator for basic and diluted EPS	\$ 12,024	\$ (5,800)	\$ 10,028	\$ (14,352)
Denominator:				
Weighted-average shares outstanding	59,460	37,945	56,902	32,469
Weighted average nonvested participating restricted stock units	1,099	-	1,034	-
Denominator for basic and diluted EPS - weighted-average shares	60,559	37,945	57,936	32,469
Basic and diluted EPS	\$ 0.20	\$ (0.15)	\$ 0.17	\$ (0.44)

### NOTE 18 - SUBSEQUENT EVENTS

On August 1, 2018, the Company acquired all of the outstanding shares of Builders Transportation (Builders) based in Memphis, Tennessee for total consideration of \$53.8 million, consisting of \$32.9 million in cash, 399,530 shares of Daseke common stock valued at \$3.4 million and the assumption of \$17.5 million of debt. Builders transports metals and building materials, expanding the Flatbed Segment.

On July 1 and August 1, 2018, the Company closed two acquisitions to acquire 100% of the outstanding shares of the entities for aggregate consideration of \$31.6 million, consisting of \$20.1 million in cash and 95,803 shares of Daseke common stock valued at \$0.9 million. Additionally, approximately \$10.6 million of debt and capital lease obligations

was assumed. These two acquisitions expand operations in the northwest United States and Canada, in the Specialized Segment.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

Daseke, Inc. (Daseke or the Company) is a leading provider and consolidator of transportation and logistics solutions focused exclusively on flatbed and specialized freight in North America. The transportation and logistics market is one of the largest industries in the United States. The flatbed and specialized freight market currently represents approximately 10% of the more than 1.5 million population of trucks used in the broader transportation and logistics market.

The Company believes it provides one of the most comprehensive transportation and logistics solution offerings in the open deck industry. The Company delivers a diverse offering of transportation and logistics solutions to approximately 5,400 customers across the continental United States, Canada and Mexico through two reportable segments: Flatbed Solutions and Specialized Solutions. The Flatbed Solutions segment focuses on delivering transportation and logistics solutions that principally require the use of flatbed and retractable-sided transportation equipment, and the Specialized Solutions segment focuses on delivering transportation and logistics solutions that principally include super heavy haul, high-value customized, over-dimensional, commercial glass and high security cargo solutions.

Both of the Company's reportable segments operate highly flexible business models comprised of company-owned tractors and asset-light operations (which consist of owner-operator transportation, freight brokerage and logistics). The Company's asset-based operations have the benefit of providing shippers with certainty of delivery and continuity of operations. Alternatively, the Company's asset-light operations offer flexibility and scalability to meet customers' dynamic needs and have lower capital expenditure and fixed cost requirements. Approximately 47% of freight, logistics and brokerage revenue for the six months ended June 30, 2018 was derived from company-owned equipment and approximately 53% was derived from asset-light services.

Business Combination and Other Recent Developments

On February 27, 2017, Hennessy consummated the merger of Hennessy's wholly-owned subsidiary with and into Private Daseke, with Private Daseke surviving as a direct wholly-owned subsidiary of Hennessy. The aggregate consideration received by Private Daseke stockholders upon closing was \$266.7 million, consisting of newly issued shares of common stock at a value of \$10.00 per share. The Merger Agreement contains an earn-out provision through which Private Daseke stockholders could receive up to 15 million additional shares of common stock (with up to 5 million shares payable annually with respect to 2017, 2018 and 2019 performance). Daseke met the earn-out provision for the year ended December 31, 2017 and 5 million shares were issued to the Private Daseke stockholders in the second quarter of 2018. See Note 3 of Notes to Consolidated Financial Statements for more information regarding the

**Business Combination.** 

On August 1, 2018, the Company acquired all of the outstanding shares of Builders Transportation (Builders) based in Memphis, Tennessee for total consideration of \$53.8 million, consisting of \$32.9 million in cash, 399,530 shares of Daseke common stock valued at \$3.4 million and the assumption of \$17.5 million of debt. Builders transports metals and building materials, expanding the Flatbed Segment.

On July 1 and August 1, 2018, the Company closed two acquisitions to acquire 100% of the outstanding shares of the entities for aggregate consideration of \$31.6 million, consisting of \$20.1 million in cash and 95,803 shares of Daseke common stock valued at \$0.9 million. Additionally, approximately \$10.6 million of debt and capital lease obligations was assumed. These two acquisitions expand operations in the northwest United States and Canada, in the Specialized Segment.

How The Company Evaluates Its Operations

The Company uses a number of primary indicators to monitor its revenue and expense performance and efficiency, including Adjusted EBITDA, Adjusted EBITDAR, free cash flow and adjusted operating ratio, and its key drivers of revenue quality, growth, expense control and operating efficiency. Adjusted EBITDA, Adjusted EBITDAR, free cash flow and Adjusted operating ratio are not recognized measures under GAAP and should not be considered alternatives to, or more meaningful than, net income (loss), cash flows from operating activities, operating income, operating ratio, operating margin or any other measure derived in accordance with GAAP. See "Non-GAAP Financial Measures" for more information on the Company's use of these non-GAAP measures, as well as a description of the computation and reconciliation of the Company's Adjusted EBITDA, Adjusted EBITDAR and free cash flow to net income (loss) and adjusted operating ratio to operating ratio.

Revenue

The Company records four types of revenue: freight, brokerage, logistics and fuel surcharge. Freight revenue is generated by hauling freight for the Company's customers using its trucks or its owner-operators' equipment. Generally, the Company's customers pay for its services based on the number of miles in the most direct route between pick-up and delivery locations and other ancillary services the Company provides. Freight revenue is the product of the number of revenue-generating miles driven and the rate per mile the Company receives from customers plus accessorial charges, such as loading and unloading freight for its customers, cargo protection, fees for detaining its equipment

or fees for route planning and supervision. Freight revenue is affected by fluctuations in North American economic activity as well as changes in specific customer demand, the level of capacity in the industry and driver availability.

The Company's brokerage revenue is generated by its use of third-party carriers when it needs capacity to move its customers' loads. The main factor that affects brokerage revenue is the availability of the Company's drivers and owner-operators (and hence the need for third-party carriers) and the rate for the load. Brokerage revenue is also affected by fluctuations in North American economic activity as well as changes in the level of capacity in the industry and driver availability.

Logistics revenue is generated from a range of services, including value-added warehousing, loading and unloading, vehicle maintenance and repair, preparation and packaging, fuel management, and other fleet management solutions. Logistics revenue is primarily driven by specific customer requirements for additional services and may fluctuate depending on customers' utilization of these services due to changes in cargo specifications, delivery staging and fluctuations in North American economic activity.

Fuel surcharges are designed to compensate the Company for fuel costs above a certain cost per gallon base. Generally, the Company receives fuel surcharges on the miles for which it is compensated by customers. However, the Company continues to have exposure to increasing fuel costs related to empty miles, fuel efficiency due to engine idle time and other factors and to the extent the surcharge paid by the customer is insufficient. The main factors that affect fuel surcharge revenue are the price of diesel fuel and the number of loaded miles. In general, a declining energy and fuel price environment, such as in 2015 and most of 2016, negatively affects the Company's fuel surcharge revenues, and conversely, an environment with rising fuel and energy prices benefits its fuel surcharge revenues. Although the Company's surcharge programs vary by customer, they typically involve a computation based on the change in national or regional fuel prices. The Company's fuel surcharges are billed on a lagging basis, meaning it typically bills customers in the current week based on a previous week's applicable index. Therefore, in times of increasing fuel prices, the Company does not recover as much as it is currently paying for fuel. In periods of declining prices, the opposite is true. Also, its fuel surcharge programs typically require a specified minimum change in fuel cost to prompt a change in fuel surcharge revenue. Therefore, many of these programs have a time lag between when fuel costs change and when the change is reflected in fuel surcharge revenue.

#### Expenses

The Company's most significant expenses vary with miles traveled and include driver wages, services purchased from owner-operators and other transportation providers (which are recorded on the "Purchased freight" line of the Company's consolidated statements of operations) and fuel. Although driver-related expenses vary with miles traveled, the Company currently expects that its expenses relating to driver wages, as a percentage of operating revenues, will increase in the near-term, with or without changes in total miles, due to expected increases in average driver wages paid per mile in the general trucking industry. The expected increases in driver wages per mile are due to current market conditions caused by a shortage of qualified drivers in the industry when compared to current demand.

Maintenance and tire expenses and cost of insurance and claims generally vary with the miles the Company travels but also have a controllable component based on safety improvements, fleet age, efficiency and other factors. The Company's primary fixed costs are depreciation of long-term assets (such as tractors, trailers and terminals), interest expense, rent and non-driver compensation.

The Company's fuel surcharge programs help to offset increases in fuel prices but typically do not offset empty miles, idle time and out of route miles driven. As discussed above under "Revenue", its fuel surcharge programs have a time lag between when fuel costs change and when the change is reflected in fuel surcharge revenue. Due to this time lag, the Company's fuel expense, net of fuel surcharge, negatively impacts its operating income during periods of sharply rising fuel costs and positively impacts its operating income during periods of falling fuel costs. In general, due to the fuel surcharge programs, its operating income is less negatively affected by an environment with higher, stable fuel prices than an environment with lower fuel prices. In addition to its fuel surcharge programs, the Company believes the most effective protection against fuel cost increases is to maintain a fuel-efficient fleet by incorporating fuel efficiency measures. Also, the Company has arrangements with some of its significant fuel suppliers to buy the majority of its fuel at contracted pricing schedules that fluctuate with the market price of diesel fuel. The Company has not used derivatives as a hedge against higher fuel costs in the past but continues to evaluate this possibility.

Factors Affecting the Comparability of the Company's Financial Results

Acquisitions

The comparability of the Company's results of operations among the periods presented is impacted by the acquisitions listed below. Also, as a result of the below acquisitions, the Company's historical results of operations may not be comparable or indicative of future results.

2018 Acquisitions

 Aveda Acquisition – Effective June 6, 2018, the Company acquired 100% of the outstanding equity interests of Aveda, to expand its capabilities to include the specialized transportation of equipment required for the exploration, development and production of petroleum resources in the United States and Canada. Aveda is part of the Company's Specialized Solutions segment.

2017 Acquisitions

- Belmont Acquisition Effective December 29, 2017, the Company's subsidiary Smokey Point Distributing acquired 100% of the outstanding equity interests of Belmont, as a dedicated glass hauler that will complement the Company's existing glass hauling capabilities. Belmont is part of the Company's Specialized Solutions segment.
- Moore Freight Services Acquisition Effective December 1, 2017, the Company acquired 100% of the outstanding equity interests of Moore Freight Services to expand its capabilities as a commercial sheet glass carrier. Moore Freight Services is part of the Company's Specialized Solutions segment.
- Roadmaster Group Acquisition Effective December 1, 2017, the Company acquired 100% of the outstanding equity interests of Roadmaster Group to expand its capabilities as a market leader in high security cargo. Roadmaster Group is part of the Company's Specialized Solutions segment.
- R&R Acquisition Effective September 1, 2017, the Company acquired 100% of the outstanding stock of R&R, to expand its capabilities to include government and commercial arms, ammunitions and explosives. R&R is part of the Company's Specialized Solutions segment.

Steelman Acquisition – Effective July 1, 2017, the Company acquired 100% of the outstanding stock of Steelman, to expand its presence in the Midwestern United States and in both the power sports and heavy haul industries. Steelman is part of the Company's Specialized Solutions segment.

- Schilli Acquisition Effective May 1, 2017, the Company acquired 100% of the outstanding stock of Schilli, to expand its presence in the Midwestern United States. Schilli is part of the Company's Specialized Solutions segment.
- Big Freight Acquisition Effective May 1, 2017, the Company acquired 100% of the outstanding stock of Big Freight, to expand its presence into Canada and the power sports industry. Big Freight is part of the Company's Specialized Solutions segment.

The Company refers to the above acquisitions collectively as the "Specialized Solutions Acquisitions."

• Tennessee Steel Haulers Acquisition – Effective December 1, 2017, the Company acquired 100% of the outstanding equity interests of TSH & Co. to expand its presence on the East Coast and in the Southeastern United States in both the steel and building materials industries. TSH & Co. is part of the Company's Flatbed Solutions segment.

The Company refers to all 2017 and 2018 acquisitions described above collectively as the "Recent Acquisitions."

The Business Combination

The Company's historical results of operations may not be comparable or indicative of results after the consummation of the Business Combination as a result of the following:

• Transaction Costs. During the six months ended June 30, 2017, the Company expensed \$1.7 million of transaction costs related to the Business Combination. There were no such expenses for the six months ended June 30, 2018.

• Deferred Financing Fees. During the six months ended June 30, 2017, the Company expensed \$3.9 million of unamortized deferred financing fees associated with debt refinanced in conjunction with the Business Combination. There were no such expenses for the six months ended June 30, 2018.

Daseke Fleet Services

In May 2018, the Company launched Daseke Fleet Services (DFS) as a new department to support the Company's growing scale by leveraging areas such as purchasing, equipment optimization and maintenance to improve cost efficiencies in ways that support both the Company's operating companies and overall organic growth.

DFS focuses on lifecycle management of revenue equipment including maximization of national purchasing power, enhanced maintenance programs, strategic disposition of assets, and high-level warranty management. The formation of DFS is expected to reduce operating expenses which will improve the Company's operating income, operating ratio and margins.

## **Results of Operations**

The following table sets forth items derived from the Company's consolidated statements of operations and comprehensive loss for the three months ended June 30, 2018 and 2017 in dollars and as a percentage of total revenue and the increase or decrease in the dollar amounts of those items.

