America's Suppliers, Inc.
Form 10-Q
May 14, 2010
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)
x

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: March 31, 2010
Or

## TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 0-27012
AMERICA'S SUPPLIERS, INC.

## (Exact name of small business issuer as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

7575 E. Redfield Road

Suite 201
Scottsdale, AZ
(Address of principal executive offices)

27-1445090
(I.R.S. Employer Identification No.)

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer *
Accelerated filer ${ }^{*}$
Non-accelerated filer "
Smaller reporting company x
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes "No x

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 12,925,348 shares of common stock as of May 11, 2010.

## AMERICA’S SUPPLIERS, INC.

## Table of Contents

Page
PART I - FINANCIAL INFORMATION ..... 1
Item 1. Financial Statements: ..... 2
Consolidated Balance Sheets (unaudited) ..... 2
Consolidated Statements of Operations (unaudited) ..... 3
Consolidated Statements of Cash Flows (unaudited) ..... 4
Notes to Consolidated Financial Statements (unaudited) ..... 5
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 12
Item 3. Quantitative and Qualitative Disclosure About Market Risk ..... 18
Item 4T. Controls and Procedures ..... 18
PART II - OTHER INFORMATION ..... 18
Item 1. Legal Proceedings ..... 18
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 19
Item 3. Defaults Upon Senior Securities ..... 19
Item 4. (Removed and Reserved) ..... 19
Item 5. Other Information ..... 19
Item 6. Exhibits ..... 20
SIGNATURES ..... 21
ii

## PART I - FINANCIAL INFORMATION

## Forward-Looking Information

Unless otherwise indicated, the terms "America's Suppliers," "ASI," "Insignia Solutions plc," "Insignia," the "Company," "w and "our" refer to America's Suppliers, Inc. and its subsidiaries. In this Quarterly Report on Form 10-Q, we may make certain forward-looking statements, including statements regarding our plans, strategies, objectives, expectations, intentions and resources that are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. We do not undertake to update, revise or correct any of the forward-looking information. The following discussion should also be read in conjunction with the audited consolidated financial statements and the notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2009.

The statements contained in this Quarterly Report on Form 10-Q that are not historical fact are forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995), within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The forward-looking statements contained herein are based on current expectations that involve a number of risks and uncertainties. These statements can be identified by the use of forward-looking terminology such as "believes," "expects," "may," "will," "should," "intend," "plan," "could," "is likely," or "anticipates," or the negative thereof or othe thereon or comparable terminology, or by discussions of strategy that involve risks and uncertainties. The Company wishes to caution the reader that these forward-looking statements are not historical facts but only predictions. No assurances can be given that the future results indicated, whether expressed or implied, will be achieved. While sometimes presented with numerical specificity, these projections and other forward-looking statements are based upon a variety of assumptions relating to the business of the Company, which, although considered reasonable by the Company, may not be realized. Because of the number and range of assumptions underlying the Company's projections and forward-looking statements, many of which are subject to significant uncertainties and contingencies that are beyond the reasonable control of the Company, some of the assumptions inevitably will not materialize, and unanticipated events and circumstances may occur subsequent to the date of this report. These forward-looking statements are based on current expectations and the Company assumes no obligation to update this information. Therefore, the actual experience of the Company and the results achieved during the period covered by any particular projections or forward-looking statements may differ substantially from those projected. Consequently, the inclusion of projections and other forward-looking statements should not be regarded as a representation by the Company or any other person that these estimates and projections will be realized, and actual results may vary materially. There can be no assurance that any of these expectations will be realized or that any of the forward-looking statements contained herein will prove to be accurate.

Item 1. Financial Statements.
AMERICA'S SUPPLIERS, INC.

## CONSOLIDATED BALANCE SHEETS

(unaudited)

|  | $\begin{gathered} \text { March 31, } \\ 2010 \end{gathered}$ | $\begin{gathered} \text { December } \\ 31, \\ 2009 \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Cash and cash equivalents | \$ 150,520 | \$ 78,095 |
| Certificates of deposit | 500,000 | 785,000 |
| Accounts receivable, net | 125,012 | 68,107 |
| Prepaid expenses and other current assets | 60,123 | 75,129 |
| Total current assets | 835,655 | 1,006,331 |
| Property and equipment, net | 305,931 | 274,351 |
| Investment in Business Calcium | 69,545 | - |
| Deposits and other assets | 32,254 | 32,251 |
| Total assets | \$ 1,243,385 | \$ 1,312,933 |

## Liabilities and Deficit

| Accounts payable | $\$ 1,067,832$ | $\$ 1,037,780$ |
| :--- | ---: | ---: |
| Accrued expenses | 490,516 | 614,831 |
| Deferred revenue | 10,832 | 16,243 |
| Other liabilities | 5,466 | 5,815 |
| Total current liabilities | $1,574,646$ | $1,674,669$ |

