FREEPORT MCMORAN COPPER & GOLD INC
Form SC 13D
June 11, 2007

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 13D

Under the Securities Exchange Act of 1934
(Amendment No. ____)*

FREEPORT-MCMORAN COPPER & GOLD INC.
(Name of Issuer)
Common Stock, par value $0.10 per share
(Title of Class of Securities)
35671D857
(CUSIP Number)
Scott Kislin, Esq.
General Counsel
Atticus Capital LP
152 West 57th Street, 45th Floor
New York, New York 10019
(Name, Address and Telephone Number of Person Authorized to
Receive Notices and Communications)
June 11, 2007
(Date of Event Which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of §§240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box. þ

Note: Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See §240.13d-7 for other parties to whom copies are to be sent.

* The remainder of this cover page shall be filled out for a reporting person s initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be filed for the purpose of Section 18 of the Securities Exchange Act of 1934 (Act) or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

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1	NAMES OF REPORTING PERSONS: Atticus Capital LP I.R.S. IDENTIFICATION NOS. OF ABOVE PERSONS (ENTITIES ONLY):	
2	CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (SEE INSTRUCTIONS): (a) o (b) o	
3	SEC USE ONLY:	
4	SOURCE OF FUNDS (SEE INSTRUCTIONS): WC	
5	CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) OR 2(e): o	
6	CITIZENSHIP OR PLACE OF ORGANIZATION: Delaware	

NUMBER OF	7	SOLE VOTING POWER: 24,343,973
SHARES BENEFICIALLY OWNED BY	8	SHARED VOTING POWER: 0

EACH REPORTING PERSON	**9**	SOLE DISPOSITIVE POWER: 24,343,973
WITH	**10**	SHARED DISPOSITIVE POWER: 0

11	AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON: 24,343,973
12	CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS): o
13	PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11): 6.4%
14	TYPE OF REPORTING PERSON (SEE INSTRUCTIONS): PN

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1	NAMES OF REPORTING PERSONS: Atticus Management LLC I.R.S. IDENTIFICATION NOS. OF ABOVE PERSONS (ENTITIES ONLY):	
2	CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (SEE INSTRUCTIONS): (a) o (b) o	
3	SEC USE ONLY:	
4	SOURCE OF FUNDS (SEE INSTRUCTIONS): WC	
5	CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) OR 2(e): o	
6	CITIZENSHIP OR PLACE OF ORGANIZATION: Delaware	

NUMBER OF	**7**	SOLE VOTING POWER: 24,343,973
SHARES BENEFICIALLY OWNED BY	**8**	SHARED VOTING POWER: 0

EACH REPORTING PERSON WITH	9	SOLE DISPOSITIVE POWER: 24,343,973
	10	SHARED DISPOSITIVE POWER: 0

11	AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON: 24,343,973
12	CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS): o
13	PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11): 6.4%
14	TYPE OF REPORTING PERSON (SEE INSTRUCTIONS): OO

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CUSIP No. 35671D857

1	NAMES OF REPORTING PERSONS: Timothy R. Barakett I.R.S. IDENTIFICATION NOS. OF ABOVE PERSONS (ENTITIES ONLY):
2	CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (SEE INSTRUCTIONS): (a) o (b) o
3	SEC USE ONLY:
4	SOURCE OF FUNDS (SEE INSTRUCTIONS): OO
5	CHECK IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) OR 2(e): o
6	CITIZENSHIP OR PLACE OF ORGANIZATION: Canada

NUMBER OF	**7**	SOLE VOTING POWER: 24,343,973
SHARES BENEFICIALLY OWNED BY	**8**	SHARED VOTING POWER: 0

EACH REPORTING PERSON WITH	9	SOLE DISPOSITIVE POWER: 24,343,973
	10	SHARED DISPOSITIVE POWER: 0

11	AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON: 24,343,973
12	CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS): o
13	PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11): 6.4%
14	TYPE OF REPORTING PERSON (SEE INSTRUCTIONS): HC, IN

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This Statement on Schedule 13D relates to shares of common stock, par value $0.10 per share (formerly Class B Common Stock) (the Shares), of Freeport-McMoRan Copper & Gold Inc., a Delaware corporation (the Company). Certain of the Shares reported herein were previously reported by the Reporting Persons on a Schedule 13G filed on January 18, 2007.

Item 1. Security and Issuer

The class of equity securities to which this statement on Schedule 13D relates to is the Shares. The address of the principal executive office of the Company is One North Central Avenue, Phoenix, Arizona, 85004-4414.

Item 2. Identity and Background

(a), (b) and (c) This statement is being filed by Atticus Capital LP (Atticus Capital), Atticus Management LLC (Atticus Management) and Mr. Timothy R. Barakett (Mr. Barakett , and collectively with Atticus Capital and Atticus Management, the Reporting Persons). The address of the principal business and principal office of the Reporting Persons is 152 W. 57th Street, 45th Floor, New York, NY 10019.

Mr. Barakett is the Chairman, Chief Executive Officer and Managing Member of Atticus Management, a Delaware limited liability company. Atticus Management is the sole general partner of Atticus Capital, a Delaware limited partnership. Atticus Capital, together with certain of its affiliated entities (collectively, the Atticus Entities), acts as adviser for various investment funds (the Funds) and managed accounts (the Accounts).

(d) None of the Reporting Persons, nor any of their officers or managing directors, have, during the last five years, been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors).

(e) None of the Reporting Persons, nor any of their officers or managing directors, have, during the last five years, been a party to a civil proceeding of a judicial or administrative body of competent jurisdiction which resulted in a judgment, decree or final order enjoining future violations of, or prohibiting or mandating activities subject to, federal or state securities laws or finding any violations with respect to such laws.

(f) Mr. Barakett is a citizen of Canada.

Item 3. Source and Amount of Funds or Other Consideration

As of the date hereof, the Reporting Persons may be deemed to beneficially own an aggregate of 24,343,973 Shares as detailed in Item 5.

The aggregate purchase price for the Shares that the Funds and Accounts may be deemed to beneficially own is approximately $775,087,789. Such funds have come from the working capital of the Funds and the Accounts.

The securities held for the Funds and Accounts may be held through margin accounts maintained with brokers, which extend margin credit as and when required to open or carry positions in their margin accounts, subject to applicable federal margin regulations, stock exchange rules and such firms credit policies. The positions which may be held in the margin accounts, including the Shares, are pledged as collateral security for the repayment of debit balances in the respective accounts.

Item 4. Purpose of Transaction

The Reporting Persons acquired the Shares for investment purposes, and such purchases have been made in the Reporting Persons ordinary course of business. The Reporting Persons expect to consider and evaluate on an on-going basis all of their options with respect to the investment in the Company. The Reporting Persons have met with, and may in the future continue to meet with, third parties to encourage them to consider strategic transactions involving the Company that are designed to maximize shareholder value for Company shareholders. In addition, the Reporting Persons may (a) consult with outside advisors to help them formulate their options with regard to their investment in the Company and (b) engage in discussion with management and/or the board of directors of the Company to encourage them to take steps to maximize shareholder value. The Reporting Persons may also pursue other available alternatives in order to maximize the value of the investment in the Company. Such alternatives could include, without limitation, (i) the purchase of additional Shares, options or related derivatives in the open market, in privately negotiated transactions or otherwise and (ii) the sale of all or a portion of the Shares, options or related derivatives now beneficially owned or hereafter acquired by them.

The Reporting Persons may contact and consult with other stockholders of the Company concerning the Company, its prospects and any or all of the foregoing matters.

Except as set forth above, none of the Reporting Persons has any plans or proposals which relate to, or could result in, any of the matters referred to in subsections (a) through (j) of Item 4 of Schedule 13D. The Reporting Persons reserve the right to change their plans or intentions and to take any and all actions that they may deem to be in the best interests of the Funds and the Accounts.

Item 5. Interest in Securities of the Issuer

(a) and (b) Based on the Company s Definitive Proxy Statement dated June 5, 2007, as of May 25, 2007, there were 381,461,210 Shares outstanding. Each of the Reporting Persons may be deemed to beneficially own an aggregate of 24,343,973 Shares (6.4%) comprised of (i) 12,774,473 Shares owned directly by the Funds and the Accounts and (ii) 11,569,500 Shares purchasable upon exercise of call options.

Each of the Reporting Persons has sole power to vote, direct the vote, dispose of or direct the disposition of Shares that they beneficially own.

(c) All transactions in the Shares effected during the past 60 days prior to and including June 11, 2007 are set forth in Exhibit 2 attached hereto. All of such transactions were effected in the over-the-counter market in routine broker transactions.

(d) No person other than the Reporting Persons is known to have the right to receive or the power to direct the receipt of dividends from, or the proceeds from the sale of, the Shares.

(e) Not applicable.

The filing of this Schedule 13D shall not be construed as an admission that the Reporting persons are, for purposes of Section 13(d) or 13(g) of the Act, the beneficial owner of any securities covered by this Schedule 13D.

Item 6. Contracts, Arrangements, Understandings or Relationships with Respect to Securities of the Issuer

The Funds and Accounts may from time to time enter into and unwind cash settled equity swaps, exchange traded over-the-counter puts and calls, warrants, forward purchase or sale transactions, future transactions, cap transactions, floor transactions, collar transactions, or other options or derivative or risk management transactions with respect to the Shares. The return on such contracts may be wholly or partially dependent on the market value of the Shares, the relative value of the Shares in comparison to one or more other financial instruments, indexes, securities, baskets or groups of securities in which Shares may be included, currencies, commodities, bonds, equity securities, loans, interest rates, catastrophe events, weather-related events, credit-related events or conditions or any index or other similar transaction (including any option with respect to any of these transactions) or any combination of these transactions with one or more counterparties.

The Funds and Accounts currently have additional long economic exposure to 19,359,974 Shares through such arrangements (in addition to the 11,569,500 Shares purchasable upon exercise of call options) for an aggregate exposure of 43,703,947 Shares, equal to 11.46% of the Company's outstanding Shares. These arrangements do not currently give the Reporting Persons or the Funds and Accounts voting or investment control over the underlying securities of the Company and, accordingly, the Reporting Persons disclaim any beneficial ownership in any securities held or which may be acquired by the counterparty to such arrangements.

From time to time, each of the Reporting Persons may lend portfolio securities to brokers, banks or other financial institutions. These loans typically obligate the borrower to return the securities, or an equal amount of securities of the same class, to the lender and typically provide that the borrower is entitled to exercise voting rights and retain dividends during the term of the loan.

From time to time, to the extent permitted by applicable law, each of the Reporting Persons may borrow securities, including Shares, for the purpose of effecting, and may effect, short sale transactions, and may purchase securities for the purpose of closing out short sale positions in such securities.

Pursuant to Rule 13d-1(k) promulgated under the Exchange Act, the Reporting Persons have entered into a Joint Filing Agreement attached hereto as Exhibit A, with respect to the joint filing of the Schedule 13D and any amendment or amendments thereto.

Except as described herein, the Reporting Persons do not have any contracts, arrangements, understandings or relationships (legal or otherwise) with any person with respect to any securities of the Company, including but not limited to the transfer or voting of any of the securities, finder s fees, joint ventures, loan or option arrangements, puts or calls, guarantees of profits, division of profits or losses, or the giving or withholding of proxies.

Item 7. Material to Be Filed as Exhibits

Exhibit 1 Joint Filing Agreement of the Reporting Persons

Exhibit 2 Schedule of transactions effected in the 60 days prior to and including June 11, 2007

Exhibit 3 Power of Attorney dated June 7, 2007

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Signatures

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Date: June 11, 2007

ATTICUS CAPITAL LP

By: Atticus Management LLC,
its general partner

By: /s/ Timothy R. Barakett*

Timothy R. Barakett
Managing Member

ATTICUS MANAGEMENT LLC

By: /s/ Timothy R. Barakett*

Timothy R. Barakett
Managing Member

TIMOTHY BARAKETT

By: /s/ Timothy R. Barakett*

Timothy R. Barakett

* by Dennis
Bertron,
attorney-in-fact

COLLAPSE:COLLAPSE; font-family:Times New Roman; font-size:10pt" BORDER="0" CELLPADDING="0" CELLSPACING="0" WIDTH="100%"> interest rates and the ability to hedge interest rate risks;

government policies including tax policies relating to value-added taxes, import and export duties and quotas, antidumping regulations and related tariffs, import and export controls and social compliance standards;

the impact of natural disasters, conflicts and terrorist activities;

unfavorable economic conditions in the United States, the United Kingdom, Continental Europe, Asia and elsewhere; and

unstable economic and political conditions, lack of legal regulation enforcement, civil unrest and political activism, particularly in Asia.

The referendum held in the United Kingdom (U.K.) on June 23, 2016 resulted in a determination that the U.K. should exit the European Union. Such an exit from the European Union would be unprecedented and it is unclear what impact this would have on the U.K. s access to the EU Single Market and on the legal and regulatory environment in which the Company operates, as well as its effect on the global macroeconomic environment. The Company has two wholly-owned businesses based in the U.K., Kitchen Craft and Creative Tops. Net sales attributable to these U.K. domiciled businesses were $98.1 million for the year ended December 31, 2016, and represent approximately 17% of the Company s

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consolidated net sales for the period. The uncertainty surrounding the terms of the U.K. s exit and its consequences could adversely impact the U.K economy, customers and investor confidence. It may contribute to additional market volatility, including volatility in the value of the British pound and European euro, and adversely affect the Company s businesses, results of operations, and financial condition.

Liquidity and financial risks

The Company has substantial indebtedness and the Company s business is highly seasonal.

The Company has a substantial amount of indebtedness and is dependent on the availability of its bank loan facilities to finance its liquidity needs. The Company s Second Amended and Restated Credit Agreement with JPMorgan Chase Bank, N.A, as Administrative Agent and Co-Collateral Agent, and HSBC Bank USA, National Association, as Syndication Agent and Co-Collateral Agent, and the other Lenders and Loan Parties party thereto, as amended, (the Credit Agreement) provides for, among other things, a Revolving Credit Facility commitment totaling $175.0 million (the Revolving Credit Facility) and a term loan facility with an outstanding balance of $9.5 million at December 31, 2016 (Term Loan). As of December 31, 2016, the Company had approximately $95.8 million of consolidated debt, including $95.7 million under the Credit Agreement, representing approximately 24% of total capital (indebtedness plus stockholders equity). The Company may borrow under its Revolving Credit Facility, subject to the limitations of a borrowing base. Because the borrowing capacity under the Revolving Credit Facility depends on levels of eligible inventory, accounts receivable and the appraised value of certain intellectual property that fluctuate from time to time, the full commitment amount may not represent actual borrowing capacity. The financial covenants in the Credit Agreement limit the Company s ability to incur indebtedness. The Company may be unable to generate cash sufficient to pay when due the principal of, interest on, or other amounts due with respect to, its indebtedness. In addition, the Company s business is seasonal with a significant amount of its revenue being realized during the latter portion of the year. Therefore, the Company s borrowing needs fluctuate widely based upon its working capital requirements.

The Company s leverage and the effects of seasonal fluctuations in its cash flow, borrowing requirements and ability to borrow could have significant negative consequences on the Company s financial condition and results of operations, including:

- impairing the Company s ability to meet one or more of the financial covenants contained in its debt agreements or to generate cash sufficient to pay interest or principal due under those agreements, which could result in an acceleration of some or all of the Company s outstanding debt;

- increasing the Company s vulnerability to general adverse economic and industry conditions;

- limiting the Company s ability to obtain additional debt or equity financing;

- increasing the Company s borrowing costs if it were to obtain additional debt financing or amend its existing debt agreements;

requiring the dedication of a substantial portion of the Company s cash flow from operations to service the Company s debt, thereby reducing the amount of cash flow available for other purposes, including working capital, capital expenditures and acquisitions;

requiring the Company to seek debt or equity financing or to sell some of the Company s core assets, possibly on unfavorable terms, to meet payment obligations;

limiting the Company s flexibility in planning for, or reacting to, changes in its business and the markets in which the Company competes;

limiting the Company s ability to declare and pay dividends to its stockholders and/or engage in share repurchase programs; and

placing the Company at a possible competitive disadvantage to less leveraged competitors and competitors that may have better access to capital resources.

The Company s failure to meet certain covenants or comply with other requirements of its Credit Agreement may materially and adversely affect the Company s assets, financial position and cash flows.

The Credit Agreement, under certain circumstances, requires the Company to maintain a certain fixed charge coverage ratio. In addition, at any time the Company s Term Loan is outstanding, the Company s Credit Agreement requires the Company to maintain its Senior Leverage Ratio within defined parameters. As a result of these requirements within the Credit Agreement, the Company is limited in its ability to incur additional debt, make investments or undertake certain other business activities. These requirements could limit the Company s ability to obtain future financing and may prevent the Company from taking advantage of attractive business opportunities. The Company s ability to meet the covenants or requirements in its Credit Agreement may be affected by events beyond the Company s control, and the Company cannot assure you that it will satisfy such covenants and requirements. A breach of these covenants or the Company s inability to comply with the restrictions could result in an event of default under the Credit Agreement, which in turn could result in an event of default under the terms of the Company s other indebtedness. Upon the occurrence of an event of default under the Company s Credit Agreement, after the expiration of any grace periods, the Company s lenders could elect to declare all amounts outstanding under the Company s debt arrangements, together with accrued interest, to be immediately due and payable. If this happens, the Company cannot assure that its assets would be sufficient to repay in full the amounts due under the Credit Agreement or the Company s other indebtedness.

The Company s sale of certain accounts receivables subjects the Company to additional liquidity risks.

In order to improve its liquidity during seasonally high working capital periods, in 2016 the Company entered into an uncommitted Receivables Purchase Agreement with HSBC Bank USA, National Association (HSBC), as Purchaser (the Receivables Purchase Agreement). If HSBC terminates the Company s Receivables Purchase Agreement, the Company may experience a material and adverse loss of its liquidity, which could have a material adverse effect on its financial condition, results of operations and cash flows.

The Company s borrowings, and discount rate applied to sale of receivables, are subject to interest rate fluctuations and an increase in interest rates could adversely affect the Company s financial results.

The Company s borrowings bear interest at floating rates. An increase in interest rates would adversely affect the Company s profitability. To the extent that the Company s access to credit may be restricted because of its own performance, its bank lenders performances or conditions in the capital markets generally, the Company would not be able to operate normally.

The Company s Receivables Purchase Agreement also depends upon LIBOR, as it is a component of the discount rate applicable to the agreement. If LIBOR increases, the Company may not be able to rely on the Receivables Purchase Agreement, which could have a material and adverse effect upon the Company s financial condition, results of operations and cash flows.

Foreign exchange variability could materially adversely affect the Company s operating results.

The Company s functional currency is the U.S. Dollar. Changes in the relation of foreign currencies to the U.S. Dollar will affect the Company s sales and profitability and can result in exchange losses because the Company has operations and assets located outside the United States. The Company transacts a portion of its business in currencies other than the U.S. Dollar, primarily British Pounds, and to a lesser degree, Chinese Renminbi, Euros and Canadian Dollars. Such transactions include sales, certain inventory purchases and operating expenses. As a result, portions of the Company s cash, trade accounts receivable and trade accounts payable are denominated in foreign currencies. Accordingly, foreign operations expose the Company to foreign currency fluctuations, both for purposes of actual

conversion and financial reporting purposes. In the consolidated financial statements, local currency financial results are translated into U.S. dollars based on the exchange rates prevailing during the reporting periods. During times of a strengthening U.S. dollar, the reported revenues and earnings of the international operations will be reduced because the local currencies will translate into fewer U.S. dollars.

The Company s strategic alliances in Mexico and Canada also subject the Company to increases and decreases in its investments resulting from the impact of fluctuations in foreign currency exchange rates.

The vast majority of products are purchased from China in U.S. Dollars, including products purchased by the Company s international operations. As a result, the gross margin from international operations is subject to volatility from

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movements in exchange rates, which could have an adverse effect on the financial condition and results of operations and profitability from the growth desired from international operations. The Company has entered into foreign exchange derivative financial instruments to hedge the volatility of exchange rates related to a portion of its international inventory purchases. The Company cannot ensure, however, that these hedges will fully offset the impact of foreign currency rate movements. If the Chinese Renminbi should appreciate against the U.S. Dollar, the costs of the Company s products will likely rise over time because of the impact the fluctuations will have on the Company s suppliers, and the Company may not be able to pass on these price increases to its customers. The Company is also subject to the risks of currency controls and devaluations. Currency controls may limit the Company s ability to convert currencies into U.S. Dollars or other currencies, as needed, or to pay dividends or make other payments from funds held by subsidiaries in the countries imposing such controls, which could adversely affect the Company s liquidity.

As the Company continues to expand its international operations, it will be subject to increased foreign exchange variability which could have a material adverse effect on the Company s results of operations. The impact of future exchange rate fluctuations on the Company s results of operations cannot be accurately predicted.

The Company s business requires it to maintain large fixed-costs that can affect its profitability. Cost reduction efforts and restructurings benefits may not be realized.

The Company s business requires it to maintain large distribution facilities in its key markets, which represent high fixed rental costs relating to its leased facilities. In addition, significant portions of the Company s selling, general and administrative expenses, including leased showrooms, are fixed, they neither increase nor decrease proportionally with sales. Furthermore, the Company s gross margins depend, in part, on its ability to spread certain other costs, of which a significant portion are fixed, over its products sold. Decreased demand or the need to reduce inventories can lower the Company s ability to absorb fixed costs and adversely affect its results of operations. This is exacerbated by the high degree of seasonality impacting the Company, which results in lower demand during the first two quarters of the year, while many of the operating costs remain fixed, which further affects profitability.

In order to operate more efficiently and control costs, the Company may announce from time to time restructuring plans, including workforce reductions, global facility consolidations and other cost reduction initiatives that are intended to generate operating expense savings. The implementation of restructuring plans could be disruptive to the Company s operations, result in higher than anticipated charges and otherwise adversely affect the Company s results of operations and financial condition. In addition, the Company s ability to complete the restructuring plan and achieve the anticipated benefits from the plan is subject to estimates and assumptions and may vary materially from the Company s expectations, including as a result of factors that are beyond the Company s control. Furthermore, following completion of a restructuring plan, the business may not be more efficient or effective than prior to implementation of the plan.

If the Company s goodwill or other long-term assets become impaired, the Company will be required to record impairment charges, which may be significant.

A portion of the Company s long-term assets consists of goodwill recorded as a result of the Company s acquisitions; other identifiable intangible assets, including trade names; and fixed assets. At December 31, 2016, goodwill totaled $14.2 million. The Company does not amortize goodwill but rather reviews it for impairment on an annual basis or more frequently whenever events or changes in circumstances indicate that its carrying value may not be recoverable. If the carrying value of a reporting unit exceeds its current fair value as determined based on the discounted future cash flows of the reporting unit or comparable market sales and earnings multiples, the goodwill or intangible asset is considered impaired and is reduced to fair value. Events and conditions that could result in impairment include a

prolonged period of global economic weakness, a decline in economic conditions or a slow, weak economic recovery, as well as sustained declines in the price of the Company s common stock, adverse changes in the regulatory environment, adverse changes in the market share of the Company s products, adverse changes in interest rates, corporate income tax reforms or other factors leading to reductions in the long-term sales or profitability that we expect. Determination of the fair value of a reporting unit includes developing estimates which are highly subjective and incorporate calculations that are sensitive to minor changes in underlying assumptions. Management s assumptions change as more information becomes available. Changes in these assumptions could result in an impairment charge in the future, which could have a significant adverse impact on the Company s reported earnings. If future operating performance of one or more of the Company s operating segments does not meet expectations, the Company may be required to record a significant charge during the period in which any impairment of the Company s goodwill or other long-term assets is determined.

As of October 1, 2016, the fair value of the Creative Tops reporting unit, which carries goodwill of $2.1 million, was approximately 3% below its carrying value. The decline in fair value was due to the forecasted sales and profits for the reporting unit falling below expectations relative to the Company s previous projections and the macroeconomic conditions in Europe contributing to a decline in EBITDA. With the assistance of a third party valuation specialist the Company performed the second step of the impairment test by estimating the fair value of the assets and liabilities to determine the implied fair value of goodwill. The implied fair value of goodwill was determined to be greater than the carrying value and no impairment charge was recorded. Changes in any of the significant assumptions used in the calculation of the fair value of the reporting unit or changes in the assumptions used in the calculation of the fair value of the assets and liabilities of the reporting unit, could lead to a potentially material non-cash impairment charge.

As of October 1, 2016, the excess of fair value of the Kitchen Craft reporting unit, which carries goodwill of $9.7 million, was approximately 3% over its carrying value. Macroeconomic conditions in Europe have contributed to a decline in the reporting unit s EBITDA. Management s projections used to estimate the cash flows include increasing net sales and operational improvements designed to reduce costs. Changes in any of the significant assumptions used could materially affect the expected cash flows, and such impacts could result in the requirement to proceed to the second step of the test and potentially a material non-cash impairment charge could result. The Company is not currently aware of any negative changes in its assumptions that could lead to the fair value of the reporting unit being less than the carrying value.

For the year ended December 31, 2014, the Company recorded an impairment charge of $3.4 million to reduce the book value of Elements and Melannco, home decor trade names. In addition, during 2014, the Company recorded an impairment charge of $6.0 million related to its investment in GSI.

The recognition of an impairment of the Company s goodwill or any of the Company s assets would negatively affect the results of operations and total capitalization, the effect of which could be material.

The Company s ability to complete future acquisitions or strategic alliances and/or integrate acquired businesses could have a material adverse effect on the Company s business and results of operations.

The Company has achieved growth through acquisitions, investments and joint ventures. The Company has completed approximately 18 acquisitions and strategic investments since 2006, including three acquisitions completed in 2016. The Company seeks acquisition opportunities that complement and expand its operations, some of which are based outside the United States. There can be no assurance that the Company will be able to identify and successfully negotiate suitable acquisitions, obtain financing for future acquisitions on satisfactory terms, obtain regulatory approval or otherwise complete acquisitions in the future.

Additionally, the Company may not be able to successfully integrate these businesses or future acquisitions into its existing business without substantial costs, delays or other operational or financial difficulties. The Company could face significant challenges in consolidating functions and integrating procedures and processes, internal controls, information technology and other systems, personnel, product lines and operations in a timely and efficient manner.

The Company s projections of product demand, sales and net income are highly subjective in nature and the Company s future sales and net income could vary in a material amount from the Company s projections.

From time to time, the Company may provide projections to its stockholders, lenders, the investment community, and other stakeholders of the Company s future sales and net income. Since the Company does not have long-term purchase commitments from customers and the customer order and shipment process is very short, it is difficult for the Company to accurately predict the demand for many of its products, or the amount and timing of the Company s

future sales and related net income. The Company s projections are based on management s best estimate of sales using historical sales data and other information deemed relevant. These projections are highly subjective since sales can fluctuate substantially based on the demands of retail customers and due to other risks described in this Annual Report. Additionally, changes in retailer inventory management strategies could make the Company s inventory management more difficult. Because the Company s ability to forecast product demand and the timing of related sales includes significant subjective input, future sales and net income could vary materially from the Company s projections.

Increases in the cost of employee benefits could materially adversely impact the Company s financial results and cash flows.

The Company self-insures a substantial portion of the costs of employee healthcare and workers compensation. This could result in higher volatility in the Company s earnings and exposes the Company to higher financial risks. The Company s medical costs in recent years have generally increased and an aging workforce and other employee demographics could result in an increase in medical costs beyond what we have experienced or expect. We have stop-loss coverage in place for catastrophic events, but the aggregate impact of a high number of claims up to our stop-loss limit may have an effect on our profitability.

There are inherent limitations on the effectiveness of the Company s controls.

The Company does not expect that its disclosure controls or the Company s internal controls over financial reporting will prevent or detect all errors and all fraud. A control system, no matter how well-designed and operated, can provide only reasonable, not absolute, assurance that the control system s objectives will be met. The design of a control system must reflect the fact that resource constraints exist, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, have been detected. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of the effectiveness of controls to future periods are subject to risks. Over time, controls may become inadequate due to changes in conditions or deterioration in the degree of compliance with policies or procedures. If the Company s controls become inadequate, it could fail to meet its financial reporting obligations, its reputation may be adversely affected, its business and operating results could be harmed, and the market price of its stock could decline.

Customer risks

The Company faces intense competition from other companies worldwide.

The markets for the Company s products are intensely competitive with the principal competitive factors being product innovation, brand name, product quality, aesthetic appeal to customers, packaging, breadth of product offerings, distribution capability, delivery time and price. Advantages or disadvantages in any of these competitive factors may be sufficient to cause the customer to consider changing providers of the kinds of products that the Company sells. The Company competes with many other suppliers, some of which are larger than the Company, have greater financial and other resources or employ brands that are more established, have greater consumer recognition or are more favorably perceived by consumers or retailers than the Company s brands. Some competitors may be willing to reduce prices and accept lower profit margins to compete with the Company. As a result of this competition, the Company could lose market share and sales, or be forced to reduce its prices to meet competition. If the Company s product offerings are unable to compete successfully, the Company s business, results of operations and financial condition could be materially and adversely affected.

Changes in the Company s customer purchasing practices could materially adversely affect the Company s operating results.

The Company s wholesale customers include mass merchants, specialty stores, national chains, department stores, warehouse clubs, supermarkets, off-price retailers and Internet retailers. Unanticipated changes in purchasing and other practices by the Company s customers, including a customer s pricing and payment terms, inventory destocking,

limitations on shelf space, more extensive packaging requirements, changes in order quantities, use of private label brands and other practices, could materially and adversely affect the Company s business, results of operations and financial condition. In addition, as a result of the desire of retailers to more closely manage inventory levels, there is a growing trend among retailers to make purchases on a just-in-time basis. This requires the Company to shorten its lead time for production in certain cases and more closely anticipate demand, which could in the future require the Company to carry additional inventories. The Company s annual earnings and cash flows also depend to a great extent on the results of operations in the latter half of the year due to the seasonality of its sales. The Company s success and sales growth is also dependent on its evaluation of consumer preferences and changing trends.

As certain online retailers grow they may continue to demand lower pricing, special packaging, shorter lead times for the delivery of products, smaller more frequent shipments, or impose other requirements on product suppliers. The cost of compliance with customers demands could have a material adverse effect on the Company s business, results of operations and financial condition.

Many of the Company s wholesale customers are significantly larger than the Company, have greater financial and other resources and also purchase goods directly from vendors in Asia and elsewhere. Decisions by large customers to increase their purchases directly from overseas vendors could have a material adverse effect on the Company s business, results of operations and financial condition. Significant changes or financial difficulties, including consolidations of ownership, restructurings, bankruptcies, liquidations or other events that affect retailers, could result in fewer retailers selling the Company s products, reliance on a smaller group of customers, an increase in the risk of extending credit to these customers or limitations on the Company s ability to collect amounts due from these customers. Although the Company has long-established relationships with many of its customers, the Company does not have any long-term supply or binding contracts or guarantees of minimum purchases. Purchases by the Company s customers are generally made using individual purchase orders. Customers may cancel their orders, change purchase quantities from forecast volumes, delay purchases for a number of reasons beyond the Company s control or change other terms of their business relationship with the Company. Significant or numerous cancellations, reductions, delays in purchases or changes in business practices by customers could have a material adverse effect on the Company s business, results of operations and financial condition.

Retailers place great emphasis on timely delivery of products for specific selling seasons, especially during the third fiscal quarter, and on the fulfillment of consumer demand throughout the year. The Company cannot control all of the various factors that might affect product delivery to retailers. Failure to deliver products to the Company s retailers in a timely and effective manner, often under special vendor requirements to use specific carriers and delivery schedules, could damage the Company s reputation and brands and result in a loss of customers or reduced orders.

Changes at the Company s large customers, or actions taken by them, and consolidation in the retail industry could materially adversely affect the Company s operating results.

In 2016, Wal-Mart Stores, Inc., including Sam s Club and, in the United Kingdom, Asda Superstore (Walmart), accounted for 16% of the Company s consolidated net sales and Costco Wholesale Corporation (Costco), accounted for 10% of the Company s consolidate net sales. The Company s top ten customers accounted for approximately 56% of the Company s net sales in 2016. A material reduction in sales to Walmart, Costco or other top customers in aggregate, could have a significant adverse effect on the Company s business and operating results. In addition, pressures by such customers that would cause the Company to materially reduce the price of its products which could result in reduced operating margin. Any significant changes or financial difficulties that affect these customers, such as reduced sales by such customers (whether for reasons that affect a particular customer or the retail industry in general) may also result in reduced demand for the Company s products. The Company would also be subject to increased credit risk with respect to such customers. In particular, the concentration of the Company s business with Walmart extends to its international business, including in China, as well as through Vasconia in Mexico and the Company s strategic alliance in Canada, due to the market presence of Walmart in these foreign countries. Any changes in purchasing practices or decline in the financial condition, of Walmart, Costco or other large customers may have a material adverse impact on the business, results of operations and financial condition of the Company.

The Company s large customers also have significant purchasing leverage. Customers may demand lower pricing, special packaging, shorter lead times for the delivery of products or impose other requirements on product suppliers like the Company. These business demands may relate to inventory practices, logistics or other aspects of the customer-supplier relationship. If the Company does not effectively respond to the demands of its customers, they

could decrease or eliminate their purchases from the Company. These risks could be exacerbated if such large customers consolidate, or if the Company s smaller customers consolidate to become larger customers, which would increase their purchasing leverage. A reduction in the purchases of the Company s products by its wholesale customers or the costs of complying with customer business demands could have a material adverse effect on the Company s business, financial condition and results of operations.

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The Company s customers could carry products that directly compete with the Company s products for retail space and consumer purchases. There is a risk that these customers could give higher priority to products of, or form alliances with, the Company s competitors. Failure of customers to provide the Company s products with similar levels of promotional support and retail space could have a material adverse effect on the Company s business, results of operations and financial condition.

In addition, consumer s growing preference for purchasing products online may reduce foot traffic at traditional retail stores and increase price competition for the Company s products. If we do not effectively respond to evolving trends and demands from our customers, these customers could decrease their purchases. A reduction in the demand for the Company s products could have a material adverse effect on our business, results of operations and financial condition.

Demand for new products and the inability to develop and introduce new competitive products at favorable profit margins could adversely affect the Company s performance and prospects for future growth.

New product introductions and product innovation are significant contributors to the Company s growth strategy and the Company s long-term success in the competitive retail environment depends in part on the Company s ability to develop and market a continuing stream of innovative new products that meet changing consumer preferences. The uncertainties associated with developing and introducing new products, such as the market demands and the costs of development and production may impede the successful development and introduction of new products. Acceptance of the new products may not meet sales expectations due to several factors, such as the Company s failure to accurately predict market demand or its inability to resolve technical issues in a timely and cost-effective manner. Additionally, the inability to develop new products on a timely basis could result in the loss of business to competitors.

Supply chain risks

International suppliers subject the Company to regional regulatory, political, economic and foreign currency exchange risk that could materially and adversely affect the Company s operating results.

The Company sources its products from suppliers located principally in Asia, Europe and the United States. The Company s vendors in Asia, from whom a substantial majority of the Company s products are sourced, are located primarily in the People s Republic of China, which subjects the Company to various risks within the region including regulatory, political, economic and foreign currency changes. The Company s ability to select and retain reliable vendors and suppliers who provide timely deliveries of quality parts and products efficiently will impact its success in meeting customer demand for timely delivery of quality products. The Company s sourcing operations and its vendors are impacted by labor costs in China, where labor historically has been readily available at low cost relative to labor costs in North America. However, as China is experiencing rapid social, political and economic changes, labor costs have risen in some regions and labor in China may not continue to be available to the Company at costs consistent with historical levels. Changes in labor or other laws may be enacted which would have a material adverse effect on the Company s operations in China, or those of the Company s suppliers. Although China currently enjoys most favored nation trading status with the U.S., the U.S. government has in the past proposed to revoke such status and to impose higher tariffs on products imported from China. Changes in currency exchange rates might negatively affect the Company and its overseas vendors profitability and business prospects. The Company does not have access to its vendors financial information and the Company is unable to assess its vendors financial condition, including their liquidity. Interruption of supplies from any of the Company s vendors, or the loss of one or more key vendors, could have a negative effect on the Company s business and operating results.

The Company s international trade subjects it to transportation risks.

The Company imports its products for delivery to its distribution centers, as well as arranges for its customers to import goods to which title has passed overseas or at port of entry. For purchases that are to be delivered to its distribution centers, the Company arranges for transportation, primarily by sea, from ports in Asia and Europe to ports in the United States, principally New York/Newark/Elizabeth and Los Angeles/Long Beach, and in the United Kingdom, principally Felixstowe. