

CORILLIAN CORP  
Form 10-Q  
August 14, 2001

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-Q**

ý **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **June 30, 2001**

**OR**

o **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**Commission file number 0-29291**

**CORILLIAN CORPORATION**

*(Exact name of registrant as specified in its charter)*

**OREGON**

*(State or other Jurisdiction of  
Incorporation or Organization)*

**91-1795219**

*(I.R.S. Employer  
Identification Number)*

**3400 NW John Olsen Place Hillsboro, Oregon**

*(Address of principal executive offices)*

**97124**

*(Zip Code)*

**(503) 629-3300**

*(Registrant's telephone number)*

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to the filing requirements for the past 90 days. Yes  No

The number of shares of the Registrant's Common Stock outstanding as of June 30, 2001 was 34,562,346 shares.

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**PART I. FINANCIAL INFORMATION**

**CORILLIAN CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(in thousands)

|   | <b>December 31, 2000</b> | <b>June 30, 2001</b><br>(unaudited) |
|---|--------------------------|-------------------------------------|
| <b>ASSETS</b>                                       |                          |                                     |
| Current assets                                      |                          |                                     |
| Cash and cash equivalents                           | \$ 49,150                | \$ 25,935                           |
| Accounts receivable                                 | 8,649                    | 11,115                              |
| Revenue in excess of billing                        | 4,461                    | 7,781                               |
| Other current assets                                | 1,711                    | 2,289                               |
| <b>Total current assets</b>                         | <b>63,971</b>            | <b>47,120</b>                       |
| Property and equipment, net                         | 11,484                   | 15,145                              |
| Intangible assets, net                              | 22,769                   | 18,802                              |
| Investment in joint venture                         | 2,582                    | 2,362                               |
| Other assets  | 352                      | 324                                 |
| <b>TOTAL ASSETS</b>                                 | <b>\$ 101,158</b>        | <b>\$ 83,753</b>                    |
| <b>LIABILITIES &amp; SHAREHOLDERS' EQUITY</b>       |                          |                                     |
| Current liabilities                                 |                          |                                     |
| Accounts payable and accrued liabilities            | \$ 14,681                | \$ 10,817                           |
| Deferred revenue                                    | 5,996                    | 7,209                               |
| Current portion of capital lease obligations        | 384                      | 404                                 |
| Current portion of long-term borrowings             | 1,599                    | 2,054                               |
| Other current liabilities                           | 12                       | 94                                  |
| <b>Total current liabilities</b>                    | <b>22,672</b>            | <b>20,578</b>                       |
| Capital lease obligations, less current portion     | 733                      | 527                                 |
| Long-term borrowings, less current portion          | 4,532                    | 4,367                               |
| Other long-term liabilities                         | 628                      | 1,238                               |
| <b>Total liabilities</b>                            | <b>28,565</b>            | <b>26,710</b>                       |
| Shareholders' equity                                |                          |                                     |
| Common stock  | 123,203                  | 124,558                             |
| Deferred stock-based compensation                   | (4,164)                  | (2,664)                             |
| Accumulated other comprehensive income              | 30                       | (13)                                |
| Accumulated deficit                                 | (46,476)                 | (64,838)                            |
| <b>Total shareholders' equity</b>                   | <b>72,593</b>            | <b>57,043</b>                       |
| <b>TOTAL LIABILITIES &amp; SHAREHOLDERS' EQUITY</b> | <b>\$ 101,158</b>        | <b>\$ 83,753</b>                    |

See accompanying notes to condensed consolidated financial statements.

