XEROX CORP
Form 10-Q
May 01, 2014

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended: March 31, 2014
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to
Commission File Number 001-04471

## XEROX CORPORATION

(Exact Name of Registrant as specified in its charter)

New York
(State or other jurisdiction of incorporation or organization)
P.O. Box 4505, 45 Glover Avenue

Norwalk, Connecticut
(Address of principal executive offices)
(203) 968-3000
(Registrant's telephone number, including area code)

16-0468020
(IRS Employer
Identification No.)
06856-4505
(Zip Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o
Indicate by a check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.
Large accelerated filer x Accelerated filer o Non-accelerated filer o Smaller reporting company o
Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes o No ý
Class
Outstanding at March 31, 2014
Common Stock, $\$ 1$ par value

## FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q and any exhibits to this Report may contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. The words "anticipate," "believe," "estimate," "expect," "intend," "will," "should" and similar expressions, as they relate to us, are intended to identify forward-looking statements. These statements reflect management's current beliefs, assumptions and expectations and are subject to a number of factors that may cause actual results to differ materially. These factors include but are not limited to: changes in economic conditions, political conditions, trade protection measures, licensing requirements and tax matters in the United States and in the foreign countries in which we do business; changes in foreign currency exchange rates; actions of competitors; our ability to obtain adequate pricing for our products and services and to maintain and improve cost efficiency of operations, including savings from restructuring actions and the relocation of our service delivery centers; the risk that multi-year contracts with governmental entities could be terminated prior to the end of the contract term; the risk in the hiring and retention of qualified personnel; the risk that unexpected costs will be incurred; the risk that subcontractors, software vendors and utility and network providers will not perform in a timely, quality manner; our ability to recover capital investments; the risk that our Services business could be adversely affected if we are unsuccessful in managing the start-up of new contracts; development of new products and services; our ability to protect our intellectual property rights; our ability to expand equipment placements; the risk that individually identifiable information of customers, clients and employees could be inadvertently disclosed or disclosed as a result of a breach of our security; service interruptions; interest rates, cost of borrowing and access to credit markets; reliance on third parties, including subcontractors, for manufacturing of products and provision of services; our ability to drive the expanded use of color in printing and copying; the outcome of litigation and regulatory proceedings to which we may be a party; and other factors that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section and other sections of this Quarterly Report on Form 10-Q and our 2013 Annual Report on Form $10-\mathrm{K}$ filed with the Securities and Exchange Commission. The Company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments, except as required by law.

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FORM 10-Q
MARCH 31, 2014
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PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS
XEROX CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)
Three Months Ended
March 31,
20142013
(in millions, except per-share data)
\$ 1,272 ..... \$ 1,293Revenues
3,749 ..... 3,792
Outsourcing, maintenance and rentals
100 ..... 117
Financing ..... 5,121 ..... 5,202
Costs and Expenses
Cost of sales ..... 790815
Cost of outsourcing, maintenance and rentals ..... 2,748 ..... 2,758
Cost of financing ..... 36 ..... 43Research, development and engineering expenses144154
Selling, administrative and general expenses ..... 961Restructuring and asset impairment chargesAmortization of intangible assets27
Other expenses, net ..... 40841,040Total Costs and Expenses(8834,83017
Income before Income Taxes and Equity Income ..... 291 ..... 3004,902
Income tax expense ..... 49 ..... 50
Equity in net income of unconsolidated affiliates ..... 42 ..... 47
Income from Continuing Operations ..... 284 ..... 297
Income from discontinued operations, net of tax ..... 2 ..... 3
Net Income ..... 286 ..... 300
Less: Net income attributable to noncontrolling interests ..... 5 ..... 4
Net Income Attributable to Xerox ..... \$281
Net Income Atributable to Xerox ..... \$296
Amounts Attributable to Xerox:
Net income from continuing operations ..... \$279 ..... \$293
Net income from discontinued operations ..... 2 ..... 3
Net Income Attributable to Xerox ..... \$281\$296
Basic Earnings per Share:
Continuing operationsDiscontinued operations\$0.23\$0.23
Total Basic Earnings per ShareDiluted Earnings per Share:
Continuing operations
Discontinued operationsTotal Diluted Earnings per Share\$0.23\$0.23
-$\$ 0.23$\$0.23

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.
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## XEROX CORPORATION <br> CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

|  | Three Months Ended <br> March 31, |  |
| :--- | :--- | :--- |
| (in millions) | 2014 | 2013 |
| Net income | $\$ 286$ | $\$ 300$ |
| Less: Net income attributable to noncontrolling interests | 5 | 4 |
| Net Income Attributable to Xerox | 281 | 296 |
| Other Comprehensive (Loss) Income, Net ${ }^{(1)}$ : |  |  |
| Translation adjustments, net | $(1$ | $)(363$ |
| Unrealized gains (losses), net | 26 | $(8)$ |
| Changes in defined benefit plans, net | $(84$ | 103 |
| Other Comprehensive Loss, Net Attributable to Xerox | $(59$ | $)(268$ |
| Comprehensive Income, Net |  |  |
| Cess: Comprehensive income, net attributable to noncontrolling interests | 227 | 32 |
| Comprehensive Income, Net Attributable to Xerox | 5 | 4 |

(1) Refer to Note 16 - Other Comprehensive Income for gross components of Other Comprehensive Income, reclassification adjustments out of Accumulated Other Comprehensive Loss and related tax effects.

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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| XEROX CORPORATION |  |  |  |
| :---: | :---: | :---: | :---: |
| CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) |  |  |  |
| (in millions, except share data in thousands) | $\begin{aligned} & \text { March 31, } \\ & 2014 \end{aligned}$ |  | $\begin{aligned} & \text { December 31, } \\ & 013 \end{aligned}$ |
| Assets |  |  |  |
| Cash and cash equivalents | \$ 1,567 |  | \$1,764 |
| Accounts receivable, net | 3,032 |  | 2,929 |
| Billed portion of finance receivables, net | 134 |  | 113 |
| Finance receivables, net | 1,501 |  | 1,500 |
| Inventories | 1,044 |  | 998 |
| Other current assets | 1,184 |  | 1,207 |
| Total current assets | 8,462 |  | 8,511 |
| Finance receivables due after one year, net | 2,844 |  | 2,917 |
| Equipment on operating leases, net | 541 |  | 559 |
| Land, buildings and equipment, net | 1,438 |  | 1,466 |
| Investments in affiliates, at equity | 1,384 |  | 1,285 |
| Intangible assets, net | 2,436 |  | 2,503 |
| Goodwill | 9,243 |  | 9,205 |
| Other long-term assets | 2,520 |  | 2,590 |
| Total Assets | \$28,868 |  | \$29,036 |
| Liabilities and Equity |  |  |  |
| Short-term debt and current portion of long-term debt | \$2,109 |  | \$1,117 |
| Accounts payable | 1,568 |  | 1,626 |
| Accrued compensation and benefits costs | 803 |  | 734 |
| Unearned income | 517 |  | 496 |
| Other current liabilities | 1,603 |  | 1,713 |
| Total current liabilities | 6,600 |  | 5,686 |
| Long-term debt | 5,896 |  | 6,904 |
| Pension and other benefit liabilities | 2,310 |  | 2,136 |
| Post-retirement medical benefits | 766 |  | 785 |
| Other long-term liabilities | 611 |  | 757 |
| Total Liabilities | 16,183 |  | 16,268 |
| Series A Convertible Preferred Stock | 349 |  | 349 |
| Common stock | 1,186 |  | 1,210 |
| Additional paid-in capital | 5,040 |  | 5,282 |
| Treasury stock, at cost | (204 | ) | (252 |
| Retained earnings | 9,039 |  | 8,839 |
| Accumulated other comprehensive loss | (2,838 | ) | (2,779 |
| Xerox shareholders' equity | 12,223 |  | 12,300 |
| Noncontrolling interests | 113 |  | 119 |
| Total Equity | 12,336 |  | 12,419 |
| Total Liabilities and Equity | \$28,868 |  | \$29,036 |
| Shares of common stock issued | 1,186,278 |  | 1,210,321 |
| Treasury stock | (18,957 | ) | (22,001 |
| Shares of common stock outstanding | 1,167,321 |  | 1,188,320 |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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| Distributions to noncontrolling interests | $(16$ | $)(3)$ |  |
| :--- | :--- | :--- | :--- |
| Other financing | $(10$ | $)$ |  |
| Net cash used in financing activities | $(349$ | $)$ | $(1)$ |
| Effect of exchange rate changes on cash and cash equivalents | $(14$ | $)$ | $(12$ |
| Decrease in cash and cash equivalents | $(197$ | $)$ | $(253$ |
| Cash and cash equivalents at beginning of period | 1,764 | 1,246 |  |
| Cash and Cash Equivalents at End of Period | $\$ 1,567$ | $\$ 993$ |  |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.
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## XEROX CORPORATION

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(in millions, except per-share data and where otherwise noted)
Note 1 - Basis of Presentation
References herein to "we," "us," "our," the "Company" and "Xerox" refer to Xerox Corporation and its consolidated subsidiari unless the context suggests otherwise.
We have prepared the accompanying unaudited Condensed Consolidated Financial Statements in accordance with the accounting policies described in our 2013 Annual Report on Form 10-K (2013 Annual Report), and the interim reporting requirements of Form 10-Q. Accordingly, certain information and note disclosures normally included in our annual financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. You should read these Condensed Consolidated Financial Statements in conjunction with the Consolidated Financial Statements included in our 2013 Annual Report.
In our opinion, all adjustments which are necessary for a fair statement of financial position, operating results and cash flows for the interim periods presented have been made. These adjustments consist of normal recurring items. Interim results of operations are not necessarily indicative of the results of the full year.
For convenience and ease of reference, we refer to the financial statement caption "Income before Income Taxes and Equity Income" as "pre-tax income."

## Note 2 - Recent Accounting Pronouncements

Except for the Accounting Standard Updates (ASU's) discussed below, the new ASU's issued by the FASB during the last year did not have any significant impact on the Company.
Cumulative Translation Adjustments: In March 2013, the FASB issued ASU 2013-05, Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity. The objective of ASU 2013-05 is to resolve the diversity in practice regarding the release into net income of the cumulative translation adjustment upon derecognition of a subsidiary or group of assets within a foreign entity. This update was effective prospectively for our fiscal year beginning January 1,2014 , and did not have nor is it expected to have a material impact on our financial condition, results of operations or cash flows.
Income Taxes: In July 2013, the FASB issued ASU 2013-11, Income Taxes (Topic 740): Presentation of Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists. This update provides guidance on the financial statement presentation of unrecognized tax benefits when a net operating loss carryforward, a similar tax loss or a tax credit carryforward, exists. This update was effective prospectively for our fiscal year beginning January 1, 2014. Upon adoption of this standard, we reclassified approximately $\$ 180$ of liabilities for unrecognized tax benefits against deferred tax assets.
Service Concession Arrangements: In January 2014, the FASB issued ASU 2014-05, Service Concession Arrangements (Topic 853). This update specifies that an entity should not account for a service concession arrangement within the scope of this update as a lease in accordance with Topic 840, Leases. The update does not provide specific accounting guidance for various aspects of service concession arrangements but rather indicates that an entity should refer to other Topics as applicable to account for various aspects of a service concession arrangement. The update is effective for our fiscal year beginning January 1,2015. The adoption of this standard is not expected to have a material effect on our financial condition, results of operation or cash flows.
Discontinued Operations: In April 2014, the FASB issued ASU 2014-08, Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360): Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity. The update changes the requirements for reporting discontinued operations in Subtopic 205-20. A discontinued operation may include a component of an entity or a group of components of an
entity, or a business. A disposal of a component of an entity or a group of components of an entity is required to be reported in discontinued operations if the disposal represents a strategic shift that has (or will have) a major effect on an entity's operations and financial results. Examples include a disposal of a major geographic area, a major line of business or a major equity method investment.

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Additionally, the update requires expanded disclosures about discontinued operations that will provide financial statement users with more information about the assets, liabilities, income and expenses of discontinued operations. This update is effective prospectively for our fiscal year beginning January 1,2015 and early adoption is permitted. The standard primarily involves presentation and disclosure and therefore is not expected to have a material impact on our financial condition, results of operations or cash flows.
Note 3 - Segment Reporting
Our reportable segments are aligned with how we manage the business and view the markets we serve. We report our financial performance based on the following two primary reportable segments - Services and Document Technology. Our Services segment operations involve delivery of a broad range of services, including business process, document and IT outsourcing. Our Document Technology segment includes the sale and support of a broad range of document systems from entry level to high-end.
The Services segment is comprised of three outsourcing service offerings:
Business Process Outsourcing (BPO)
Document Outsourcing (which includes Managed Print Services) (DO)
Information Technology Outsourcing (ITO)
Business process outsourcing services include service arrangements where we manage a customer's business activity or process. Document outsourcing services include service arrangements that allow customers to streamline, simplify and digitize document-intensive business processes through automation and deployment of software applications and tools and the management of their printing needs. Document outsourcing services also include revenues from our partner print services offerings. Information technology outsourcing services include service arrangements where we manage a customer's IT-related activities, such as application management and application development, data center operations or testing and quality assurance.
Our Document Technology segment includes the sale of products that share common technology, manufacturing and product platforms. Our products groupings range from:
"Entry," which includes A4 devices and desktop printers; to
"Mid-range," which includes A3 devices that generally serve workgroup environments in midsize to large enterprises and includes products that fall into the following market categories: Color $41+\mathrm{ppm}$ priced at less than $\$ 100 \mathrm{~K}$ and Light Production $91+\mathrm{ppm}$ priced at less than $\$ 100 \mathrm{~K}$; to
"High-end," which includes production printing and publishing systems that generally serve the graphic
communications marketplace and large enterprises.
Customers range from small and mid-sized businesses to large enterprises. Customers also include graphic communication enterprises as well as channel partners including distributors and resellers. Segment revenues reflect the sale of document systems and supplies, technical services and product financing.

The segment classified as Other includes several units, none of which meet the thresholds for separate segment reporting. This group includes paper sales in our developing market countries, Wide Format Systems, licensing revenues, Global Imaging Systems network integration solutions and electronic presentation systems, non-allocated corporate items including non-financing interest, and other items included in Other expenses, net.