ASI shareholders' deficit:
Preferred shares, $\$ 0.001$ par value, $1,000,000$ shares authorized, no shares outstanding at
March 31, 2010 and December 31, 2009
Ordinary shares, $\$ 0.001$ par value, $50,000,000$ shares authorized, $12,925,348$ shares

| outstanding at March 31, 2010 and December 31, 2009, respectively | 12,925 | 12,925 |
| :--- | ---: | ---: |

Additional paid in capital $\quad 6,577,173 \quad 6,574,345$
Accumulated deficit $\quad(6,926,755) \quad(6,949,006)$
Total ASI shareholders' deficit $\quad(336,657)$
Noncontrolling interest 5,396
Total deficit $\quad(331,261) \quad(361,736)$
Total liabilities and deficit
\$ 1,243,385 \$ 1,312,933

See accompanying notes to unaudited consolidated financial statements.

2

## AMERICA'S SUPPLIERS, INC. Consolidated Statements of Operations (unaudited)

|  | Three Months Ended March 31,$2010 \quad 2009$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net revenues | \$ | 3,199,464 | \$ | 2,574,545 |
| Advertising revenue |  | 42,088 |  | 45,154 |
| Cost of goods sold |  | 2,149,600 |  | 1,700,279 |
| Gross profit |  | 1,091,952 |  | 919,420 |
| Operating expenses: |  |  |  |  |
| Sales and marketing |  | 609,043 |  | 563,664 |
| General and administrative |  | 458,343 |  | 496,633 |
| Total operating expenses |  | 1,067,386 |  | 1,060,297 |
| Operating income (loss): |  | 24,566 |  | $(140,877)$ |
| Other income (expense): |  |  |  |  |
| Loss from equity investment |  | $(7,459)$ |  | - |
| Mark to market gains on liability for unauthorized shares |  | - |  | 3,036 |
| Other revenue |  | 1,353 |  | 35,789 |
| Total other income |  | $(6,106)$ |  | 38,825 |
| Net income (loss) |  | 18,460 |  | $(102,052)$ |
| Less: net loss attributable to noncontrolling interest |  | $(3,791)$ |  | - |
| Net income (loss) attributable to America's Suppliers, Inc. | \$ | 22,251 | \$ | $(102,052)$ |
| Net income (loss) per share: |  |  |  |  |
| Basic | \$ | - | \$ | (0.01) |
| Diluted | \$ | - | \$ | (0.01) |
| Weighted average common shares outstanding |  |  |  |  |
| Basic |  | 12,925,348 |  | 12,784,898 |
| Diluted |  | 12,925,348 |  | 12,784,898 |

See accompanying notes to unaudited consolidated financial statements.

3

## AMERICA'S SUPPLIERS, INC. <br> Consolidated Statements of Cash Flows (unaudited)

|  | Three Months Ended March 31$2010 \quad 2009$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income (loss) | \$ | 22,251 | \$ | $(102,052)$ |
| Adjustments to reconcile net loss to net cash used in operating activities: |  |  |  |  |
| Loss from equity investment |  | 7,459 |  | - |
| Mark to market gains /losses on liability for unauthorized shares |  | - |  | $(3,036)$ |
| Loss attributable to noncontrolling interest |  | $(3,791)$ |  | - |
| Depreciation and amortization |  | 18,941 |  | 12,822 |
| Bad debt expense |  | 16 |  | 813 |
| Stock-based compensation |  | 2,828 |  | 24,717 |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(56,921)$ |  | 33,225 |
| Prepaid and other current assets |  | 15,006 |  | $(5,252)$ |
| Deposits and other assets |  | (3) |  | 10,000 |
| Accounts payable |  | 30,052 |  | 34,775 |
| Accrued expenses |  | $(124,315)$ |  | $(389,612)$ |
| Deferred revenue |  | $(5,411)$ |  | 13,293 |
| Other liabilities |  | (349) |  | 1,250 |
| Net cash used in operating activities |  | $(94,237)$ |  | $(369,057)$ |
|  |  |  |  |  |
| Cash flows from investing activities: |  |  |  |  |
| Maturities (purchases) of certificates of deposits |  | 285,000 |  | 407,869 |
| Investment in Business Calcium |  | $(67,817)$ |  | - |
| Purchases of equipment and website development costs |  | $(50,521)$ |  | $(26,713)$ |
| Net cash provided by investing activities |  | 166,662 |  | 381,156 |
|  |  |  |  |  |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from line of credit |  | - |  | 150,000 |
| Shares repurchased from converted debtholders |  | - |  | $(65,212)$ |
| Net cash (used in) provided by financing activities |  | - |  | 84,788 |
| Change in cash and cash equivalents |  | 72,425 |  | 96,887 |
|  |  |  |  |  |
| Cash and cash equivalents, beginning of period |  | 78,095 |  | 20,836 |
|  |  |  |  |  |
| Cash and cash equivalents, end of period | \$ | 150,520 | \$ | 117,723 |
|  |  |  |  |  |
| Supplemental cash flow disclosures: |  |  |  |  |
| Reclassification for liability associated with unauthorized, unissued shares to be issued | \$ | - | \$ | $(24,717)$ |
| Cash paid for interest | \$ | - | \$ | - |

See accompanying notes to unaudited consolidated financial statements.

AMERICA'S SUPPLIERS, INC.<br>Notes to the Consolidated Financial Statements (unaudited)

Note 1: Organization and Basis of Presentation

## Background

On December 14, 2009, America's Suppliers, Inc., a Delaware corporation ("ASI" or the "Company"), became the holding company of Insignia Solutions plc, a public limited company incorporated in England and Wales ("Insignia"), pursuant to a scheme of arrangement under Section 897 of the UK Companies Act of 2006 that was approved by the Insignia stockholders on November 30, 2009 and the High Court of Justice in England and Wales on December 14, 2009 (the "Scheme of Arrangement"). Pursuant to the Scheme of Arrangement, every ordinary share, 1 pence par value per share, of Insignia (the "Ordinary Shares") was exchanged and cancelled at a ratio of ten Ordinary Shares for one share of common stock, $\$ 0.001$ par value per share (the "Common Stock"), of ASI (the "Exchange Ratio"). All data for common stock, options and warrants have been adjusted to reflect the one-for-ten reverse split for all periods presented. In addition, all common stock prices and per share data for all periods presented have been adjusted to reflect the one-for-ten reverse stock split. Insignia is now a wholly-owned subsidiary of ASI. The securities issued in the transaction were issued in reliance on an exemption from the registration requirements of the Securities Act of 1933, as amended, pursuant to Section 3(a)(10) promulgated thereunder.

DollarDays International, Inc. ("DDI Inc.), our wholly owned subsidiary, is an Internet based wholesaler of general merchandise to small independent resellers through its website www.DollarDays.com. Orders are placed by customers through the website where, upon successful payment, the merchandise is shipped directly from the vendors' warehouses.

## Basis of Presentation

In the opinion of management, the accompanying unaudited consolidated financial statements include all adjustments, consisting of only normal recurring accruals, necessary for a fair statement of financial position, results of operations, and cash flows. The information included in this Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements and the accompanying notes included in our Annual Report on Form 10-K for the year ended December 31, 2009. The accounting policies are described in the "Notes to the Consolidated Financial Statements" in the 2009 Annual Report on Form 10-K and updated, as necessary, in this Form 10-Q. The year end consolidated balance sheet data presented for comparative purposes was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States. The results of operations for the three months ended March 31, 2010 are not necessarily indicative of the operating results for the full year or for any other subsequent interim period.

In the fourth quarter of fiscal 2009, the Company conducted a 1 for 10 reverse stock split. All share and per share amounts have been retroactively restated to reflect this change.

Certain reclassifications have been made to prior period reported amounts to conform to current year presentation.
Noncontrolling Interest and Investment in Business Calcium
In December 2009, the Company entered into a series of agreements to develop WowMyUniverse.com, Inc. ("Wow"), a retail online business to sell directly to consumers, and Business Calcium, Inc. ("Business Calcium"), a website-development company. Under these agreements, the Company is obligated to pay an aggregate of $\$ 260,000$
beginning in January 2010 in exchange for a $25 \%$ equity interest in Business Calcium and a $90 \%$ interest in Wow. These entities are each newly formed and had no assets or liabilities as of the date of the agreements. An aggregate of $\$ 135,000$ has been paid as of March 31, 2010.

5

As part of these agreements, Business Calcium owns the remaining $10 \%$ interest in Wow. Business Calcium has a put option which, if exercised, would require the Company to repurchase this $10 \%$ interest in Wow in exchange for a cash payment equal to 5.7 times Wow's trailing twelve month EBITDA. This put option is exerciseable in December 2011. At March 31, 2010, the Company has assigned a fair value of $\$ 0$ to this instrument based on the current operating performance of Wow.

The Company has accounted for its investment in Business Calcium using the equity method of accounting for investments. The Company contributed an aggregate of $\$ 77,004$ for its investment in Business Calcium (which includes $\$ 9,187$ that Business Calcium's invested in Wow for its $10 \%$ ownership stake). Because the other shareholder is not obligated to contribute any funding to Business Calcium, the Company had a difference between its investment and its proportionate interest in the net assets of Business Calcium of $\$ 57,753$ which is accounted for as equity-method goodwill and carried as part of the investment in Business Calcium on the accompanying consolidated balance sheet at March 31, 2010. At March 31, 2010, Business Calcium had assets of $\$ 37,981$, consisting of $\$ 28,879$ of cash and $\$ 9,102$ of equipment.

The Company is accounting for Wow as a consolidated subsidiary and is reflecting Business Calcium's ownership interest in Wow as a noncontrolling interest in the accompanying consolidated financial statements as of and for the three months ended March 31, 2010. During the three months ended March 31, 2010, Wow incurred net operating losses of $\$ 37,907$, which reflect operating activities which began in January 2010. No revenues were generated by Wow during the three months ended March 31, 2010. At March 31, 2010, Wow had assets of $\$ 53,963$ consisting of $\$ 5,000$ of cash and $\$ 48,963$ of capitalized website development costs which are included as part of the consolidated balance sheets. At March 31, 2010, the noncontrolling interest balance was $\$ 5,396$ which consisted of $\$ 9,187$ of the original $10 \%$ investment from Business Calcium and partially offset by an allocated loss of $\$ 3,791$ from Wow's operation to Business Calcium for the three months ended March 31, 2010.

## Note 2: Going Concern

The accompanying unaudited consolidated financial statements have been prepared assuming the Company will continue as a going concern, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. The Company has a recent history of operating losses and negative operating cash flows. These factors raise substantial doubt about the Company's ability to continue as a going concern. The consolidated financial statements do not include any adjustments that might result from this uncertainty.

The Company intends to generate operating cash flows through the growth of its existing business, the improvement of operating margins and by growth through acquisitions. Although there can be no assurance, management believes that such measures will provide it with enough liquidity to operate its current business and continue as a going concern in the short term.

Note 3: Property and Equipment
The following table sets forth information with respect to property and equipment at March 31, 2010:

|  |  | $\operatorname{arch} 31,$ $2010$ | $\begin{gathered} \text { December 31, } \\ 2009 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Software and website development costs | \$ | 276,605 | \$ | 227,709 |
| Computer equipment |  | 152,789 |  | 151,162 |
| Leasehold improvements |  | 36,890 |  | 36,890 |
|  |  | 466,284 |  | 415,761 |
| Less: accumulated depreciation and amortization |  | $(160,353)$ |  | $(141,410)$ |
|  | \$ | 305,931 | \$ | 274,351 |

7

## Note 4: Line of Credit

The Company has a $\$ 150,000$ revolving line of credit with a financial institution. At March 31, 2010 and December 31,2009 , the balance outstanding on the line of credit was $\$ 0$. Interest payments are due monthly at an annual rate of $6 \%$. The line of credit has no stated maturity date.

Note 5: Commitments and Contingencies

## Litigation

From time to time, the Company is party to certain legal proceedings incidental to the conduct of its business. Management believes that the outcome of pending legal proceedings will not, either individually or in the aggregate, have a material adverse effect on its business, financial position, and results of operations, cash flows or liquidity.

Operating Leases
We lease certain offices, facilities, and equipment under non-cancellable operating leases expiring at various dates through 2013. The Company has the following future commitments under non-cancelable operating leases as of March 31, 2010.

| 2010 | 221,318 |
| :---: | ---: |
| 2011 | 275,552 |
| 2012 | 166,228 |
| 2013 | 88,684 |
| 2014 | - |
| Thereafter | - |
| Total $\$$ | 751,782 |

## Other Commitments

At March 31, 2010, the Company owed an aggregate of $\$ 125,000$ under the agreements to acquire Wow and Business Calcium described in Note 1. The Company also has an obligation to repurchase Business Calcium's interest in Wow in December 2011 subject to the exercise of a put option held by Business Calcium as described in Note 1.

## Note 6: Common Stock

Prior to December 14, 2009, the Company's stockholders held American Depositary Shares ("ADSs"), each representing one ordinary share of 1 pence (UK) nominal value. On December 14, 2009, ASI became the holding company of Insignia pursuant to a scheme of arrangement under Section 897 of the UK Companies Act of 2006 that was approved by the Insignia stockholders on November 30, 2009 and the High Court of Justice in England and Wales on December 14, 2009. Pursuant to the Scheme of Arrangement, every Ordinary Share of Insignia was exchanged and cancelled at a ratio of ten Ordinary Shares for one share of Common Stock of ASI. As a result of the Scheme of Arrangement, the ASI shares are now quoted on the Over-the-Counter Bulletin Board (the "OTCBB") under the trading symbol "AASL", and the Insignia ADSs were cancelled on the Pink Sheets. All outstanding share amounts in this Report on Form 10-Q have been restated to reflect the exchange.

Note 7: Stock Options

The Company has historically granted stock options to certain vendors and employees as well as in connection with certain financing transactions. There have been no grants under the Company's stock option plans since 2006.

8

All stock compensation expense related to outstanding options has been recognized prior to December 31, 2008. The Company has a total of 523,505 options outstanding as of March 31, 2010, which have no intrinsic value as of that date.

The following table summarizes the Company's stock option activity:

|  | Number of Units | Weighted- <br> Average <br> Exercise Pric |  | Weighted- <br> Average <br> Remaining Contractual Term <br> (in years) |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at December 31, 2009 | 574,776 | \$ | 2.28 |  |
| Grants | - |  | - |  |
| Forfeitures | $(51,271)$ |  | 5.17 |  |
| Exercises | - |  | - |  |
|  |  |  |  |  |
| Outstanding at March 31, 2010 | 523,505 | \$ | 2.00 | 2.0 |
| Exerciseable at March 31, 2010 | 523,505 | \$ | 2.00 | 2.0 |

Note 8: Warrants
The following table summarizes warrant activity for the three months ended March 31, 2010:


Note 9: Restricted Stock
On February 25, 2009, the Company granted of an aggregate of $1,475,636$ common shares with a fair value of $\$ 47,220$ vesting as follows:

20\% vest immediately.

- $20 \%$ of shares granted vest on or after February 25,2010 if price per share equals or exceeds $\$ 0.60$ and trading volume is at least 5,000 shares per day for 25 of 30 consecutive days in a trading period.
- $30 \%$ of shares granted vest on or after February 25,2011 if price per share equals or exceeds $\$ 1.00$ and trading volume is at least 5,000 shares per day for 25 of 30 consecutive days in a trading period.
$\bullet 30 \%$ of shares granted vest on or after February 25, 2012 if price per share equals or exceeds $\$ 1.50$ and trading volume is at least 5,000 shares per day for 25 of 30 consecutive days in a trading period

At March 31, 2010 and 2009, the Company included 295,127 and 295,127 shares, respectively, as outstanding in connection with the grants described above and recognized stock based compensation of $\$ 2,828$ and $\$ 24,717$ for the three months then ended based on the vesting schedule and requisite service period. A total of 295,127 of such shares were not issued on the first anniversary, February 25, 2010, since the requirements for grant were not achieved. These shares will vest in the future to the extent that such performance conditions are met.

## Note 10: Recently Adopted Accounting Pronouncements

In January 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2010-06, Improving Disclosures about Fair Value Measurements (ASU 2010-06). This update provides amendments to Subtopic 820-10 and requires new disclosures for 1) significant transfers in and out of Level 1 and Level 2 and the reasons for such transfers and 2) activity in Level 3 fair value measurements to show separate information about purchases, sales, issuances and settlements. In addition, this update amends Subtopic 820-10 to clarify existing disclosures around the disaggregation level of fair value measurements and disclosures for the valuation techniques and inputs utilized (for Level 2 and Level 3 fair value measurements). The provisions in ASU 2010-06 are applicable to interim and annual reporting periods beginning subsequent to December 15, 2009, with the exception of Level 3 disclosures of purchases, sales, issuances and settlements, which will be required in reporting periods beginning after December 15, 2010. The adoption of ASU 2010-06 did not impact the Company's operating results, financial position or cash flows.

In February 2010, FASB issued ASU No. 2010-09, Amendments to Certain Recognition and Disclosure Requirements (ASU 2010-09). This update amends Subtopic 855-10 and gives a definition to SEC filer, and requires SEC filers to assess for subsequent events through the issuance date of the financial statements. This amendment states that an SEC filer is not required to disclose the date through which subsequent events have been evaluated for a reporting period. ASU 2010-09 becomes effective upon issuance of the final update. The Company adopted the provisions of ASU 2010-09 for the period ended March 31, 2010.

In April 2010, the FASB issued ASU No. 2010-12, Accounting for Certain Tax Effects of the 2010 Health Care Reform Acts (ASU 2010-12). This update clarifies questions surrounding the accounting implications of the different signing dates of the Health Care and Education Reconciliation Act (signed March 30, 2010) and the Patient Protection and Affordable Care Act (signed March 23, 2010). ASU 2010-12 states that the FASB and the Office of the Chief Accountant at the SEC would not be opposed to view the two Acts together for accounting purposes. The Company is currently assessing the impact, if any, the adoption of ASU 2010-12 will have on the Company's disclosures, operating results, financial position and cash flows.

Note 11: Net Income (Loss) Per Share
Basic income (loss) per share is computed based on the weighted average number of common shares outstanding and excludes any potential dilution. Diluted loss per share reflects potential dilution from the exercise or conversion of securities into common stock. The effects of certain stock options and warrants are excluded from the determination of the weighted average common shares outstanding for diluted income per share in each of the periods presented as the effects were antidilutive, as the exercise price for the outstanding instruments exceeded the average market price for the Company's common stock.

The following potentially dilutive securities were excluded from the computation of diluted net income (loss) per share because their effect would have been anti-dilutive:

|  | Three Months Ended March 31, |  |
| :--- | ---: | ---: |
|  | 2010 | 2009 |
|  |  |  |
| Stock options | 523,505 | 581,526 |
| Warrants | $1,574,865$ | $1,707,447$ |

An aggregate of $1,180,509$ shares of unvested restricted stock were excluded from the computation of diluted earnings per share as these shares are subject to market performance conditions that were not met as of March 31, 2010.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.
The following discussion and analysis provides information that management believes is relevant for an assessment and understanding of our results of operations and financial condition. The following selected financial information is derived from our historical financial statements and should be read in conjunction with such financial statements and notes thereto set forth elsewhere herein and the "Forward-Looking Statements" explanation included herein. This information should also be read in conjunction with our audited historical consolidated financial statements which are included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009, filed with the Securities and Exchange Commission on March 31, 2010.

## Overview

We develop software programs that allow us to provide general merchandise for resale to businesses through our website at www.DollarDays.com. We have been recognized as a leader in the Internet wholesale market of discounted merchandise by a leading business periodical and trade associations. Our objective is to provide a one-stop discount shopping destination for general merchandise to smaller distributors, retailers and non-profits nationwide seeking single and small cased-sized lots at bulk prices. We launched our first website in October 2001. The site offers customers an opportunity to shop for bargains conveniently, while offering our suppliers an alternative sales channel. We believe our website offers a unique benefit to smaller businesses in that they are able to purchase goods from wholesalers and importers in single and small case lots, with no minimum purchase requirements at discounted prices. We believe the prevailing reason our business has been able to obtain bulk pricing for single case lots is our ability to reach smaller distributors, retailers and non-profits that most general merchandise suppliers cannot economically reach. We provide all the logistics and customer support to serve this sales channel and grow our customer base.

We continually add new, limited inventory products to our website in order to create an atmosphere that encourages customers to visit frequently and purchase products before the inventory sells out. Through our Internet catalog, we offer approximately 25,000 products, including up to 10,000 closeout items at further discounted prices. Closeout merchandise is typically available in inconsistent quantities and prices.

We accept orders, either online or via telephone sales staff, collect payment in the form of credit or debit card, PayPal or similar means, and coordinate with manufacturers, importers and close-out specialists regarding delivery particulars. PayPal refers to the online payment platform located at www.paypal.com and its localized counterparts. Our proprietary software and service procedures allow us to sell merchandise to a single customer, and bill as a singer order, items purchased and delivered from multiple suppliers. We do not take possession of inventory, but we are responsible for processing customer claims and returns.

Our website has a registered base of approximately 1.5 million small businesses and receives approximately 2 million monthly page views. We receive an average of approximately 3,000 orders per month. Our target audience is smaller businesses.

America's Suppliers, Inc. becomes Parent of Insignia Solutions plc
On December 14, 2009, ASI became the holding company of Insignia pursuant to a Scheme of Arrangement under Section 897 of the UK Companies Act of 2006 that was approved by the Insignia stockholders on November 30, 2009 and the High Court of Justice in England and Wales on December 14, 2009. Pursuant to the Scheme of Arrangement, every Ordinary Share of Insignia was exchanged at a ratio of ten Ordinary Shares for one share of Common Stock of ASI. All outstanding Insignia options and warrants were assumed by ASI, adjusted as per the Exchange Ratio, and such options and warrants are now exercisable for shares of ASI common stock. Insignia is now a wholly-owned
subsidiary of ASI. The securities issued in the transaction were issued in reliance on an exemption from the registration requirements of the Securities Act of 1933, as amended, pursuant to Section 3(a)(10) promulgated thereunder.

12

## New Business Ventures

In December 2009, we entered into a series of agreements to develop WowMyUniverse.com, Inc. ("Wow"), a retail online business to sell directly to consumers, and Business Calcium, Inc. ("Business Calcium"), a website development company. Under these agreements, we are obligated to pay an aggregate of $\$ 260,000$ beginning in January 2010 in exchange for a $25 \%$ equity interest in Business Calcium and a $90 \%$ interest in Wow. An aggregate of $\$ 135,000$ has been paid as of March 31, 2010.

As part of these agreements, Business Calcium owns the remaining $10 \%$ interest in Wow. Business Calcium has a put option which, if exercised, would require us to repurchase this $10 \%$ interest in Wow in exchange for a cash payment equal to 5.7 times Wow's trailing twelve month EBITDA. This put option is exercisable at December 2011. At March 31,2010 , we assigned a fair value of $\$ 0$ to this instrument based on the current operating performance of Wow.

During the three months ended March 31, 2010, Business Calcium and Wow incurred net operating losses of \$29,837 and $\$ 37,907$, respectively, as these entities are in the development stage and have yet to generate revenues. Business Calcium is accounted for as an equity-method investment and our proportionate share of their losses were $\$ 7,459$ which is reflected in other income (expense) in the accompanying consolidated income statement. Wow is accounted for as a consolidated subsidiary, and the noncontrolling interest in Wow's losses were $\$ 3,791$ for the three months ended March 31, 2010.

## Results of Operations

## Net Revenues

| Three months ended <br> March 31, | Net <br> Revenues | Change from <br> Prior Year | Percent Change <br> from Prior Year |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | $\$$ | $3,199,464$ | $\$$ | 624,919 |

Net revenues increased for three months ended March 31, 2010 as compared to the three months ended March 31, 2009, as a result of our continuing marketing efforts and increased business development programs. Factors that influence future revenue growth include general economic conditions, our ability to attract vendors that offer compelling products and the impact of our marketing activities.

## Advertising Revenue

| Three months ended <br> March 31, | Advertising Revenue | Change from <br> Prior Year | Percent Change <br> from Prior Year |  |
| :---: | :--- | ---: | ---: | ---: |
| 2010 | $\$$ | 42,088 | $\$$ | $(3,066)$ |

Advertising revenue decreased during the three months ended March 31, 2010 as compared to the three months ended March 31, 2009 due to a decline in the number of advertisers on our site.

Cost of Goods Sold

| Three months ended <br> March 31, | Cost of Goods Sold | Change from <br> Prior Year | Percent Change <br> from Prior Year |  |
| :---: | :---: | ---: | ---: | ---: |
| 2010 | $\$$ | $2,149,600$ | $\$$ | 449,321 |

Cost of goods sold increased during the three months ended March 31, 2010 as compared to the three months ended March 31, 2009, due primarily to the increase in net revenues as discussed above. Factors which may influence the cost of goods sold include our general sales volumes, negotiated terms with vendors and general economic conditions.

## Sales and Marketing

| Three months ended <br> March 31, | Sales and Marketing | Change from <br> Prior Year | Percent Change <br> from Prior Year |  |
| :---: | :--- | ---: | ---: | ---: |
| 2010 | $\$$ | 609,043 | $\$$ | 45,379 |

Sales and marketing expenses include fees for attracting users to our site, including search engine optimization, telemarketing and other marketing efforts as well as promotional activities to increase sales by end users. Sales and marketing expenses increased in the three months ended March 31, 2010 as compared to the three months ended March 31, 2009 due to increased efforts to generate revenues through increased pay-per-click advertising, increased search optimization fees, greater shipping promotions, and increased sales personnel. Additionally, we added new sales associates to drive revenues, which fees are a percentage of the resulting sales.

Factors influencing sales and marketing expenses include strategic decisions with respect to the cost-effectiveness of each of our marketing activities.

General and Administrative

| Three months ended <br> March 31, | General and <br> Administrative | Change from <br> Prior Year | Percent Change <br> from Prior Year |  |
| :---: | ---: | ---: | ---: | ---: |
| 2010 | $\$$ | 458,343 | $\$$ | $(38,290)$ |

General and administrative expenses decreased in the three months ended March 31, 2010 as compared to the three months ended March 31, 2009 due primarily to reduced board fees and cost containment initiatives, partially offset by $\$ 37,907$ of expenses associated with Wow incurred during the three months ended March 31, 2010.

Factors that influence the amount of general and administrative expenses include the amount and extent by which we compensate our consultants, executives and directors with stock-based or other compensation, the rate of growth of our business and the extent to which we outsource or bring certain activities in-house.

## Other Income (Loss)

| Three months ended <br> March 31, | Other Income (Loss) | Change from <br> Prior Year | Percent Change <br> from Prior Year |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | $\$$ | $(6,106) \$$ | $(44,931)$ | $(115.7) \%$ |
| 2009 | $\$$ | 38,825 |  |  |

Other income (loss) for the three months ended March 31, 2010 included $\$ 7,459$ of losses on our investment in Business Calcium, partially offset by $\$ 1,353$ of interest income. Other income (loss) for the three months ended March 31, 2009 consisted of $\$ 3,036$ of mark-to-market gains on our derivative liability for previously unauthorized shares and $\$ 35,789$ of interest income on cash balances and short-term investments and other miscellaneous income.

## Net Income (Loss)

| Three months ended <br> March 31, | Net Income (Loss) | Change from <br> Prior Year | Percent Change <br> from Prior Year |  |
| :---: | ---: | ---: | ---: | ---: |
| 2010 | $\$$ | 22,251 | $\$$ | 124,303 |

Our reduction in our net loss for the three months ended March 31, 2010 as compared to the three months ended March 31, 2009 is attributable to improved operating efficiencies and improved margins, partially offset by losses incurred by our start-up ventures, Wow and Business Calcium, during the three months ended March 31, 2010.

## Liquidity and Capital Resources

Our operating cash outflows were $\$ 94,237$ for the three months ended March 31, 2010, as compared to $\$ 369,057$ for the three months ended March 31, 2009, constituting a decrease of cash used in operations of $\$ 274,820$. The change in net operating cash outflows is attributable to a decrease in net loss of $\$ 124,303$, and a decrease in changes in working capital and other operating assets and liabilities of $\$ 160,380$, partially offset by fewer non-cash charges of \$6,072.

Investing cash inflows for the three months ended March 31, 2010 consisted of $\$ 285,000$ of cash from the sale of short-term investments, partially offset by a net cash outlay of $\$ 67,817$ for our investment in Business Calcium (consisting of an aggregate investment of $\$ 77,004$, of which $\$ 9,187$ was used for Business Calcium's investment in Wow, a consolidated entity) and $\$ 50,521$ of investments in equipment and website development costs to support our business operations and expansion into the consumer marketplace. Investing cash inflows for the three months ended March 31, 2009 consisted of $\$ 407,869$ of cash from the sale of short-term investments, partially offset by $\$ 26,713$ of investments in equipment.

Financing cash outflows were $\$ 0$ for the three months ended March 31, 2010. We had financing inflows of $\$ 84,788$ for the three months ended March 31, 2009 primarily due to proceeds from our line of credit, offset by the repurchase of shares from certain debtholders in the amount of $\$ 65,212$.

Our financial statements have been prepared assuming we will continue as a going concern, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. We have a recent history of operating losses and operating cash outflows. These factors raise substantial doubt about our ability to continue as a going concern. The financial statements do not include any adjustments that might result from this uncertainty.

We intend to generate operating cash flows through the growth of our existing business, the improvement of operating margins and by growth through acquisitions. Although there can be no assurance, management believes such measures will provide enough liquidity to operate our current business and continue as a going concern in the short term.

Off-balance sheet arrangements
We did not have any off-balance sheet arrangements at March 31, 2010.

## Recent Accounting Pronouncements

Readers are directed to Part I, Item I, Note 10 for a detailed discussion of the Recently Adopted Accounting Pronouncements that may be necessary for an understanding of the financial statements as a whole.

Item 3. Quantitative and Qualitative Disclosure About Market Risk
Not applicable
Item 4. Controls and Procedures.
Disclosure controls and procedures are designed with an objective of ensuring that information required to be disclosed in our periodic reports filed with the Securities and Exchange Commission, such as this Quarterly Report on Form 10-Q, is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission. Disclosure controls are also designed with an objective of ensuring that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, in order to allow timely consideration regarding required disclosures.

The evaluation of our disclosure controls by our principal executive officer and principal financial officer included a review of the controls' objectives and design, the operation of the controls, and the effect of the controls on the information presented in this Quarterly Report. Our management, including our principal executive officer and principal financial officer, does not expect that disclosure controls can or will prevent or detect all errors and all fraud, if any. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Also, projections of any evaluation of the disclosure controls and procedures to future periods are subject to the risk that the disclosure controls and procedures may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Based on their review and evaluation as of the end of the period covered by this Quarterly Report, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) are effective as of the end of the period covered by this report. During the period covered by this Quarterly Report, there have not been any changes in our internal control over financial reporting that have materially affected, or that are reasonably likely to materially affect, our internal control over financial reporting.

## Changes In Internal Controls Over Financial Reporting

There have not been any changes in internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) that occurred during the fiscal quarter ending March 31, 2010, that have materially affected, or are reasonably likely to affect, our internal controls over financial reporting.

## PART II - OTHER INFORMATION

Item 1. Legal Proceedings.

None.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.
None.
Item 3. Defaults Upon Senior Securities.
None.
Item 4. Reserved.
Item 5. Other Information.
None.

19

Item 6. Exhibits.
Exhibit
Number
Description
31.1 Certification of Chief Executive Officer Pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act of 1934
31.2 Certification of Chief Financial Officer Pursuant to Rules 13a-14 and 15d-14 of the Securities Exchange Act of 1934
32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

AMERICA'S SUPPLIERS, INC.

| By: | /s/ Peter Engel |
| :--- | :--- |
| Peter Engel |  |
| President, Chairman and Chief |  |
| Executive Officer |  |
| (Principal Executive Officer) |  |
| By: | /s/ Michael Moore <br>  <br> Michael Moore |
|  | (Principal Financial Officer) |