	Three Months Ended June 30,						
	2018		2017		Increase (Decrease		
(Dollars in thousands)	\$	%	\$	%	\$	%	
REVENUE:							
Freight	\$ 272,583	72.3	\$ 149,654	75.8	\$ 122,929	82.1	
Brokerage	60,091	15.9	28,656	14.5	31,435	109.7	
Logistics	8,891	2.4	2,700	1.4	6,191	229.3	
Fuel surcharge	35,334	9.4	16,313	8.3	19,021	116.6	
Total revenue	376,899	100.0	197,323	100.0	179,576	91.0	
OPERATING EXPENSES:							
Salaries, wages and employee							
benefits	90,614	24.0	58,186	29.5	32,428	55.7	
Fuel	31,359	8.3	20,466	10.4	10,893	53.2	
Operations and maintenance	40,465	10.7	28,967	14.7	11,498	39.7	
Communications	807	0.2	549	0.3	258	47.0	
Purchased freight	141,582	37.6	49,760	25.2	91,822	184.5	
Administrative expenses	13,077	3.5	8,022	4.1	5,055	63.0	
Sales and marketing	651	0.2	555	0.3	96	17.3	

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Taxes and licenses	3,890	1.0	2,611	1.3	1,279	49.0	
Insurance and claims	10,428	2.8	5,042	2.6	5,386	106.8	
Acquisition-related transaction							
expenses	1,402	0.4	1,037	0.5	365	35.2	
Depreciation and amortization	31,766	8.4	17,638	8.9	14,128	80.1	
(Gain) loss on disposition of revenue							
property and equipment	(490)	(0.1)	26	*	(516)	(1,984.6)	
Impairment	2,840	0.8	_	*	2,840	100.0	
Total operating expenses	368,391	97.7	192,859	97.7	175,532	91.0	
Operating ratio	97.7%		97.7%				
Adjusted operating ratio(1)	94.7%		95.5%				
INCOME FROM OPERATIONS	8,508	2.3	4,464	2.3	4,044	90.6	
Other expense (income):							
Interest income	(601)	(0.2)	(50)	*	(551)	1,102.0	
Interest expense	11,070	2.9	6,544	3.3	4,526	69.2	
Other	(900)	(0.2)	(107)	(0.1)	(793)	741.1	
Total other expense	9,569	2.5	6,387	3.2	3,182	49.8	
Loss before provision (benefit) for							
income taxes	(1,061)	(0.3)	(1,923)	(1.0)	862	(44.8)	
Provision (benefit) for income taxes	(14,546)	(3.9)	2,184	1.1	(16,730)	(766.0)	
Net income (loss)	\$ 13,485	3.6	\$ (4,107)	(2.1)	\$ 17,592	(428.3)	

\*indicates not meaningful.

(1) Adjusted operating ratio is not a recognized measure under GAAP. For a definition of adjusted operating ratio and reconciliation of adjusted operating ratio to operating ratio, see "Non-GAAP Financial Measures" below.

The following table sets forth the Company's Flatbed Solutions segment's revenue, operating expenses, operating ratio, adjusted operating ratio and operating income for the three months ended June 30, 2018 and 2017 in dollars and as a percentage of its Flatbed Solutions segment's total revenue and the increase or decrease in the dollar amounts of those items. The following table also sets forth certain operating statistics for the Company's Flatbed Solutions segment for the three months ended June 30, 2018 and 2017.

#### FLATBED SOLUTIONS

	Three Months Ended June 30,20182017Increase					ncrease (Decrea	(se)	
(Dollars in thousands)	\$	%	\$		%	\$		%
REVENUE(1): Freight	\$ 118,486	73.1	\$ 68	8,889	79.3	\$	49,597	72.0
Brokerage	23,875	14.7		,495	10.9		14,380	151.4
Logistics	693	0.4		_	*		693	*
Fuel surcharge	19,125	11.8		,514	9.8		10,611	124.6
Total revenue	162,179	100.0	86	6,898	100.0		75,281	86.6
OPERATING EXPENSES(1):								
Salaries, wages and employee								
benefits	27,162	16.7		4,356	28.0		2,806	11.5
Fuel	11,407	7.0		,961	11.5		1,446	14.5
Operations and maintenance	10,898	6.7		,974	10.3		1,924	21.4
Purchased freight	84,898	52.3		4,224	27.9		60,674	250.5
Depreciation and amortization	9,234	5.7		,260	8.4		1,974	27.2
Other operating expenses	9,311	5.7	-	,801	6.7		3,510	60.5
Total operating expenses	152,910	94.3		0,576	92.7		72,334	89.8
Operating ratio	94.3%			2.7%				
Adjusted operating ratio(2)	93.0%		91	1.6%				
INCOME FROM OPERATIONS	\$ 9,269	5.7	\$6,	,322	7.3	\$	2,947	46.6
OPERATING STATISTICS:								
Total miles	58,482,608		38	8,231,186			20,251,422	53.0
Company-operated tractors, at								
quarter-end	1,017		1,	,135			(118)	(10.4)
Owner-operated tractors, at								
quarter-end Number of trailers, at	1,574		47	72			1,102	233.5
quarter-end	4,404		2,	,877			1,527	53.1
•								
Company-operated tractors, average for the quarter	1,061		1	,144			(83)	(7.3)
Owner-operated tractors,	-,		-,	,- · ·			()	(,)
average for the quarter	1,532		46	63			1,069	230.9

\*indicates not meaningful.

- (1) Includes intersegment revenues and expenses, as applicable, which are eliminated in the Company's consolidated results.
- (2) Adjusted operating ratio is not a recognized measure under GAAP. For a definition of adjusted operating ratio and reconciliation of adjusted operating ratio to operating ratio, see "Non-GAAP Financial Measures" below.

The following table sets forth the Company's Specialized Solutions segment's revenue, operating expenses, operating ratio, adjusted operating ratio and operating income for the three months ended June 30, 2018 and 2017 in dollars and as a percentage of its Specialized Solutions segment's total revenue and the increase or decrease in the dollar amounts of those items. The following table also sets forth certain operating statistics for the Company's Specialized Solutions segment for the three months ended June 30, 2018 and 2017.

#### SPECIALIZED SOLUTIONS

	Three Months Ended June 30,20182017Increase (Decrease)					
(Dollars in thousands)	\$	%	\$	%	\$	%
REVENUE(1):						
Freight	\$ 157,118	72.0	\$ 82,143	73.4	\$ 74,975	91.3
Brokerage	36,399	16.7	19,198	17.1	17,201	89.6
Logistics	8,236	3.8	2,708	2.4	5,528	204.1
Fuel surcharge	16,605	7.6	7,936	7.1	8,669	109.2
Total revenue	218,358	100.0	111,985	100.0	106,373	95.0
OPERATING EXPENSES(1):						
Salaries, wages and employee						
benefits	62,164	28.5	31,989	28.6	30,175	94.3
Fuel	19,952	9.1	10,506	9.4	9,446	89.9
Operations and maintenance	29,423	13.5	19,753	17.6	9,670	49.0
Purchased freight	60,348	27.6	27,060	24.2	33,288	123.0
Depreciation and amortization	22,507	10.3	10,339	9.2	12,168	117.7
Impairment	2,840	1.3	—	*	2,840	100.0
Other operating expenses	14,018	6.4	7,749	6.9	6,269	80.9
Total operating expenses	211,252	96.7	107,396	95.9	103,856	96.7
Operating ratio	96.7%		95.9%			
Adjusted operating ratio(2)	92.8%		93.8%			
INCOME FROM						
OPERATIONS	\$ 7,106	3.3	\$ 4,589	4.1	\$ 2,517	54.8
OPERATING STATISTICS:						
Total miles Company-operated tractors, at	54,612,450		31,379,6	89	23,232,761	74.0
quarter-end Owner-operated tractors, at	2,460		1,537		923	60.1
quarter-end	611		282		329	116.7
Number of trailers, at quarter-end	8,210		4,525		3,685	81.4
Company-operated tractors,						
average for the quarter	2,159		1,393		766	55.0
average for the quarter	581		263		318	120.9
	001		202		210	120.7

Owner-operated tractors, average for the quarter

\*indicates not meaningful.

- (1) Includes intersegment revenues and expenses, as applicable, which are eliminated in the Company's consolidated results.
- (2) Adjusted operating ratio is not a recognized measure under GAAP. For a definition of adjusted operating ratio and reconciliation of adjusted operating ratio to operating ratio, see "Non-GAAP Financial Measures" below.

Revenue. Total revenue increased 91.0% to \$376.9 million for the three months ended June 30, 2018 from \$197.3 million for the three months ended June 30, 2017, primarily due to the Recent Acquisitions. The increase in total revenue, excluding the effect of the Recent Acquisitions, was an increase of \$24.8 million, or 12.6%, due to increases in freight revenue, brokerage revenue and fuel surcharge. Freight revenue, excluding the effect of the Recent Acquisitions, increased \$10.8 million, or 7.2%, from \$149.6 million for the three months ended June 30, 2017 to \$160.4 million for the three months ended June 30, 2018. Brokerage revenue, excluding the effect of the Recent Acquisitions, increased \$5.3 million, or 18.5%, from \$28.6 million for the three months ended June 30, 2017 to \$33.9 million for the three months ended June 30, 2018. The increases in freight and brokerage revenue were primarily as a result of increases in rates, while miles driven were relatively flat when compared to the same period in 2017, excluding the effect of the Recent Acquisitions. Fuel surcharges, excluding the effect of the Recent Acquisitions, increased \$6.9 million, or 42.5%, from \$16.3 million for the three months ended June 30, 2017 to \$23.2 million for the three months ended June 30, 2018.

The Company's Flatbed Solutions segment's revenue was \$162.2 million for the three months ended June 30, 2018 as compared to \$86.9 million for the three months ended June 30, 2017, an increase of 86.6%, which was primarily the result of the TSH & Co. Acquisition. The increase in revenue, excluding the effect of the TSH & Co. Acquisition was 12.4%, or \$10.7 million, due to increases in freight revenue and fuel surcharge. Freight revenue, excluding the effect of the TSH & Co. Acquisition, increased to \$75.3 million for the three months ended June 30, 2018 from \$68.9 million for the three months ended June 30, 2017, an increase of 9.3%. The increase in freight revenue were primarily as a result of increases in rates, slightly offset by a 3.9% decrease in miles driven when compared to the same period in 2017, excluding the effect of the TSH & Co. Acquisition. Fuel surcharges, excluding the effect of the TSH & Co. Acquisition, increase of 9.3%. The increase in freight revenue were primarily as a result of increases in rates, slightly offset by a 3.9% decrease in miles driven when compared to the same period in 2017, excluding the effect of the TSH & Co. Acquisition. Fuel surcharges, excluding the effect of the TSH & Co. Acquisition, increased to \$12.4 million for the three months ended June 30, 2018 from \$8.5 million for the three months ended June 30, 2017, an increase of 46.2%.

The Company's Specialized Solutions segment's revenue was \$218.4 million for the three months ended June 30, 2018 as compared to \$112.0 million for the three months ended June 30, 2017, an increase of 95.0%, which was primarily due to the Specialized Solutions Acquisitions. The increase in revenue, excluding the effect of the Specialized Solutions Acquisitions, was an increase of \$16.2 million, or 14.4%, primarily due to increases in freight revenue, fuel surcharge and brokerage revenues. Freight revenue, excluding the effect of the Specialized Solutions Acquisitions, increased to \$88.2 million for the three months ended June 30, 2018 from \$82.2 million for the three months ended June 30, 2017, an increase of 7.3%. Brokerage revenue, excluding the effect of the Specialized Solutions Acquisitions, increased to \$24.2 million for the three months ended June 30, 2018 from \$19.2 million for the three months ended June 30, 2017, an increase of 26.1%. The increases in freight and brokerage revenue were primarily as a result of increases in rates and a slight 2.5% increase in miles driven when compared to the same period in 2017, excluding the effect of the Specialized Solutions Acquisitions. Acquisitions, Fuel surcharges, excluding the effect of the Specialized Solutions Acquisitions Acquisitions, increased to \$11.2 million for the three months ended June 30, 2018 from \$19.2 million for the three months ended June 30, 2017, an increase of 26.1%. The increases in freight and brokerage revenue were primarily as a result of increases in rates and a slight 2.5% increase in miles driven when compared to the same period in 2017, excluding the effect of the Specialized Solutions Acquisitions. Fuel surcharges, excluding the effect of the Specialized Solutions Acquisitions, increased to \$11.2 million for the three months ended June 30, 2018 from \$7.9 million for the three months ended June 30, 2017, an increase of 41.0%.

In both segments, the increase in fuel surcharge revenue was the result of increases in fuel prices, which increased by 25.0% in the second quarter of 2018 compared to the same period in 2017.

Salaries, Wages and Employee Benefits. Salaries, wages and employee benefits expense, which consists of compensation for all employees, is primarily affected by the number of miles driven by Company drivers, the rate per mile paid to Company drivers, employee benefits including, but not limited to, health care and workers' compensation, and to a lesser extent, the number of, and compensation and benefits paid to, non-driver employees. In general, the Specialized Solutions segment drivers receive a higher driver pay per total mile than Flatbed Solutions segment drivers due to the former requiring a higher level of training and expertise.

Salaries, wages and employee benefits expense increased 55.7% to \$90.6 million for the three months ended June 30, 2018 from \$58.2 million for the three months ended June 30, 2017, primarily due to the Recent Acquisitions. The increase in salaries, wages and employee benefits expense, excluding the effect of the Recent Acquisitions, was 5.6%, or \$3.3 million, and was primarily due to increased employee compensation, due to expected near-term increases in average driver wages in the trucking industry and general inflation. This increase was offset by a decrease in employee health insurance cost as a result of cost savings obtained by changing insurance providers. Excluding the effect of the Recent Acquisitions, salaries, wages and employee benefits expense, as a percentage of consolidated revenue (excluding brokerage revenue), decreased 1.8% for the three months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers for the three months ended June 30, 2018 as compared to the same period in 2017. This change in the mix of drivers reduced salaries, wages and employee benefits expense and increased purchased freight expense (see Purchased Freight below).