**CORILLIAN CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(unaudited, in thousands, except per share data)

|   | For the Three-Month Period Ended |                   | For the Six-Month Period Ended |                    |
|---|----------------------------------|-------------------|--------------------------------|--------------------|
|   | June 30, 2000                    | June 30, 2001     | June 30, 2000                  | June 30, 2001      |
| Revenues  | \$ 5,723                         | \$ 15,213         | \$ 8,978                       | \$ 28,903          |
| Cost of revenues  | 4,568                            | 8,507             | 7,505                          | 16,811             |
| <b>Gross profit</b>   | <b>1,155</b>                     | <b>6,706</b>      | <b>1,473</b>                   | <b>12,092</b>      |
| Operating expenses:   |                                  |                   |                                |                    |
| Sales and marketing   | 3,702                            | 5,026             | 6,418                          | 10,346             |
| Research and development  | 4,122                            | 3,628             | 6,394                          | 7,381              |
| General and administrative  | 1,775                            | 3,657             | 3,427                          | 7,489              |
| Amortization of intangible assets                                       | -                                | 2,052             | -                              | 4,081              |
| Amortization of deferred stock-based compensation                       | 1,488                            | 633               | 2,991                          | 1,424              |
| <b>Total operating expenses</b>   | <b>11,087</b>                    | <b>14,996</b>     | <b>19,230</b>                  | <b>30,721</b>      |
| Loss from operations  | (9,932)                          | (8,290)           | (17,757)                       | (18,629)           |
| Other income, net   | 759                              | (9)               | 972                            | 267                |
| <b>Net loss</b>   | <b>(9,173)</b>                   | <b>(8,299)</b>    | <b>(16,785)</b>                | <b>(18,362)</b>    |
| Redeemable convertible preferred stock accretion                        | -                                | -                 | (100)                          | -                  |
| <b>Net loss attributed to common shareholders</b>                       | <b>\$ (9,173)</b>                | <b>\$ (8,299)</b> | <b>\$ (16,885)</b>             | <b>\$ (18,362)</b> |
| <b>Basic and diluted net loss per share</b>                             | <b>\$ (0.34)</b>                 | <b>\$ (0.24)</b>  | <b>\$ (0.97)</b>               | <b>\$ (0.53)</b>   |
| Shares used in computing basic and diluted net loss per share           | 27,263                           | 34,532            | 17,494                         | 34,434             |
| <b>Pro forma basic and diluted net loss per share</b>                   | <b>\$ (0.30)</b>                 |                   | <b>\$ (0.62)</b>               |                    |
| Shares used in computing pro forma basic and diluted net loss per share | 30,320                           |                   | 27,204                         |                    |

See accompanying notes to condensed consolidated financial statements.

**CORILLIAN CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(unaudited, in thousands)

For the Six-Month Period Ended

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|  | <u>June 30, 2000</u>        | <u>June 30, 2001</u>        |
|--|-----------------------------|-----------------------------|
| <b>Cash Flows from Operating Activities:</b>   |                             |                             |
| <b>Net loss</b>  | \$ (16,785)                 | \$ (18,362)                 |
| <b>Adjustments to reconcile net income to net cash used in operating activities:</b> |                             |                             |
| Depreciation and amortization  | 726                         | 2,159                       |
| Amortization of deferred stock-based compensation                                    | 2,991                       | 1,424                       |
| Amortization of intangible assets  | -                           | 4,081                       |
| Issuance of common stock for services  | 123                         | -                           |
| Issuance of common stock in business combination                                     | 1,109                       | -                           |
| Equity in losses of joint venture  | -                           | 220                         |
| <b>Change in assets and liabilities</b>  |                             |                             |
| Accounts receivable  | (790)                       | (2,466)                     |
| Other assets   | (2,973)                     | (3,984)                     |
| Accounts payable and accrued liabilities   | 4,223                       | (2,962)                     |
| Deferred revenue   | 2,194                       | 1,213                       |
|  | <u>                    </u> | <u>                    </u> |
| <b>Net cash used in operating activities</b>   | (9,182)                     | (18,677)                    |
| <b>Cash flows from investing activities:</b>   |                             |                             |
| Purchase of property and equipment   | (2,564)                     | (5,724)                     |
| Purchase of investments  | (5,411)                     | -                           |
| Proceeds from the maturities of investments  | 15,768                      | -                           |
| Investment in joint venture  | (3,000)                     | -                           |
|  | <u>                    </u> | <u>                    </u> |
| <b>Net cash provided by (used in) investment activities</b>                          | 4,793                       | (5,724)                     |
| <b>Cash flows from financing activities:</b>   |                             |                             |
| Proceeds from issuance of common stock, net of issuance costs                        | 55,249                      | 1,125                       |
| Proceeds from long-term borrowings   | 3,023                       | 1,188                       |
| Principal payments on long-term borrowings   | (335)                       | (898)                       |
| Principal payments on capital lease obligations                                      | (35)                        | (186)                       |
|  | <u>                    </u> | <u>                    </u> |
| <b>Net cash provided by financing activities</b>                                     | 57,902                      | 1,229                       |
| Effect of exchange rate fluctuations on cash and cash equivalents                    | -                           | (43)                        |
|  | <u>                    </u> | <u>                    </u> |
| <b>Increase (decrease) in cash and cash equivalents</b>                              | 53,513                      | (23,215)                    |
| <b>Cash and cash equivalents at beginning of period</b>                              | <u>8,502</u>                | <u>49,150</u>               |
| <b>Cash and cash equivalents at end of period</b>                                    | <u>\$ 62,015</u>            | <u>\$ 25,935</u>            |

See accompanying notes to condensed consolidated financial statements.

**CORILLIAN CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(unaudited, in thousands, except share and per share data)

**(1) Basis of Presentation**

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The accompanying unaudited condensed consolidated financial statements of Corillian Corporation have been prepared pursuant to Securities and Exchange Commission rules and regulations. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States have been condensed or omitted pursuant to such rules and regulations. These financial statements should be read in conjunction with the audited financial statements and notes thereto included in our report on Form 10-K for the year ended December 31, 2000.

The condensed consolidated financial information included herein reflects all adjustments (consisting of normal recurring adjustments), which are, in the opinion of management, necessary for a fair presentation of the results for interim periods. The results of operations for the three and six-month periods ended June 30, 2001 are not necessarily indicative of the results to be expected for the full year.

### (2) Principles of Consolidation

The condensed consolidated financial information included herein reflects the financial information of Corillian Corporation and its wholly-owned subsidiaries, Corillian International, Ltd., Corillian Services, Inc. (formerly Hatcher Associates, Inc.) and Corillian South Asia Sdn Bhd. All significant intercompany balances and transactions have been eliminated in consolidation.

### (3) Concentration of Credit Risk

Results of operations are derived primarily from United States operations and all significant assets reside in the United States. Banks and other financial institutions accounted for a majority of Corillian's consolidated revenue for the three and six-month periods ended June 30, 2000 and 2001. Corillian is exposed to concentration of credit risk principally from accounts receivable and revenue in excess of billing. As of June 30, 2001, one customer accounted for approximately 24% of Corillian's consolidated trade accounts receivable balance. In addition, two customers, in total, accounted for approximately 65% of Corillian's consolidated revenue in excess of billing balance as of June 30, 2001. Loss of or non-performance by these significant customers could adversely affect Corillian's financial position, liquidity or results from operations.

### (4) Comprehensive Income

Corillian has adopted the provisions of Statement of Financial Accounting Standards (SFAS) No. 130, *Reporting on Comprehensive Income*. Comprehensive income is defined as changes in shareholders' equity exclusive of transactions with owners, including foreign currency translation adjustments. Accumulated other comprehensive income as of June 30, 2001 consisted solely of foreign currency translation losses of \$13.

### (5) Supplemental Disclosures of Cash Flow Information

|  | For the Six-Month Period Ended |               |
|--|--------------------------------|---------------|
|  | June 30, 2000                  | June 30, 2001 |
| Cash paid during the period for:   |                                |               |
| Interest   | 112                            | 433           |
| Taxes  | 6                              | 45            |
| Supplemental disclosures of non-cash investing and financing activities: |                                |               |
| Property and equipment acquired through capital leases                   | 9                              | -             |
| Common shares issued in business combination                             | 1,109                          | 306           |

### (6) Net Loss Per Share

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We compute net loss per share in accordance with SFAS No. 128, *Earnings Per Share*, and SEC Staff Accounting Bulletin (SAB) No. 98. Under the provisions of SFAS No. 128 and SAB No. 98, basic and diluted net loss per share is computed by dividing the net loss attributed to common shareholders for the period by the weighted-average number of shares of common stock outstanding during the period. Net loss attributed to common shareholders includes the accretion of discounts on redeemable convertible preferred stock, which was amortized over four years. The accretion of discounts on redeemable convertible preferred stock discontinued upon the automatic conversion of the redeemable convertible preferred stock into common stock.

The following table sets forth for the periods indicated the weighted-average potential shares of common stock issuable under stock options and warrants using the treasury stock method, which are not included in calculating net loss per share due to their antidilutive effect:

|                                     | For the Three-Month Period Ended |                | For the Six-Month Period Ended |                  |
|-------------------------------------|----------------------------------|----------------|--------------------------------|------------------|
|                                     | June 30, 2000                    | June 30, 2001  | June 30, 2000                  | June 30, 2001    |
| Shares issuable under stock options | 3,136,680                        | 935,928        | 2,504,955                      | 1,961,558        |
| Shares issuable under warrant       | 110,404                          | -              | 23,702                         | -                |
|                                     | <u>3,247,084</u>                 | <u>935,928</u> | <u>2,528,657</u>               | <u>1,961,558</u> |

The following shares issuable under stock options and a warrant would not result in additional dilutive shares under the treasury stock method as the exercise price of the stock options and warrant exceeded the average fair market value of the underlying common stock for the periods presented below:

|                                     | For the Three-Month Period Ended |                  | For the Six-Month Period Ended |                  |
|-------------------------------------|----------------------------------|------------------|--------------------------------|------------------|
|                                     | June 30, 2000                    | June 30, 2001    | June 30, 2000                  | June 30, 2001    |
| Shares issuable under stock options | 264,363                          | 2,837,143        | 332,238                        | 2,687,174        |
| Shares issuable under warrant       | -                                | 250,000          | -                              | 250,000          |
|                                     | <u>264,363</u>                   | <u>3,087,143</u> | <u>332,238</u>                 | <u>2,937,174</u> |

Pro forma net loss per share is computed using the weighted-average number of common shares outstanding, including the pro forma effects of the automatic conversion of all outstanding redeemable convertible preferred stock and convertible preferred stock into shares of common stock effective upon the closing of our initial public offering as if such conversion occurred at the date of original issuance.

