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GRISTEDES FOODS INC  
Form 10-Q  
May 17, 2004

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended February 29, 2004

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from .....to .....

Commission File Number 1-7013

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GRISTEDE'S FOODS, INC.

-----

(Exact Name of Registrant as Specified in its Charter)

Delaware

-----

(State or Other Jurisdiction of  
Incorporation or Organization)

13-1829183

-----

(I.R.S. Employer  
Identification No.)

823 Eleventh Avenue, New York, New York 10019

-----

(Address of Principal Executive Offices)

(212) 956-5803

-----

(Registrant's Telephone Number, Including Area Code)

N/A

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(Former Name, Former Address and Former Fiscal Year,  
if Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports to be  
filed by Section 13 or 15 (d) of the Securities Exchange Act during the  
preceding 12 months (or for such shorter period that the registrant was required  
to file such reports), and (2) has been subject to such filing requirements for  
the past 90 days.

Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as  
defined in Rule 12b-2 of the Exchange Act).

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Yes  No

At February 27, 2004, registrant had issued and outstanding 19,636,574 shares of common stock.

GRISTEDE'S FOODS, INC.

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Item 1  
Financial Statements

GRISTEDE'S FOODS, INC.  
CONSOLIDATED BALANCE SHEETS

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	(Unaudited) February 29 2004
	-----
ASSETS	
CURRENT ASSETS:	
Cash	\$ 650,22
Accounts receivable - net of allowance for doubtful accounts of \$589,892 at February 29, 2004 and \$572,190 at November 30, 2003	10,312,56
Inventories	47,234,35
Prepaid expenses and other current assets	3,784,46
	-----
Total current assets	61,981,60
	-----
PROPERTY AND EQUIPMENT:	
Furniture, fixtures and equipment	21,767,03
Capitalized equipment leases	36,168,38
Leaseholds and leasehold improvements	65,022,18
	-----
Less accumulated depreciation and amortization	122,957,60 58,444,64
	-----
Net property and equipment	64,512,95
Deposits and other assets	913,23
Other assets	2,236,67
	-----
TOTAL	\$ 129,644,47 =====
LIABILITIES AND STOCKHOLDERS' EQUITY	
CURRENT LIABILITIES:	
Accounts payable, trade	\$ 45,800,63
Accrued payroll, vacation and withholdings	3,274,00
Accrued expenses and other current liabilities	2,775,57
Due to affiliates - trade	584,44
Capitalized lease obligations - current portion	5,143,43
Current portion of long term debt	8,650,54
	-----
Total current liabilities	66,228,62
Long-term debt - noncurrent portion	19,275,00
Due to affiliates	24,018,52
Capitalized lease obligations - noncurrent portion	10,928,70
Deferred rent	6,443,94
	-----
Total liabilities	126,894,79
	-----
COMMITMENTS AND CONTINGENCIES	

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### STOCKHOLDERS' EQUITY:

Preferred stock, \$50 Par, -shares authorized 500,000; none issued	-
Common stock, \$0.02 par value - shares authorized 25,000,000; outstanding 19,636,574 shares at February 29, 2004 and November 30, 2003	392,73
Additional paid-in capital	18,065,30
Retained earnings/ (deficit)	(15,708,35)
	-----
Total stockholders' equity	2,749,67
	-----
 TOTAL	 \$ 129,644,47
	=====

The accompanying notes are an integral part of these financial statements

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GRISTEDE'S FOODS, INC.  
UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS  
FOR THE 13 WEEKS ENDED FEBRUARY 29, 2004 AND MARCH 2, 2003

	13 weeks ended February 29, 2004	13 weeks ended March 2, 2003
	-----	-----
Sales	\$ 69,838,182	\$ 74,594,7
Cost of sales	40,569,192	45,435,3
	-----	-----
Gross profit	29,268,990	29,159,3
Store operating, general and administrative expenses	23,640,496	24,331,3
Pre-store opening startup costs	--	235,0
Depreciation and amortization	2,378,607	2,380,0
Non-store operating expenses:		
Administrative payroll and fringes	1,782,362	2,006,6
General office expense	762,818	583,0
Professional fees	104,693	105,5
Corporate expense	75,518	59,1
	-----	-----
Total non-store operating expenses	2,725,391	2,754,3
	-----	-----
Operating income (loss)	524,496	(541,3
	-----	-----

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Other income (expense):

Interest expense	(776,929)	(842,6
Interest income	861	1,2
	-----	-----
Total other income (expense) - net	(776,068)	(841,4
	-----	-----
Loss before income taxes	(251,572)	(1,382,7
Provision for income taxes	--	
	-----	-----
Net loss	\$ (251,572)	\$ (1,382,7
	=====	=====
Net loss per share; basic and diluted	(\$ 0.01)	(\$ 0.
	=====	=====
Weighted average number of shares and equivalents outstanding	19,636,574	19,636,5
	=====	=====

The accompanying notes are an integral part of these financial statements.

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GRISTEDE'S FOODS, INC.  
 UNAUDITED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY  
 FOR THE 52 WEEKS ENDED NOVEMBER 30, 2003  
 AND FOR THE 13 WEEKS ENDED FEBRUARY 29, 2004

	Common stock Shares	Amount	Additional Paid-In Capital
	-----	-----	-----
Balance at December 1, 2002	19,636,574	\$ 392,732	\$ 14,136,674
Capital contribution in connection of funding of company costs	--	--	3,728,628
Net loss	--	--	--
	-----	-----	-----
Balance at November 30, 2003	19,636,574	392,732	17,865,302
	-----	-----	-----
Capital contribution in connection of funding of company costs	--	--	200,000

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Net loss		--	--	--
Balance at February 29, 2004	19,636,574	\$	392,732	18,065,302
	=====		=====	=====

The accompanying notes are an integral part of these financial statements.

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GRISTEDE'S FOODS, INC.  
 UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 FOR THE 13 WEEKS ENDED FEBRUARY 29, 2004 AND MARCH 2, 2003

	13 weeks ended February 29, 2004 -----
Cash flows from operating activities:	
Net loss	\$ (251,572)
Adjustments to reconcile net loss to net cash provided by operating activities:	
Depreciation and amortization	2,378,607
Change in allowance for bad debts	17,702
Capital contribution in connection of funding of company costs	200,000
Changes in operating assets and liabilities:	
Accounts receivable	1,510,000
Inventories	(2,688,970)
Due to/from related parties - trade	103,550
Prepaid expenses and other current assets	(139,148)
Other assets	106,664
Accounts payable, trade	1,195,982
Accrued payroll, vacation and withholdings	(392,342)
Accrued expenses and other current liabilities	(852,794)
Deferred rent	281,192
	-----
Net cash provided by operating activities	1,468,871
	-----
Cash flows from investing activities:	
Capital expenditures	(1,207,923)
	-----
Net cash used in investing activities	(1,207,923)
	-----

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Cash flows from financing activities:	
Repayments of bank loan	(625,000)
Repayment of capitalized lease obligations	(1,689,262)
Advances from affiliates	2,010,262
	-----
Net cash used in financing activities	(304,000)
	-----
Net increase (decrease) in cash	(43,052)
Cash, beginning of period	693,274
	-----
Cash, end of period	\$ 650,222
	=====
Supplemental disclosures of cash flow information:	
Cash paid for interest	\$ 776,929
Cash paid (refunded) for taxes	\$ (17,742)
Supplemental schedule of non cash financing activity:	
Assets acquired under capitalized lease obligations	\$ --

The accompanying notes are an integral part of these financial statements.

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### GRISTEDE'S FOODS, INC. NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

#### 1. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

##### Business -

The Company's corporate predecessor was originally incorporated in 1956 in New York under the name Designcraft Industries, Inc., and was engaged in the jewelry business until 1992, when the Company commenced its supermarket operations. The Company became a public company in 1968, listed its common stock on the American Stock Exchange in 1972, and reincorporated in Delaware in 1985. The Company changed its name to Sloan's Supermarkets, Inc. in September 1993 and to Gristede's Sloans, Inc. in November 1997. The Company changed its name to Gristede's Foods, Inc. in August 1999 to reflect its strategy of changing its "Sloan's" banner locations to "Gristede's" subsequent to a store remodeling.

On November 10, 1997, 29 supermarkets that were owned by John A. Catsimatidis, the Company's majority stockholder, Chairman of the Board and CEO (such 29 supermarkets hereinafter referred to as the "Food Group") were merged into the Company's existing 15 supermarkets (the "1997 merger"). The transaction was accounted for as an acquisition of the Company by the Food Group pursuant to Emerging Issues Task Force 90-13 as a result of the Food Group obtaining control

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of the Company after the transaction. The assets and liabilities of the Food Group were recorded at their historical cost. The Company's assets and liabilities were recorded at their fair value to the extent acquired. Consideration for the transaction was based on an aggregate of \$36,000,000 in market value of the Company's common stock and the assumption of \$4,000,000 of liabilities. 16,504,298 shares of common stock were issued on the date of the acquisition based on a market price of \$2.18 per share.

During the period commencing the fourth quarter of fiscal 2002 through the second quarter of fiscal 2003, the Company opened a total of seven new stores (consisting of six supermarkets and one free standing pharmacy), and closed two stores. During fiscal 2003, the Company also commenced operating XpressGrocer.com, an on-line supermarket providing groceries, household items, fresh foods and other supermarket items in the borough of Manhattan, New York City. A store was closed in fiscal 2004.

The Company presently operates a total of 48 stores; 39 supermarkets and three free-standing pharmacies in Manhattan, New York, three supermarkets in Westchester County, New York, and one supermarket in each of Brooklyn, New York, Bronx County, New York and Long Island, New York. All of the supermarkets and pharmacies are leased and operated under the "Gristede's" banner.

The Company also owns City Produce Operating Corp., a company which operates a warehouse and distribution facility on leased premises in Bronx County, New York.

Basis of presentation - The unaudited consolidated financial statements included herein have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). In the opinion of management, the information furnished reflects all adjustments (consisting of normal recurring adjustments), which are necessary for a fair statement of the results of operations and financial position of the Company for the interim period. The interim figures are not necessarily indicative of the results to be expected for the fiscal year.

Principles of Consolidation - The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All material intercompany accounts and transactions have been eliminated in consolidation.

Quarter End - The Company operates using the conventional retail 52/53-week fiscal year. The fiscal quarter ends on the Sunday closest to the end of the quarter. The Company's fiscal year ends on the Sunday closest to November 30.

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Inventory - Inventories are valued principally at the lower of cost or market with cost determined under the retail first in, first out (FIFO) method.

Property and Equipment and Depreciation - Property and equipment is stated at cost. Depreciation of furniture, fixtures and equipment is computed by the straight-line method over the estimated useful lives of the assets.

Leases and Amortization - The Company charges the cost of noncancelable operating lease payments and beneficial leaseholds to operations on a straight-line basis over the lives of the leases.

Provision for income taxes - Income taxes reflect Federal and State alternative minimum tax only, as all regular income taxes have been offset by utilization of the Company's net operating loss carry forward.



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Income (loss) per share - Per share data are based on the weighted average number of shares of common stock and equivalents outstanding during each quarter. Income (loss) per share is computed by the treasury stock method; basic and diluted income per share are the same.

The Company's Annual Report on Form 10-K for the 52 week period ended November 30, 2003, contains information which should be read in conjunction herewith.

### 2. RELATED PARTY TRANSACTIONS

The Company leases the following locations from an affiliate, Red Apple Real Estate, Inc., a company wholly owned by John A. Catsimatidis, the majority stockholder of the Company: a portion of its warehouse and distribution facility comprising 25,000 square feet, its office facilities and all or a portion of ten store locations. During the 13 weeks ended February 29, 2004 and March 2, 2003, the Company paid \$976,607 and \$761,895 respectively to Red Apple Real Estate, Inc., for rent and real estate taxes under such leases. The leases are triple net whereby the tenant pays all real estate taxes, insurance and maintenance.

Certain of the Company's supermarkets have entered into capital and operating leases with an affiliate, Red Apple Lease Corporation, a corporation wholly owned by John A. Catsimatidis. These leases are primarily for store operating equipment. Obligations under these leases at February 29, 2004 were \$2,503,675. These leases require that monthly payments of \$76,790 be made to Red Apple Lease Corporation through March 2007.

Certain of the Company's supermarkets have entered into capital leases with an affiliate, United Acquisition Leasing Corp., a company wholly owned by John A. Catsimatidis. These leases are primarily for store equipment. Obligations under these leases at February 29, 2004 were \$4,220,409. These leases require that monthly payments of \$119,365 be made to United Acquisition Leasing Corp. with various expirations through May 31, 2008.

Amounts due to affiliates, primarily United Acquisition Corp., a corporation indirectly wholly owned by John A. Catsimatidis represent liabilities in connection with the 1997 merger and additional advances made to the Company by United Acquisition Corp. since the 1997 merger. These affiliates have agreed not to demand payment of these liabilities in the next year. Accordingly, the liability has been classified as noncurrent. As part of post-closing adjustments in connection with the 1997 merger, approximately \$3,600,000 that is due from certain of the Company's affiliates has been offset against the amounts due to United Acquisition Corp. The net amount due to affiliates at February 29, 2004 was \$24,018,521 of which \$23,500,000 was subordinated to the Company's banks. The liability presently does not bear interest. However, the Company's credit agreement with its banks permits the Company to pay interest on such subordinated debt provided the Company has a positive net income. The liability has no stated maturity date.

In October 2002, the Company and Gristede's NY, LLC, an affiliate of the Company, acquired the fixtures, leasehold improvements and store leases of three stores from the Great Atlantic & Pacific Tea Company for a total purchase price of \$5,500,000. The affiliate has leased the acquired assets to the Company. Such stores had been closed for more than six months prior to the transaction. Obligations under these capital leases at February 29, 2004 were \$4,317,073 and require monthly payments of \$79,156 through February 2008 and a balloon payment of \$1,629,156 at such time.

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In addition, in connection with the foregoing, Gristede's NY, LLC, received a term loan of \$5,000,000 from a bank, which loan is guaranteed by Gristede's Foods NY, Inc. (a wholly-owned subsidiary of Namdor, Inc.), and the Company's subsidiaries Namdor Inc. and City Produce Operating Corp., and secured by a pledge of all of the capital stock of Gristede's Foods NY, Inc. The loan had a balance of \$4,333,701 at February 29, 2004.

On February 6, 1998, the Company agreed to purchase substantially all of the assets and assumed certain of the liabilities of a supermarket located at 1644 York Avenue, New York City, that was owned by a corporation controlled by John Catsimatidis. On March 1, 2000 the Company and the affiliate determined to restructure the transaction by rescinding the purchase effective as of February 6, 1998, and entered into an operating agreement which gives the Company full control of the supermarket and the right to operate the supermarket for the account of the Company. The operating agreement presently terminates on December 1, 2004, but the term shall be extended for additional one year periods unless either party gives notice of termination not later than 90 days prior to the end of the then current term of the agreement. Under the operating agreement, the Company shall pay to the affiliate \$1.00 per annum, plus such other consideration as may be approved by the Company's directors (excluding John Catsimatidis). Pursuant to the operating agreement the Company or any designee of the Company, also has the option until December 31, 2005 to purchase the supermarket for \$2,778,000, which price is the fair market price of the supermarket established on October 11, 1999 by the Company's directors (excluding John Catsimatidis).

In May 2000, another affiliate and the Company entered into a similar operating agreement for a store owned by the affiliate. As consideration, the affiliate receives the nominal amount of \$1 per annum, plus such other consideration as may be approved by the Company's directors (excluding John Catsimatidis). The operating agreement presently terminates on May 10, 2005, but the term shall be extended for additional one year periods unless either party gives notice of termination not later than 90 days prior to the end of the then current term of the agreement. Pursuant to the operating agreement, the Company, or any designee of the Company, also has the option until December 31, 2005 to purchase the supermarket for the fair market price of the supermarket as established by the Company's directors (excluding John Catsimatidis) using a valuation criterion similar to that issued for valuing the store at 1644 York Avenue, New York City. It is management's opinion that the fair market value of this store was approximately \$3 million as of May, 2000.

The affiliates' intention in entering into these two operating agreements where the Company enjoys full benefits of ownership for the nominal consideration of \$1 per annum per store was to effect post closing adjustments in connection with the Food Group acquisition. If the option to purchase the supermarkets is exercised, the excess of the purchase price over the net book value of the assets will be reflected as a charge to equity.

The Company uses the services of an affiliate Red Apple Medical, a corporation wholly-owned by John Catsimatidis, as an agent for self-insurance purposes. All employee medical claims are submitted to a third party administrator who processes claims to be remitted through a controlled account. Such amounts are reimbursed by the Company to the agent. No fees have been paid to this entity for fiscal year 2004 to date.

### 3. IMPACT OF NORTHEAST BLACKOUT OF AUGUST 14-15, 2003

The Company suffered significant losses of perishable inventory during the "Northeast blackout" of August 14-15, 2003. To a lesser extent, there were also property repair and damage losses, and related expenses. The Company's inventory is insured for its retail selling price, and property is insured for

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its new replacement cost. The Company has filed claims for these losses and related expenses with its insurance carriers and expects to recover at least approximately \$5.8 million. The minimum claim for associated inventory costs and related expenses is approximately \$4 million, resulting in a minimum expected net insurance gain of approximately \$1.9 million, which is in lieu of filing separately for business interruption insurance and other expenses related to stocking, restocking and other costs associated with the "blackout". Machinery and other property are insured for their replacement cost. The insurance gain was recorded in the third quarter ended August 31, 2003, without separately accounting for the costs that go against such gain. The insurance carriers have acknowledged that the Company's losses are covered under its policy and have advanced the Company \$1 million against its insured claim. The Company is expecting final settlement of its claim during the 3rd quarter ending August 29, 2004.

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#### 4. RECENT ACCOUNTING PRONOUNCEMENTS

On January 17, 2003, the FASB issued Interpretation No. 46, "Consolidation of Variable Interest Entities" ("FIN 46"). FIN 46 requires certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 is effective for all new variable interest entities created or acquired after January 31, 2003. For variable interest entities created or acquired prior to February 1, 2003, the provisions of FIN 46 must be applied for the first interim or annual period beginning after March 15, 2004.

In December 2003, the FASB issued a revision to Interpretation No. 46, "Consolidation of Variable Interest Entities, an Interpretation of ARB No. 51" ("FIN 46R" or the "Interpretation"). FIN 46R clarifies the application of ARB No. 51, "Consolidated Financial Statements," to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support. FIN 46R requires the consolidation of these entities, known as variable interest entities ("VIEs"), by the primary beneficiary of the entity. The primary beneficiary is the entity, if any, that will absorb a majority of the entity's expected losses, receives a majority of the entity's expected residual returns, or both

Among other changes, the revisions of FIN 46R: (1) clarified some requirements of the original FIN 46, which had been issued in January 2003, (2) eased some implementation problems, and (3) added new scope exceptions. FIN 46R deferred the effective date of the Interpretation for public companies, to the end of the first reporting period ending after March 15, 2004, except that all public companies must at a minimum apply the provisions of the Interpretation to entities that were previously considered "special-purpose entities" under the FASB literature prior to the issuance of FIN 46R by the end of the first reporting period ending after December 15, 2003. The adoption of FIN 46R did not have a material effect on the Company's financial position, cash flows or results of operations.

Emerging Issues Task Force ("EITF") No. 02-16, "Accounting by a Reseller for Cash Consideration Received from a Vendor," provides that cash consideration received from a vendor is presumed to be a reduction in the prices of the

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vendor's products or services and should, therefore, be characterized as a reduction in cost of sales unless it is a payment for assets or services delivered to the vendor, in which case the cash consideration should be characterized as revenue, or it is a reimbursement of costs incurred to sell the vendor's products, in which case the cash consideration should be characterized as a reduction of that cost. EITF No. 02-16 became effective for the Company in the first quarter of 2003.

Slotting allowances are a small portion of total allowances. With slotting allowances, the vendor reimburses the Company for the cost of placing new product on the shelf. The Company has no obligation or commitment to keep the product on the shelf for a minimum period.

Prior to the adoption of EITF No. 02-16, slotting allowances were considered reimbursement of the Company's costs and recognized when a product was first stocked, which is generally the point at which all related store operating, general and administrative expenses have been incurred. Promotional allowances were recognized when the promotion ran. Beginning with the adoption of EITF No. 02-16 in the first quarter of 2003, slotting and promotional allowances are accounted for as a reduction in the cost of purchased inventory and recognized when the related inventory is sold.

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In November 2003, the EITF reached a consensus on EITF No. 03-10, "Application of Issue No. 02-16 by Resellers to Sales Incentives Offered to Consumers by Manufacturers." EITF No. 03-10 addresses the accounting for manufacturer sales incentives offered directly to consumers, including manufacturer coupons. The consensus applies to new arrangements, including modifications to existing arrangements, entered into in fiscal periods beginning after November 25, 2003. The adoption of EITF No. 03-10 did not have any effect on the Company's financial statements, as reimbursements received from manufacturers for sales incentives are shown as a reduction in cost of sales.

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### 5. ACCOUNTING FOR STOCK-BASED COMPENSATION

The Company complies with Statement of Financial Accounting Standards No. 123 "Accounting for Stock-Based Compensation" ("SFAS No. 123"). This statement defines a fair value based method whereby compensation cost is measured at the grant date based on the fair value of the award and is recognized over the service period, which is usually the vesting period. Under SFAS No. 123, companies are encouraged, but are not required, to adopt the fair value method of accounting for employee stock-based transactions. The Company accounts for such transactions under Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, but discloses pro forma net income (loss) as if the Company had applied the SFAS No. 123 method of accounting.

Pro forma information, assuming the Company had accounted for its employee stock options granted under the fair value method prescribed by SFAS No. 123, as amended by Financial Accounting Standards Board Statement No. 148, "Accounting for Stock Based Compensation - Transition and Disclosure, an Amendment of FASB Statement No. 123" is presented below. The fair value of each option grant is estimated on the date of each grant using the Black-Scholes option-pricing model. There were no stock options granted in the 13 weeks ended February 29, 2004 and March 2, 2003, respectively. The fair value generated by the Black-Scholes model may not be indicative of the future benefit, if any, that may be received by the option holder.

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	13 Weeks Ended	
	-----	
	(\$000s)	
	-----	-----
	2/29/04	3/2/03
	-----	-----
Net loss:	\$ (252)	\$ (1,383)
Less: stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	—	—
Pro forma net loss	\$ (252)	\$ (1,383)
	=====	=====
Loss per share:	\$ (0.01)	\$ (0.07)
Basic, as reported	\$ (0.01)	\$ (0.07)
Basic, pro forma	\$ (0.01)	\$ (0.07)
Diluted, as reported	\$ (0.01)	\$ (0.07)
Diluted, pro forma	\$ (0.01)	\$ (0.07)

This pro forma information may not be representative of the amounts to expected in future years as the fair value method of accounting prescribed by SFAS No. 123 has not been applied to options granted prior to fiscal 1996.

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6. Subsequent Event

On April 13, 2004, the Company announced that it had received a letter from John Catsimatidis, the holder with certain of his affiliates, of in excess of 90% of the outstanding shares of common stock of the Company, stating his intention to cash out the public stockholders of the Company, at \$0.87 per share, via a short form merger pursuant to Section 253 of the General Corporation Law of the State of Delaware.

On April 14, 2003, the Board of Directors of the Company (John Catsimatidis abstaining), at a telephonic meeting, appointed a special committee of independent directors to (i) evaluate the offer, and (ii) determine its fairness from a financial point of view to the public shareholders of the Company.

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GRISTEDE'S FOODS, INC. AND SUBSIDIARIES

PART I

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### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Forward-looking information:

This report and documents incorporated by reference contain both historical and "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "anticipates", "believes", "expects", "intends", "future", and similar expressions identify forward-looking statements. Any such "forward-looking" statements in this report reflect the Company's current views with respect to future events and financial performance, and are subject to a variety of factors that could cause the actual results or performance to differ materially from historical results or from the anticipated results or performance expressed or implied by such forward-looking statements. Because of such factors, there can be no assurance that the actual results or developments anticipated by the Company will be realized or, even if substantially realized, that they will have the anticipated results. The risks and uncertainties that may affect the Company's business include, but are not limited to: economic conditions, governmental regulations, technological advances, pricing and competition, acceptance by the marketplace of new products, retention of key personnel, the sufficiency of financial resources to sustain and expand the Company's operations, and other factors described in this report and in prior filings with the Securities and Exchange Commission. Readers should not place undue reliance on such forward-looking statements, which speak only as of the date hereof, and should be aware that except as may be otherwise legally required of the Company, the Company undertakes no obligation to publicly revise any such forward-looking statements to reflect events or circumstances that may arise after the date hereof. A more detailed description of some of the risk factors is set forth in the Company's Annual Report on Form 10-K, dated November 30, 2003.

#### Critical Accounting Policies

Financial Reporting Release No. 60, which was recently released by the Securities and Exchange Commission, requires all companies to include a discussion of critical accounting policies or methods used in the preparation of financial statements. Note 1 of the Notes to the Consolidated Financial Statements includes a summary of the significant accounting policies and methods used in the preparation of our consolidated financial statements. The following is a brief discussion of the more significant accounting policies and methods used by the Company.

#### General

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. The most significant estimates and assumptions relate to the adequacy of allowances for doubtful accounts, fixed assets and other intangibles, inventories, realization of deferred income taxes and the recoverability of internally developed software costs. Actual amounts could differ significantly from these estimates.

#### Accounts Receivable

We continuously monitor collections and payments from our customers, third party and vendor receivables and maintain a provision for estimated credit losses based upon our historical experience and any specific collection issues that we

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have identified. While such credit losses have historically been within our expectations and the provisions established, we cannot guarantee that we will continue to experience the same credit loss rates that we have in the past.

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### Inventories

We value our inventory at the lower of cost or market with cost determined under the retail method. We regularly review inventory quantities on hand and record a provision for excess and obsolete inventory where appropriate based primarily on our historical shrink and spoilage rates.

### Intangibles and Other Long-Lived Assets

Property, plant and equipment, intangible and certain other long-lived assets are amortized over their useful lives. Useful lives are based on management's estimates of the period that the assets will generate revenue. Intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

### Accrued Self-Insurance

Insurance expense for employee-related health care benefits are estimated using historical experience.

## RESULTS OF OPERATIONS

The following table sets forth, as a percentage of sales, components of our Results of Operations:

	13 weeks ended 2/29/04 -----	13 weeks ended 3/2/03 -----
Sales	100.0	100.0
Cost of sales	58.1	60.9
	-----	-----
Gross profit	41.9	39.1
Store operating, general and administrative expenses	33.9	32.6
Pre-store opening startup costs	0.0	0.3
Depreciation and amortization	3.4	3.2
Non-store operating expense	3.9	3.7
Operating income (loss)	0.8	-0.7
Other income (expense)	-1.1	-1.1
	-----	-----
Loss from operations before income taxes	-0.4	-1.9
Provisions for income taxes	0.0	0.0
	-----	-----
Net loss	-0.4	-1.9
	-----	-----

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Sales were \$69,838,182 for the 13 weeks ended February 29, 2004, compared to sales of \$74,594,759 for the 13 weeks ended March 2, 2003. Same store sales declined 7.0% for the 13 weeks ended February 29, 2004, compared to the 13 weeks ended March 2, 2003. The decline in sales for the 2004 period primarily resulted from a reduction in promotional pricing at the Company's recently opened seven new stores, promotional pricing by an e-commerce supermarket competitor, and the 2 stores closed in fiscal 2003. Same store sales are calculated using stores that were open for business both in the current period and in the same period last year.

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Gross profit was \$29,268,990 or 41.9% of sales for the 13 weeks ended February 29, 2004, as compared to \$29,159,386 or 39.1% of sales for the 13 weeks ended March 2, 2003. The increase in gross profit during the 2004 period was due to the ability of the Company to increase and maintain gross margins on the sale of its products, and reduced promotional pricing on the recently opened new stores.

Store operating, general and administrative expenses were \$23,640,496 or 33.9% of sales for the 13 weeks ended February 29, 2004, as compared to \$24,331,332 or 32.6% of for the 13 weeks ended March 2, 2003. Store operating, general and administrative expenses increased as a percentage of sales during the 2004 period mainly due to occupancy costs of the newly opened stores, and higher real estate taxes.

Pre-store opening startup costs were \$0 for the 13 weeks ended February 29, 2004, as compared to \$253,007 or 0.3% of sales for the 13 weeks ended March 2, 2003. There were no store remodelings or new stores opened during the 2004 period versus 2 new store openings during the 2003 period. New stores have higher pre-store openings costs than remodeled stores.

Non-store operating expenses were \$2,725,391 or 3.9% of sales for the 13 weeks ended February 29, 2004, as compared with \$2,754,345 or 3.7% of sales for the 13 weeks ended March 2, 2003. Administrative payroll and fringes were 2.6% of sales for the 2004 period, as compared to 2.7% of sales for the 2003 period. General office expenses were 1.1% of sales for the 2004 period, as compared to 0.8% of sales for the 2003 period. Professional fees were 0.1% of sales for both the 2004 and 2003 periods. Corporate expenses were also 0.1% of sales for both the 2004 and 2003 periods.

Depreciation and amortization expense was \$2,378,607 or 3.4% of sales for the 13 weeks ended February 29, 2004, as compared to \$2,380,026 or 3.2% of sales for the 13 weeks ended March 2, 2003.

Interest expense was \$776,929 or 1.1% of sales for the 13 weeks ended February 29, 2004, as compared to \$842,649 or 1.1% of sales for the 13 weeks ended March 2, 2003.

As a result of the items reviewed above, net loss was (\$251,572) for the 13 weeks ended February 29, 2004, as compared to a net loss of (\$1,382,736) for the 13 weeks ended March 2, 2003.

Owing to a reduction in promotional pricing at the Company's recently opened stores (seven stores were opened during the 4th quarter of fiscal 2002 through the 2nd quarter of fiscal 2003), such stores had a smaller aggregate negative impact on earnings and EBITDA for the quarter ended February 29, 2004. Newly opened stores negatively impact earnings and EBITDA in their initial start-up phase through a combination of higher labor costs, promotional pricing reductions of gross margins, and higher advertising, depreciation, interest and



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rent expense.

The Company uses the term "EBITDA" to mean net income before income taxes, interest expense, depreciation, amortization, and changes in deferred rent and other non-cash charges. EBITDA is a term not defined under United States generally accepted accounting principles. The Company's management considers EBITDA to be an important measure in evaluating the Company's financial performance and uses this measure in managing its ongoing operations. The Company's method of computation of EBITDA may or may not be comparable to other similarly titled measures used by other companies. (See reconciliation of EBITDA to net income in the table set forth below).

During the quarter ended February 29, 2004, the aggregate negative EBITDA impact of the recently opened seven new stores was approximately \$300,000. This comparable aggregate negative EBITDA impact of these seven new stores for the entire fiscal year 2003 was approximately \$3,600,000.

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For the quarter ended February 29, 2004, the Company's EBITDA was \$3,185,156, a 50.5% increase over EBITDA of \$2,116,396 for the comparable quarter last year.

Reconciliation of EBITDA to net income:

	1st quarter ended February 29, 2004	1st quarter ended March 2, 2003
	-----	-----
Net (loss)	\$ (251,572)	\$ (1,382,736)
Interest expense	776,929	842,649
Income tax expense	0	0
Depreciation, amortization & changes in deferred rent	2,659,799	2,656,483
	-----	-----
EBITDA	\$ 3,185,156	\$ 2,116,396
	-----	-----

Liquidity and Capital Resources

Liquidity:

The consolidated financial statements of the Company indicate that at February 29, 2004, current liabilities exceeded current assets by \$4,247,023 and stockholders' equity was \$2,749,677. Significant working capital changes during the 13 weeks ended February 29, 2004 included a \$2.7 million increase in inventories, a \$1.5 million decrease in accounts receivable, a \$0.6 million increase in trade payables, and a \$6 million increase in the current portion of long term debt.

As further discussed in footnote 3 to the Notes to Consolidated Financial Statements herein ("Impact of Northeast Blackout of August 14-15, 2003), the Company has filed claims for losses incurred during the "blackout" and expects to recover a total amount of at least \$ 5.8 million, against which it has already received \$ 1 million. Pending final settlement of its insurance claim, United Acquisition Corp. ("UAC") , a corporation indirectly owned by John

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Catsimatidis, the majority shareholder, agreed to provide the Company with an interim \$5 million liquidity credit facility available during fiscal 2004. As of February 29, 2004, UAC had advanced approximately \$2.25 million to the Company under this credit facility. The credit facility has no stated maturity date and does not presently bear interest.

Management believes that cash flows generated from operations, supplemented by financing from its bank facility, third party leasing companies and/or additional financing from the Company's majority shareholder, will be sufficient to pay the Company's debts as they may come due, provide for its capital expenditure program and meet its other cash requirements.

### Debt and Debt Service:

In May, 2004, the Company's credit agreement with a group of banks was amended and increased to a total \$27,500,000 facility, and certain covenants were amended. The amendment was effective as of February 28, 2004. The revolving line of credit was increased from \$17,000,000 to \$19,500,000, and its maturity extended from March 31, 2005 to March 31, 2007. The term loan in the aggregate principal amount of \$8,000,000 had its maturity extended from December 3, 2006 to March 1, 2007, and its amortization amended as follows: (i) monthly payments of \$97,500 due June 1, 2004 - September 1, 2004, (ii) \$5,000,000 due October 1, 2004, and (iii) monthly payments of \$90,000 due November 1, 2004 - March 1, 2007. Additionally, if the Company receives proceeds from its insurance claims related to the August 14, 2003 Northeast "blackout" prior to October 1, 2004, 50% of such proceeds must be applied to reduce the October 1, 2004 scheduled term loan amortization, and the remaining 50% must be applied to reduce outstandings under the revolving line of credit.

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Borrowings under our credit facility bear interest at a spread over either the prime rate of the bank acting as agent for the group of banks or a LIBOR rate, with the spread dependent on our leverage ratio, as defined in our credit facility. The average interest rate on amounts outstanding under our credit facility during the quarter ended February 29, 2004 was 4.37% per annum.

Our credit facility contains covenants, representations and events of default typical of credit agreements, including financial covenants which require us to meet, among other things, a minimum tangible net worth and fixed charge coverage ratio, and which limit transactions with affiliates. Our credit facility is secured by equipment, inventories and accounts receivable.

The Company's majority shareholder, through affiliates, has contributed \$24,018,521 through February 29, 2004, in the form of unsecured non-interest bearing loans, of which \$23,500,000 is subordinated to the Company's banks. The liability presently does not bear interest. However, the Company's credit agreement with its banks permits the Company to pay interest on such subordinated debt provided the Company has a positive net income.

### Capital Expenditures:

Capital expenditures (including property acquired under capital leases) were \$1.2 million for the 13 weeks ended February 29, 2004, as compared to \$3.4 million for the 13 weeks ended March 2, 2003.

We have not incurred any material commitments for capital expenditures, although we anticipate spending approximately \$2 - 3 million, inclusive of new

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capital leases, on store remodeling in fiscal 2004. Such amount is subject to adjustment based on the availability of funds.

### Cash Flow:

Cash provided by operating activities amounted to \$1.5 million for the 13 weeks ended February 29, 2004 as compared to \$2.7 million for the 13 weeks ended March 2, 2003. The change in cash flow from operating activities was primarily due to the changes in inventories, receivables, and vendor trade payable. Net cash used for investing activities was \$1.2 million in the 2004 period as compared to \$2.2 million in the 2003 period, as there were no new store opened in the 2004 period. Cash used in financing activities was \$0.3 million for the 2004 period as compared to \$0.4 million for the 2003 period, reflecting the additional proceeds provided by an affiliate, offset by repayments of bank loans and capital leases.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Market risk represents the risk of loss that may impact the consolidated financial position, results of operations or cash flow of the Company due to adverse changes in financing rates. The Company is exposed to market risk in the area of interest rates. This exposure is directly related to its term loan and borrowing activities under the working capital facility. The Company does not currently maintain any interest rate hedging arrangements due to the reasonable risk that near-term interest rates will not rise significantly. The Company is continuously evaluating this risk and will consider implementing interest rate hedging arrangements when deemed appropriate.

### ITEM 4. CONTROLS AND PROCEDURES

(a) Based on an evaluation by management of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended) as of the end of the fiscal quarter ended February 29, 2004 (the "Evaluation Date"), each of John Catsimatidis, Chairman and Chief Executive Officer of the Company, and Kishore Lall, Executive Vice President and Chief Financial Officer of the Company, have concluded that the Company's disclosure controls and procedures were effective as of the Evaluation Date.

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Notwithstanding the foregoing, a control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that it will detect or uncover failures within the Company to disclose material information otherwise required to be set forth in the Company's periodic reports.

(b) There have not been any significant changes in the Company's internal controls over financial reporting that occurred during the Company's fiscal quarter ended February 29, 2004 that has materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting.

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## GRISTEDE'S FOODS INC. AND SUBSIDIARIES

### PART II - OTHER INFORMATION

- Item 1. Legal Proceedings
- None
- Item 2. Change in Securities And Use of Proceeds and Issuer Purchase of Equity Securities
- None.
- Item 3. Defaults Upon Senior Securities
- None.
- Item 4. Submission of Matters to a Vote of Security Holders
- None.
- Item 5. Other Information
- None.
- Item 6. Exhibits and Reports on Form 8-K
- (a) Exhibits filed with this Form 10-Q
- |              |  |
|--------------|--|
| Exhibit 31.1 | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002   |
| Exhibit 31.2 | Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002   |
| Exhibit 32.1 | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |
| Exhibit 99.1 | Press Release of Gristede's Foods, Inc., dated May 14, 2004, announcing first quarter 2004 results   |

(b) Reports on Form 8-K

No Reports were filed during the quarter ended February 29, 2004. Subsequent to such date, Reports on Form 8-K were filed (i) on March 22, 2004 attaching as an exhibit the Company's press release dated March 18, 2004, and (ii) on April 20, 2004 relating to the intention of John Catsimatidis, the holder with certain of his affiliates, of more than 90% of the outstanding shares of common stock of the Company, to take the Company private.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Gristede's Foods, Inc.

By: /s/ John A. Catsimatidis

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John A. Catsimatidis  
Chairman of the Board and  
Chief Executive Officer

Dated: May 14, 2004

By: /s/ Kishore Lall

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Kishore Lall  
Executive Vice President and  
Chief Financial Officer

Dated: May 14, 2004