The Company's Flatbed Solutions segment had a \$2.8 million, or 11.5%, increase in salaries, wages and employee benefits expense for the three months ended June 30, 2018 compared to the three months ended June 30,

2017, primarily as a result of the TSH & Co. Acquisition, which resulted in a \$3.2 million increase. Excluding the effect of the TSH & Co. Acquisition, salaries, wages and employee benefit expense decreased 1.6%, or \$0.4 million for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017. This decrease was due to a decrease in workers' compensation insurance cost as a result of cost savings obtained by a change in one of the Company's insurance providers. Employee compensation was relatively flat for the Flatbed Solutions segment for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017. Excluding the effect of the TSH & Co. Acquisition, salaries, wages and employee benefits expense, as a percentage of Flatbed Solutions revenue (excluding brokerage revenue), decreased 4.2% for the three months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers for the three months ended June 30, 2018 as compared to the same period in 2017. This change in the mix of drivers reduced salaries, wages and employee benefits expense and increased purchased freight expense (see Purchased Freight below).

The Company's Specialized Solutions segment had a \$30.2 million, or 94.3%, increase in salaries, wages and employee benefits expense for the three months ended June 30, 2018 compared to the three months ended June 30, 2017, primarily as a result of the Specialized Solutions Acquisitions. The increase, excluding the effect of the Specialized Solutions Acquisitions, was 13.2%, or \$4.2 million, and was primarily due to increased employee compensation, due to the trucking industry and general inflation, as discussed above. Excluding the effect of the Specialized Solutions Acquisitions, salaries, wages and employee benefits expense, as a percentage of Specialized Solutions revenue (excluding brokerage revenue), increased less than 1% for the three months ended June 30, 2018 as compared to the same period in 2017.

Fuel. Fuel expense consists primarily of diesel fuel expense for company-owned tractors and fuel taxes. The primary factors affecting fuel expense are the cost of diesel fuel, the miles per gallon realized with company equipment and the number of miles driven by Company drivers.

Total fuel expense increased \$10.9 million, or 53.2%, to \$31.4 million for the three months ended June 30, 2018 from \$20.5 million for the three months ended June 30, 2017. This increase was primarily a result of higher fuel prices and the Recent Acquisitions. Excluding the effect of the Recent Acquisitions, fuel expense increased 26.0%, or \$5.3 million. The U.S. national average diesel fuel price, as published

by the U.S. Department of Energy, was \$3.190 for the three months ended June 30, 2018, compared to \$2.552 for the same period in 2017, a 25.0% increase. Total miles driven, excluding the Recent Acquisitions, decreased 1.0% for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017.

The Company's Flatbed Solutions segment's fuel expense increased 14.5% to \$11.4 million for the three months ended June 30, 2018 from \$10.0 million for the three months ended June 30, 2017, primarily as a result of higher fuel prices. The higher fuel prices were slightly offset by a decrease in total miles driven, excluding the TSH & Co. Acquisition, of 3.9% for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017.

The Company's Specialized Solutions segment's fuel expense increased 89.9% to \$20.0 million for the three months ended June 30, 2018 from \$10.5 million for the three months ended June 30, 2017, primarily as the result of the Specialized Solutions Acquisitions, higher fuel prices and additional miles driven. Excluding the effect of the Specialized Solutions Acquisitions, fuel expense in the Specialized Solutions segment increased 37.0% to \$14.4 million. Total miles driven, excluding the Specialized Solutions Acquisitions, increased 2.5%, or approximately 777,400 miles, for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017.

Operations and Maintenance. Operations and maintenance expense consists primarily of ordinary vehicle repairs and maintenance, costs associated with preparing tractors and trailers for sale or trade-in, driver recruiting, training and safety costs, permitting and pilot car fees and other general operations expenses. Operations and maintenance expense is primarily affected by the age of company-owned tractors and trailers, the number of miles driven in a period and driver turnover.

Operations and maintenance expense increased 39.7% to \$40.5 million for the three months ended June 30, 2018 from \$29.0 million for the three months ended June 30, 2017, primarily as a result of the Recent Acquisitions. After adjusting for the effect of the Recent Acquisitions, operations and maintenance expense decreased 1.6% for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017. Excluding the effect of the Recent Acquisitions, operations, operations, operations, operations and maintenance expense, as a percentage of consolidated revenue (excluding brokerage revenue), decreased 2.1% for the three months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers for the three months ended June 30, 2018 as compared to the same period in 2017. This change in the mix of drivers reduced operations and maintenance expense and increased purchased freight expense (see Purchased Freight below).

The Company's Flatbed Solutions segment's operations and maintenance expense increased \$1.9 million, or 21.4%, for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017, primarily as a result of the TSH & Co. Acquisition. Excluding the effect of the TSH & Co. Acquisition, operations and maintenance expense increased \$0.7 million, or 7.9%, for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017, primarily as a result of an increase in maintenance expense, due to normal replacement cycles of tractors and trailers. Excluding the effect of the TSH & Co. Acquisition, operations and maintenance expense, as a percentage of Flatbed Solutions revenue (excluding brokerage revenue), was a decrease of less than 1% for the three

months ended June 30, 2018 as compared to the same period in 2017.

The Company's Specialized Solutions segment's operations and maintenance expense increased \$9.7 million, or 49.0%, for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017, primarily as a result of the Specialized Solutions Acquisitions. Excluding the effect of the Specialized Solutions Acquisitions, operations and maintenance expense decreased \$1.1 million, or 5.5%, for the three months ended June 30, 2018 as compared to the three months ended June 30, 2018 as compared to the three months ended June 30, 2017, primarily as a result of reduced pilot car and permit expenses. Excluding the effect of the Specialized Solutions Acquisitions, operations and maintenance expense, as a percentage of Specialized Solutions revenue (excluding brokerage revenue), decreased 3.3% for the three months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers for the three months ended June 30, 2018 as compared to the same period in 2017. This change in the mix of drivers reduced operations and maintenance expense and increased purchased freight expense (see Purchased Freight below).

Purchased Freight. Purchased freight expense consists of the payments to owner-operators, including fuel surcharge reimbursements, and payments to third-party capacity providers that haul loads brokered to them. Purchased freight expense generally takes into account changes in diesel fuel prices, resulting in lower payments during periods of declining fuel prices.

Total purchased freight expense increased 184.5% from \$49.8 million during the three months ended June 30, 2017 to \$141.6 million during the three months ended June 30, 2018, primarily as a result of the Recent Acquisitions. Excluding the effect of the Recent Acquisitions on purchased freight expense, total purchased freight expense increased 21.4% to \$60.4 million for the three months ended June 30, 2018. Purchased freight expense from owner-operators, excluding the Recent Acquisitions, increased 31.1% from \$27.4 million during the three months ended June 30, 2017 to \$36.0 million during the three months ended June 30, 2018, primarily as a result of higher rates and increases in fuel surcharge reimbursements made to owner-operators as a result of higher fuel prices. Purchased freight expense from third-party capacity providers, excluding the Recent Acquisitions, increased 10.3% from \$21.4 million during the three months ended June 30, 2017 to \$23.6 million during the three months ended June 30, 2018, primarily as a result of increased 10.3% from \$21.4 million during the three months ended June 30, 2017 to \$23.6 million during the three months ended June 30, 2018, primarily as a result of increased utilization of third-party capacity providers. Excluding the effect of the Recent Acquisitions, purchased freight expense, as a percentage of consolidated revenue, increased 2.0% for the

three months ended June 30, 2018 as compared to the same period in 2017 as a result of higher utilization of owner-operators and third-party capacity providers.

The Company's Flatbed Solutions segment's purchased freight expense increased 250.5% to \$84.9 million for the three months ended June 30, 2018 from \$24.2 million for the three months ended June 30, 2017, primarily as a result of the TSH & Co. Acquisition, which resulted in a \$53.2 million increase to purchased freight expense. Excluding the effect of the TSH & Co. Acquisition, the Company's Flatbed Solutions segment's purchased freight expense increased 30.7% to \$31.7 million for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017, primarily due to increases in the utilization of owner-operators in the Company's Flatbed Solutions segment. Purchased freight expense from owner-operators, excluding the TSH & Co. Acquisition, increased 41.8% to \$24.1 million for the three months ended June 30, 2018 from \$17.0 million for the three months ended June 30, 2017, primarily as a result of higher rates and increases in fuel surcharge reimbursements made to owner-operators as a result of higher fuel prices. Purchased freight expense from third-party capacity providers, excluding the TSH & Co. Acquisition, was relatively flat for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017. Excluding the effect of the TSH & Co. Acquisition, purchased freight expense, as a percentage of Flatbed Solutions revenue, increased 4.5% for the three months ended June 30, 2018 as compared to the same period in 2017 from higher utilization of owner-operators.

The Company's Specialized Solutions segment's purchased freight expense increased 123.0% to \$60.3 million during the three months ended June 30, 2018 from \$27.1 million during the three months ended June 30, 2017, primarily as a result of the Specialized Solutions Acquisitions. Excluding the effect of the Specialized Solutions Acquisitions on purchased freight expense, total purchased freight expense increased 19.8% to \$32.4 million for the three months ended June 30, 2018. Purchased freight expense from owner-operators, excluding the Specialized Solutions Acquisitions Acquisitions, increased 13.7% from \$10.5 million during the three months ended June 30, 2017 to \$11.9 million during the three months ended June 30, 2018, primarily as a result of higher rates and increases in fuel surcharge reimbursements made to owner-operators as a result of higher fuel prices. Purchased freight expense from third-party capacity providers, excluding the Specialized Solutions Acquisitions, increased 10, 2017 to \$17.0 million during the three months ended June 30, 2018, primarily as a result of increased utilization of third-party capacity providers. Excluding the effect of the Specialized Solutions Acquisitions, purchased freight expense, as a percentage of Specialized Solutions revenue, increased 1.1% for the three months ended June 30, 2018 as compared to the same period in 2017 from higher utilization of owner-operators and third-party capacity providers.

Depreciation and Amortization. Depreciation and amortization expense consists primarily of depreciation for company-owned tractors and trailers or amortization of those financed with capital leases. The primary factors affecting these expense items include the size and age of company-owned tractors and trailers and the cost of new equipment.

Depreciation and amortization expense increased 80.1% to \$31.8 million during the three months ended June 30, 2018 from \$17.6 million during the three months ended June 30, 2017, as a result of the Recent Acquisitions. After adjusting for the effect of the Recent Acquisitions, depreciation and amortization expense was relatively flat for the

three months ended June 30, 2018 as compared to the three months ended June 30, 2017.

The Company's Flatbed Solutions segment had a 27.2% increase in depreciation and amortization expense for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017. Excluding the TSH & Co. Acquisition, depreciation and amortization expense during the three months ended June 30, 2018 decreased 4.7% primarily as a result of an 8.3% reduction in company-owned tractors and an 8.7% reduction in trailers, respectively, as compared to the same period in 2017.

The Company's Specialized Solutions segment had a 117.7% increase in depreciation and amortization expense for the three months ended June 30, 2018 as compared to the three months ended June 30, 2017 as a result of the Specialized Solutions Acquisitions. After adjusting for the effect of the Specialized Solutions Acquisitions, depreciation and amortization expense increased 6.7% for the three months ended June 30, 2018 as compared to the three months ended June 30, 2018 as compared to the three months ended June 30, 2017, primarily as a result of a 1.0% increase in company-owned tractors and a 3.3% increase in trailers, respectively, as compared to the same period in 2017.

Taxes and Licenses. Operating taxes and licenses expense primarily represents the costs of taxes and licenses associated with the Company's fleet of equipment and will vary according to the size of its equipment fleet. Taxes and license expense increased from \$2.6 million for the three months ended June 30, 2017 to \$3.9 million for the three months ended June 30, 2018. Excluding the effect of the Recent Acquisitions, operating taxes and license expense, as a percentage of revenue, was 1.3% for the three months ended June 30, 2018 and 2017.

Insurance and Claims. Insurance and claims expense consists of insurance premiums and the accruals the Company makes for estimated payments and expenses for claims for bodily injury, property damage, cargo damage and other casualty events. The primary factors affecting the Company's insurance and claims expense are seasonality (the Company typically experiences higher accident frequency in winter months), the frequency and severity of accidents, trends in the development factors used in its accruals and developments in large, prior-year claims. The frequency of accidents tends to increase with the miles the Company travels. Insurance and claims expense increased 106.8% to \$10.4 million during the three months ended June 30, 2018 from \$5.0 million during the three months ended June 30, 2017,

primarily as a result of the Recent Acquisitions. Excluding the effect of the Recent Acquisitions, insurance and claims, as a percentage of revenue, increased from 2.6% for the three months ended June 30, 2017 to 3.5% for the three months ended June 30, 2018 primarily due to increases in claim accruals and liability premiums.

Interest Expense. Interest expense consists of cash interest, non-cash paid-in-kind interest, amortization of related issuance costs and fees and prepayment penalties. Interest expense increased 69.2% to \$11.1 million during the three months ended June 30, 2018 from \$6.5 million during the three months ended June 30, 2017. This increase was primarily attributable to an increase in amortization of debt issuance costs and higher interest rates on the Term Loan Facility as compared to debt outstanding in 2017 under the Senior Term Loan and Equipment Term Loans.

Income Tax. Benefit from income taxes increased from a provision of \$2.2 million for the three months ended June 30, 2017 to a benefit of \$14.5 million for the three months ended June 30, 2018. The increase is primarily the result of recognized deferred tax liabilities for final valuations of intangible assets related to the December 2017 acquisitions and then remeasured using the Tax Cuts and Jobs Act (TCJA) rates, which resulted in the recognition of an approximately \$14.0 million deferred tax benefit during the three months ended June 30, 2018. The effective tax rate was 1,371.0% for the three months ended June 30, 2018, compared to (113.6%) for the three months ended June 30, 2017. The effective income tax rate varies from the federal statutory rate primarily due to state income taxes and the impact of nondeductible permanent differences, including driver per diems and transaction expenses.