### (7) Stock-based Compensation

The amortization of deferred stock-based compensation relates to the following items in the accompanying condensed consolidated statements of operations:

|                     | For the Three-Month Period Ended |               | For the Six-Month Period Ended |               |
|---------------------|----------------------------------|---------------|--------------------------------|---------------|
|                     | June 30, 2000                    | June 30, 2001 | June 30, 2000                  | June 30, 2001 |
| Cost of revenues    | \$ 164                           | \$ 82         | \$ 269                         | \$ 187        |
| Sales and marketing | 683                              | 346           | 1,688                          | 757           |

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|                            |              |            |              |              |
|----------------------------|--------------|------------|--------------|--------------|
| Research and development   | 130          | 50         | 222          | 115          |
| General and administrative | 511          | 155        | 812          | 365          |
|                            | <u>1,488</u> | <u>633</u> | <u>2,991</u> | <u>1,424</u> |
|                            | \$           | \$         | \$           | \$           |

**(8) Segment Information**

Corillian has adopted SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*, which establishes standards for reporting information related to operating segments in annual financial statements and requires selected information for those segments to be presented in interim financial reports issued to shareholders. SFAS No. 131 also establishes standards for related disclosures about products and services and geographic areas. Operating segments are defined as components of an enterprise about which separate, discrete financial information is available for evaluation by the chief operating decision maker, or decision-making group, in making decisions how to allocate resources and assess performance. Corillian's chief operating decision maker, as defined under SFAS No. 131, is its chief executive officer.

(a) *Geographic Information*

Corillian derives its revenue from a single operating segment, providing electronic finance software and services. Revenue is generated in this segment through software and service license arrangements.

Results of operations are substantially derived from United States operations and substantially all assets reside in the United States. Our results of operations for the three and six-month periods ended June 30, 2001 include approximately \$2.1 million and \$4.3 million, respectively, of direct operating expenses related to our international operations, primarily Europe. Corillian's international operations generated a total of approximately \$3.1 million and \$4.4 million, respectively, of our consolidated revenues during the three and six-month periods ended June 30, 2001.

(b) *Revenues*

Revenues derived from Corillian's licenses and services are as follows:

|                                   | For the Three-Month Period Ended |                  | For the Six-Month Period Ended |                  |
|-----------------------------------|----------------------------------|------------------|--------------------------------|------------------|
|                                   | June 30, 2000                    | June 30, 2001    | June 30, 2000                  | June 30, 2001    |
| License and professional services | \$ 5,285                         | \$ 14,211        | \$ 8,273                       | \$ 27,327        |
| Post-contractual customer support | 199                              | 724              | 274                            | 1,155            |
| Hosting                           | 101                              | 278              | 212                            | 421              |
| Other                             | 138                              | -                | 219                            | -                |
|                                   | <u>\$ 5,723</u>                  | <u>\$ 15,213</u> | <u>\$ 8,978</u>                | <u>\$ 28,903</u> |

**(9) Recent Accounting Pronouncements**

In July 2001, the Financial Accounting Standards Board (FASB) issued SFAS No. 141, *Business Combinations*. SFAS No. 141 requires the purchase method of accounting for business combinations initiated after June 30, 2001 and eliminates the pooling-of-interests method. Corillian believes the adoption of SFAS No. 141 will not have a material impact on the Company's financial condition, results of operations or liquidity.

In July 2001, the FASB issued SFAS No. 142, *Goodwill and Other Intangible Assets*, which is effective for fiscal years beginning after December 15, 2001. SFAS No. 142 requires, among other things, the discontinuance of goodwill amortization. In addition, the standard includes provisions upon adoption for the reclassification of certain existing recognized intangibles as goodwill, reassessment of the useful lives of existing recognized intangibles, reclassification of certain intangibles out of previously reported goodwill and the testing for impairment of existing goodwill and other intangibles. Corillian is currently assessing but has not yet determined the impact of SFAS No. 142 on the Company's financial condition, results of operations or liquidity.



## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

This discussion and analysis should be read in conjunction with our Management's Discussion and Analysis of Financial Condition and Results of Operations set forth in our report on Form 10-K for the year ended December 31, 2000.