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Operating segment revenues and profitability were as follows:

| 仡 | Three Mon <br> March 31, <br> Segment <br> Revenue | Segment Profit(Loss) |  |
| :---: | :---: | :---: | :---: |
| 2014 |  |  |  |
| Services | \$2,923 | \$ 251 |  |
| Document Technology | 2,045 | 250 |  |
| Other | 153 | (51 | ) |
| Total | \$5,121 | \$ 450 |  |
| 2013 |  |  |  |
| Services | \$2,920 | \$ 273 |  |
| Document Technology | 2,135 | 187 |  |
| Other | 147 | (70 | ) |
| Total | \$5,202 | \$ 390 |  |
|  | Three Months Ended March 31, |  |  |
| Reconciliation to Pre-tax Income | 2014 | 2013 |  |
| Segment Profit | \$450 | \$390 |  |
| Reconciling items: |  |  |  |
| Restructuring and related costs ${ }^{(1)}$ | (30 | ) 8 |  |
| Restructuring charges of Fuji Xerox | (3 | ) (4 | ) |
| Amortization of intangible assets | (84 | ) 83 | ) |
| Litigation matters (Q1 2013 only) | - | 37 |  |
| Equity in net income of unconsolidated affiliates | (42 | ) (47 | ) |
| Other | - | (1 | ) |
| Pre-tax Income | \$291 | \$300 |  |

First quarter 2014 includes Restructuring and asset impairment charges of $\$ 27$ and Business transformation costs (1) of $\$ 3$. Business transformation costs represent incremental costs incurred directly in support of our business transformation and restructuring initiatives.

Note 4 - Acquisitions
In January 2014, we acquired Invoco Holding GmbH (Invoco), a German company, for approximately $\$ 54$ (€40 million) in cash. The acquisition of Invoco expands our European customer care services and provides our global customers immediate access to German-language customer care services and provides Invoco's existing customers access to our broad business process outsourcing capabilities. Invoco is included in our Services segment.

The operating results of this acquisition are not material to our financial statements and are included within our results from the acquisition date. The purchase price was allocated primarily to intangible assets and goodwill based on third-party valuations and management's estimates.

Note 5 - Divestitures

In 2013, in connection with our decision to exit from the Paper distribution business, we completed the sale of our North American and European Paper businesses. As a result of these transactions, we reported these paper-related operations as Discontinued Operations and reclassified their results from the Other segment to Discontinued Operations in 2013. We recorded a net pre-tax loss on disposal of $\$ 25$ in 2013 for the disposition of these businesses $\$ 23$ in third quarter 2013 and $\$ 2$ in the fourth quarter 2013. In the first quarter 2014, we recorded net income of $\$ 2$ in Discontinued Operation primarily representing adjustments of amounts previously recorded due to changes in estimates.

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The components of Discontinued Operations for the periods presented are as follows:
Three Months Ended
March 31, $\quad 2013$

Note 6 - Accounts Receivable, Net
Accounts receivable, net were as follows:

| Amounts billed or billable | $\$ 2,772$ | $\$ 2,651$ |
| :--- | :--- | :--- |
| Unbilled amounts | 364 | 390 |
| Allowance for doubtful accounts | $(104$ | $)(112$, |
| Accounts Receivable, Net | $\$ 3,032$ | $\$ 2,929$ |

Unbilled amounts include amounts associated with percentage-of-completion accounting and other earned revenues not currently billable due to contractual provisions. Amounts to be invoiced in the subsequent month for current services provided are included in amounts billable, and at March 31, 2014 and December 31, 2013 were approximately $\$ 1,049$ and $\$ 1,054$, respectively.

We perform ongoing credit evaluations of our customers and adjust credit limits based upon customer payment history and current creditworthiness. The allowance for uncollectible accounts receivable is determined principally on the basis of past collection experience as well as consideration of current economic conditions and changes in our customer collection trends.
Accounts Receivable Sales Arrangements
Accounts receivable sales arrangements are utilized in the normal course of business as part of our cash and liquidity management. We have facilities in the U.S., Canada and several countries in Europe that enable us to sell certain accounts receivable without recourse to third-parties. The accounts receivable sold are generally short-term trade receivables with payment due dates of less than 60 days.
All of our arrangements involve the sale of our entire interest in groups of accounts receivable for cash. In most instances a portion of the sales proceeds are held back by the purchaser and payment is deferred until collection of the related receivables sold. Such holdbacks are not considered legal securities nor are they certificated. We report collections on such receivables as operating cash flows in the Condensed Consolidated Statements of Cash Flows because such receivables are the result of an operating activity and the associated interest rate risk is de minimis due to its short-term nature. Our risk of loss following the sales of accounts receivable is limited to the outstanding deferred purchase price receivable. These receivables are included in the caption "Other current assets" in the accompanying Condensed Consolidated Balance Sheets and were \$125 and \$121 at March 31, 2014 and December 31, 2013, respectively.
Under most of the arrangements, we continue to service the sold accounts receivable. When applicable, a servicing liability is recorded for the estimated fair value of the servicing. The amounts associated with the servicing liability were not material.

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Of the accounts receivable sold and derecognized from our balance sheet, $\$ 736$ and $\$ 723$ remained uncollected as of March 31, 2014 and December 31, 2013, respectively. Accounts receivable sales were as follows:

Three Months Ended
March 31, 20142013
Accounts receivable sales
\$822
\$854
Deferred proceeds 124
Loss on sales of accounts receivable 4
$4 \quad 4$
$\begin{array}{lll}\text { Estimated increase to operating cash flows }{ }^{(1)} & 11 & 16\end{array}$

[^0]Note 7 - Finance Receivables, Net
Sale of Finance Receivables
In the third and fourth quarters of 2013 and 2012, we transferred our entire interest in certain groups of lease finance receivables to third-party entities for cash proceeds and beneficial interests. The transfers met the requirements for derecognition according to ASC Topic 860, Transfers and Servicing and therefore were accounted for as sales with derecognition of the associated lease receivables. There were no finance receivable transfers in the three months ending March 31, 2014 and 2013. We continue to service the sold receivables and record servicing fee income over the expected life of the associated receivables. The following is a summary of our prior sales activity:

| Year Ended |  |
| :--- | :--- |
| 2013 | December 31, |
| $\$ 676$ | $\$ 682$ |
| 17 | 18 |
| 635 | 630 |
| 86 | 101 |
| 40 | 44 |
| 5 | 5 |


| (in millions) | 2013 | 2012 |
| :--- | :--- | :--- |
| Net carrying value (NCV) sold | $\$ 676$ | $\$ 682$ |
| Allowance included in NCV | 17 | 18 |
| Cash proceeds received | 635 | 630 |
| Beneficial interests received | 86 | 101 |
| Pre-tax gain on sales | 40 | 44 |
| Net fees and expenses | 5 | 5 |

The principal value of the finance receivables derecognized from our balance sheet was $\$ 874$ and $\$ 1,006$ at March 31, 2014 and December 31, 2013, respectively (sale value of approximately $\$ 952$ and $\$ 1,098$, respectively).

## Summary

The lease portfolios transferred and sold were all from our Document Technology segment and the gains on these sales were reported in Financing revenues within the Document Technology segment. The ultimate purchaser has no recourse to our other assets for the failure of customers to pay principal and interest when due beyond our beneficial interests which were $\$ 130$ and $\$ 150$ at March 31, 2014 and December 31, 2013, respectively, and are included in Other current assets and Other long-term assets in the accompanying Condensed Consolidated Balance Sheets. Beneficial interests of $\$ 108$ and $\$ 124$ at March 31, 2014 and December 31, 2013, respectively, are held by bankruptcy-remote subsidiaries and therefore are not available to satisfy any of our creditor obligations. We report collections on the beneficial interests as operating cash flows in the Consolidated Statements of Cash Flows because such beneficial interests are the result of an operating activity and the associated interest rate risk is de minimis considering their weighted average lives of less than 2 years.

The net impact from the sales of finance receivables on operating cash flows is summarized below:
Three Months Ended
March 31,
(in millions)
Net cash received for sales of finance receivables
Impact from prior sales of finance receivables ${ }^{(1)}$
20142013

Collections on beneficial interest
Estimated Decrease to Operating Cash Flows
\$- \$-
(149 ) (91 )
$26 \quad 2$
\$(123 ) \$(89 )
(1) Represents cash that would have been collected if we had not sold finance receivables.
Finance Receivables - Allowance for Credit Losses and Credit Quality
Finance receivables include sales-type leases, direct financing leases and installment loans. Our finance receivable portfolios are primarily in the U.S., Canada and Europe. We generally establish customer credit limits and estimate the allowance for credit losses on a country or geographic basis. Our policy and methodology used to establish our allowance for doubtful accounts has been consistently applied over all periods presented.

The following table is a rollforward of the allowance for doubtful finance receivables as well as the related investment in finance receivables:

| Allowance for Credit Losses: | United States | Canada | Europe | Other ${ }^{(3)}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2013 | \$45 | \$22 | \$81 | \$6 | \$154 |
| Provision | 3 | 2 | 7 |  | 15 |
| Charge-offs | (1 | (4 | ) $(5$ | ) (2 | ) (12 |
| Recoveries and other ${ }^{(1)}$ | 1 | - | - | - | 1 |
| Balance at March 31, 2014 | \$48 | \$20 | \$83 | \$7 | \$158 |
| Finance receivables as of March 31, 2014 collectively evaluated for impairment ${ }^{(2)}$ | \$1,676 | \$402 | \$2,242 | \$316 | \$4,636 |
| Balance at December 31, 2012 | \$50 | \$31 | \$85 | \$4 | \$170 |
| Provision | 2 | 2 | 9 | - | 13 |
| Charge-offs | (2) | ) 4 | ) (15 | ) - | (21 |
| Recoveries and other ${ }^{(1)}$ | 1 | - | (3 | ) - | (2 |
| Balance at March 31, 2013 | \$51 | \$29 | \$76 | \$4 | \$160 |
| Finance receivables as of March 31, 2013 collectively evaluated for | \$ 1,991 | \$756 | \$2,304 | \$211 | \$5,262 | impairment ${ }^{(2)}$

Includes the impacts of foreign currency translation and adjustments to reserves necessary to reflect events of non-payment such as customer accommodations and contract terminations.
(2) Total Finance receivables exclude residual values of $\$ 1$ and $\$ 2$, and the allowance for credit losses of $\$ 158$ and
${ }^{2)} \$ 160$ at March 31, 2014 and 2013, respectively.
(3)Includes developing market countries and smaller units.

We evaluate our customers based on the following credit quality indicators:
Investment grade: This rating includes accounts with excellent to good business credit, asset quality and the capacity to meet financial obligations. These customers are less susceptible to adverse effects due to shifts in economic
conditions or changes in circumstance. The rating generally equates to a Standard \& Poors (S\&P) rating of BBB- or better. Loss rates in this category are normally minimal at less than $1 \%$.
Non-investment grade: This rating includes accounts with average credit risk that are more susceptible to loss in the event of adverse business or economic conditions. This rating generally equates to a BB S\&P rating. Although we experience higher loss rates associated with this customer class, we believe the risk is somewhat mitigated by the fact that our leases are fairly well dispersed across a large and diverse customer base. In addition, the higher loss rates are largely offset by the higher rates of return we obtain on such leases. Loss rates in this category are generally in the range of $2 \%$ to $4 \%$.

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Substandard: This rating includes accounts that have marginal credit risk such that the customer's ability to make repayment is impaired or may likely become impaired. We use numerous strategies to mitigate risk including higher rates of interest, prepayments, personal guarantees, etc. Accounts in this category include customers who were downgraded during the term of the lease from investment and non-investment grade status when the lease was originated. Accordingly, there is a distinct possibility for a loss of principal and interest or customer default. The loss rates in this category are around $10 \%$.

Credit quality indicators are updated at least annually and the credit quality of any given customer can change during the life of the portfolio. Details about our finance receivables portfolio based on industry and credit quality indicators are as follows:

|  | March 31, 2 | 2014 |  |  | December 3 | 31, 2013 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Investment Grade | Non-investmen Grade | Substandar | Total dFinance Receivables | Investment Grade | Non-investmen Grade | Substan | Total dFinance Receivables |
| Finance and other services | \$191 | \$ 112 | \$46 | \$349 | \$189 | \$ 102 | \$34 | \$325 |
| Government and education | 632 | 8 | 4 | 644 | 656 | 12 | 3 | 671 |
| Graphic arts | 138 | 70 | 102 | 310 | 142 | 59 | 108 | 309 |
| Industrial | 93 | 30 | 16 | 139 | 92 | 28 | 15 | 135 |
| Healthcare | 73 | 24 | 20 | 117 | 74 | 25 | 16 | 115 |
| Other | 58 | 29 | 30 | 117 | 55 | 27 | 29 | 111 |
| Total United States | 1,185 | 273 | 218 | 1,676 | 1,208 | 253 | 205 | 1,666 |
| Finance and other services | 45 | 19 | 11 | 75 | 46 | 18 | 11 | 75 |
| Government and education | 87 | 8 | 2 | 97 | 96 | 9 | 1 | 106 |
| Graphic arts | 53 | 54 | 41 | 148 | 56 | 52 | 48 | 156 |
| Industrial | 21 | 12 | 4 | 37 | 23 | 12 | 6 | 41 |
| Other | 31 | 10 | 4 | 45 | 29 | 9 | 5 | 43 |
| Total Canada ${ }^{(1)}$ | 237 | 103 | 62 | 402 | 250 | 100 | 71 | 421 |
| France | 279 | 304 | 145 | 728 | 282 | 314 | 122 | 718 |
| U.K./Ireland | 201 | 162 | 39 | 402 | 199 | 171 | 42 | 412 |
| Central ${ }^{(2)}$ | 260 | 391 | 44 | 695 | 287 | 394 | 43 | 724 |
| Southern ${ }^{(3)}$ | 105 | 178 | 47 | 330 | 102 | 187 | 58 | 347 |
| Nordics ${ }^{(4)}$ | 26 | 60 | 1 | 87 | 46 | 42 | 3 | 91 |
| Total Europe | 871 | 1,095 | 276 | 2,242 | 916 | 1,108 | 268 | 2,292 |
| Other | 214 | 86 | 16 | 316 | 226 | 69 | 9 | 304 |
| Total | \$2,507 | \$ 1,557 | \$572 | \$4,636 | \$2,600 | \$ 1,530 | \$553 | \$4,683 |

(1)Historically the Company has included certain Canadian customers with graphic arts activity in their industry sector. In 2014, these customers were reclassified to Graphic Arts to better reflect their primary business activity. The December 31, 2013 amounts have been reclassified to move $\$ 33$ of graphic arts customers out of Finance and Other Services and to move $\$ 38$ out of Industrial to be consistent with the March 31, 2014
presentation.
(2) Switzerland, Germany, Austria, Belgium and Holland.
(3)Italy, Greece, Spain and Portugal.
(4) Sweden, Norway, Denmark and Finland.

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The aging of our billed finance receivables is based upon the number of days an invoice is past due and is as follows:


December 31, 2013

|  | Current | $31-90$ <br> Days <br> Past Due | $>90$ Days <br> Past Due | Total <br> Billed | Unbilled | Total <br> Finance <br> Receivables | $>90$ Days <br> and |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Finance and other services |  |  |  |  |  |  |  |

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Note 8 - Inventories
The following is a summary of Inventories by major category:
Finished goods
March 31, 2014 December 31, 2013
Work-in-process
Raw materials
\$872
\$837
65
60
Total Inventories
107
101
\$1,044
\$998
Note 9 - Investment in Affiliates, at Equity
Our equity in net income of our unconsolidated affiliates was as follows:

Fuji Xerox
Three Months Ended March 31, 20142013

Other investments
Total Equity in Net Income of Unconsolidated Affiliates
\$39
\$44

Fuji Xerox
Equity in net income of Fuji Xerox is affected by certain adjustments required to reflect the deferral of profit associated with intercompany sales. These adjustments may result in recorded equity income that is different from that implied by our $25 \%$ ownership interest.
Condensed financial data of Fuji Xerox was as follows:
Three Months Ended
March 31,
20142013
Summary of Operations:
Revenues $\quad \$ 3,021 \quad \$ 3,028$
Costs and expenses 2,784
Income before income taxes 2200
Income tax expense $\quad 58 \quad 61$
Net Income 162
Less: Net income - noncontrolling interests 1
Net Income - Fuji Xerox \$161 \$182
$\begin{array}{lll}\text { Weighted Average Exchange Rate }{ }^{(1)} & 102.67 & 92.64\end{array}$
(1) Represents Yen/U.S. Dollar exchange rate used to translate.

Note 10 - Restructuring Programs
During the three months ended March 31, 2014, we recorded net restructuring and asset impairment charges of \$27, which included approximately $\$ 28$ of severance costs related to headcount reductions of approximately 1,250 employees worldwide, $\$ 1$ of lease cancellations and $\$ 4$ of asset impairments. These costs were offset by $\$ 6$ of net reversals, primarily resulting from changes in estimated reserves from prior period initiatives.

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Information related to restructuring program activity during the three months ended March 31, 2014 is outlined below:

|  | $\begin{array}{l}\text { Severance and } \\ \text { Related Costs }\end{array}$ | $\begin{array}{l}\text { Lease Cancellation Asset } \\ \text { and Other Costs }\end{array}$ |  | Impairments ${ }^{(2)}$ | Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Balance at December 31, 2013 | $\$ 109$ | $\$ 7$ | $\$-$ | $\$ 116$ |  |
| Provision | 28 | 1 | 4 | 33 |  |
| Reversals | $(6$ | - | - | $(6$ |  |
| Net Current Period Charges ${ }^{(1)}$ | 22 | 1 | 4 | 27 |  |
| Charges against reserve and currency | $(35$ | $)(2$ | $)$ | $(4$ | $(41$ |
| Balance at March 31, 2014 | $\$ 96$ | $\$ 6$ | $\$-$ | $\$ 102$ |  |$)$

(1) Represents net amount recognized within the Condensed Consolidated Statements of Income for the period shown. (2) Charges associated with asset impairments represent the write-down of the related assets to their new cost basis and are recorded concurrently with the recognition of the provision.
Reconciliation to the Condensed Consolidated Statements of Cash Flows:

|  | Three Months Ended <br> March 31, |  |
| :--- | :--- | :--- |
|  | 2014 | 2013 |
| Charges against reserve | $\$(41$ | $)$ |
| Asset impairments | 4 | $-(37$ |
| Effects of foreign currency and other non-cash items | 1 | $(1$ |
| Restructuring Cash Payments | $\$(36$ | $)$ |

The following table summarizes the total amount of costs incurred in connection with these restructuring programs by segment:

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | March 31, |  |
|  | 2014 | 2013 |
| Services | $\$ 10$ | $\$(2$, |
| Document Technology | 16 | $(6$, |
| Other | 1 | - |
| Total Net Restructuring Charges | $\$ 27$ | $\$(8)$ |

Note 11 - Debt

## Credit facility

On March 18, 2014, we entered into an Amended and Restated Credit Agreement that extended the maturity date of our $\$ 2.0$ billion unsecured revolving Credit Facility to March 18, 2019 from December 2016. The amendment also included modest improvements in pricing and minor changes in the composition of the group of lenders. The amended and restated Credit Facility retains certain provisions from the existing Credit Facility including the $\$ 300$ letter of credit sub-facility and the accordion feature that would allow us to increase (from time to time, with willing lenders) the overall size of the facility up to an aggregate amount not to exceed $\$ 2.75$ billion. We also have the right to request a one year extension on each of the first and second anniversary of the amendment date.

We deferred $\$ 7$ of debt issuance costs in connection with this amendment, which includes approximately $\$ 4$ of unamortized deferred debt issue costs associated with the existing Credit Facility. The write-off of debt issuance costs
associated with lenders that reduced their participation in the amended and restated Credit Facility was not material.
At March 31, 2014, we had no outstanding borrowings or letters of credit under our Credit Facility.
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Interest Expense and Income
Interest expense and interest income were as follows:

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | March 31, |  |
|  | 2014 | 2013 |
| Interest expense $^{(1)}$ | $\$ 100$ | $\$ 104$ |
| Interest income |  |  |
|  |  | 102 |

[^2](1) Includes current maturities.

Note 12 - Financial Instruments
Interest Rate Risk Management
We use interest rate swap agreements to manage our interest rate exposure and to achieve a desired proportion of variable and fixed rate debt. These derivatives may be designated as fair value hedges or cash flow hedges depending on the nature of the risk being hedged.
Fair Value Hedges
As of March 31, 2014, pay variable/receive fixed interest rate swaps with notional amounts of $\$ 300$ and net liability fair value of $\$ 3$ were designated and accounted for as fair value hedges. The swaps were structured to hedge the fair value of related debt by converting them from fixed rate instruments to variable rate instruments. No ineffective portion was recorded to earnings during 2014. We did not have any interest rate swaps outstanding at December 31, 2013.

The following is a summary of our fair value hedges at March 31, 2014:

| Debt Instrument | Year First <br> Designated | Notional <br> Amount | Net Fair <br> Value | Weighted <br> Average <br> Interest Rate <br> Paid | Interest Rate <br> Received | Basis |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |$\quad$ Maturity

## Foreign Exchange Risk Management

We are a global company that is exposed to foreign currency exchange rate fluctuations in the normal course of our business. As a part of our foreign exchange risk management strategy, we use derivative instruments, primarily forward contracts and purchased option contracts, to hedge the following foreign currency exposures, thereby reducing volatility of earnings or protecting fair values of assets and liabilities:

Foreign currency-denominated assets and liabilities
Forecasted purchases and sales in foreign currency
Summary of Foreign Exchange Hedging Positions
At March 31, 2014, we had outstanding forward exchange and purchased option contracts with gross notional values of $\$ 2,994$, which is reflective of the amounts that are normally outstanding at any point during the year.
Approximately $68 \%$ of these contracts mature within three months, $9 \%$ in three to six months and $23 \%$ in six to twelve months.
The following is a summary of the primary hedging positions and corresponding fair values as of March 31, 2014:
Gross Fair Value

Currency Hedged (Buy/Sell)
Euro/U.K. Pound Sterling
Japanese Yen/U.S. Dollar
Canadian Dollar/Euro
U.S. Dollar/Euro

Japanese Yen/Euro
U.K. Pound Sterling/Euro

Philippine Peso/U.S. Dollar
Mexican Peso/U.S. Dollar
Swiss Franc/Euro
Indian Rupee/U.S. Dollar
Euro/Danish Krone
Mexican Peso/Euro
All Other
Total Foreign Exchange Hedging

Notional Asset
Value (Liability) ${ }^{(1)}$
$\$ 769 \quad \$(4$
487 (8
(8
(4
(1
(11

[^3]Foreign Currency Cash Flow Hedges
We designate a portion of our foreign currency derivative contracts as cash flow hedges of our foreign currency-denominated inventory purchases, sales and expenses. No amount of ineffectiveness was recorded in the Condensed Consolidated Statements of Income for these designated cash flow hedges and all components of each derivative's gain or loss was included in the assessment of hedge effectiveness. The net liability fair value of these contracts was $\$ 16$ and $\$ 50$ as of March 31, 2014 and December 31, 2013, respectively.

## Summary of Derivative Instruments Fair Value

The following table provides a summary of the fair value amounts of our derivative instruments:


No amount of ineffectiveness was recorded in the Condensed Consolidated Statements of Income for these designated cash flow hedges and all components of each derivative's gain (loss) was included in the assessment of hedge effectiveness. In addition, no amount was recorded for an underlying exposure that did not occur or was not expected
to occur.
At March 31, 2014, net after-tax losses of $\$ 11$ were recorded in accumulated other comprehensive loss associated with our cash flow hedging activity. The entire balance is expected to be reclassified into net income within the next 12 months, providing an offsetting economic impact against the underlying anticipated transactions.

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## Non-Designated Derivative Instruments Gains (Losses)

Non-designated derivative instruments are primarily instruments used to hedge foreign currency-denominated assets and liabilities. They are not designated as hedges since there is a natural offset for the re-measurement of the underlying foreign currency-denominated asset or liability.
The following table provides a summary of gains (losses) on non-designated derivative instruments:
Derivatives NOT Designated as Hedging

| Instruments | Location of Derivative Gain (Loss) | March 31, |  |
| :--- | :--- | :--- | :--- |
| Foreign exchange contracts - forwards | Other expense - Currency losses, net | $\$-$ | $\$(15$ |
| During the three months ended March 31, | 2014 and March 31, 2013, Currency (loss) gains, net were $\$(1)$ and $\$ 4$, |  |  |
| respectively. Net Currency gains and losses are included in Other expenses, net and include the mark-to market |  |  |  |
| adjustments of the derivatives not designated as hedging instruments and the related cost of those derivatives, as well |  |  |  |
| as the re-measurement of foreign currency-denominated assets and liabilities. |  |  |  |

Note 13 - Fair Value of Financial Assets and Liabilities
The following table represents assets and liabilities measured at fair value on a recurring basis. The basis for the measurement at fair value in all cases is Level 2 - Significant Other Observable Inputs.

March 31, 2014 December 31, 2013

## Assets:

Foreign exchange contracts-forwards
\$9
\$6
Deferred compensation investments in cash surrender life insurance
90
88
Deferred compensation investments in mutual funds
Total
Liabilities:
Foreign exchange contracts-forwards \$34 \$70
Interest rate swaps 3
Deferred compensation plan liabilities 127
127
Total
\$164 \$195
We utilize the income approach to measure the fair value for our derivative assets and liabilities. The income approach uses pricing models that rely on market observable inputs such as yield curves, currency exchange rates and forward prices, and therefore are classified as Level 2.
Fair value for our deferred compensation plan investments in Company-owned life insurance is reflected at cash surrender value. Fair value for our deferred compensation plan investments in mutual funds is based on quoted market prices for actively traded investments similar to those held by the plan. Fair value for deferred compensation plan liabilities is based on the fair value of investments corresponding to employees' investment selections, based on quoted prices for similar assets in actively traded markets.

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Summary of Other Financial Assets and Liabilities Not Measured at Fair Value on a Recurring Basis
The estimated fair values of our other financial assets and liabilities not measured at fair value on a recurring basis were as follows:

|  | March 31, 2014 |  | December 31, 2013 |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Carrying | Fair | Carrying | Fair |
|  | Amount | Value | Amount | Value |
| Cash and cash equivalents | $\$ 1,567$ | $\$ 1,567$ | $\$ 1,764$ | $\$ 1,764$ |
| Accounts receivable, net | 3,032 | 3,032 | 2,929 | 2,929 |
| Short-term debt | 2,109 | 2,114 | 1,117 | 1,126 |
| Long-term debt | 5,896 | 6,374 | 6,904 | 7,307 |

The fair value amounts for Cash and cash equivalents and Accounts receivable, net, approximate carrying amounts due to the short maturities of these instruments. The fair value of Short- and Long-term debt was estimated based on quoted market prices for publicly-traded securities or on the current rates offered to us for debt of similar maturities. The difference between the fair value and the carrying value represents the theoretical net premium or discount we would pay or receive to retire all debt at such date.

Note 14 - Employee Benefit Plans
The components of Net periodic benefit cost and other changes in plan assets and benefit obligations were as follows for the three months ended March 31:

|  | Pension Benefits U.S. Plans |  |  | Non-U.S. Plans |  |  | Retiree Health |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 |  | 2013 |  | 2014 | 2013 |  | 2014 |  | 2013 |
| Components of Net Periodic Benefit Costs: |  |  |  |  |  |  |  |  |  |  |
| Service cost | \$2 |  | \$2 |  | \$9 | \$22 |  | \$2 |  | \$2 |
| Interest cost | 40 |  | 37 |  | 69 | 64 |  | 9 |  | 9 |
| Expected return on plan assets | (38 | ) | (44 | ) | (87 | ) (77 | ) | - |  | - |
| Recognized net actuarial loss | 2 |  | 7 |  | 14 | 19 |  | - |  | 1 |
| Amortization of prior service credit | - |  | - |  | (1 | ) |  | (11 | ) | (11 |
| Recognized settlement loss | 12 |  | 48 |  | - | - |  | - |  |  |
| Defined Benefit Plans | 18 |  | 50 |  | 4 | 28 |  | - |  | 1 |
| Defined contribution plans | 16 |  | 19 |  | 11 | 7 |  | - |  | - |
| Net Periodic Benefit Cost | 34 |  | 69 |  | 15 | 35 |  | - |  | 1 |

Other changes in plan assets and benefit obligations recognized in Other Comprehensive Income:

| Net actuarial loss ${ }^{(1)}$ | 197 | - | - | - | - | - |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Amortization of prior service credit | - | - | 1 | - | 11 | 11 |  |
| Amortization of net actuarial loss | $(14$ | $)$ | $(55$ | $)(14$ | $)$ | $(19$ | $)$ |
| Total Recognized in Other Comprehensive Income ${ }^{(2)}$ | 183 | $(55$ | $)$ | $(13$ | $)$ | $(19$ | $)$ |
| Total Recognized in Net Periodic Benefit Cost and | $\$ 217$ | $\$ 14$ | $\$ 2$ | $\$ 16$ | $\$ 11$ | $\$ 11$ |  |
| Other Comprehensive Income | $\$ 10$ |  |  |  |  |  |  |

The net actuarial loss for U.S. Plans in the first quarter 2014 is related to the remeasurement of our primary U.S.
(1) pension plans as a result of the payment of periodic settlements. The loss in the first quarter 2014 primarily reflects the decrease in discount rates during the period as compared to the discount rates from our annual measurement of the plans at December 31, 2013.
(2) Amounts represent the pre-tax effect included within Other comprehensive income. Refer to Note 16 - Other Comprehensive Income for related tax effects and the after-tax amounts.
Contributions
During the three months ended March 31, 2014, we made cash contributions of \$37 (\$6 U.S. and \$31 Non-U.S.) to our defined benefit pension plans and $\$ 25$ to our retiree health benefit plans. We presently anticipate additional cash contributions of $\$ 213$ ( $\$ 84$ U.S. and $\$ 129$ Non-U.S.) to our defined benefit pension plans and $\$ 46$ to our

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retiree health benefit plans in 2014 for total full-year cash contributions of approximately $\$ 250$ ( $\$ 90$ U.S. and $\$ 160$ Non-U.S.) to our defined benefit pension plans and $\$ 71$ to our retiree health benefit plans.

Note 15 - Shareholders' Equity

|  | Common <br> Stock | Additional <br> Paid-in <br> Capital | Treasury <br> Stock | Retained <br> Earnings | AOCL ${ }^{(1)}$ |  | Xerox <br> Shareholders <br> Equity | Non- <br> s' controlling Interests | Total <br> Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December $31,2013$ | \$1,210 | \$5,282 | \$(252 | \$8,839 | \$(2,779 | ) | \$ 12,300 | \$119 | \$12,419 |
| Comprehensive income (loss), net | - | - | - | 281 | (59 | ) | 222 | 5 | 227 |
| Cash dividends declared- common stock ${ }^{(2)}$ | - | - | - | (75 | ) - |  | (75 | - | (75 |
| Cash dividends declared - preferred stock ${ }^{(3)}$ | - | - | - | (6 | ) - |  | (6 ) | ) - | (6 |
| Conversion of notes to common stock | 1 | 8 | - | - | - |  | 9 | - | 9 |
| Stock option and incentive plans, net | 3 | 45 | - | - | - |  | 48 | - | 48 |
| Payments to acquire treasury stock, including fees | - | - | (275 | - | - |  | (275 | - | (275 |
| Cancellation of treasury stock | (28 | (295 | 323 | - | - |  | - | - | - |
| Distributions to noncontrolling interests | - | - | - | - | - |  | - | (11 | (11 |
| Balance at March 31, 2014 | \$1,186 | \$5,040 | \$(204 ) | \$9,039 | \$(2,838 |  | \$ 12,223 | \$113 | \$12,336 |
|  | Common Stock | Additional <br> Paid-in <br> Capital | Treasury Stock | Retained Earnings | AOCL ${ }^{(1)}$ |  | Xerox <br> Shareholders <br> Equity | Nons' controlling Interests | Total <br> Equity |
| Balance at December $31,2012$ | \$1,239 | \$5,622 | \$(104 | \$7,991 | \$(3,227 | ) | \$11,521 | \$143 | \$11,664 |
| Comprehensive income (loss), net | - | - | - | 296 | (268 | ) | 28 | 4 | 32 |
| Cash dividends declared-common stock ${ }^{(2)}$ | - | - | - | (73 | ) - |  | (73 | ) - | (73 |
| Cash dividends declared-preferred stock ${ }^{(3)}$ | - | - | - | (6 | ) - |  | (6 ) | ) - | (6 |
|  | 5 | 36 | - | - | - |  | 41 | - | 41 |

Stock option and incentive plans, net Payments to acquire
$\left.\begin{array}{lllllllll}\begin{array}{l}\text { treasury stock, } \\ \text { including fees }\end{array} & - & - & (10 & ) & - & - & (10 & ) \\ \begin{array}{l}\text { Cancellation of } \\ \text { treasury stock }\end{array} & (16 & ) & (98 & ) & 114 & - & - & - \\ \begin{array}{l}\text { Distributions to } \\ \text { noncontrolling } \\ \text { interests }\end{array} & - & - & - & - & - & - & - & - \\ \begin{array}{l}\text { Balance at March 31, } \\ 2013\end{array} & \$ 1,228 & \$ 5,560 & \$- & \$ 8,208 & \$(3,495 & ) & \$ 11,501 & \$ 145\end{array} \$ \$ 11,646\right)$
(1) Refer to Note 16 - Other Comprehensive Income for components of AOCL.
(2) Cash dividends declared on common stock of $\$ 0.0625$ per share in the first quarter of 2014 and $\$ 0.0575$ per share (2) in the first quarter of 2013.
(3)Cash dividends declared on preferred stock of $\$ 20.00$ per share in the first quarter of 2014 and 2013.

Treasury Stock
The following is a summary of the purchases of common stock made during the three months ended March 31, 2014 under our authorized stock repurchase programs (shares in thousands):

|  | Shares | Amount |
| :--- | :--- | :--- |
| December 31, 2013 | 22,001 | $\$ 252$ |
| Purchases ${ }^{(1)}$ | 24,950 | 275 |
| Cancellations | $(27,994$ | $)(323$ |
| March 31, 2014 | 18,957 | $\$ 204$ |

(1)Includes associated fees.

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Note 16 - Other Comprehensive Income
Other Comprehensive Income is comprised of the following:


[^4]Accumulated Other Comprehensive Loss (AOCL)
AOCL is comprised of the following:
$\left.\begin{array}{llll} & \text { March 31, 2014 } & \text { December 31, 2013 } \\ \text { Cumulative translation adjustments } & \$(1,011 & \$(1,010 & (1,732\end{array}\right)$
(1)Includes our share of Fuji Xerox.

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Note 17 - Earnings per Share
The following table sets forth the computation of basic and diluted earnings per share of common stock (shares in thousands):

|  | Three Months Ended March 31 , |  |
| :---: | :---: | :---: |
| Basic Earnings per Share: |  |  |
| Net income from continuing operations attributable to Xerox | \$279 | \$293 |
| Accrued dividends on preferred stock | (6 | (6 |
| Adjusted Net Income From Continuing Operations Available to Common Shareholders | 273 | 287 |
| Net income from discontinued operations attributable to Xerox | 2 | 3 |
| Adjusted Net Income Available to Common Shareholders | \$275 | \$290 |
| Weighted-average common shares outstanding | 1,178,828 | 1,225,271 |
| Basic Earnings per Share: |  |  |
| Continuing operations | \$0.23 | \$0.23 |
| Discontinued operations | - | - |
| Total | \$0.23 | \$0.23 |
| Diluted Earnings per Share: |  |  |
| Net income from continuing operations attributable to Xerox | \$279 | \$293 |
| Accrued dividends on preferred stock | - | - |
| Interest on convertible securities, net | - | - |
| Adjusted Net Income From Continuing Operations Available to Common Shareholders | \$279 | \$293 |
| Net income from discontinued operations attributable to Xerox | 2 | 3 |
| Adjusted Net Income Available to Common Shareholders | \$281 | \$296 |
| Weighted-average common shares outstanding | 1,178,828 | 1,225,271 |
| Common shares issuable with respect to: |  |  |
| Stock options | 3,580 | 4,854 |
| Restricted stock and performance shares | 15,021 | 21,372 |
| Convertible preferred stock | 26,966 | 26,966 |
| Convertible securities | 332 | 1,992 |
| Adjusted Weighted Average Common Shares Outstanding | 1,224,727 | 1,280,455 |
| Diluted Earnings per Share: |  |  |
| Continuing operations | \$0.23 | \$0.23 |
| Discontinued operations | - | - |
| Total | \$0.23 | \$0.23 |


| The following securities were not included in the computation of diluted earnings per share because to do so would |  |  |
| :--- | :--- | :--- |
| have been anti-dilutive (shares in thousands): |  |  |
| Stock options | 7,742 | 25,230 |
| Restricted stock and performance shares | 19,183 | 18,412 |
| Total Anti-Dilutive Securities | 26,925 | 43,642 |
| Dividends per Common Share | $\$ 0.0625$ | $\$ 0.0575$ |

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## Note 18 - Contingencies and Litigation

## Legal Matters

As more fully discussed below, we are involved in a variety of claims, lawsuits, investigations and proceedings concerning securities law, intellectual property law, environmental law, employment law and the Employee Retirement Income Security Act (ERISA). We determine whether an estimated loss from a contingency should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. We assess our potential liability by analyzing our litigation and regulatory matters using available information. We develop our views on estimated losses in consultation with outside counsel handling our defense in these matters, which involves an analysis of potential results, assuming a combination of litigation and settlement strategies. Should developments in any of these matters cause a change in our determination as to an unfavorable outcome and result in the need to recognize a material accrual, or should any of these matters result in a final adverse judgment or be settled for significant amounts, they could have a material adverse effect on our results of operations, cash flows and financial position in the period or periods in which such change in determination, judgment or settlement occurs.
Brazil Tax and Labor Contingencies
Our Brazilian operations are involved in various litigation matters and have received or been the subject of numerous governmental assessments related to indirect and other taxes, as well as disputes associated with former employees and contract labor. The tax matters, which comprise a significant portion of the total contingencies, principally relate to claims for taxes on the internal transfer of inventory, municipal service taxes on rentals, gross revenue taxes and import taxes and duties. We are disputing these tax matters and intend to vigorously defend our position. Based on the opinion of legal counsel and current reserves for those matters deemed probable of loss, we do not believe that the ultimate resolution of these matters will materially impact our results of operations, financial position or cash flows. The labor matters principally relate to claims made by former employees and contract labor for the equivalent payment of all social security and other related labor benefits, as well as consequential tax claims, as if they were regular employees.
As of March 31, 2014, the total amounts related to the unreserved portion of the tax and labor contingencies, inclusive of any related interest, amounted to approximately $\$ 1$ billion with the increase from December 31, 2013 balance of approximately $\$ 933$, primarily related to currency and interest. With respect to the unreserved balance of $\$ 1$ billion, the majority has been assessed by management as being remote as to the likelihood of ultimately resulting in a loss to the company. In connection with the above proceedings, customary local regulations may require us to make escrow cash deposits or post other security of up to half of the total amount in dispute. As of March 31, 2014, we had \$171 of escrow cash deposits for matters we are disputing, and there are liens on certain Brazilian assets with a net book value of $\$ 8$ and additional letters of credit of approximately $\$ 254$, which include associated indexation. Generally, any escrowed amounts would be refundable and any liens would be removed to the extent the matters are resolved in our favor. We routinely assess all these matters as to probability of ultimately incurring a liability against our Brazilian operations and record our best estimate of the ultimate loss in situations where we assess the likelihood of an ultimate loss as probable.

## Litigation Against the Company

In re Xerox Corporation Securities Litigation: A consolidated securities law action (consisting of 17 cases) is pending in the United States District Court for the District of Connecticut. Defendants are the Company, Barry Romeril, Paul Allaire and G. Richard Thoman. The consolidated action is a class action on behalf of all persons and entities who purchased Xerox Corporation common stock during the period October 22, 1998 through October 7, 1999 inclusive (Class Period) and who suffered a loss as a result of misrepresentations or omissions by Defendants as alleged by Plaintiffs (the "Class"). The Class alleges that in violation of Section 10(b) and/or 20(a) of the Securities Exchange Act of 1934, as amended (1934 Act), and SEC Rule 10b-5 thereunder, each of the defendants is liable as a participant in a fraudulent scheme and course of business that operated as a fraud or deceit on purchasers of the Company's common
stock during the Class Period by disseminating materially false and misleading statements and/or concealing material facts relating to the defendants' alleged failure to disclose the material negative impact that the April 1998 restructuring had on the Company's operations and revenues. The complaint further alleges that the alleged scheme: (i) deceived the investing public regarding the economic capabilities, sales proficiencies, growth, operations and the intrinsic value of the Company's common stock; (ii) allowed several corporate insiders, such as the named individual defendants, to sell shares of privately held common stock of the Company while in possession of materially adverse, non-public information; and (iii) caused

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the individual plaintiffs and the other members of the purported class to purchase common stock of the Company at inflated prices. The complaint seeks unspecified compensatory damages in favor of the plaintiffs and the other members of the purported class against all defendants, jointly and severally, for all damages sustained as a result of defendants' alleged wrongdoing, including interest thereon, together with reasonable costs and expenses incurred in the action, including counsel fees and expert fees. In 2001, the Court denied the defendants' motion for dismissal of the complaint. The plaintiffs' motion for class certification was denied by the Court in 2006, without prejudice to refiling. In February 2007, the Court granted the motion of the International Brotherhood of Electrical Workers Welfare Fund of Local Union No. 164, Robert W. Roten, Robert Agius (Agius) and Georgia Stanley to appoint them as additional lead plaintiffs. In July 2007, the Court denied plaintiffs' renewed motion for class certification, without prejudice to renewal after the Court holds a pre-filing conference to identify factual disputes the Court will be required to resolve in ruling on the motion. After that conference and Agius's withdrawal as lead plaintiff and proposed class representative, in February 2008 plaintiffs filed a second renewed motion for class certification. In April 2008, defendants filed their response and motion to disqualify Milberg LLP as a lead counsel. On September 30, 2008, the Court entered an order certifying the class and denying the appointment of Milberg LLP as class counsel.
Subsequently, on April 9, 2009, the Court denied defendants' motion to disqualify Milberg LLP. On November 6, 2008, the defendants filed a motion for summary judgment. On March 29, 2013, the Court granted defendants' motion for summary judgment in its entirety. On April 26, 2013, plaintiffs filed a notice of appeal to the United States Court of Appeals for the Second Circuit. The appeal process is ongoing. The individual defendants and we deny any wrongdoing and are vigorously defending the action. At this time, we do not believe it is reasonably possible that we will incur additional material losses in excess of the amount we have already accrued for this matter. In the course of litigation, we periodically engage in discussions with plaintiffs' counsel for possible resolution of this matter. Should developments cause a change in our determination as to an unfavorable outcome, or result in a final adverse judgment or a settlement for a significant amount, there could be a material adverse effect on our results of operations, cash flows and financial position in the period in which such change in determination, judgment or settlement occurs. Other Contingencies
We have issued or provided the following guarantees as of March 31, 2014:
$\$ 490$ for letters of credit issued to (i) guarantee our performance under certain services contracts; (ii) support certain insurance programs; and (iii) support our obligations related to the Brazil tax and labor contingencies. $\$ 740$ for outstanding surety bonds. Certain contracts, primarily those involving public sector customers, require us to provide a surety bond as a guarantee of our performance of contractual obligations.
In general, we would only be liable for the amount of these guarantees in the event of default in our performance of our obligations under each contract; the probability of which we believe is remote. We believe that our capacity in the surety markets as well as under various credit arrangements (including our Credit Facility) is sufficient to allow us to respond to future requests for proposals that require such credit support.

We have service arrangements where we service third party student loans in the Federal Family Education Loan program (FFEL) on behalf of various financial institutions. We service these loans for investors under outsourcing arrangements and do not acquire any servicing rights that are transferable by us to a third party. At March 31, 2014, we serviced a FFEL portfolio of approximately 3.1 million loans with an outstanding principal balance of approximately $\$ 44.5$ billion. Some servicing agreements contain provisions that, under certain circumstances, require us to purchase the loans from the investor if the loan guaranty has been permanently terminated as a result of a loan default caused by our servicing error. If defaults caused by us are cured during an initial period, any obligation we may have to purchase these loans expires. Loans that we purchase may be subsequently cured, the guaranty reinstated and the loans repackaged for sale to third parties. We evaluate our exposure under our purchase obligations on defaulted loans and establish a reserve for potential losses, or default liability reserve, through a charge to the
provision for loss on defaulted loans purchased. The reserve is evaluated periodically and adjusted based upon management's analysis of the historical performance of the defaulted loans. As of March 31, 2014, other current liabilities include reserves of approximately $\$ 2$ for losses on defaulted loans purchased.

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## ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following Management's Discussion and Analysis (MD\&A) is intended to help the reader understand the results of operations and financial condition of Xerox Corporation. MD\&A is provided as a supplement to, and should be read in conjunction with, our Condensed Consolidated Financial Statements and the accompanying notes. Throughout this document, references to "we," "our," the "Company," and "Xerox" refer to Xerox Corporation and its subsidiaries. References to "Xerox Corporation" refer to the stand-alone parent company and do not include its subsidiaries.
To understand the trends in the business, we believe that it is helpful to analyze the impact of changes in the translation of foreign currencies into U.S. dollars on revenue and expenses. We refer to this analysis as "currency impact" or "the impact from currency." This includes translating the most recent financial results of operations using foreign currency of the earliest period presented. Currencies for our developing market countries (Latin America, Brazil, the Middle East, India, Eurasia and Central-Eastern Europe) are reflected at actual exchange rates for all periods presented, since these countries generally have volatile currency and inflationary environments, and our operations in these countries have historically implemented pricing actions to recover the impact of inflation and devaluation. We do not hedge the translation effect of revenues or expenses denominated in currencies where the local currency is the functional currency.

## Overview

First quarter 2014 results reflect the benefits of our diversified portfolio of businesses as well as improved performance across a number of areas including Document Technology, Document Outsourcing and Commercial Business Processing Outsourcing (BPO), including Commercial Healthcare. These improvements were partially offset by challenges in our Government Healthcare business.
Total revenue of $\$ 5.1$ billion for the three months ended March 31, 2014 declined $2 \%$ from the prior year with no impact from currency. Services segment revenues were flat as compared to the prior year as growth in Document Outsourcing (DO) and Information Technology Outsourcing (ITO) was offset by lower BPO revenue. Services segment revenues represent $57 \%$ of total revenues. Services segment margin of $8.6 \%$ decreased 0.7-percentage points as compared to the prior year primarily due to incremental costs associated with the implementation of our new Medicaid and health insurance exchange platforms. Document Technology segment revenues declined by $4 \%$ with a $1 \%$ positive impact from currency. The decline reflects the continued migration of customers to Xerox managed print services (included in our Services segment), weakness in developing markets and price declines as well as the impacts from the prior period sales of finance receivables. Document Technology segment margin of $12.2 \%$ increased by 3.4-percentage points as compared to the prior year, reflecting the benefits from productivity improvements and restructuring, lower pension expense and favorable currency impacts.
Net income from continuing operations attributable to Xerox for the three months ended March 31, 2014 was $\$ 279$ million and included $\$ 52$ million of after-tax amortization of intangibles. Net income from continuing operations attributable to Xerox for the three months ended March 31, 2013 was $\$ 293$ million and included $\$ 51$ million of after-tax amortization of intangibles.
Cash flow from operations was $\$ 286$ million for the three months ended March 31, 2014, as compared to an $\$ 87$ million use in the prior year period. The increase reflects improvements from accounts receivables and accounts payables, in part reflecting timing, as well as an improvement in inventory due to a higher level of inventory in 2013 related to our ConnectKey product launch. Cash used in investing activities of $\$ 120$ million reflects capital expenditures of $\$ 103$ million and acquisitions of $\$ 54$ million partially offset by $\$ 33$ million of proceeds from the sale of surplus real estate. Cash used in financing activities was $\$ 349$ million, reflecting $\$ 74$ million for dividends and $\$ 275$ million for share repurchases.

As a result of the slower than anticipated start in Services revenue, we expect full year 2014 revenue in the range of flat to slightly down with contributions from acquisitions coming later in the year. Full year 2014 earnings are expected to be impacted by a lower than previously expected Services segment margin partially offset by a modest upside in Document Technology segment margin and a lower full-year tax rate. We will continue to improve our cost infrastructure and align our investments and capital consistent with expected market opportunities.

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Financial Review

Revenues


First quarter 2014 Total revenues decreased $2 \%$ as compared to the first quarter 2013, with no impact from currency, and reflected the following:
Annuity revenue decreased $2 \%$ as compared to the first quarter 2013, with no impact from currency. Annuity revenue is comprised of the following:
Outsourcing, maintenance and rentals revenue of $\$ 3,749$ million includes outsourcing revenue within our Services segment and maintenance revenue (including bundled supplies) and rental revenue, both primarily within our Document Technology segment.The decrease of $1 \%$ was primarily driven by an decrease in the Document Technology segment.
Supplies, paper and other sales of $\$ 557$ million includes unbundled supplies and other sales, primarily within our Document Technology segment. The decrease of $2 \%$ was driven by moderately lower supplies demand.
Financing revenue is generated from financed sale transactions primarily within our Document Technology segment. The decrease of $15 \%$ reflects a lower finance receivable balance primarily as a result of prior period sales of finance receivables and lower originations due to decreased equipment sales. See "Sales of Finance Receivables" section for further discussion.
Equipment sales revenue is reported primarily within our Document Technology segment and the document outsourcing business within our Services segment. Equipment sales revenue decreased $1 \%$ as compared to the first quarter 2013, including a 1-percentage point positive impact from currency. Benefits from product introductions and a positive mix impact were more than offset by lower sales in developing markets and overall price declines ranging from $5 \%$ to $10 \%$, which is consistent with prior periods.
Additional analysis of the change in revenue for each business segment is included in the "Segment Review" section.
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Costs, Expenses and Other Income
Summary of Key Financial Ratios

|  | Three Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 31, |  |  |  |  |
|  | 2014 |  | 2013 |  | Change |
| Total Gross Margin | 30.2 | \% |  | \% | (0.3) pts |
| RD\&E as a \% of Revenue | 2.8 |  |  | \% | (0.2) pts |
| SAG as a \% of Revenue | 18.8 |  |  |  | (1.2) pts |
| Operating Margin ${ }^{(1)}$ | 8.6 |  |  | \% | 1.1 pts |
| Pre-tax Income Margin | 5.7 | \% | 5.8 | \% | (0.1) pts |
| Operating Margin |  |  |  |  |  |

First quarter 2014 operating margin ${ }^{1}$ of $8.6 \%$ increased 1.1 -percentage points as compared to the first quarter 2013, driven primarily by a 1.4 -percentage point improvement in operating expenses as a percent of revenue partially offset by a decline in gross margin of 0.3 -percentage points. This operating margin improvement reflects continued productivity and restructuring benefits partially offset by pressure on Services margins from higher government healthcare platform expenses and the run-off of the student loan business. As anticipated, gross margin, SAG and RD\&E benefited from lower year-over-year pension expense and settlement losses and we expect these benefits to continue throughout 2014, but at a lower amount than in the first quarter.
(1)Refer to the Operating Margin reconciliation table in the Non-GAAP Financial Measures section. Gross Margins

Total gross margin for the first quarter 2014 of $30.2 \%$ decreased 0.3 -percentage points as compared to the first quarter 2013. While the Document Technology segment gross margin increased 1.2 -percentage points, a decrease of 0.7 -percentage points in the Services segment gross margin, along with the impact of a higher mix of Services revenue, resulted in the overall decrease in gross margin.
Research, Development and Engineering Expenses (RD\&E)

| (in millions) | 2014 | 2013 | Change |
| :--- | :--- | :--- | :--- |
| R\&D | $\$ 113$ | $\$ 126$ | $\$(13$ |
| Sustaining engineering | 31 | 28 | 3 |
| Total RD\&E Expenses | $\$ 144$ | $\$ 154$ | $\$(10$ |

First quarter 2014 RD\&E as a percentage of revenue of $2.8 \%$ was lower by 0.2 -percentage points from the first quarter 2013. Benefits from the higher mix of Services revenue (which historically has lower RD\&E as a percentage of revenue), lower spending and productivity improvements exceeded the overall revenue decline on a percentage basis.

RD\&E of $\$ 144$ million was $\$ 10$ million lower than the first quarter 2013, reflecting the impact of restructuring and productivity improvements.

Innovation continues to be a core strength and we continue to invest at levels that enhance our innovation, particularly in Services, color and software. Xerox R\&D is strategically coordinated with Fuji Xerox.
Selling, Administrative and General Expenses (SAG)
SAG as a percentage of revenue of $18.8 \%$ decreased 1.2-percentage points from the first quarter 2013. The decrease was driven primarily by the higher mix of Services revenue (which historically has lower SAG as a percentage of
revenue), restructuring and productivity improvements, lower compensation and benefit related expenses and lower bad debt expense. The net reduction in SAG spending exceeded the overall revenue decline on a percentage basis.

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SAG of $\$ 961$ million was $\$ 79$ million lower than the first quarter 2013. This included a $\$ 3$ million unfavorable impact from currency for the quarter. SAG expenses reflect the following:
$\$ 32$ million decrease in selling expenses.
$\$ 37$ million decrease in general and administrative expenses.
$\$ 10$ million decrease in bad debt expenses to $\$ 14$ million, primarily due to a recovery against a prior period write-off.
Bad debt expense for the quarter remained at less than one percent of receivables.
Restructuring and Asset Impairment Charges
During the first quarter 2014, we recorded net restructuring and asset impairment charges of $\$ 27$ million, which included approximately $\$ 28$ million of severance costs related to headcount reductions of approximately 1,250 employees worldwide, $\$ 1$ million of lease cancellation costs and $\$ 4$ million of asset impairments. Included within these amounts are approximately $\$ 4$ million of severance costs and asset impairments associated with the decision to shut down a Services business in Latin America. These costs were partially offset by $\$ 6$ million of net reversals for changes in estimated reserves from prior period initiatives.

During the first quarter 2013, we recorded net restructuring and asset impairment credits of $\$ 8$ million, primarily resulting from net reversals and adjustments in estimated reserves from prior period initiatives.
The restructuring reserve balance as of March 31, 2014, for all programs was $\$ 102$ million, of which approximately $\$ 96$ million is expected to be spent over the next twelve months.
We expect to incur additional restructuring charges of approximately $\$ 0.02$ per diluted share in the second quarter of 2014, for actions and initiatives which have not yet been finalized.

Refer to Note 10 - Restructuring Programs, in the Condensed Consolidated Financial Statements for additional information regarding our restructuring programs.
Worldwide Employment
Worldwide employment of approximately 141,400 at March 31, 2014 decreased by approximately 1,700 from
December 31, 2013, primarily due to restructuring-related actions and normal attrition outpacing hiring and the impact of acquisitions.
Other Expenses, Net

| (in millions) | 2014 | 2013 |
| :--- | :--- | :--- |
| Non-financing interest expense | $\$ 64$ | $\$ 61$ |
| Interest income | $(2$ | $)$ |
| Gains on sales of businesses and assets | $(30$ | $)$ |
| Currency losses (gains), net | 1 | $(4$ |
| Litigation matters | $(1$ | $)$ |
| Loss on sales of accounts receivable | 4 | $(37$ |
| Deferred compensation investment gains | $(2$ | 4 |
| All other expenses, net | 6 | $(6$ |
| Total Other Expenses, Net | $\$ 40$ | 1 |

Note: Total Other Expenses, Net with the exception of Deferred compensation investment gains are included in the Other segment. Deferred compensation investment gains are included in the Services segment together with the related deferred compensation expense.
Non-Financing Interest Expense: Non-financing interest expense for the three months ended March 31, 2014 of $\$ 64$ million was $\$ 3$ million higher than the prior year comparable period. However, when non-financing interest expense is combined with financing interest expense (cost of financing), total company interest expense declined by $\$ 4$ million
from the prior year comparable period, primarily driven by a lower average debt balance partially offset by a moderately higher average cost of debt.

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Gains on Sales of Businesses and Assets: Gains on sales of businesses and assets in the first quarter 2014 was primarily the result of a $\$ 30$ million gain on the sale of a surplus facility in Latin America.
Litigation Matters: Litigation matters for the three months ended March 31, 2013 of $\$(37)$ million primarily reflects the benefit resulting from a reserve reduction related to litigation developments in the first quarter 2013.
Income Taxes
First quarter 2014 effective tax rate was $16.8 \%$. On an adjusted basis ${ }^{1}$, the first quarter 2014 tax rate was $21.6 \%$, which was lower than the U.S. statutory tax rate primarily due to a net benefit of approximately $\$ 33$ million resulting from the redetermination of certain unrecognized tax positions upon conclusion of several audits as will as foreign tax credits from anticipated dividends.

The effective tax rate for the three months ended March 31, 2013 was $16.7 \%$. On an adjusted basis ${ }^{1}$ the tax rate for the three months ended March 31, 2013 was $21.4 \%$. The adjusted tax rates for the three months were lower than the U.S. statutory tax rate primarily due to foreign tax credits resulting from anticipated dividends and other foreign transactions and the retroactive tax benefits from the American Taxpayer Relief Act of 2012 tax law change of approximately $\$ 19$ million.

Xerox operations are widely dispersed. The statutory tax rate in most non-U.S. jurisdictions is lower than the combined U.S. and state tax rate. The amount of income subject to these lower foreign rates relative to the amount of U.S. income will impact our effective tax rate. However, no one country outside of the U.S. is a significant factor to our overall effective tax rate. Certain foreign income is subject to U.S. tax net of any available foreign tax credits. Our full-year effective tax rate includes a benefit of approximately 10 percentage points from these non-U.S. operations, which is comparable to 2013.

Our effective tax rate is based on nonrecurring events as well as recurring factors, including the taxation of foreign income. In addition, our effective tax rate will change based on discrete or other nonrecurring events that may not be predictable. Excluding the effects of intangibles amortization, we anticipate that our effective tax rate for the remaining quarters of 2014 will be approximately $25 \%$ to $27 \%$ and for the full year we anticipate it will be approximately $24 \%$ to $26 \%$.
(1)Refer to the Effective Tax Rate reconciliation table in the Non-GAAP Financial Measures section.

Equity in Net Income of Unconsolidated Affiliates
(in millions)
Total equity in net income of unconsolidated affiliates
Fuji Xerox after-tax restructuring costs included in equity income

| Three Months Ended <br> March 31, |  |
| :--- | :--- |
| 2014 | 2013 |
| $\$ 42$ | $\$ 47$ |
| 3 | 4 |

Equity in net income of unconsolidated affiliates primarily reflects our $25 \%$ share of Fuji Xerox net income. The decrease in equity income is due primarily to negative translation currency impact.
Net Income from Continuing Operations
First quarter 2014 net income from continuing operations attributable to Xerox was $\$ 279$ million, or $\$ 0.23$ per diluted share. On an adjusted basis ${ }^{1}$, net income from continuing operations attributable to Xerox was $\$ 331$ million, or $\$ 0.27$ per diluted share and reflects the adjustment for amortization of intangible assets.

First quarter 2013 net income from continuing operations attributable to Xerox was $\$ 293$ million, or $\$ 0.23$ per diluted share. On an adjusted basis ${ }^{1}$, net income from continuing operations attributable to Xerox was $\$ 344$ million, or $\$ 0.27$ per diluted share and reflected adjustments for the amortization of intangible assets.
(1)Refer to the Net Income and EPS reconciliation table in the Non-GAAP Financial Measures section.

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## Discontinued Operations

In 2013, in connection with our decision to exit from the Paper distribution business, we completed the sale of our North American (N.A.) and Western European Paper businesses. As a result of these transactions, we reported these paper-related operations as Discontinued Operations and reclassified their results from the Other segment to Discontinued Operations in 2013. We recorded a net pre-tax loss on disposal of $\$ 25$ million in 2013 for the disposition of these businesses. In the first quarter 2014, we recorded income of $\$ 2$ million in discontinued operations primarily representing adjustments to the loss on disposal recorded in 2013 due to changes in estimates.
Refer to Note 5 - Divestitures, in the Condensed Consolidated Financial Statements for additional information regarding discontinued operations.
Net Income
First quarter 2014 net income attributable to Xerox was $\$ 281$ million, or $\$ 0.23$ per diluted share. First quarter 2013 net income attributable to Xerox was $\$ 296$ million, or $\$ 0.23$ per diluted share.
Other Comprehensive Income
First quarter 2014 Other comprehensive loss attributable to Xerox was $\$ 59$ million as compared to a $\$ 268$ million loss in the first quarter 2013. The decreased loss of $\$ 209$ million was primarily due to a significant decrease in the losses from the translation of our foreign currency denominated net assets in the first quarter 2014 as compared to the first quarter 2013, which was only partially offset by net changes in our defined benefit plans. The lower amount of translation losses are primarily the result of a relatively flat movement of our major foreign currencies against the U.S Dollar in the first quarter of 2014 as compared to a significant weakening in the first quarter of 2013. Refer to Note 14 - Employee Benefit Plans, in the Condensed Consolidated Financial Statements for additional information regarding net changes in our defined benefit plans.

Segment Review

| (in millions) | Three Months Ended March 31, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Equipment Sales Revenue | Annuity Revenue | Total Revenue | \% of Total <br> Revenue |  | Segment <br> Profit (Loss) | Segmen <br> Margin |
| 2014 |  |  |  |  |  |  |  |
| Services | \$116 | \$2,807 | \$2,923 | 57 | \% | \$ 251 | 8.6 |
| Document Technology | 576 | 1,469 | 2,045 | 40 | \% | 250 | 12.2 |
| Other | 23 | 130 | 153 | 3 | \% | (51 | (33.3 |
| Total | \$715 | \$4,406 | \$5,121 | 100 | \% | \$ 450 | 8.8 |
| 2013 |  |  |  |  |  |  |  |
| Services | \$100 | \$2,820 | \$2,920 | 56 | \% | \$ 273 | 9.3 |
| Document Technology | 597 | 1,538 | 2,135 | 41 | \% | 187 | 8.8 |
| Other | 27 | 120 | 147 | 3 | \% | (70 | (47.6 |
| Total | \$724 | \$4,478 | \$5,202 | 100 | \% | \$390 | 7.5 |

## Services

Our Services segment comprises three service offerings: Business Process Outsourcing (BPO), Document Outsourcing (DO) and Information Technology Outsourcing (ITO).

Revenue

|  | Three Months Ended |  |  |
| :--- | :--- | :--- | :--- |
|  | March 31, |  |  |
| (in millions) | 2014 | 2013 | Change |
| Business Processing Outsourcing | $\$ 1,767$ | $\$ 1,802$ | $(2$ |
| Document Outsourcing | 823 | 788 | 4 |
| Information Technology Outsourcing | 378 | 375 | 1 |

Note: The 2013 BPO and ITO revenues have been revised to conform to the 2014 presentation of revenues.

First quarter 2014 Services total revenue of $\$ 2,923$ million was $57 \%$ of total revenue and was essentially flat with the first quarter 2013, with no impact from currency.
BPO revenue decreased $2 \%$ and represented $59 \%$ of total Services revenue. The anticipated run-off of the student loan business had a $2 \%$ negative impact on BPO revenue growth in the quarter. Growth in the commercial and government healthcare businesses and in the commercial European BPO businesses was offset by lower volumes in portions of our customer care and government and transportation businesses.
First quarter 2014 BPO revenue mix across the major business areas was as follows: commercial 45\%, government and transportation $25 \%$. commercial healthcare $17 \%$ and government healthcare $13 \%$.
DO revenue increased $4 \%$ and represented $28 \%$ of total Services revenue. DO growth was driven primarily by our partner print services offerings and improvement in Europe.
ITO revenue increased $1 \%$ and represented $13 \%$ of total Services revenue. ITO growth was driven by the continued qevenue ramp from prior period signings and strength in our healthcare offerings. As expected, ITO growth continues to decelerate as compared to prior quarters

Considering the slower than anticipated start in Services revenue in the first quarter 2014 and the delayed contribution from acquisitions, we expect Services revenues will grow approximately 3\% for the full year 2014. However, we expect revenue growth to average in the mid-single digits in the second half of the year reflecting a ramp in signings, renewals, a strong pipeline and acquisitions as well as the lessening impact from the run-off of the student loan business.

## Segment Margin

First quarter 2014 Services segment margin of $8.6 \%$ decreased 0.7 -percentage points from the first quarter 2013, driven primarily by a gross margin decline of 0.7-percentage points, as margin improvements in DO, commercial BPO and commercial healthcare were more than offset by decreased margin in government healthcare. Productivity improvements and restructuring benefits were not enough to offset higher expenses in the government healthcare business associated with the implementation of our Medicaid and Health Insurance Exchange platforms, the anticipated run-off of the student loan business and price declines that were consistent with prior periods. SAG and RD\&E combined improved moderately overall and as a percent of revenue. The higher than anticipated government healthcare platform costs had a 0.7 -percentage point negative impact on segment margin.
Full year 2014 Services segment margin is expected to be flat to 0.4-percentage points lower as compared to full year 2013 segment margin of $9.8 \%$, reflecting our first quarter 2014 performance and expectations for continued higher costs in government healthcare. Longer term, we expect to continue to take actions to improve our mix to higher value offerings while continuing to drive productivity and cost structure improvements.

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## Metrics

Pipeline: Our total Services sales pipeline grew 9\% over the first quarter 2013. This sales pipeline includes the Total Contract Value (TCV) of new business opportunities that potentially could be contracted within the next six months and excludes business opportunities with estimated annual recurring revenue in excess of $\$ 100$ million.
Signings: Signings are defined as estimated future revenues from contracts signed during the period, including renewals of existing contracts.
Signings were as follows:
(in millions)

## BPO

DO
ITO
Total Signings

Three Months Ended March 31, 2014
\$2.1
0.7
0.2
\$3.0

Signings on a trailing twelve month basis increased $1 \%$ in relation to the comparable prior year period. Signings decreased $20 \%$ as compared to the first quarter 2013, primarily due to a much lower level of renewal decisions than in first quarter 2013, and lower new business signings which were partially impacted by customer decision delays. New business annual recurring revenue (ARR) and non-recurring revenue (NRR) decreased $7 \%$ from the first quarter 2013, partially attributable to customer decision delays in the quarter. The above DO signings amount does not include signings from our partner print services offerings.
Note: TCV is the estimated total revenue for future contracts for the pipeline or signed contracts for signings, as applicable.
Renewal Rate (BPO and ITO): Renewal rate is defined as the ARR on contracts that are renewed during the period as a percentage of ARR on all contracts on which a renewal decision was made during the period. The first quarter 2014 contract renewal rate for BPO and ITO contracts was $91 \%$, which was 2-percentage points higher than the first quarter 2013 and exceeded target range of $85 \%$ to $90 \%$. Although the renewal rate was higher, total renewal decisions were lower than the first quarter 2013.
Document Technology
Our Document Technology segment includes the sale of products and supplies, as well as the associated maintenance and financing of those products.
Revenue

|  | Three Months Ended <br> March 31, |  | Change |  |
| :--- | :--- | :--- | :--- | :--- |
| (in millions) | 2014 | 2013 |  |  |
| Equipment sales | $\$ 576$ | $\$ 597$ | $(4$ | $) \%$ |
| Annuity revenue | 1,469 | 1,538 | $(4$ | $) \%$ |
| Total Revenue | $\$ 2,045$ | $\$ 2,135$ | $(4$ | $) \%$ |

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First quarter 2014 Document Technology revenue of $\$ 2,045$ million decreased $4 \%$ from the first quarter 2013, including a 1-percentage point positive impact from currency. Document Technology revenue excludes the impact of growth in Document Outsourcing. Inclusive of Document Outsourcing, first quarter 2014 aggregate document-related revenue decreased $2 \%$ from the first quarter 2013. Document Technology segment revenue results included the following:
Equipment sales revenue decreased by $4 \%$ from the first quarter 2013 with no impact from currency. Equipment sales continue to benefit from product refreshes in 2013, growth and acquisitions in the small and mid-sized business market and increased demand for color digital production presses. These benefits were more than offset by the continued migration of customers to our growing partner print services offering (included in our Services segment), weakness in developing markets and price declines, which were in the historical $5 \%$ to $10 \%$ range.
Annuity revenue decreased by $4 \%$ from the first quarter 2013, including a 1-percentage point positive impact from currency. The decrease reflects a modest decline in total pages, weakness in developing markets and a continued decline in financing revenue as a result of prior period sales of finance receivables and lower originations. Annuity revenue is also impacted by the continued migration of customers to our partner print services offering (included in our Services segment).
Document Technology revenue mix was $57 \%$ mid-range, $22 \%$ high-end and $21 \%$ entry, consistent with recent quarters.
Total revenue declines are expected to remain at the mid-single digit level for the Document Technology segment. The 2014 expected revenue decline for the Document Technology segment is consistent with the trend we have experienced for this segment over the past two years as we continue to transform the company from a technology-based equipment company to a document outsourcing services-based entity and customers continue to migrate their business to more services-based offerings. These services-based offerings are reported within our Services segment. This business is also heavily impacted by price and page declines. Consistent with this trend, annual revenue declines are expected in future years.
Segment Margin
First quarter 2014 Document Technology segment margin of $12.2 \%$ increased by 3.4-percentage points from the first quarter 2013, driven by a 1.2 -percentage point increase in gross margin as the benefits from restructuring, cost productivities, lower pension expense and settlement losses, and favorable currency on Yen-based purchases more than offset price declines. SAG and RD\&E benefits from restructuring, productivity improvements and lower pension and settlement losses more than offset the impact of overall lower revenues on a percentage basis.

We expect Document Technology segment margin to remain strong and be at the high end of our target range of 9 to $11 \%$ for the full-year 2014. We continue to maintain our focus on productivity and cost improvements in light of the expected decline in revenues.
Total Installs (Document Technology and Document Outsourcing ${ }^{1}$ )
Install activity includes installations for document outsourcing and Xerox-branded products shipped to Global
Imaging Systems. Details by product groups is shown below:
Entry: Installs for the first quarter 2014:
$20 \%$ increase in color multifunction devices driven by demand for the WorkCentre ${ }^{\circledR}$

- products.
$2 \%$ increase in color printers.
$4 \%$ decrease in black-and-white multifunction devices driven by developing markets.
Mid-Range: Installs for the first quarter 2014 :
7\% increase in mid-range color devices driven by demand for the ConnectKey products.
$\mathbf{~} \mathbf{4} \%$ decrease in of mid-range black-and-white devices.
High-End: Installs for the first quarter 2014:
$33 \%$ increase in high-end color systems driven by growth in the Color J75 and C75 Presses and the iGen as we continue to strengthen our market leadership in the Production Color segment. Excluding Fuji Xerox DFE sales, high-end color installs increased $47 \%$.
$.14 \%$ decrease in high-end black-and-white systems, reflecting decreased demand across our DocuPrint and Nuvera product lines.

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Note: Install activity percentages include installations for Document Outsourcing and the Xerox-branded product shipments to Global Imaging Systems. Descriptions of "Entry", "Mid-range" and "High-end" are defined in Note 3Segment Reporting, in the Condensed Consolidated Financial Statements.

## (1)Equipment sales associated with Document Outsourcing are reported in our Services segment revenue. Other <br> Revenue

First quarter 2014 Other revenue of $\$ 153$ million increased $4 \%$ from the first quarter 2013, with a 1-percentage point positive impact from currency. The increase is due primarily to higher sales of electronic presentation systems. After the aforementioned presentation of our N.A. and European Paper distribution businesses as discontinued operations, total paper revenue (all within developing markets) comprised approximately $40 \%$ of the first quarter 2014 Other segment revenue.

## Segment Margin

First quarter 2014 Other segment loss of $\$ 51$ million decreased $\$ 19$ million from the first quarter 2013, primarily driven by the previously discussed gain on the sale of the surplus facility in Latin America partially offset by increased non-financing interest expense and currency impacts. Non-financing interest expense as well as all Other expenses, net (excluding Deferred compensation investment gains) are reported within the Other segment. Capital Resources and Liquidity
As of March 31, 2014 and December 31, 2013, total cash and cash equivalents were $\$ 1,567$ million and $\$ 1,764$ million, respectively. There were no borrowings under our Commercial Paper Program or letters of credit under our $\$ 2$ billion Credit Facility at March 31, 2014 and December 31, 2013.
Cash Flow Analysis
The following table summarizes our cash and cash equivalents:
(in millions)
Net cash provided by (used in) operating activities
Net cash used in investing activities
Net cash used in financing activities
Effect of exchange rate changes on cash and cash equivalents
Decrease in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and Cash Equivalents at End of Period
Cash Flows from Operating Activities
Net cash provided by operating activities was $\$ 286$ million in the first quarter 2014. The $\$ 373$ million increase in operating cash from the first quarter 2013 was primarily due to the following:
$\$ 82$ million increase in pre-tax income before depreciation and amortization, restructuring and litigation.
$\$ 129$ million increase from accounts receivable primarily due to lower year-end 2013 accelerated collection programs such as early pay discounts.
$\$ 102$ million increase in accounts payable and accrued compensation primarily related to the timing of accounts payable payments.
$\$ 47$ million increase primarily due to higher levels of inventory in the first quarter 2013 to support the ConnectKey product launch.
$\$ 46$ million increase due to the timing of settlements of foreign currency derivative contracts. These derivatives primarily relate to hedges of Yen inventory purchases.
$\$ 41$ million decrease due to lower net run-off of finance receivables primarily related to the impact from the prior period sales of receivables. See "Sales of Finance Receivables" for further discussion.

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We continue to expect that cash flows from operations will be between $\$ 1.8$ and $\$ 2.0$ billion for 2014, which includes the adverse impact of prior period sales of finance receivables of approximately $\$ 400$ million. No sales of finance receivables are planned for 2014.

## Cash Flows from Investing Activities

Net cash used in investing activities was $\$ 120$ million in the first quarter 2014. The $\$ 33$ million decrease in the use of cash from the first quarter 2013 was primarily due to proceeds from the sale of a surplus facility in Latin America. Cash Flows from Financing Activities

Net cash used in financing activities was $\$ 349$ million in the first quarter 2014. The $\$ 348$ million increase in the use of cash from the first quarter 2013 was primarily due to the following:
$\$ 53$ million lower net proceeds on debt primarily due to the prior year increase of $\$ 40$ million in Commercial Paper. \$265 million increase in share repurchase activity.

- $\quad \$ 29$ million increase due to higher common stock dividends of $\$ 16$ million as well as distributions to noncontrolling interests of $\$ 13$ million.
Customer Financing Activities and Debt
The following represents our Total finance assets, net associated with our lease and finance operations:
(in millions) March 31, 2014 December 31, 2013
Total Finance receivables, net ${ }^{(1)}$
Equipment on operating leases, net
Total Finance Assets, net ${ }^{(2)}$
\$4,479 \$4,530
$541 \quad 559$
\$5,020 \$5,089
(1) Includes (i) billed portion of finance receivables, net, (ii) finance receivables, net and (iii) finance receivables due after one year, net as included in our Condensed Consolidated Balance Sheets.

The change from December 31, 2013 includes an decrease of $\$ 22$ million due to currency across all Finance Assets, with the remainder due primarily to repayments exceeding new originations.
Our lease contracts permit customers to pay for equipment over time rather than at the date of installation; therefore, we maintain a certain level of debt (that we refer to as financing debt) to support our investment in these lease contracts, which are reflected in Total Finance assets, net. For this financing aspect of our business, we maintain an assumed 7:1 leverage ratio of debt to equity as compared to our finance assets. Based on this leverage, the following represents the breakdown of total debt between financing debt and core debt:

| (in millions) | March 31, 2014 | December 31, 2013 |
| :--- | :--- | :--- |
| Financing debt ${ }^{(1)}$ | $\$ 4,393$ | $\$ 4,453$ |
| Core debt | 3,612 | 3,568 |
| Total Debt | $\$ 8,005$ | $\$ 8,021$ |

Financing debt includes $\$ 3,919$ million and $\$ 3,964$ million as of March 31, 2014 and December 31, 2013, (1)respectively, of debt associated with Total finance receivables, net and is the basis for our calculation of "Equipment financing interest" expense. The remainder of the financing debt is associated with Equipment on operating leases.

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The following summarizes the components of our debt:
(in millions)
Principal debt balance ${ }^{(1)}$
Net unamortized discount
Fair value adjustments ${ }^{(2)}$
Total Debt

March 31, 2014 December 31, 2013
\$7,975 \$7,979
(56 ) (58
86
\$8,005

100
\$8,021
(1) Includes Notes Payable of $\$ 6$ million and $\$ 5$ million as of March 31, 2014 and December 31, 2013, respectively. Fair value adjustments include the following - (i) fair value adjustments to debt associated with terminated interest
(2) rate swaps, which are being amortized to interest expense over the remaining term of the related notes; and (ii)
${ }^{2)}$ changes in fair value of hedged debt obligations attributable to movements in benchmark interest rates. Hedge accounting requires hedged debt instruments to be reported inclusive of any fair value adjustment.

## Credit Facility

In March 2014, we entered into an Amended and Restated Credit Agreement that extended the maturity date of our $\$ 2.0$ billion unsecured revolving Credit Facility to March 2019 from December 2016. The amendment also included modest improvements in pricing and minor changes in the composition of the group of lenders.

At March 31, 2014 we had no outstanding borrowings or letters of credit under our Credit Facility.
Refer to Note 11 - Debt in the Condensed Consolidated Financial Statements for additional information.

## Sales of Accounts Receivable

Accounts receivable sales arrangements are utilized in the normal course of business as part of our cash and liquidity management. We have facilities in the U.S., Canada and several countries in Europe that enable us to sell to third-parties, on an on-going basis, certain accounts receivables without recourse. The accounts receivables sold are generally short-term trade receivables with payment due dates of less than 60 days.

Accounts receivables sales were as follows:

\left.|  | Three Months Ended |  |
| :--- | :--- | :--- |
| March 31, |  |  |$\right] 20130$

[^5]Sales of Finance Receivables

In the third and fourth quarters of 2013 and 2012, we transferred our entire interest in certain groups of lease finance receivables to third-party entities. The transfers were accounted for as sales and resulted in the derecognition of the lease receivables with a net carrying value of $\$ 676$ million and $\$ 682$ million, respectively, and associated pre-tax gains of $\$ 40$ million and $\$ 44$ million, respectively. We continue to service the sold receivables and record servicing fee income over the expected life of the associated receivables.

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The net impact on operating cash flows from these transactions for the periods presented is summarized below:
$\left.\begin{array}{lll} & \text { Three Months Ended } \\ \text { (in millions) } & \text { March 31, } \\ \text { Net cash received for sales of finance receivables } & 2014 & 2013 \\ \text { Impact from prior sales of finance receivables }{ }^{(1)} & \$- & \$- \\ \text { Collections on beneficial interest } & (149 & )(91 \\ \text { Estimated Decrease to Operating Cash Flows } & 26 & 2\end{array}\right)$
(1) Represents cash that would have been collected if we had not sold finance receivables.
Refer to Note 7 - Finance Receivables, Net in the Condensed Consolidated Financial Statements for additional information.
Liquidity and Financial Flexibility
We manage our worldwide liquidity using internal cash management practices, which are subject to (1) the statutes, regulations and practices of each of the local jurisdictions in which we operate, (2) the legal requirements of the agreements to which we are a party and (3) the policies and cooperation of the financial institutions we utilize to maintain and provide cash management services.

Our principal debt maturities are in line with historical and projected cash flows and are spread over the next ten years as follows (in millions):
Year Amount2014 Q2\$1,070
2014 Q3 ..... 12
2014 Q4 ..... 11
2015 ..... 1,287
2016 ..... 979
2017 ..... 1,022
2018 ..... 1,013
2019 ..... 1,157
2020 ..... 7
2021 ..... 1,067
2022
2023 and thereafter ..... 350
Total ..... \$7,975
Treasury StockDuring the first quarter 2014, we repurchased 24.9 million shares for an aggregate cost of $\$ 275$ million, includingfees. Through April 28, 2014, we repurchased an additional 5.2 million shares at an aggregate cost of $\$ 59.2$ million,including fees, for a cumulative total of 523.6 million shares at a cost of $\$ 5.7$ billion, including fees.We increased our expected full year 2014 total share repurchases from at least $\$ 500$ million, previously disclosed, toat least $\$ 700$ million.

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## Financial Risk Management

We are exposed to market risk from changes in foreign currency exchange rates and interest rates, which could affect operating results, financial position and cash flows. We manage our exposure to these market risks through our regular operating and financing activities and, when appropriate, through the use of derivative financial instruments. These derivative financial instruments are utilized to hedge economic exposures, as well as to reduce earnings and cash flow volatility resulting from shifts in market rates. We enter into limited types of derivative contracts, including interest rate swap agreements, foreign currency spot, forward and swap contracts and net purchased foreign currency options to manage interest rate and foreign currency exposures. Our primary foreign currency market exposures include the Yen, Euro and Pound Sterling. The fair market values of all our derivative contracts change with fluctuations in interest rates and/or currency rates and are designed so that any changes in their values are offset by changes in the values of the underlying exposures. Derivative financial instruments are held solely as risk management tools and not for trading or speculative purposes.
We are required to recognize all derivative instruments as either assets or liabilities at fair value in the balance sheet. As permitted, certain of these derivative contracts have been designated for hedge accounting treatment. Certain of our derivatives that do not qualify for hedge accounting are effective as economic hedges. These derivative contracts are likewise required to be recognized each period at fair value and therefore do result in some level of volatility. The level of volatility will vary with the type and amount of derivative hedges outstanding, as well as fluctuations in the currency and interest rate markets during the period. The related cash flow impacts of all of our derivative activities are reflected as cash flows from operating activities.
By their nature, all derivative instruments involve, to varying degrees, elements of market and credit risk. The market risk associated with these instruments resulting from currency exchange and interest rate movements is expected to offset the market risk of the underlying transactions, assets and liabilities being hedged. We do not believe there is significant risk of loss in the event of non-performance by the counterparties associated with these instruments because these transactions are executed with a diversified group of major financial institutions. Further, our policy is to deal with counterparties having a minimum investment grade or better credit rating. Credit risk is managed through the continuous monitoring of exposures to such counterparties.
The current market events have not required us to materially modify or change our financial risk management strategies with respect to our exposures to interest rate and foreign currency risk. Refer to Note 12 - Financial Instruments in the Condensed Consolidated Financial Statements for further discussion and information on our financial risk management strategies.

## Non-GAAP Financial Measures

We have reported our financial results in accordance with generally accepted accounting principles (GAAP). In addition, we have discussed the non-GAAP measures described below. A reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with GAAP are set forth below.
These non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the Company's reported results prepared in accordance with GAAP.
Adjusted Earnings Measures
To better understand the trends in our business, we believe it is necessary to adjust the following amounts determined in accordance with GAAP to exclude the effects of certain items as well as their related income tax effects.
Net income and Earnings per share (EPS)
Effective tax rate
Our adjustments are limited to the amortization of intangible assets which is driven by our acquisition activity which can vary in size, nature and timing as compared to other companies within our industry and from period to period. Accordingly, due to the incomparability of acquisition activity among companies and from period to period, we
believe exclusion of the amortization associated with intangible assets acquired through our acquisitions allows investors to better compare and understand our results. The use of intangible assets contributed to our revenues

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earned during the periods presented and will contribute to our future period revenues as well. Amortization of intangible assets will recur in future periods.
We also calculate and utilize an operating income and margin earnings measure by adjusting our pre-tax income and margin amounts to exclude certain expenses. In addition to the above excluded item, operating income and margin also exclude Other expenses, net as well as Restructuring and asset impairment charges. Other expenses, net is primarily composed of non-financial interest expense and other non-operating costs and expenses. Restructuring and asset impairment charges consist of costs primarily related to severance and benefits for employees pursuant to formal restructuring and workforce reduction plans. Such charges are expected to yield future benefits and savings with respect to our operational performance. We exclude these amounts in order to evaluate our current and past operating performance and to better understand the expected future trends in our business.
Management believes that these non-GAAP financial measures provide an additional means of analyzing the current periods' results against the corresponding prior periods' results. However, the following non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the Company's reported results prepared in accordance with GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions. These non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Compensation of our executives is based in part on the performance of our business based on these non-GAAP measures.

A reconciliation of these non-GAAP financial measures and the most directly comparable measures calculated and presented in accordance with GAAP are set forth on the following tables:

Net Income and EPS reconciliation:
(in millions; except per share amounts)
As Reported ${ }^{(1)}$
Adjustments:

| Amortization of intangible assets | 52 | 0.04 | 51 | 0.04 |
| :--- | :--- | :--- | :--- | :--- |

Adjusted
Weighted average shares for adjusted EPS ${ }^{(2)}$
Fully diluted shares at end of period ${ }^{(3)}$

| Three Months Ended | Three Months Ended |  |  |
| :--- | :--- | :--- | :--- |
| March 31, 2014 | March 31, 2013 |  |  |
| Net Income | EPS | Net Income |  |
| N279 | $\$ 0.23$ | $\$ 293$ | $\$ 0.23$ |
|  |  |  |  |
| 52 | 0.04 | 51 | 0.04 |
| $\$ 331$ | $\$ 0.27$ | $\$ 344$ | $\$ 0.27$ |
|  | 1,225 |  | 1,280 |
|  | 1,213 |  |  |

(1) Net income and EPS from continuing operations attributable to Xerox.
(2) Average shares for the calculation of adjusted EPS include 27 million of shares associated with the Series A convertible preferred stock and therefore the related quarterly dividend was excluded.
Represents common shares outstanding at March 31, 2014, as well as shares associated with our Series A
(3) convertible preferred stock plus dilutive potential common shares as used for the calculation of diluted earnings per share for the first quarter 2014.

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Effective Tax reconciliation:

|  | Three Months Ended |  |  | Three Months Ended |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | March 31, 2014 |  |  | March 31, 2013 |  |  |  |  |
|  | Pre-Tax | Income Tax Effective | Pre-Tax | Income Tax Effective |  |  |  |  |
| (in millions) | Income | Expense | Tax Rate | Income | Expense | Tax Rate |  |  |
| As Reported ${ }^{(1)}$ | $\$ 291$ | $\$ 49$ | 16.8 | $\%$ | $\$ 300$ | $\$ 50$ | 16.7 | $\%$ |
| Adjustments: |  |  |  |  |  |  |  |  |
| Amortization of intangible assets | 84 | 32 |  |  | 83 | 32 |  |  |
| Adjusted | $\$ 375$ | $\$ 81$ | 21.6 | $\%$ | $\$ 383$ | $\$ 82$ | 21.4 | $\%$ |

(1)Pre-tax income and Income tax expense from continuing operations attributable to Xerox.

Operating Income / Margin reconciliation:

|  | Three Months Ended March 31, 2014 |  | Margin | Three Months Ended March 31, 2013 |  |  | Margin |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) | Profit | Revenue |  |  | Profit | Revenue |  |  |
| Reported Pre-tax Income ${ }^{(1)}$ | \$291 | \$5,121 | 5.7 | \% | \$300 | \$5,202 | 5.8 | \% |
| Adjustments: |  |  |  |  |  |  |  |  |
| Amortization of intangible assets | 84 |  |  |  | 83 |  |  |  |
| Xerox restructuring charge | 27 |  |  |  | (8) | ) |  |  |
| Other expenses, net | 40 |  |  |  | 17 |  |  |  |
| Adjusted Operating Income/Margin | \$442 | \$5,121 | 8.6 | \% | \$392 | \$5,202 | 7.5 | \% |
| Equity in net income of unconsolidated affiliates | 42 |  |  |  | 47 |  |  |  |
| Business transformation costs | 3 |  |  |  | - |  |  |  |
| Fuji Xerox restructuring charge | 3 |  |  |  | 4 |  |  |  |
| Litigation matters | - |  |  |  | (37 | ) |  |  |
| Other expenses, net* | (40 | ) |  |  | (16 | ) |  |  |
| Segment Profit / Revenue | \$450 | \$5,121 | 8.8 | \% | \$390 | \$5,202 | 7.5 | \% |

[^6]
## ITEM 4 - CONTROLS AND PROCEDURES

(a)Evaluation of Disclosure Controls and Procedures

The Company's management evaluated, with the participation of our principal executive officer and principal financial officer, or persons performing similar functions, the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective to ensure that information we are required to disclose in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time

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periods specified in the Securities and Exchange Commission's rules and forms relating to Xerox Corporation, including our consolidated subsidiaries, and was accumulated and communicated to the Company's management, including the principal executive officer and principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.
(b)Changes in Internal Controls

In connection with the evaluation required by paragraph (d) of Rule 13a-15 under the Exchange Act, there was no change identified in our internal control over financial reporting that occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II — OTHER INFORMATION

## ITEM 1 - LEGAL PROCEEDINGS

The information set forth under Note 18 - Contingencies and Litigation contained in the "Notes to Condensed Consolidated Financial Statements" of this Quarterly Report on Form 10-Q is incorporated by reference in answer to this Item.

## ITEM 1A — RISK FACTORS

Reference is made to the Risk Factors set forth in Part I, Item 1A of our 2013 Annual Report. The Risk Factors remain applicable from our 2013 Annual Report.

## ITEM 2 - UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(a) Sales of Unregistered Securities during the Quarter ended March 31, 2014

During the quarter ended March 31, 2014, Registrant issued the following securities in transactions that were not registered under the Securities Act of 1933, as amended (the "Act").
Semi-Annual Director Fees:
Securities issued on January 15, 2014: Registrant issued 47,376 deferred stock units (DSUs), representing the right
a. to receive shares of Common stock, par value $\$ 1$ per share, at a future date.

No underwriters participated. The shares were issued to each of the non-employee Directors of Registrant: Glenn A.
b. Britt, Richard J. Harrington, William Curt Hunter, Robert J. Keegan, Robert A. McDonald, Charles Prince, Ann N. Reese, Sara Martinez Tucker and Mary Agnes Wilderotter.
The DSUs were issued at a deemed purchase price of $\$ 12.35$ per DSU (aggregate price $\$ 585,094$ ), based upon the
c. market value on the date of issuance, in payment of the semi-annual Director's fees pursuant to Registrant's 2004 Equity Compensation Plan for Non-Employee Directors.
${ }_{d}$ Exemption from registration under the Act was claimed based upon Section 4(2) as a sale by an issuer not involving d. a public offering.

Dividend Equivalent:
Securities issued on January 31, 2014: Registrant issued 3,753 DSUs, representing the right to receive shares of
a. Common stock, par value $\$ 1$ per share, at a future date.

No underwriters participated. The shares were issued to each of the non-employee Directors of Registrant: Glenn A.
b. Britt, Richard J. Harrington, William Curt Hunter, Robert J. Keegan, Robert A. McDonald, Charles Prince, Ann N. Reese, Sara Martinez Tucker and Mary Agnes Wilderotter.
The DSUs were issued at a deemed purchase price of $\$ 12.18$ per DSU (aggregate price $\$ 45,712$ ), based upon the
c. market value on the date of record, in payment of the dividend equivalents due to DSU holders pursuant to Registrant's 2004 Equity Compensation Plan for Non-Employee Directors.
Exemption from registration under the Act was claimed based upon Section 4(2) as a sale by an issuer not involving d. ${ }^{\text {E p public offering. }}$
(b)Issuer Purchases of Equity Securities during the Quarter ended March 31, 2014

Repurchases of Xerox Common Stock, par value $\$ 1.00$ per share include the following:
Board Authorized Share Repurchase Programs:

| Total Number of | Average Price | Total Number of | Maximum |
| :--- | :--- | :--- | :--- |
| Shares Purchased | Paid per Share ${ }^{(1)}$ | Shares Purchased as | Approximate Dollar <br> Part of Publicly |
|  |  | Value of Share That |  |
| Announced Plans or | May Yet Be |  |  |
| Programs ${ }^{(2)}$ | Purchased Under the |  |  |


|  |  |  | Plans or Programs ${ }^{(2)}$ |  |
| :--- | :--- | :--- | :--- | :--- |
| January 1 through 31 | $5,993,439$ | $\$ 11.67$ | $5,993,439$ | $\$ 1,044,331,819$ |
| February 1 through 28 | $11,711,100$ | 10.69 | $11,711,100$ | $919,172,063$ |
| March 1 through 31 | $7,245,910$ | 10.91 | $7,245,910$ | $840,121,791$ |
| Total | $24,950,449$ |  | $24,950,449$ |  |

(1) Exclusive of fees and costs.

Of the cumulative $\$ 6.5$ billion of share repurchase authority previously granted by our Board of Directors, (2)exclusive of fees and expenses, approximately $\$ 5.7$ billion has been used through March 31, 2014. Repurchases may be made on the open market, or through derivative

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or negotiated transactions. Open-market repurchases will be made in compliance with the Securities and Exchange Commission's Rule 10b-18, and are subject to market conditions, as well as applicable legal and other considerations.

Repurchases Related to Stock Compensation Programs ${ }^{(1)}$ :

|  | Total Number of <br> Shares <br> Purchased | Total Number of <br> Average Price <br> Paid per Share ${ }^{(2)}$ | Shares Purchased <br> as Part of Publicly <br> Announced Plans <br> or Programs | Maximum That May <br> Be Purchased under the Plans <br> or Programs |
| :--- | :--- | :--- | :--- | :--- |
| January 1 through 31 | 84,977 | $\$ 12.17$ | n/a | $\mathrm{n} / \mathrm{a}$ |
| February 1 through 28 | - | - | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |
| March 1 through 31 <br> Total | - | - | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |

These repurchases are made under a provision in our restricted stock compensation programs for the indirect (1)repurchase of shares through a net-settlement feature upon the vesting of shares in order to satisfy minimum statutory tax-withholding requirements.
(2)Exclusive of fees and costs.

ITEM 6 - EXHIBITS
$\left.\begin{array}{ll}\text { 3(a) } & \begin{array}{l}\text { Restated Certificate of Incorporation of Registrant filed with the Department of State of New York on } \\ \text { February 21, 2013. }\end{array} \\ & \begin{array}{l}\text { Incorporated by reference to Exhibit 3(a) to Registrant's Annual Report on Form 10-K dated for the } \\ \text { fiscal year ended December 31, 2012. }\end{array} \\ \text { By-Laws of Registrant, as amended through May 21, 2009. } \\ \text { Incorporated by reference to Exhibit 3(b) to Registrant's Current Report on Form 8-K dated May 21, } \\ \text { 2009. } \\ \text { Form of Amended and Restated Credit Agreement dated as of March 18, 2014 between Registrant and } \\ \text { the Initial Lenders named therein; Citibank, N.A., as Administrative Agent, and Citigroup Global }\end{array}\right\}$

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

XEROX CORPORATION
(Registrant)

By: /S/ JOSEPH H. MANCINI, JR.<br>Joseph H. Mancini, Jr.<br>Vice President and<br>Chief Accounting Officer<br>(Principal Accounting Officer)

Date: May 1, 2014

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## EXHIBIT INDEX

$\left.\begin{array}{ll}\text { 3(a) } & \begin{array}{l}\text { Restated Certificate of Incorporation of Registrant filed with the Department of State of New York on } \\ \text { February 21, 2013. } \\ \text { Incorporated by reference to Exhibit 3(a) to Registrant's Annual Report on Form 10-K for the fiscal year } \\ \text { ended December 31, 2012. }\end{array} \\ \text { 3(b) } & \begin{array}{l}\text { By-Laws of Registrant, as amended through May 21, 2009. } \\ \text { Incorporated by reference to Exhibit 3(b) to Registrant's Current Report on Form 8-K dated May 21, } \\ \text { 2009. }\end{array} \\ & \text { Form of Amended and Restated Credit Agreement dated as of March 18, 2014 between Registrant and } \\ \text { the Initial Lenders named therein; Citibank, N.A., as Administrative Agent, and Citigroup Global }\end{array}\right\}$

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[^0]:    (1) Represents the difference between current and prior period receivable sales adjusted for the effects of: (i) the ${ }^{1)}$ deferred proceeds, (ii) collections prior to the end of the quarter and (iii) currency.

[^1]:    (1) Switzerland, Germany, Austria, Belgium and Holland.
    (2)Italy, Greece, Spain and Portugal.
    (3) Sweden, Norway, Denmark and Finland.

[^2]:    (1) Includes Equipment financing interest, as well as non-financing interest expense that is included in Other expenses, ${ }^{(1)}$ net in the Condensed Consolidated Statements of Income.
    Includes Finance income, as well as other interest income that is included in Other expenses, net in the Condensed
    ${ }^{(2)}$ Consolidated Statements of Income.
    Net (Payments) Proceeds on Debt
    Net proceeds on debt as shown on the Condensed Consolidated Statements of Cash Flows was as follows:
    Three Months Ended
    March 31,
    20142013
    Net proceeds on short-term debt \$1 \$36
    Proceeds from issuance of long-term debt
    Payments on long-term debt ${ }^{(1)}$
    Net Proceeds on Debt25
    (15 ) (4
    \$4

[^3]:    ${ }^{(1)}$ Represents the net receivable (payable) amount included in the Condensed Consolidated Balance Sheet at ${ }^{1)}$ March 31, 2014.

[^4]:    (1)

    Reclassified to Cost of sales - refer to Note 12 - Financial Instruments for additional information regarding our cash flow hedges.
    (2) Reclassified to Total Net Periodic Benefit Cost - refer to Note 14 - Employee Benefit Plans for additional ${ }^{2}$ information.
    (3)Represents our share of Fuji Xerox's benefit plan changes.

    Primarily represents currency impact on cumulative amount of benefit plan net actuarial losses and prior service
    (4) credits included in AOCL.

[^5]:    (1) Represents the difference between current and prior period receivable sales adjusted for the effects of: (i) the ${ }^{(1)}$ deferred proceeds, (ii) collections prior to the end of the quarter, and (iii) currency.
    Refer to Note 6 - Accounts Receivable, Net in the Condensed Consolidated Financial Statements for additional information.

[^6]:    * Includes rounding adjustments.
    (1)Profit and revenue from continuing operations attributable to Xerox.

    ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
    The information set forth under the caption "Financial Risk Management" of this Quarterly Report on Form 10-Q is hereby incorporated by reference in answer to this Item.