The following table sets forth items derived from the Company's consolidated statements of operations and comprehensive loss for the six months ended June 30, 2018 and 2017 in dollars and as a percentage of total revenue and the increase or decrease in the dollar amounts of those items.

$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	Six Months Ended June 30,								
REVENUE:         Freight         \$ 512,654         72.8         \$ 275,209         76.9         \$ 237,445         86.3           Brokerage         106,229         15.1         49,525         13.8         56,704         114.5           Logistics         19,609         2.8         2,700         0.8         16,009         626.3           Fuel surcharge         65,988         9.4         30,323         8.5         35,665         117.6           Total revenue         704,480         100.0         357,757         100.0         346,723         96.9           OPERATING EXPENSES:         Salaries, wages and employee         benefits         172,959         24.6         108,307         30.3         64,652         59.7           Fuel         64,735         9.2         39,689         11.1         25,046         63.1           Operations and maintenance         75,028         10.7         52,191         14.6         22,837         43.8           Communications         1,506         0.2         952         0.3         554         58.2           Purchased freight         259,305         36.8         87,346         24.4         171,959         196.9           Administrative expenses									
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	(Dollars in thousands)	\$	%	\$	%	\$	%		
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	REVENUE:								
Logistics19,6092.82,7000.816,909626.3Fuel surcharge65,9889.430,3238.535,665117.6Total revenue704,480100.0357,757100.0346,72396.9OPERATING EXPENSES: Salaries, wages and employce benefitsbenefits172,95924.6108,30730.364,65259.7Fuel64,7359.239,68911.125,04663.1Operations and maintenance75,02810.752,19114.622,83743.8Communications1,5060.29520.355458.2Purchased freight259,30536.887,34624.4171,959196.9Administrative expenses25,2143.615,4004.39,81463.7Sales and marketing1,2870.29370.335037.4expenses7,5841.14,8921.42,69255.0Insurance and claims19,6122.89,1652.610,447114.0Acquisition-related transaction70.777.7gropery and equipment(645)(0.1)(174) $*$ (471)270.7Gain on disposition of revenue97.7%99.0%34,07494.394.3Operating ratio97.7%99.0%34,07494.334.974Otal operating ratio97.7%99.0%34,07494.8Other expe	Freight	\$ 512,654	72.8	\$ 275,209	76.9	\$ 237,445	86.3		
Fuel surcharge Total revenue $65,988$ $9.4$ $704,480$ $30,323$ $357,757$ $8.5$ $100.0$ $356,655$ $346,723$ $117.6$ $96.9$ OPERATING EXPENSES: Salaries, wages and employee benefits $172,959$ $24.6$ $24.6$ $108,307$ $30.3$ $30.3$ $64,652$ $59.7$ $59.7$ FuelDepretions and maintenance $75,028$ $10.7$ $52,191$ $14.6$ $22,837$ $22,837$ $43.8$ Communications $1,506$ $0.2$ $952$ $0.3$ $554$ $58.2$ Purchased freight $259,305$ $36.8$ $87,346$ $24.4$ $21,1799$ $916.9$ Administrative expenses $25,214$ $3.6$ $3.6$ $15,400$ $4.3$ $4.3$ $9,814$ $63.7$ $7.4$ $7.8$ $8.2$ $9.165$ $2.6$ $2.6$ $10,447$ $114.0$ $4.3$ $2.692$ Acquisition-related transaction expensesexpenses $1,842$ $1.4$ $2.692$ $55.0$ $10,447$ Insurance and claims $19.612$ $2.8$ $2.8$ $9.165$ $2.6$ $2.6$ $10,447$ $114.0$ $2.692$ Depreciation and amortization $64594$ $64.1$ $3.3,953$ $9.5$ $22,995$ $67.7$ $67.7$ Gain on disposition of revenue property and equipment $10.00$ $6645$ $0.1$ $(174)$ $8.1$ $4.711$ $270.7$ Impairment $2.840$ $0.4$ $-$ $-$ $2.840$ $-$ $8.1$ $3.965$ $2.3$ $3.616$ $1.0$ $1.2649$ $349.8$ Other expense (income): Inte	Brokerage	106,229	15.1	49,525	13.8	56,704	114.5		
Total revenue704,480100.0 $357,757$ 100.0 $346,723$ 96.9OPERATING EXPENSES: Salaries, wages and employeebenefits172,95924.6108,30730.364,65259.7Fuel64,7359.239,68911.125,04663.1Operations and maintenance75,02810.752,19114.622,83743.8Communications1,5060.29520.355458.2Purchased freight259,30536.887,34624.4171,959196.9Administrative expenses25,2143.615,4004.39,81463.7Sales and marketing1,2870.29370.335037.4Taxes and licenses7,5841.14,8921.42,69255.0Insurance and claims19,6122.89,1652.610,447114.0Acquisition-related transactionexpenses1,8420.31,4830.435924.2Depreciation and amortization56,9488.133,9539,522,99567.7Gain on disposition of revenue $$	Logistics	19,609	2.8	2,700	0.8	16,909	626.3		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Fuel surcharge	65,988	9.4	30,323	8.5	35,665	117.6		
Salaries, wages and employeebenefits172,95924.6108,30730.364,65259.7Fuel64,7359.239,68911.125,04663.1Operations and maintenance75,02810.752,19114.622,83743.8Communications1,5060.29520.355458.2Purchased freight259,30536.887,34624.4171,959196.9Administrative expenses25,2143.615,4004.39,81463.7Sales and marketing1,2870.29370.335037.4Taxes and licenses7,5841.14,8921.42,69255.0Insurance and claims19,6122.89,1652.610,447114.0Acquisition-related transaction </td <td>Total revenue</td> <td>704,480</td> <td>100.0</td> <td>357,757</td> <td>100.0</td> <td>346,723</td> <td>96.9</td>	Total revenue	704,480	100.0	357,757	100.0	346,723	96.9		
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	<b>OPERATING EXPENSES:</b>								
Fuel $64,735$ $9.2$ $39,689$ $11.1$ $25,046$ $63.1$ Operations and maintenance $75,028$ $10.7$ $52,191$ $14.6$ $22,837$ $43.8$ Communications $1,506$ $0.2$ $952$ $0.3$ $554$ $58.2$ Purchased freight $259,305$ $36.8$ $87,346$ $24.4$ $171,959$ $196.9$ Administrative expenses $25,214$ $3.6$ $15,400$ $4.3$ $9,814$ $63.7$ Sales and marketing $1,287$ $0.2$ $937$ $0.3$ $350$ $37.4$ Taxes and licenses $7,584$ $1.1$ $4.892$ $1.4$ $2.692$ $55.0$ Insurance and claims $19,612$ $2.8$ $9,165$ $2.6$ $10,447$ $114.0$ Acquisition-related transactionexpenses $1,842$ $0.3$ $1,483$ $0.4$ $359$ $24.2$ Depreciation and amortization $56,948$ $8.1$ $33,953$ $9.5$ $22,995$ $67.7$ Gain on disposition of revenue $1,443$ $0.4$ $ *$ $2,840$ $100.0$ Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $10.0$ $12,649$ $349.8$ Other expense (income): $11.0$ $12,649$ $349.8$ Other expense (income): $1.042$ $(0.1)$ $(54)$ $*$ $(988)$ $1,829.6$ Interest income $(1.042)$ $(0.1)$ $(54)$ $*$ $(988)$ <td>Salaries, wages and employee</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Salaries, wages and employee								
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	benefits	172,959	24.6	108,307	30.3	64,652	59.7		
$\begin{array}{c} \mbox{Communications} & 1,506 & 0.2 & 952 & 0.3 & 554 & 58.2 \\ \mbox{Purchased freight} & 259,305 & 36.8 & 87,346 & 24.4 & 171,959 & 196.9 \\ \mbox{Administrative expenses} & 25,214 & 3.6 & 15,400 & 4.3 & 9,814 & 63.7 \\ \mbox{Sales and marketing} & 1,287 & 0.2 & 937 & 0.3 & 350 & 37.4 \\ \mbox{Taxes and licenses} & 7,584 & 1.1 & 4,892 & 1.4 & 2,692 & 55.0 \\ \mbox{Insurance and claims} & 19,612 & 2.8 & 9,165 & 2.6 & 10,447 & 114.0 \\ \mbox{Acquisition-related transaction} & & & & & & & & & & & & & & & & & & &$	Fuel	64,735	9.2	39,689	11.1	25,046	63.1		
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	Operations and maintenance	75,028	10.7	52,191	14.6	22,837	43.8		
Administrative expenses $25,214$ $3.6$ $15,400$ $4.3$ $9,814$ $63.7$ Sales and marketing $1,287$ $0.2$ $937$ $0.3$ $350$ $37.4$ Taxes and licenses $7,584$ $1.1$ $4,892$ $1.4$ $2,692$ $55.0$ Insurance and claims $19,612$ $2.8$ $9,165$ $2.6$ $10,447$ $114.0$ Acquisition-related transactionexpenses $1,842$ $0.3$ $1,483$ $0.4$ $359$ $24.2$ Depreciation and amortization $56,948$ $8.1$ $33,953$ $9.5$ $22,995$ $67.7$ Gain on disposition of revenue $property$ and equipment $(645)$ $(0.1)$ $(174)$ * $(471)$ $270.7$ Impairment $2,840$ $0.4$ * $2,840$ $100.0$ Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $96.7\%$ $110.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $11,042$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest income $(1,042)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$	Communications	1,506	0.2	952	0.3	554	58.2		
Administrative expenses $25,214$ $3.6$ $15,400$ $4.3$ $9,814$ $63.7$ Sales and marketing $1,287$ $0.2$ $937$ $0.3$ $350$ $37.4$ Taxes and licenses $7,584$ $1.1$ $4,892$ $1.4$ $2,692$ $55.0$ Insurance and claims $19,612$ $2.8$ $9,165$ $2.6$ $10,447$ $114.0$ Acquisition-related transactionexpenses $1,842$ $0.3$ $1,483$ $0.4$ $359$ $24.2$ Depreciation and amortization $56,948$ $8.1$ $33,953$ $9.5$ $22,995$ $67.7$ Gain on disposition of revenue $property$ and equipment $(645)$ $(0.1)$ $(174)$ * $(471)$ $270.7$ Impairment $2,840$ $0.4$ -* $2,840$ $100.0$ Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $96.7\%$ $1100.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $11,042$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest income $(1,042)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$	Purchased freight	259,305	36.8	87,346	24.4	171,959	196.9		
Sales and marketing1,2870.29370.335037.4Taxes and licenses7,5841.14,8921.42,69255.0Insurance and claims19,6122.89,1652.610,447114.0Acquisition-related transaction	÷	25,214	3.6	15,400	4.3	9,814	63.7		
Taxes and licenses7,5841.14,8921.42,69255.0Insurance and claims19,6122.89,1652.610,447114.0Acquisition-related transaction1,8420.31,4830.435924.2Depreciation and amortization56,9488.13,39539.522,99567.7Gain on disposition of revenue70.7property and equipment(645)(0.1)(174)*(471)270.7Impairment2,8400.4-*2,840100.0Total operating expenses688,21597.7354,14199.0334,07494.3Operating ratio97.7%99.0%44.394.3Operating ratio(1)95.2%96.7%INCOME FROM OPERATIONS16,2652.33,6161.012,649349.8Other expense (income): </td <td>*</td> <td>1,287</td> <td>0.2</td> <td></td> <td>0.3</td> <td>350</td> <td>37.4</td>	*	1,287	0.2		0.3	350	37.4		
Acquisition-related transaction expenses1,8420.31,4830.435924.2Depreciation and amortization56,9488.133,9539.522,99567.7Gain on disposition of revenue $revenue$ $revenue$ $revenue$ $revenue$ $revenue$ property and equipment(645)(0.1)(174)*(471)270.7Impairment2,8400.4-*2,840100.0Total operating expenses688,21597.7354,14199.0334,07494.3Operating ratio97.7%99.0%44.396.7%100.012,649349.8Other expense (income): $revenue$ $revenue$ $revenue$ $revenue$ $revenue$ $revenue$ Interest income(1,042)(0.1)(54)*(988)1,829.6Interest expense21,4073.012,4403.58,96772.1Write-off of unamortized deferred $revenue$ $revenue$ $revenue$ $revenue$ $revenue$ $revenue$ $revenue$ Other(1,859)(0.3)(215)(0.1)(1,644)764.7Total other expense18,5062.616,0544.52,45215.3Loss before benefit for income taxes(2,241)*(12,438)(3.5)10,197(82.0)Benefit for income taxes(14,929)(2.1)(586)(0.2)(14,343)2,447.6	-	7,584	1.1	4,892	1.4	2,692	55.0		
expenses $1,842$ $0.3$ $1,483$ $0.4$ $359$ $24.2$ Depreciation and amortization $56,948$ $8.1$ $33,953$ $9.5$ $22,995$ $67.7$ Gain on disposition of revenue $97.76$ $0.1$ $(174)$ * $(471)$ $270.7$ Impairment $2,840$ $0.4$ $-$ * $2,840$ $100.0$ Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $96.7\%$ $10.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $11,042$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest income $(1,042)$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Insurance and claims	19,612	2.8	9,165	2.6	10,447	114.0		
expenses $1,842$ $0.3$ $1,483$ $0.4$ $359$ $24.2$ Depreciation and amortization $56,948$ $8.1$ $33,953$ $9.5$ $22,995$ $67.7$ Gain on disposition of revenue $97.76$ $0.1$ $(174)$ * $(471)$ $270.7$ Impairment $2,840$ $0.4$ $-$ * $2,840$ $100.0$ Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $96.7\%$ $10.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $11,042$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest income $(1,042)$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Acquisition-related transaction								
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	-	1,842	0.3	1,483	0.4	359	24.2		
Gain on disposition of revenueproperty and equipment $(645)$ $(0.1)$ $(174)$ * $(471)$ $270.7$ Impairment $2,840$ $0.4$ -* $2,840$ $100.0$ Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $99.0\%$ $4djusted$ operating ratio(1) $95.2\%$ $96.7\%$ INCOME FROM OPERATIONS $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $1100000000000000000000000000000000000$		56,948	8.1	33,953	9.5	22,995	67.7		
property and equipment $(645)$ $(0.1)$ $(174)$ * $(471)$ $270.7$ Impairment2,8400.4-*2,840100.0Total operating expenses688,21597.7354,14199.0334,07494.3Operating ratio97.7%99.0%96.7%96.7%96.7%INCOME FROM OPERATIONS16,2652.33,6161.012,649349.8Other expense (income):	-								
Impairment $2,840$ $0.4$ $-$ * $2,840$ $100.0$ Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $99.0\%$ $334,074$ $94.3$ Adjusted operating ratio(1) $95.2\%$ $96.7\%$ $10.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $(1,042)$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$		(645)	(0.1)	(174)	*	(471)	270.7		
Total operating expenses $688,215$ $97.7$ $354,141$ $99.0$ $334,074$ $94.3$ Operating ratio $97.7\%$ $99.0\%$ $90.0\%$ $90.0\%$ $90.0\%$ $90.0\%$ Adjusted operating ratio(1) $95.2\%$ $96.7\%$ $96.7\%$ $10.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $11,002$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$					*	2,840	100.0		
Operating ratio $97.7\%$ $99.0\%$ Adjusted operating ratio(1) $95.2\%$ $96.7\%$ INCOME FROM OPERATIONS $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income): $11,042$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Total operating expenses	688,215	97.7	354,141	99.0	334,074	94.3		
Adjusted operating ratio(1) $95.2\%$ $96.7\%$ INCOME FROM OPERATIONS $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income):Interest income $(1,042)$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	· · ·	97.7%		99.0%					
INCOME FROM OPERATIONS $16,265$ $2.3$ $3,616$ $1.0$ $12,649$ $349.8$ Other expense (income):Interest income $(1,042)$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$		95.2%		96.7%					
Interest income $(1,042)$ $(0.1)$ $(54)$ * $(988)$ $1,829.6$ Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferred $-$ * $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	INCOME FROM OPERATIONS	16,265	2.3	3,616	1.0	12,649	349.8		
Interest expense $21,407$ $3.0$ $12,440$ $3.5$ $8,967$ $72.1$ Write-off of unamortized deferredfinancing fees $-$ * $3,883$ $1.1$ $(3,883)$ $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Other expense (income):								
Write-off of unamortized deferredfinancing fees—* $3,883$ $1.1$ $(3,883)$ $(100.0)$ Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ $764.7$ Total other expense $18,506$ $2.6$ $16,054$ $4.5$ $2,452$ $15.3$ Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Interest income	(1,042)	(0.1)	(54)	*	(988)	1,829.6		
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Interest expense	21,407	3.0	12,440	3.5	8,967	72.1		
Other $(1,859)$ $(0.3)$ $(215)$ $(0.1)$ $(1,644)$ 764.7Total other expense18,5062.616,0544.52,45215.3Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ 10,197 $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Write-off of unamortized deferred								
Total other expense18,5062.616,0544.52,45215.3Loss before benefit for income taxes(2,241)*(12,438)(3.5)10,197(82.0)Benefit for income taxes(14,929)(2.1)(586)(0.2)(14,343)2,447.6	financing fees		*	3,883	1.1	(3,883)	(100.0)		
Loss before benefit for income taxes $(2,241)$ * $(12,438)$ $(3.5)$ $10,197$ $(82.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Other	(1,859)	(0.3)	(215)	(0.1)	(1,644)	764.7		
Benefit for income taxes $(12,211)$ $(12,130)$ $(0.5)$ $10,177$ $(02.0)$ Benefit for income taxes $(14,929)$ $(2.1)$ $(586)$ $(0.2)$ $(14,343)$ $2,447.6$	Total other expense	18,506	2.6	16,054	4.5	2,452	15.3		
	Loss before benefit for income taxes	(2,241)	*	(12,438)	(3.5)	10,197	(82.0)		
Net income (loss)\$ 12,6881.8\$ (11,852)(3.3)\$ 24,540(207.1)	Benefit for income taxes	(14,929)	(2.1)	(586)	(0.2)	(14,343)	2,447.6		
	Net income (loss)	\$ 12,688		\$ (11,852)	(3.3)	\$ 24,540	(207.1)		