### **Overview**

We license software and provide professional services to financial service providers, such as banks, brokerages, insurance companies and financial portals. Corillian Voyager is a software platform combined with a set of applications for Internet banking, electronic bill presentment and payment, targeted marketing, data aggregation and online customer relationship management. Our recently-introduced Corillian Voyager Standard Edition (SE) is a hosted Internet banking solution tailored to the specific needs of small to mid-sized financial institutions looking for the same scalability and reliability as Corillian Voyager in a more rapidly deployable, economical solution. Corillian Voyager SE services include Internet banking, bill payment and the complete integration of the Open Financial Exchange (OFX) data standard.

Substantially all of our revenue is derived from licensing our software and performing professional services for our customers. These professional services include implementation, custom software engineering, consulting, maintenance, training and hosting. In most cases, we recognize revenues for licenses, implementation and custom engineering services using the percentage of completion method. Revenue relating to maintenance services is recognized ratably over the term of the associated maintenance contract. Revenues derived from training, hosting and consulting services are recognized as the services are performed. Revenue relating to our reseller arrangements is generally recognized as payments are contractually due from each reseller.

We generally license Corillian Voyager on an end user basis, with our initial license fee based on a fixed number of end users. As a customer increases its installed base of end users beyond the initial fixed number of end users, our software license requires the customer to pay us an additional license fee to cover additional increments of end users. For customers that provide us with significant strategic advantages, we have in the past and may in the future charge discounted license fees based on an unlimited number of end users.

Cost of revenues consists primarily of salaries and related expenses for professional service personnel and outsourced professional service providers who are responsible for the implementation and customization of our software and for maintenance and support personnel who are responsible for software maintenance. From time to time, to accommodate specific customers, we resell equipment and materials to these customers, and the expenses associated with the purchase of this equipment and materials is included within the cost of revenues in the period in which the resale occurs.

Since incorporation, we have incurred substantial costs to develop and market our technology and to provide professional services. As a result, we have incurred net losses in each quarter of operation since inception and have accumulated a deficit of \$64.8 million as of June 30, 2001. As we continue to grow our professional services, sales and marketing and research and development organizations and market our solutions both domestically and internationally, we anticipate that our cost of revenues and operating expenses will increase in future quarters. Our limited operating history makes it difficult to forecast future operating results. As a result of the rapid evolution of our business and our limited operating history, we believe period-to-period comparisons of our results of operations, including our revenues and costs of revenues and operating expenses as a percentage of sales, are not necessarily indicative of our future performance.

To date, our results of operations are substantially derived from operations in the United States. Customers who individually accounted for more than 10% of our revenue on a consolidated basis represented 18% and 19%, respectively, of our total revenues for the three-month periods ended June 30, 2000 and 2001.

A key component of our strategy is to increase our international sales. As of June 30, 2001, we had 37 employees based outside of the United States in offices in Europe, Australia and Asia.

### **Results of Operations**

#### **Revenues**

Revenues increased from \$5.7 million and \$9.0 million, respectively, for the three and six-month periods ended June 30, 2000, to \$15.2 million and \$28.9 million, respectively, for the three and six-month periods ended June 30, 2001. The increase in revenues is primarily due to sales to an increased number of customers, an increase in our average transaction size, an increase in the number of end users on our customers platforms and an increase in the number of our professional services personnel working on customer projects. We believe that our customer growth resulted from greater market acceptance of our solutions. This increase is also due to increased revenues from our international operations and Corillian Services, Inc., which contributed approximately \$3.1 million and \$2.2 million, respectively, to our consolidated revenues for the

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three-month period ended June 30, 2001, and \$4.4 million and \$5.4 million, respectively, to our consolidated revenues for the six-month period ended June 30, 2001. Our international operations and Corillian Services, Inc. generated no revenue during the three and six-month periods ended June 30, 2000.

### **Cost of Revenues**

Cost of revenues increased from \$4.6 million and \$7.5 million, respectively, for the three and six-month periods ended June 30, 2000, to \$8.5 million and \$16.8 million, respectively, for the three and six-month periods ended June 30, 2001. Gross profit increased as a percentage of revenues from 20% for the three-month period ended June 30, 2000, to 44% for the three-month period ended June 30, 2001. Gross profit increased as a percentage of revenues from 16% for the six-month period ended June 30, 2000, to 42% for the six-month period ended June 30, 2001. The increase was primarily due to a reduction in third-party integration expenses as more Corillian Services, Inc. personnel transitioned to our implementations, an increase in higher margin revenue streams such as additional seat license sales, the cessation of our royalty obligation during 2000 and improved margins on professional services and post-contractual customer support.

We increased the number of our professional services personnel from 76 at June 30, 2000, to 190 at June 30, 2001 as we increased our capacity to service a larger customer base. Although we expanded our internal professional services capacity through our acquisition of Corillian Services, Inc. in November 2000, we anticipate that the growth of our customer base will cause us to continue to use outsourced service providers to perform implementation and customization services on some of our projects. We expect to continue to rely on a combination of several large contractors and our expanded internal staff to service our growing customer base. The costs associated with outsourced service providers are greater than the costs of our internal staff; therefore, our gross profit is generally less on projects on which we use outsourced service providers rather than our internal staff.

### **Operating Expenses**

*Sales and Marketing Expenses.* Sales and marketing expenses consist of salaries, commissions, and related expenses for personnel involved in marketing, sales and support functions, as well as costs associated with trade shows and other promotional activities. Sales and marketing expenses increased from \$3.7 million and \$6.4 million, respectively, for the three and six-month periods ended June 30, 2000, to \$5.0 million and \$10.3 million, respectively, for the three and six-month periods ended June 30, 2001. The increase was primarily attributable to the expansion of our domestic and international sales and marketing organization, and to a lesser extent, increased sales commissions associated with higher revenues and higher expenses associated with increased brand awareness efforts. We increased the number of our sales and marketing personnel from 74 at June 30, 2000, to 106 at June 30, 2001. We expect to continue to invest in our sales and marketing organizations both domestically and internationally to expand our customer base and increase brand awareness. We also anticipate sales and marketing expenses will fluctuate from period to period in the near term depending on changes in sales and marketing headcount, the timing of new marketing programs and the levels of revenues recognized in each period. During the three and six-month periods ended June 30, 2001, we incurred direct sales and marketing expenses of \$1.6 million and \$3.1 million, respectively, attributable to our international operations, as compared with \$255,000 for the three and six-month periods ended June 30, 2000. During the three and six-month periods ended June 30, 2001, we incurred direct sales and marketing expenses of \$412,000 and \$726,000, respectively, attributable to Corillian Services, Inc. During the three and six-month periods ended June 30, 2000, we incurred no direct sales and marketing expenses attributable to Corillian Services, Inc.

*Research and Development Expenses.* Research and development expenses consist primarily of salaries and related expenses for engineering personnel and costs of materials and equipment associated with the design, development and testing of our products. Research and development expenses decreased from \$4.1 million for the three-month period ended June 30, 2000, to \$3.6 million for the three-month period ended June 30, 2001. This decrease was mainly attributable to \$1.3 million of expenses incurred during the three-month period ended June 30, 2000 related to the acquisition of InterTech Systems, Inc. Research and development expenses increased from \$6.4 million for the six-month period ended June 30, 2000, to \$7.4 million for the six-month period ended June 30, 2001. The increase was mainly attributable to the expansion of our research and development organization, increased product development efforts and, to a lesser extent, increased costs of materials and equipment. We increased the number of our research and development personnel from 51 at June 30, 2000, to 72 at June 30, 2001. We anticipate research and development expenses to increase in the future due to the hiring of additional engineering personnel and funding of the development of next generation products. This increase will, to a certain extent, be offset by the funding of our research and development activities by portions of customer contracts accounted for under the provisions of SFAS No. 68, *Research and Development Arrangements*.

*General and Administrative Expenses.* General and administrative expenses consist of salaries and related expenses for executive, finance, human resources, legal, information systems management and administration personnel, as well as professional fees, corporate facility expenses and other general corporate expenses. General and administrative expenses increased from \$1.8 million and \$3.4 million, respectively, for the three and six-month periods ended June 30, 2000, to \$3.7 million and \$7.5 million, respectively, for the three and six-month periods ended June 30, 2001. The increase was primarily attributable to the expansion of our general and administrative personnel from 43 at June 30, 2000, to 61 at June 30, 2001, as well as expenses necessary to support growth in our domestic and international operations. During the three and six-month periods ended June 30, 2001, we incurred direct general and administrative expenses of \$550,000 and \$1.1 million, respectively, attributable to our international operations, as compared with \$37,000 for the three and six-month periods ended June 30, 2000. During the three and six-month periods ended June 30, 2001, we incurred direct general and administrative expenses of \$821,000 and \$1.7 million, respectively,

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attributable to Corillian Services, Inc. During the three and six-month periods ended June 30, 2000, we incurred no direct general and administrative expenses attributable to Corillian Services, Inc. In the near term, we expect general and administrative expenses to remain relatively constant in absolute dollars.

*Amortization of Intangible Assets.* Amortization of intangible assets was \$2.1 million and \$4.1 million, respectively, for the three and six-month periods ended June 30, 2001, reflecting amortization of customer relationships, workforce and goodwill acquired as part of our acquisition of Corillian Services, Inc. in November 2000.

*Amortization of Deferred Stock-based Compensation.* Deferred stock-based compensation represents the difference between the exercise price of stock options granted to employees and the fair value of our common stock at the time of the grants. This amount is being amortized over the respective vesting periods of these options on an accelerated basis. In addition, this amount includes the fair value of stock options granted to non-employees. Amortization of deferred stock-based compensation decreased from \$1.5 million and \$3.0 million, respectively, for the three and six-month periods ended June 30, 2000, to \$633,000 and \$1.4 million, respectively, for the three and six-month periods ended June 30, 2001. We expect amortization of approximately \$1.1 million, \$1.1 million, \$369,000 and \$29,000, respectively, for the remainder of 2001, 2002, 2003, and 2004 related to these stock options.

### **Other Income, Net**

Other income, net, consists primarily of interest earned on cash and cash equivalents and short-term investments, gains and losses recognized upon sale of our assets, interest expense, our share of earnings and losses in joint venture investments, and other miscellaneous items. Other income, net, decreased from \$759,000 and \$972,000, respectively, for the three and six-month periods ended June 30, 2000, to (\$9,000) and \$267,000, respectively, for the three and six-month periods ended June 30, 2001. This decrease was mainly as a result of reduced interest income earned due to lower interest rates and decreased cash and cash equivalents balances as funds raised in Corillian's initial public offering in April 2000 continue to fund the Company's operations.

### **Income Taxes**

No provision for federal and state income taxes was recorded in the three and six-month periods ended June 30, 2000 and 2001, as we incurred net operating losses in each of these periods and expect to continue to generate net operating losses throughout the remainder of 2001.

### **Liquidity and Capital Resources**

At June 30, 2001, we had \$25.9 million in cash and cash equivalents consisting of cash, commercial paper and taxable municipal bonds with original maturities less than 90 days. In January 2000, we obtained a \$3.0 million equipment line of credit with a financial institution of which \$1.9 million was outstanding at June 30, 2001. In November 2000, we obtained a \$5.0 million equipment line of credit with a financial institution of which \$4.5 million was outstanding at June 30, 2001.

Net cash used in operating activities was \$9.2 million and \$18.7 million, respectively, for the six-month periods ended June 30, 2000 and 2001. Cash used in operations for the six-month period ended June 30, 2001 resulted primarily from losses net of non-cash expenses including depreciation and amortization of deferred stock-based compensation and intangible assets, increases in our accounts receivable and revenue in excess of billing, as well as decreases in accounts payable and accrued liabilities.

Net cash provided by investing activities was \$4.8 million for the six-month period ended June 30, 2000. Net cash used in investing activities was \$5.7 million for the six-month period ended June 30, 2001. Net cash used in investing activities for the six-month period ended June 30, 2001 was attributable to capital expenditures of \$5.7 million relating to our move into our new corporate campus and international facilities. In the third quarter of 2001, we expect to contribute an additional \$1.0 million to e-Banc LLC, a company in which we invested in June 2000. We expect that, in the future, any cash in excess of current requirements will be invested in short-term, investment-grade securities.

Net cash provided by financing activities was \$57.9 million and \$1.2 million, respectively, for the six-month periods ended June 30, 2000 and 2001. This decrease was primarily due to \$54.7 million received in April 2000 from the issuance of common stock in our initial public offering, the private placement that occurred concurrently with the closing of our initial public offering and the issuance of a warrant to purchase 250,000 shares of common stock concurrently with the closing of our initial public offering. Net cash provided by financing activities for the six-month period ended June 30, 2001, consisted primarily of the proceeds of \$1.2 million from borrowings under our long-term borrowing arrangements. Additionally, we received proceeds of \$1.1 million from the issuance of common shares under stock options and the employee stock purchase plan and made principal payments of \$1.1 million on long-term borrowings and capital lease obligations.

We have no material financing commitments other than obligations under our line of credit facilities and operating and capital leases. Future capital requirements will depend on many factors, including the timing of research and development efforts and the expansion of our operations, both domestically and internationally. We believe our current cash and cash equivalents will be sufficient to meet our working

capital requirements for at least the next 12 months. Thereafter, we may find it necessary to obtain additional equity or debt financing. If additional financing is required, we may not be able to raise it on acceptable terms or at all. Additional financing could result in dilution to our shareholders. If we are unable to obtain additional financing, we may be required to reduce the scope of our planned research and development and sales and marketing efforts, as well as the further development of our infrastructure.

### **Forward-Looking Statements and Risk Factors**

This document contains forward-looking statements that involve risks and uncertainties that may cause our actual results to differ materially from any forward-looking statement. These statements relate to future events or our future financial performance. In some cases, you can identify forward-looking statements by terminology including "could," "may," "will," "should," "expect," "plan," "anticipate," "believe," "estimate," "predict," "potential" or "continue," the negative of these terms or other comparable terminology. These statements are only predictions. Actual events or results may differ materially. In evaluating these statements, you should specifically consider various factors, including the risks described in Exhibit 99.1 to this report. Some of these risks are identified for you below, but you are advised to read the more detailed and thorough discussion of the risks we face in our business contained in Exhibit 99.1 to this report.

We have a limited operating history and are subject to the risks that our solutions are not adopted by financial service providers or used by consumers.

We have a history of losses, we expect to continue to incur losses and we may not achieve or maintain profitability.

We may need to raise additional financing to fund our operations and may not be able to raise funds on beneficial terms or at all.

A small number of customers account for a substantial portion of our revenues in each period; our business could suffer if we lose customers or fail to add additional customers to our customer base.

If we do not develop international operations as expected or fail to address international market risks, we may not achieve anticipated sales growth.

If we, or our implementation partners, do not effectively implement our solutions at financial service providers' facilities, we may not achieve anticipated revenues or gross margins.

Acquisitions by us may be costly and difficult to integrate, divert management resources or dilute shareholder value.

Our products' lengthy sales cycles may cause revenues and operating results to be unpredictable and to vary significantly from period to period.

Competition in the market for Internet-based financial services is intense and could reduce our sales and prevent us from achieving profitability.

Our ability to meet revenue projections could be adversely affected by new and revised standards and interpretations of accounting rules governing revenue recognition.

We do not guarantee future results, levels of activity, performance or achievements. We are under no duty to update any of the forward-looking statements after the date of this document to conform them to actual results or to changes in our expectations.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

#### **Foreign Exchange Rate Sensitivity**

We develop products in the United States and market our products and services in the United States, and to a lesser extent in Europe, Asia and Australia. As a result, our financial results could be affected by factors such as changes in foreign currency exchange rates or weak economic conditions in foreign markets. Because nearly all of our revenue is currently denominated in United States dollars, a strengthening of the dollar could make our products less competitive in foreign markets.

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We do not use derivative financial instruments for speculative purposes. We do not engage in exchange rate hedging or hold or issue foreign exchange contracts for trading purposes. We do have foreign-based operations where transactions are denominated in foreign currencies and are subject to market risk with respect to fluctuations in the relative value of currencies. Currently, we have limited operations in Europe, Asia and Australia and conduct transactions in the local currency. To date, the impact of fluctuations in the relative fair value of other currencies has not been material.

### Interest Rate Sensitivity

At June 30, 2001, we had cash and cash equivalents of \$25.9 million, which consist mainly of cash and highly liquid short-term commercial paper and taxable municipal bonds. Our investments may be subject to interest rate risk and will decrease in value if market interest rates increase. A decline in interest rates over a sustained period would reduce our interest income. Substantially all of our revenues recognized to date have been denominated in United States dollars and substantially all of our revenues are from customers in the United States. Although substantially all of our revenues have been from United States customers, we expect to recognize more significant revenues from international markets, and those revenues will likely be denominated in currency from those international markets. As a result, our operating results could become subject to significant fluctuations based upon changes in the exchange rates of the international currencies in those markets in relation to the United States dollar and could be adversely affected.

## PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

There have been no material developments in our legal proceedings since our report on Form 10-Q was filed for the three-month period ended March 31, 2001.

### ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS

#### (d) Use of Proceeds

On April 17, 2000, we completed our initial public offering by issuing 4,600,000 shares of common stock (including shares issued upon the exercise of the underwriters' over-allotment option), issued 2,625,000 shares of common stock in a private placement that occurred concurrently with the closing of our initial public offering, and issued a warrant to purchase 250,000 shares of common stock. We realized \$54.7 million in proceeds from these sales, net of discounts, commissions and issuance costs. The effective date of our prospectus and related registration statement (Commission No. 33 95513) was April 12, 2000.

During the six-month period ended June 30, 2001, we incurred capital expenditures of approximately \$5.7 million for leasehold improvements for our new corporate campus and international facilities as well as other purchases of equipment. We made principal payments of \$1.1 million on long-term borrowings and capital lease obligations during the six-month period ended June 30, 2001.

We intend to use the remaining net proceeds from these sales of securities for research and development activities, capital expenditures, sales, marketing and administrative expenses, including the expansion of our sales and marketing organizations both domestically and internationally, and for working capital and general corporate purposes.

### ITEM 5. OTHER INFORMATION

In July 2001, our board of directors voted to increase the number of directors from eight to nine. Subsequent to this, our board of directors approved the appointment of Eric C. W. Dunn as a new member of the board, effective immediately.

### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

#### (a) Exhibits

The exhibits listed on the accompanying index are filed as part of this Form 10-Q:

#### Exhibit

No.

Description

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