\*indicates not meaningful.

(1) Adjusted operating ratio is not a recognized measure under GAAP. For a definition of adjusted operating ratio and reconciliation of adjusted operating ratio to operating ratio, see "Non-GAAP Financial Measures" below.

The following table sets forth the Company's Flatbed Solutions segment's revenue, operating expenses, operating ratio, adjusted operating ratio and operating income for the six months ended June 30, 2018 and 2017 in dollars and as a percentage of its Flatbed Solutions segment's total revenue and the increase or decrease in the dollar amounts of those items. The following table also sets forth certain operating statistics for the Company's Flatbed Solutions segment for the six months ended June 30, 2018 and 2017.

#### FLATBED SOLUTIONS

	Six Months Ende 2018	2017 Increase (Decre			ase)	
(Dollars in thousands)	\$	%	\$	%	\$	%
REVENUE(1):						
Freight	\$ 222,998	72.6	\$ 132,863	79.0	\$ 90,135	67.8
Brokerage	46,873	15.3	18,593	11.1	28,280	152.1
Logistics	1,407	0.5		*	1,407	*
Fuel surcharge	35,909	11.7	16,746	10.0	19,163	114.4
Total revenue	307,187	100.0	168,202	100.0	138,985	82.6
OPERATING EXPENSES(1):						
Salaries, wages and employee						
benefits	53,973	17.6	48,185	28.6	5,788	12.0
Fuel	23,240	7.6	20,382	12.1	2,858	14.0
Operations and maintenance	21,737	7.1	17,891	10.6	3,846	21.5
Purchased freight	157,240	51.2	45,675	27.2	111,565	244.3
Depreciation and amortization	16,614	5.4	14,779	8.8	1,835	12.4
Other operating expenses	18,151	5.9	11,089	6.6	7,062	63.7
Total operating expenses	290,955	94.7	158,001	93.9	132,954	84.1
Operating ratio	94.7%		93.9%			
Adjusted operating ratio(2)	93.6%		92.8%			
INCOME FROM						
OPERATIONS	\$ 16,232	5.3	\$ 10,201	6.1	\$ 6,031	59.1
OPERATING STATISTICS:						
Total miles Company-operated tractors, at	116,341,393		75,672,073		40,669,320	53.7
quarter-end	1,017		1,135		(118)	(10.4)
Owner-operated tractors, at quarter-end	1,574		472		1,102	233.5
Number of trailers, at						
quarter-end	4,404		2,877		1,527	53.1
Company-operated tractors,						
average for the year Owner-operated tractors,	1,104		1,165		(61)	(5.2)
average for the year	1,481		447		1,034	231.3

\*indicates not meaningful.

- (1) Includes intersegment revenues and expenses, as applicable, which are eliminated in the Company's consolidated results.
- (1) Adjusted operating ratio is not a recognized measure under GAAP. For a definition of adjusted operating ratio and reconciliation of adjusted operating ratio to operating ratio, see "Non-GAAP Financial Measures" below.

The following table sets forth the Company's Specialized Solutions segment's revenue, operating expenses, operating ratio, adjusted operating ratio and operating income for the six months ended June 30, 2018 and 2017 in dollars and as a percentage of its Specialized Solutions segment's total revenue and the increase or decrease in the dollar amounts of those items. The following table also sets forth certain operating statistics for the Company's Specialized Solutions segment for the six months ended June 30, 2018 and 2017.

#### SPECIALIZED SOLUTIONS

	Six Months Ended June 30, 2018 2017				Increase (Decrease)	
(Dollars in thousands)	\$	%	\$	%	\$	%
REVENUE(1):						
Freight	\$ 294,627	73.1	\$ 145,118	75.3	\$ 149,509	103.0
Brokerage	59,589	14.8	30,968	16.1	28,621	92.4
Logistics	18,273	4.5	2,708	1.4	15,565	574.8
Fuel surcharge	30,757	7.6	13,864	7.2	16,893	121.8
Total revenue	403,246	100.0	192,658	100.0	210,588	109.3
OPERATING EXPENSES(1):						
Salaries, wages and employee						
benefits	118,137	29.3	57,383	29.8	60,754	105.9
Fuel	41,495	10.3	19,308	10.0	22,187	114.9
Operations and maintenance	52,998	13.1	33,800	17.5	19,198	56.8
Purchased freight	108,009	26.8	44,739	23.2	63,270	141.4
Depreciation and amortization	40,278	10.0	19,096	9.9	21,182	110.9
Impairment	2,840	1.3	—	*	2,840	100.0
Other operating expenses	27,238	6.8	12,736	6.6	14,502	113.9
Total operating expenses	390,995	97.0	187,062	97.1	203,933	109.0
Operating ratio	97.0%		97.1%			
Adjusted operating ratio(2)	93.7%		95.1%			
INCOME FROM						
OPERATIONS	\$ 12,251	3.0	\$ 5,596	2.9	\$ 6,655	118.9
OPERATING STATISTICS:						
Total miles Company-operated tractors, at	106,085,604		56,019,551		50,066,053	89.4
quarter-end	2,460		1,537		923	60.1
Owner-operated tractors, at quarter-end	611		282		329	116.7
Number of trailers, at quarter-end	8,210		4,525		3,685	81.4
Company-operated tractors,						
average for the year	2,095		1,243		852	68.5
	570		238		332	139.5

Owner-operated tractors, average for the year

\*indicates not meaningful.

- (1) Includes intersegment revenues and expenses, as applicable, which are eliminated in the Company's consolidated results.
- (1) Adjusted operating ratio is not a recognized measure under GAAP. For a definition of adjusted operating ratio and reconciliation of adjusted operating ratio to operating ratio, see "Non-GAAP Financial Measures" below.

Revenue. Total revenue increased 96.9% to \$704.5 million for the six months ended June 30, 2018 from \$357.8 million for the six months ended June 30, 2017, primarily due to the Recent Acquisitions. The increase in total revenue, excluding the effect of the Recent Acquisitions, was an increase of \$40.2 million, or 11.2%, due to increases in freight revenue, fuel surcharge and brokerage revenue. Freight revenue, excluding the effect of the Recent Acquisitions, increased \$18.8 million, or 6.8%, from \$275.2 million for the six months ended June 30, 2017 to \$294.0 million for the six months ended June 30, 2018. Brokerage revenue, excluding the effect of the Recent Acquisitions, increased \$7.4 million, or 15.0%, from \$49.5 million for the six months ended June 30, 2017 to \$56.9 million for the six months ended June 30, 2018. The increases in freight and brokerage revenue were primarily as a result of increases in rates, while miles driven were relatively flat when compared to the same period in 2017, excluding the effect of the Recent Acquisitions, increased \$11.6 million, or 38.4%, from \$30.4 million for the six months ended June 30, 2017 to \$42.0 million for the six months ended June 30, 2018.

The Company's Flatbed Solutions segment's revenue was \$307.2 million for the six months ended June 30, 2018 as compared to \$168.2 million for the six months ended June 30, 2017, an increase of 82.6%, which was primarily the result of the TSH & Co. Acquisition. The increase in revenue, excluding the effect of the TSH & Co. Acquisition was 10.7%, or \$18.1 million, due to increases in freight revenue and fuel surcharge. Freight revenue, excluding the effect of the TSH & Co. Acquisition, increased to \$143.4 million for the six months ended June 30, 2018 from \$132.8 million for the six months ended June 30, 2017, an increase of 7.9%. The increase in freight revenue was primarily as a result of increases in rates, slightly offset by a 3.5% decrease in miles driven when compared to the same period in 2017, excluding the effect of the TSH & Co. Acquisition. Fuel surcharges, excluding the effect of the TSH & Co. Acquisition, increased to \$2.5 million for the six months ended June 30, 2018 from \$16.8 million for the six months ended June 30, 2017, an increase of 40.0%.

The Company's Specialized Solutions segment's revenue was \$403.2 million for the six months ended June 30, 2018 as compared to \$192.7 million for the six months ended June 30, 2017, an increase of 109.3%, which was primarily due to the Specialized Solutions Acquisitions. The increase in revenue, excluding the effect of the Specialized Solutions Acquisitions, was an increase of \$25.0 million, or 13.0%, primarily due to increases in freight revenue, fuel surcharge and brokerage revenues. Freight revenue, excluding the effect of the Specialized Solutions, increased to \$155.5 million for the six months ended June 30, 2018 from \$145.1 million for the six months ended June 30, 2017, an increase of 7.2%. Brokerage revenue, excluding the effect of the Specialized Solutions Acquisitions, increased to \$37.8 million for the six months ended June 30, 2018 from \$31.0 million for the six months ended June 30, 2017, an increase of 22.0%. The increases in freight and brokerage revenue were primarily as a result of increases in rates, while miles driven were relatively flat when compared to the same period in 2017, excluding the effect of the Specialized Solutions Acquisitions, increased to \$19.2 million for the six months ended June 30, 2018 from \$13.0 million for the Specialized Solutions Acquisitions, increases of 22.0%. The increases in freight and brokerage revenue were primarily as a result of increases in rates, while miles driven were relatively flat when compared to the same period in 2017, excluding the effect of the Specialized Solutions Acquisitions, increased to \$19.2 million for the six months ended June 30, 2018 from \$13.9 million for the six months ended June 30, 2018 from \$13.9 million for the six months ended June 30, 2017, an increase of 38.4%.

In both segments, the increase in fuel surcharge revenue was the result of increases in fuel prices, which increased by 21.2% for the six month period ended June 30, 2018 when compared to the same period in 2017.

Salaries, Wages and Employee Benefits. Salaries, wages and employee benefits expense increased 59.7% to \$173.0 million for the six months ended June 30, 2018 from \$108.3 million for the six months ended June 30, 2017, primarily due to the Recent Acquisitions. The increase in salaries, wages and employee benefits expense, excluding the effect of the Recent Acquisitions, was 4.0%, or \$4.4 million, and was primarily due to increased employee compensation, due to expected near-term increases in average driver wages in the trucking industry and general inflation. This increase was offset by a decrease in employee health insurance cost as a result of cost savings obtained by changing insurance providers. Excluding the effect of the Recent Acquisitions, salaries, wages and employee benefits expense, as a percentage of consolidated revenue (excluding brokerage revenue), decreased 2.1% for the six months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers for the six months ended June 30, 2018 as compared to the same period salaries, wages and employee benefits expense and increased purchased freight expense (see Purchased Freight below).

The Company's Flatbed Solutions segment had a \$5.8 million, or 12.0%, increase in salaries, wages and employee benefits expense for the six months ended June 30, 2018 compared to the six months ended June 30, 2017, primarily as a result of the TSH & Co. Acquisition, which resulted in a \$5.8 million increase. Excluding the effect of the TSH & Co. Acquisition, salaries, wages and employee benefit expense decreased 0.1% for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017. The decrease was due to a reduction in employee health insurance cost and workers' compensation insurance cost as a result of cost savings obtained by changing insurance providers. These savings were almost completely offset by increased employee compensation, due to expected near-term increases in average driver wages in the trucking industry and general inflation. Excluding the effect of the TSH & Co. Acquisition, salaries, wages and employee benefits expense, as a percentage of Flatbed Solutions revenue (excluding brokerage revenue), decreased 3.4% for the six months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers

for the six months ended June 30, 2018 as compared to the same period in 2017. This change in the mix of drivers reduced salaries, wages and employee benefits expense and increased purchased freight expense (see Purchased Freight below).

The Company's Specialized Solutions segment had a \$60.7 million, or 105.9%, increase in salaries, wages and employee benefits expense for the six months ended June 30, 2018 compared to the six months ended June 30, 2017, primarily as a result of the Specialized Solutions Acquisitions. This increase, excluding the effect of the Specialized Solutions Acquisitions, was 11.0%, or \$6.3 million, and was primarily due to increased employee compensation, due to expected near-term increases in average driver wages in the trucking industry and general inflation. Excluding the effect of the Specialized Solutions Acquisitions, salaries, wages and employee benefits expense, as a percentage of Specialized Solutions revenue (excluding brokerage revenue), decreased less than 1% for the six months ended June 30, 2018 as compared to the same period in 2017.

Fuel. Total fuel expense increased \$25.0 million, or 63.1%, to \$64.7 million for the six months ended June 30, 2018 from \$39.7 million for the six months ended June 30, 2017. This increase was primarily a result of higher fuel prices and the Recent Acquisitions. Excluding the effect of the Recent Acquisitions, fuel expense increased 22.1%, or \$8.8 million. The U.S. national average diesel fuel price, as published by the U.S. Department of Energy, was \$3.103 for the six months ended June 30, 2018, compared to \$2.560 for the same period in 2017, a 21.2% increase. Total miles driven, excluding the Recent Acquisitions, decreased 1.6% for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017.

The Company's Flatbed Solutions segment's fuel expense increased 14.0% to \$23.2 million for the six months ended June 30, 2018 from \$20.4 million for the six months ended June 30, 2017, primarily as a result of higher fuel prices. The higher fuel prices were slightly offset by a decrease in total miles driven, excluding the TSH & Co. Acquisition, of 3.5% for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017.

The Company's Specialized Solutions segment's fuel expense increased 114.9% to \$41.5 million for the six months ended June 30, 2018 from \$19.3 million for the six months ended June 30, 2017, primarily as the result higher fuel prices and the Specialized Solutions Acquisitions. Excluding the effect of the Specialized Solutions Acquisitions, fuel expense in the Specialized Solutions segment increased 30.9% to \$25.3 million as a result of higher fuel prices. Total miles driven for the Specialized Solutions segment, excluding the Specialized Solutions Acquisitions, increased 0.9%, or approximately 528,000 miles, for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017.

Operations and Maintenance. Operations and maintenance expense increased 43.8% to \$75.0 million for the six months ended June 30, 2018 from \$52.2 million for the six months ended June 30, 2017, primarily as a result of the Recent Acquisitions. After adjusting for the effect of the Recent Acquisitions, operations and maintenance expense increased 1.6% for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017. Excluding the effect of the Recent Acquisitions, operations and maintenance expense, as a percentage of consolidated revenue (excluding brokerage revenue), decreased 1.3% for the six months ended June 30, 2018 as compared to the six months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers for the six months ended June 30, 2018 as compared to the same period in 2017. This change in the mix of drivers reduced operations and maintenance expense and increased purchased freight expense (see Purchased Freight below).

The Company's Flatbed Solutions segment's operations and maintenance expense increased \$3.8 million, or 21.5%, for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017, primarily as a result of the TSH & Co. Acquisition. Excluding the effect of the TSH & Co. Acquisition, operations and maintenance expense increased \$1.3 million, or 7.5%, for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017, primarily as a result of an increase in maintenance expense, due to normal replacement cycles of tractors and trailers, and increased tire replacement expense. These increases were partially offset by decreased tractor lease costs as the Flatbed Solutions segment's utilization of operating leases to finance tractor purchases decreased in 2018. Excluding the effect of the TSH & Co. Acquisition, operations and maintenance expense, as a percentage of Flatbed Solutions revenue (excluding brokerage revenue), was a decrease of less than 1% for the six months ended June 30, 2018 as compared to the same period in 2017.

The Company's Specialized Solutions segment's operations and maintenance expense increased \$19.2 million, or 56.8%, for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017, primarily as a result of the Specialized Solutions Acquisitions. Excluding the effect of the Specialized Solutions Acquisitions, operations and maintenance expense decreased less than 1% for the six months ended June 30, 2018 as compared to the six months ended June 30, 2018 as compared to the six months ended June 30, 2017. Excluding the effect of the Specialized Solutions Acquisitions, operations and maintenance expense, as a percentage of Specialized Solutions revenue (excluding brokerage revenue), decreased 2.3% for the six months ended June 30, 2018 as compared to the same period in 2017. This decrease is the result of higher utilization of owner-operators with a decrease in Company drivers for the six months ended June 30, 2018 as compared to the same period operations and maintenance expense and increased purchased freight expense (see Purchased Freight below).

Purchased Freight. Total purchased freight expense increased 196.9% from \$87.4 million during the six months ended June 30, 2017 to \$259.3 million during the six months ended June 30, 2018, primarily as a result of the Recent Acquisitions. Excluding the effect of the Recent Acquisitions on purchased freight expense, total purchased freight expense increased 18.6% to \$103.6 million for the six months ended June 30, 2018. Purchased freight expense from owner-operators, excluding the Recent Acquisitions, increased 24.3% from \$50.0 million during the six months ended June 30, 2017 to \$62.1 million during the six months ended June 30, 2018, primarily as a result of higher rates and increases in fuel surcharge reimbursements made to owner-operators as a result of higher fuel prices. Purchased freight expense from third-party capacity providers, excluding the Recent Acquisitions, increased 13.2% from \$35.7 million during the six months ended June 30, 2017 to \$40.5 million during the six months ended June 30, 2018, primarily as a result of increased utilization of third-party capacity providers. Excluding the effect of the Recent Acquisitions, purchased freight expense, as a percentage of consolidated revenue, increased 1.6% for the six months ended June 30, 2017 as a result of higher utilization of owner-operators and third-party capacity providers.

The Company's Flatbed Solutions segment's purchased freight expense increased 244.3% to \$157.2 million for the six months ended June 30, 2018 from \$45.7 million for the six months ended June 30, 2017, primarily as a result of the TSH & Co. Acquisition, which resulted in a \$99.7 million increase to purchased freight expense. Excluding the effect of the TSH & Co. Acquisition, the Company's Flatbed Solutions segment's purchased freight expense increased 26.0% to \$57.5 million for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017, primarily due to increases in the utilization of owner-operators and third-party capacity providers in the Company's Flatbed Solutions segment. Purchased freight expense from owner-operators, excluding the TSH & Co. Acquisition, increased 33.8% to \$42.7 million for the six months ended June 30, 2018 from \$31.9 million for the six months ended June 30, 2017, primarily as a result of higher rates and increases in fuel surcharge reimbursements made to owner-operators as a result of higher fuel prices. Purchased freight expense from third-party capacity providers, excluding the TSH & Co. Acquisition, increased 7.1% to \$13.0 million for the six months ended June 30, 2018 from \$12.1 million for the six months ended June 30, 2017, primarily as a result of increased freight expense from third-party capacity providers. Excluding the effect of the TSH & Co. Acquisition, purchased freight expense, as a percentage of Flatbed Solutions revenue, increased 3.7% for the six months ended June 30, 2018 as compared to the same period in 2017 from higher utilization of owner-operators and third-party capacity providers.

The Company's Specialized Solutions segment's purchased freight expense increased 141.4% to \$108.0 million during the six months ended June 30, 2018 from \$44.7 million during the six months ended June 30, 2017, primarily as a result of the Specialized Solutions Acquisitions. Excluding the effect of the Specialized Solutions Acquisitions on purchased freight expense, total purchased freight expense increased 16.2% to \$52.0 million for the six months ended June 30, 2018. Purchased freight expense from owner-operators, excluding the Specialized Solutions Acquisitions, increased 7.6% from \$18.1 million during the six months ended June 30, 2017 to \$19.4 million during the six months ended June 30, 2018, primarily as a result of higher rates and increases in fuel surcharge reimbursements made to owner-operators as a result of higher fuel prices. Purchased freight expense from third-party capacity providers, excluding the Specialized Solutions Acquisitions, increased 16.5% from \$23.6 million during the six months ended June 30, 2017 to \$27.5 million during the six months ended June 30, 2018, primarily as a result of higher fuel prices. Excluding the effect of the Specialized Solutions Acquisitions, purchased freight expense, as a percentage of Specialized Solutions revenue, increased 0.7% for the six months ended June 30, 2018 as compared to the same period in 2017 from higher utilization of owner-operators and third-party capacity providers.

Depreciation and Amortization. Depreciation and amortization expense increased 67.7% to \$56.9 million during the six months ended June 30, 2018 from \$34.0 million during the six months ended June 30, 2017, as a result of the Recent Acquisitions. After adjusting for the effect of the Recent Acquisitions, depreciation and amortization expense was relatively flat for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017.

The Company's Flatbed Solutions segment had a 12.4% increase in depreciation and amortization expense for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017. Excluding the TSH & Co. Acquisition, depreciation and amortization expense during the six months ended June 30, 2018 decreased 5.1% primarily as a result of a 6.3% reduction in company-owned tractors and a 7.5% reduction in trailers, respectively, as compared to the same period in 2017.

The Company's Specialized Solutions segment had a 110.9% increase in depreciation and amortization expense for the six months ended June 30, 2018 as compared to the six months ended June 30, 2017 as a result of the Specialized Solutions Acquisitions. After adjusting for the effect of the Specialized Solutions Acquisitions, depreciation and amortization expense increased 2.9% for the six months ended June 30, 2018 as compared to the six months ended June 30, 2018 as compared to the six months ended June 30, 2018, segment to the six months ended June 30, 2018, segment to the six months ended June 30, 2018, segment to the six months ended June 30, 2018, segment to the six months ended June 30, 2018, segment to the six months ended June 30, 2018, segment to the six months ended June 30, 2017, primarily as a result of a 1.0% increase in company-owned tractors and a 2.0% increase in trailers, respectively, as compared to the same period in 2017.

Taxes and Licenses. Taxes and license expense increased from \$4.9 million for the six months ended June 30, 2017 to \$7.6 million for the six months ended June 30, 2018. Excluding the effect of the Recent Acquisitions, operating taxes and license expense, as a percentage of revenue, was 1.3% for the six months ended June 30, 2018 and 1.4% for the six months ended June 30, 2017.

Insurance and Claims. Insurance and claims expense increased 114.0% to \$19.6 million during the six months ended June 30, 2018 from \$9.2 million during the six months ended June 30, 2017, primarily as a result of the Recent Acquisitions. Excluding the effect of the Recent Acquisitions, insurance and claims, as a percentage of revenue, increased from 2.6% for the six months ended June 30, 2017 to 3.4% for the six months ended June 30, 2018 primarily due to increases in claim accruals and liability premiums.

Interest Expense. Interest expense increased 72.1% to \$21.4 million during the six months ended June 30, 2018 from \$12.4 million during the six months ended June 30, 2017. This increase was primarily attributable to an increase in amortization of debt issuance costs and higher interest rates on the Term Loan Facility as compared to debt outstanding in 2017 under the Senior Term Loan and Equipment Term Loans.

Income Tax. Benefit from income taxes increased from a benefit of \$0.6 million for the six months ended June 30, 2017 to a benefit of \$14.9 million for the six months ended June 30, 2018. The increase is primarily the result of recognized deferred tax liabilities for final valuations of intangible assets related to the December 2017 acquisitions and then remeasured using the TCJA rates, which resulted in the recognition of an approximately \$14.0 million deferred tax benefit during the six months ended June 30, 2018. The effective tax rate was 666.2% for the six months ended June 30, 2018, compared to 4.7% for the six months ended June 30, 2017. The effective income tax rate varies from the federal statutory rate primarily due to state income taxes and the impact of nondeductible permanent differences, including driver per diems and transaction expenses.

Non-GAAP Financial Measures

Adjusted EBITDA, Adjusted EBITDAR and Free Cash Flow

Adjusted EBITDA, Adjusted EBITDAR and free cash flow are not recognized measures under GAAP. The Company uses these non-GAAP measures as supplements to its GAAP results in evaluating certain aspects of its business, as described below.

The Company defines Adjusted EBITDA as net income (loss) plus (i) depreciation and amortization, (ii) interest expense, including other fees and charges associated with indebtedness, net of interest income, (iii) income taxes, (iv) acquisition-related transaction expenses (including due diligence costs, legal, accounting and other advisory fees and costs, retention and severance payments and financing fees and

expenses), (v) non-cash impairment, (vi) expenses related to the Business Combination and related transactions, (vii) non-cash stock and equity-compensation expense, and (viii) accounting charges resulting from accounting for the possible earn-out pursuant to the Business Combination. The Company defines Adjusted EBITDAR as Adjusted EBITDA plus tractor operating lease charges.

The Company's board of directors and executive management team use Adjusted EBITDA and Adjusted EBITDAR as key measures of its performance and for business planning. Adjusted EBITDA and Adjusted EBITDAR assist them in comparing its operating performance over various reporting periods on a consistent basis because they remove from the Company's operating results the impact of items that, in their opinion, do not reflect the Company's core operating performance. Adjusted EBITDA and Adjusted EBITDAR also allow the Company to more effectively evaluate its operating performance by allowing it to compare the results of operations against its peers without regard to its or its peers' financing method or capital structure. Adjusted EBITDAR is used to view operating results before lease charges as these charges can vary widely among trucking companies due to differences in the way that trucking companies finance their fleet acquisitions. The Company's method of computing Adjusted EBITDA is substantially consistent with that used in its debt covenants and also is routinely reviewed by its management for that purpose.

The Company believes its presentation of Adjusted EBITDA and Adjusted EBITDAR is useful because they provide investors and industry analysts the same information that the Company uses internally for purposes of assessing its core operating performance. However, Adjusted EBITDA and Adjusted EBITDAR are not substitutes for, or more meaningful than, net income (loss), cash flows from operating activities, operating income or any other measure prescribed by GAAP, and there are limitations to using non-GAAP measures such as Adjusted EBITDA and Adjusted EBITDAR. Certain items excluded from Adjusted EBITDA and Adjusted EBITDAR are significant components in understanding and assessing a company's financial performance, such as a company's cost of capital, tax structure and the historic costs of depreciable assets. Also, other companies in its industry may define Adjusted EBITDA, Adjusted EBITDAR or similarly named non-GAAP measures that other companies may use to compare the performance of those companies to its performance. Because of these limitations, Adjusted EBITDA and Adjusted EBITDAR should not be considered measures of the income generated by the Company's business or discretionary cash available to it to invest in the growth of its business. The Company's management compensates for these limitations by relying primarily on the Company's GAAP results and using Adjusted EBITDA and Adjusted EBITDAR supplementally.

The Company defines free cash flow as Adjusted EBITDA less net capital expenditures (capital expenditures less proceeds from equipment sales). Its board of directors and executive management team use free cash flow to assess its performance and ability to fund operations and make additional investments. Free cash flow represents the cash that its business generates from operations, before taking into account cash movements that are non-operational. The Company believes its presentation of free cash flow is useful because it is one of several indicators of its ability to service debt, make investments and/or return capital to its stockholders. The Company also believes that free cash flow is one of several benchmarks used by investors and industry analysts for comparison of performance in its industry, although its measure of free cash flow may not be directly comparable to similar measures reported by other companies. Furthermore, free cash flow is not a substitute for, or more meaningful than, net income (loss), cash flows from operating activities, operating income or any other measure prescribed by GAAP, and there are limitations to using non-GAAP measures such as free cash flow. Accordingly, free cash flow should not be considered a measure of

the income generated by its business or discretionary cash available to it to invest in the growth of its business. The Company's management compensates for these limitations by relying primarily on the Company's GAAP results and using free cash flow supplementally.

A reconciliation of Adjusted EBITDA, Adjusted EBITDAR and free cash flow to net loss for the three and six months ended June 30, 2018 and 2017 is as follows:

	Three Months June 30,	Ended	Six Months E	nded June 30,
(In thousands)	2018	2017	2018	2017
Net income (loss)	\$ 13,485	\$ (4,107)	\$ 12,688	\$ (11,852)
Depreciation and amortization	31,766	17,638	56,948	33,953
Interest income	(601)	(50)	(1,042)	(54)
Interest expense	11,070	6,544	21,407	12,440
Write-off of unamortized deferred financing fees	—			3,883
Income tax provision (benefit)	(14,546)	2,184	(14,929)	(586)
Acquisition-related transaction expenses	1,402	1,037	1,842	1,483
Impairment	2,840		2,840	
Stock based compensation	902	538	1,788	538
Expenses related to the Business Combination and related				
transactions		481		2,034
Tractor operating lease charges	4,718	4,004	9,261	7,816
Adjusted EBITDAR	\$ 51,036	\$ 28,269	\$ 90,803	\$ 49,655
Less tractor operating lease charges	(4,718)	(4,004)	(9,261)	(7,816)
Adjusted EBITDA	\$ 46,318	\$ 24,265	\$ 81,542	\$ 41,839
Net capital expenditures	(29,324)	(8,954)	(31,036)	(8,993)
Free cash flow	\$ 16,994	\$ 15,311	\$ 50,506	\$ 32,846

Adjusted Operating Ratio

Adjusted operating ratio is not a recognized measure under GAAP. The Company uses adjusted operating ratio as a supplement to its GAAP results in evaluating certain aspects of its business, as described below. The Company defines adjusted operating ratio as (a) total operating expenses (i) less fuel surcharges, acquisition-related transaction expenses, non-cash impairment charges and expenses related to the Business Combination and related transactions and (ii) further adjusted for the net impact of the step-up in basis resulting from acquisitions (such as increased depreciation and amortization expense), as a percentage of (b) total revenue excluding fuel surcharge revenue.

The Company's board of directors and executive management team view adjusted operating ratio, and its key drivers of revenue quality, growth, expense control and operating efficiency, as a very important measure of the Company's performance. The Company believes fuel surcharge is often volatile and eliminating the impact of this source of revenue (by eliminating fuel surcharge from revenue and by netting fuel surcharge against fuel expense) affords a more consistent basis for comparing its results of operations between periods. The Company also believes excluding acquisition-related transaction expenses, additional depreciation and amortization expenses as a result of acquisitions, non-cash impairment and withdrawn initial public offering-related expenses enhances the comparability of its performance between periods.

The Company believes its presentation of adjusted operating ratio is useful because it provides investors and industry analysts the same information that it uses internally for purposes of assessing its core operating profitability. However, adjusted operating ratio is not a substitute for, or more meaningful than, operating ratio, operating margin or any other measure derived solely from GAAP measures, and there are limitations to using non-GAAP measures such as adjusted operating ratio. Although the Company believes that adjusted operating ratio can make an evaluation of its operating performance more consistent because it removes items that, in its opinion, do not reflect its core operations, other companies in its industry may define adjusted operating ratio differently than it does. As a result, it may be difficult to use adjusted operating ratio or similarly named non-GAAP measures that other companies may use to compare the performance of those companies to the Company's performance. The Company's management compensates for these limitations by relying primarily on its GAAP results and using adjusted operating ratio supplementally.

A reconciliation of adjusted operating ratio to operating ratio for each of the three and six months ended June 30, 2018 and 2017 is as follows:

	Three Months Ended June 30,		Six Months I June 30,	Ended
(Dollars in thousands)	2018	2017	2018	2017
Total revenue	\$ 376,899	\$ 197,323	\$ 704,480	\$ 357,757
Fuel surcharge	35,334	16,313	65,988	30,323
Operating revenue, net of fuel surcharge	\$ 341,565	\$ 181,010	\$ 638,492	\$ 327,434
Total operating expenses	\$ 368,391	\$ 192,859	\$ 688,215	\$ 354,141
Fuel surcharge	35,334	16,313	65,988	30,323
Acquisition-related transaction expenses	1,402	1,037	1,842	1,483
Impairment	2,840		2,840	
Expenses related to the Business Combination and related				
transactions		481		2,034
Net impact of step-up in basis of acquired assets	5,416	2,114	9,546	3,819
Adjusted operating expenses	\$ 323,399	\$ 172,914	\$ 607,999	\$ 316,482
Operating ratio	97.7%	97.7%	97.7%	99.0%
Adjusted operating ratio	94.7%	95.5%	95.2%	96.7%

A reconciliation of the Company's Flatbed Solutions segment's adjusted operating ratio to operating ratio for the three and six months ended June 30, 2018 and 2017 is as follows:

	Three Months June 30,	Three Months Ended June 30.		Ended
(Dollars in thousands)	2018	2017	June 30, 2018	2017
Total revenue(1)	\$ 162,179	\$ 86,898	\$ 307,187	\$ 168,202
Fuel surcharge	19,125	8,514	35,909	16,746
Operating revenue, net of fuel surcharge	\$ 143,054	\$ 78,384	\$ 271,278	\$ 151,456
Total operating expenses	<pre>\$ 152,910     19,125     771 \$ 133,014</pre>	\$ 80,576	\$ 290,955	\$ 158,001
Fuel surcharge		8,514	35,909	16,746
Net impact of step-up in basis of acquired assets		290	1,222	661
Adjusted operating expenses		\$ 71,772	\$ 253,824	\$ 140,594
Operating ratio	94.3%	92.7%	94.7%	93.9%
Adjusted operating ratio	93.0%	91.6%	93.6%	92.8%

- (1) Includes intersegment revenues and expenses, as applicable, which are eliminated in the Company's consolidated results.
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A reconciliation of the Company's Specialized Solutions segment's adjusted operating ratio to operating ratio for the three and six months ended June 30, 2018 and 2017 is as follows:

	Three Month June 30,	s Ended	Six Months H June 30,	Ended
(Dollars in thousands)	2018	2017	2018	2017
Total revenue(1)	\$ 218,358	\$ 111,985	\$ 403,246	\$ 192,658
Fuel surcharge	16,605	7,936	30,757	13,864
Operating revenue, net of fuel surcharge	\$ 201,753	\$ 104,049	\$ 372,489	\$ 178,794
Total operating expenses	\$ 211,252	\$ 107,396	\$ 390,995	\$ 187,062
Fuel surcharge	16,605	7,936	30,757	13,864
Impairment	2,840		2,840	
Net impact of step-up in basis of acquired assets	4,645	1,824	8,324	3,158
Adjusted operating expenses	\$ 187,162	\$ 97,636	\$ 349,074	\$ 170,040
Operating ratio	96.7%	95.9%	97.0%	97.1%
Adjusted operating ratio	92.8%	93.8%	93.7%	95.1%

(1) Includes intersegment revenues and expenses, as applicable, which are eliminated in the Company's consolidated results.

Liquidity and Capital Resources and Capital Requirements

#### Overview

The Company's business requires substantial amounts of cash to cover operating expenses and acquisitions as well as to fund items such as cash capital expenditures on its fleet and other assets, working capital changes, principal and interest payments on debt obligations, letters of credit to support insurance requirements and tax payments. The Company expects net replacement capital expenditures to range from \$80 million to \$90 million for 2018 and is evaluating growth capital expenditures of \$30 million to \$50 million.

The Company's primary sources of liquidity have been provided by operations, issuances of capital stock and borrowings under its credit facilities. In February 2018, the Company completed an underwritten public offering of 8,625,000 shares of the Company's common stock for its own account. After deducting underwriting discounts and commissions and offering expenses payable by the Company, the Company received approximately \$84.6 million of net proceeds from the offering, which the Company has been using for general corporate purposes, which may include, among other things, working capital, capital expenditures, debt repayment or refinancing, and the financing

of the acquisition of Aveda and other possible future acquisitions.

The Company has from time to time considered the possibility of a private offering of debt securities, which may be secured or unsecured, which would not be registered under the Securities Act of 1933, as amended (the "Securities Act"), and which would be offered only to qualified institutional buyers pursuant to Rule 144A under the Securities Act and to persons outside the United States pursuant to Regulation S under the Securities Act. The proceeds of such an offering may be used for general corporate purposes, including the repayment of all or a portion of the Company's term loan credit facility and to finance possible future acquisitions. Also, in connection with such offering, the Company's credit facilities may be amended or refinanced. There can be no assurance that the Company will conduct or complete such a debt offering.

The Company had the following sources of liquidity available at June 30, 2018 and December 31, 2017.

(In thousands)	June 30, 2018	December 31, 2017
Cash	\$ 78,734	\$ 90,679
Availability under line of credit	82,400	55,500
Total	\$ 161,134	\$ 146,179

Cash decreased by \$11.9 million from December 31, 2017 to June 30, 2018. This decrease primarily resulted from net debt repayments and cash paid in acquisitions, offset by proceeds from the sale of common stock. On June 6, 2018, the Company completed the acquisition of Aveda with cash of \$79.0 million (\$82.1 million cash paid, less \$3.1 million cash acquired). See Note 4 of the Notes to the Consolidated Financial Statements for more information. On February 20, 2018, the Company raised \$84.6 million from an offering of 8,625,000 shares of its common stock. See Note 12 of the Notes to the Consolidated Financial Statements for more information.

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As of June 30, 2018, the Company has (i) a \$500.0 million senior secured term loan credit facility, consisting of a \$250.0 million term loan, a \$150 million tack-on loan and \$100.0 million of term loans funded under a delayed draw term loan facility, and (ii) an asset-based senior secured revolving credit facility with an aggregate maximum credit amount equal to \$100.0 million (subject to availability under a borrowing base). The delayed draw term loans were used to support the Company's acquisition activities. See Note 10 of Notes to Consolidated Financial Statements for more information regarding the Term Loan Facility, the ABL Facility, the Senior Term Loan and the Line of Credit.

The Company believes it can finance its expected cash needs, including debt repayment, in the short-term with cash flows from operations and borrowings available under the ABL Facility. The Company expects that the ABL Facility will provide sufficient credit availability to support its ongoing operations, fund its new debt service requirements, capital expenditures, and working capital needs. Over the long-term, the Company will continue to have significant capital requirements, and expects to devote substantial financial resources to grow its operations and fund its acquisition activities. As a result of these funding requirements, the Company likely will need to sell additional equity or debt securities or seek additional financing through additional borrowings, lease financing or equity capital. The availability of financing or equity capital will depend upon the Company's financial condition and results of operations as well as prevailing market conditions. If such additional borrowings, lease financing or equity capital is not available at the time it needs to incur such expenditures, the Company may be required to extend the maturity of then outstanding indebtedness, rely on alternative financing arrangements or engage in asset sales.

Cash Flows

The Company's summary statements of cash flows information for the six months ended June 30, 2018 and 2017 is set forth in the table below:

	Six Months Ended June 30,	
(In thousands)	2018	2017
Net cash provided by operating activities	\$ 29,035	\$ 13,830
Net cash used in investing activities	\$ (98,531)	\$ (44,425)
Net cash provided by financing activities	\$ 57,621	\$ 68,469

Operating Activities. Cash provided by the Company's operating activities consists of net income or loss adjusted for certain non-cash items, including depreciation and amortization, deferred interest, gain/loss on disposal of property and equipment, deferred income taxes, deferred gain and interest recognized on sales-type leases, stock-based compensation, bad debt expense and the effect of changes in working capital and other activities.

Cash provided by operating activities was \$29.0 million during the six months ended June 30, 2018 and consisted of \$12.7 million of net income plus \$44.1 million of non-cash items, consisting primarily of depreciation, amortization, deferred taxes and stock-based compensation, less \$27.8 million of net cash used for working capital and other

activities. Cash used for working capital and other activities during the six months ended June 30, 2018 primarily reflect a \$31.5 million increase in accounts receivable, a \$6.3 million increase in prepaid and other current assets, offset by a \$3.6 million increase in accounts payable and accrued expenses and \$6.5 million in payments received on sales-type leases. Cash provided by operating activities was \$13.8 million during the six months ended June 30, 2017 and consisted of \$11.9 million of net loss plus \$37.6 million of non-cash items, consisting primarily of depreciation, amortization and stock-based compensation, partially offset by increases in deferred taxes, less \$11.9 million of net cash used for working capital and other activities. Cash used for working capital and other activities are \$20.3 million increase in accounts receivable, \$2.1 million in payments receivable a \$20.3 million increase in accounts payable and accrued expenses.

The \$15.2 million increase in cash provided by operating activities during the six months ended June 30, 2018, as compared with the six months ended June 30, 2017, was primarily the result of a \$24.6 million increase in net income, a \$17.7 million increase in depreciation, a \$5.2 million increase in amortization of intangible assets, and the recognition of a \$2.8 million intangible impairment. These amounts were offset by a \$15.9 million increase in net cash used for working capital and other activities, \$14.8 million of tax benefits primarily due to re-measurements of deferred tax liabilities using the TCJA rates, and \$3.9 million for the write-off of deferred financing fees during the six months ended June 30, 2017 which did not occur during the six months ended June 30, 2018.

Investing Activities. Cash flows used in investing activities increased from \$44.4 million used in investing activities for the six months ended June 30, 2017 to \$98.5 million used in investing activities for the six months ended June 30, 2018 due to acquisitions and an increase in net purchases of revenue equipment for the six months ended June 30, 2018 compared to the same period in 2017.

Total net capital expenditures for the six months ended June 30, 2018 and 2017 are shown below:

	Six Months Ended June 30,	
(In thousands)	2018	2017
Revenue equipment (tractors, trailers and trailer accessories)	\$ 27,146	\$ 5,983
Buildings and building improvements	1,822	115
Other	2,155	708
Total cash capital expenditures	\$ 31,123	\$ 6,806
Less: Proceeds from sales of property and equipment	11,676	2,952
Net cash capital (proceeds) expenditures(1)	\$ 19,447	\$ 3,854

(1) The Company acquires property and revenue equipment with debt and capital lease obligations. For the six months ended June 30, 2018 and 2017, the Company incurred \$11.6 million and \$5.1 million, respectively, of debt and capital lease obligations to acquire property and revenue equipment.

The following tables provide details on the cash and noncash components of gross capital expenditures for the Company's reportable segments for the three and six months ended June 30, 2018 and 2017 (in thousands):

	Flatbed Solutions Segment	Specialized Solutions Segment	Corporate/ Eliminations	Consolidated Total
Three Months Ended June 30, 2018 Cash flows from investing activities				
Purchases of property and equipment Proceeds from sale of property and equipment	\$ 1,865 (3,290)	\$ 21,459 (2,518)	\$ 219 —	\$ 23,543 (5,808)
Noncash investing and financing activities Property and equipment acquired with debt or capital				
lease obligations	4,203	7,386	\$ 219	11,589
Gross capital expenditures	\$ 2,778	\$ 26,327	\$ 219	\$ 29,324
Three Months Ended June 30, 2017 Cash flows from investing activities				
Purchases of property and equipment	\$ 138	\$ 5,150	\$ 24	\$ 5,312
Proceeds from sale of property and equipment	(139)	(1,358)	—	(1,497)
Noncash investing and financing activities Property and equipment acquired with debt or capital				
lease obligations	2,541	2,598		5,139
Gross capital expenditures	\$ 2,540	\$ 6,390	\$ 24	\$ 8,954

	Flatbed Solutions Segment	Specialized Solutions Segment	Corporate/ Eliminations	Consolidated Total
Six Months Ended June 30, 2018 Cash flows from investing activities Purchases of property and equipment Proceeds from sale of property and equipment	\$ 2,396 (3,874)	C .	\$ 410 —	\$ 31,123 (11,676)
Noncash investing and financing activities Property and equipment acquired with debt or capital lease obligations Gross capital expenditures	4,203 \$ 2,725	7,386 \$ 27,901	\$ 410	11,589 \$ 31,036
Six Months Ended June 30, 2017 Cash flows from investing activities Purchases of property and equipment Proceeds from sale of property and equipment	\$ 224 (597)	\$ 6,534 (2,355)	\$   48 	\$ 6,806 (2,952)
Noncash investing and financing activities Property and equipment acquired with debt or capital lease obligations Gross capital expenditures	2,541 \$ 2,168	2,598 \$ 6,777	\$ 48	5,139 \$ 8,993

Financing Activities. Cash flows from financing activities decreased from \$68.5 million provided by financing activities for the six months ended June 30, 2017 to \$57.6 million provided by financing activities for the six months ended June, 2018. This decrease was primarily a result of net debt repayments and stock dividends. Cash flows from financing activities for the six months ended June 30, 2018 included \$4.6 million net repayments on the line of credit, net repayments of \$19.3 million of long-term debt and \$2.5 million paid for Series A Preferred Stock dividends. These amounts were offset by \$84.6 million of proceeds from the February 2018 offering of common stock.

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Material Debt

Overview

As of June 30, 2018, the Company had the following material debt:

• the Term Loan Facility and the ABL Facility;

- · secured equipment loans and capital lease agreements; and
- $\cdot \,$  bank mortgage secured by real estate

The amounts outstanding under such agreements were as follows as of June 30, 2018 (in thousands):

Term Loan Facility	\$ 495,970
Mortgages	3,551
Equipment term loans and capital leases	132,710
Total long-term debt and capital leases	632,231
Less: current portion	(48,022)
Long-term debt and capital leases, less current portion	\$ 584,209

See Note 10 of Notes to Consolidated Financial Statements for information regarding the Company's material debt.

#### **Off-Balance Sheet Arrangements**

The Company's financial condition, results of operations, liquidity, capital expenditures and capital resources are not materially affected by off-balance sheet transactions. The Company had stand-by letters of credit in the amount of \$10.6 million at June 30, 2018. The letters of credit provide collateral primarily for liability insurance claims. Also, the Company leases certain revenue equipment, terminals and office building facilities under non-cancelable operating leases. The Company's rent expense under these leases for the six months ended June 30, 2018 was approximately \$14.7 million.

At June 30, 2018, there were 17,520,329 shares of common stock issuable upon exercise of outstanding warrants.

Critical Accounting Policies

The Company's significant accounting policies are described in Note 1 of Notes to Consolidated Financial Statements in the Company's Current Report on Form 10-K filed on March 16, 2018. The Company considers certain of these accounting policies to be "critical" to the portrayal of the Company's financial position and results of operations, as they require the application of significant judgment by management. As a result, they are subject to an inherent degree of uncertainty. The Company identifies and discusses these "critical" accounting policies in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of the Company's Current report on Form 10-K filed on March 16, 2018. Management bases its estimates and judgments on historical experience and on various other factors that management believes to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. On an ongoing basis, management evaluates its estimates and judgments, including those considered "critical." Management has discussed the development, selection and evaluation of accounting estimates, including those deemed "critical," and the associated disclosures in this Quarterly Report on Form 10-Q with the Audit Committee of the Company's board of directors.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in the Company's market risk since December 31, 2017. For further information on the Company's market risk, refer to "Item 7A. Quantitative and Qualitative Disclosures About Market Risk" in the Company's Current Report on Form 10-K filed March 16, 2018.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Disclosure controls and procedures are designed to ensure that information required to be disclosed in the Company's reports filed or submitted under the Securities Exchange Act of 1934, as amended (the Exchange Act) is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures are designed, without limitation, to ensure that information required to be disclosed in company reports filed or submitted under the Exchange Act is accumulated and communicated to management, including the Company's Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

As of the end of the period covered by this Form 10-Q, the Company's management carried out an evaluation, under the supervision and with the participation of the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) of the Exchange Act). Based on their evaluation, the CEO and CFO concluded that, due to a material weakness in our internal control over financial reporting as described below, our disclosure controls and procedures are not effective at a level that provides reasonable assurance as of the last day of the period covered by this report.

#### Income Taxes

A material weakness over the income tax process was identified during the quarter ended June 30, 2018. We have determined that the design and operation of the controls over our income tax accounting process specifically related to identifying and recording deferred tax liabilities on the final amounts allocated to intangible assets acquired in business combinations were ineffective. Accordingly, there is a reasonable possibility that a material misstatement will not be prevented or detected on a timely basis.

**Remediation Plan** 

We are committed to remediating the control deficiency that gave rise to the material weakness described above. Management is responsible for implementing changes and improvements to internal control over financial reporting and for remediating the control deficiency that gave rise to the material weakness.

With oversight from the Audit Committee, we will take significant steps to remediate our internal control deficiency in income taxes by enhancing our controls to ensure proper communication when purchase accounting is finalized. Our efforts will consist primarily in strengthening our tax organization and designing controls related to the components of our income tax process to enhance our management review controls over income taxes.

Some of the key remediation actions will include:

• Reviewing our income tax processes and controls and enhancing the overall design and procedures performed upon the completion of final purchase accounting related to intangible assets in calculating the deferred tax liability for purchase accounting on an interim and annual basis

• Re-designing our management review controls and enhancing the precision of review around the key income tax areas relating to finalizing purchase accounting

To complete the remediation, we plan, with oversight from the Audit Committee, to continue to:

• Evaluate the sufficiency of our income tax resources and personnel to determine whether additional resources are needed

• Evaluate whether further enhancements are needed to the design of our income tax procedures and controls

• Demonstrate consistent operating effectiveness of our management review controls over income taxes over a number of quarterly periods

The material weakness will not be considered remediated until the applicable remedial controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively. We expect that the remediation of this material weakness will be completed prior to the end of fiscal year 2018.

Except as noted above, there has been no change in the Company's internal control over financial reporting as of June 30, 2018, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

### PART II. OTHER INFORMATION

Item 1. Legal Proceedings

The Company is involved in litigation and claims primarily arising in the normal course of business, which include claims for personal injury or property damage incurred in the transportation of freight. Based on its knowledge of the facts and, in certain cases, advice of outside counsel, the Company believes the resolution of claims and pending litigation will not have a material adverse effect on the Company's financial position, results of operations or cash flows.

Item 1A. Risk Factors

There have been no material changes in the risks facing the Company as described in the Company's Current Report on Form 10-K filed on March 16, 2018.

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Item 6. Exhibits

# EXHIBIT INDEX

### Exhibit No. Exhibit

- 3.1 <u>Second Amended and Restated Certificate of Incorporation (incorporated by reference to Exhibit 3.1 to the</u> <u>Current Report on Form 8-K filed by the registrant on March 3, 2017).</u>
- 3.2 <u>By-Laws (incorporated by reference to Exhibit 3.1 to the Current Report on Form 8-K filed by the registrant on May 25, 2018).</u>
- 10.1\* Third Amendment to Fifth Amended and Restated Revolving Credit and Security Agreement, dated as of June 15, 2018, by and among Daseke, Inc., Daseke Companies, Inc., each of its subsidiaries party thereto as borrowers, the financial institutions party thereto, as lenders, and PNC Bank, National Association, as agent.
- 10.2\* Employment Agreement, by and between Daseke, Inc. and Bharat Mahajan.
- 31.1\* Chief Executive Officer certification under Section 302 of Sarbanes-Oxley Act of 2002.
- 31.2\* Chief Financial Officer certification under Section 302 of Sarbanes-Oxley Act of 2002.
- 32.1\*\* Chief Executive Officer certification under Section 906 of Sarbanes-Oxley Act of 2002.
- 32.2\*\* Chief Financial Officer certification under Section 906 of Sarbanes-Oxley Act of 2002.
- 101.INS\* XBRL Instance Document.
- 101.SCH\* XBRL Taxonomy Extension Schema Document.
- 101.CAL\* XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.DEF\* XBRL Taxonomy Extension Definition Linkbase Document.
- 101.LAB\* XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE\* XBRL Taxonomy Extension Presentation Linkbase Document.

- \* Filed herewith.
- \*\* Furnished herewith.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: August 9, 2018 DASEKE, INC.

By:	/s/ R. Scott Wheeler
Name:	R. Scott Wheeler
Title:	Director, President and Chief Financial Officer
	(On behalf of the Registrant and as the Registrant's Principal
	Financial
	Officer)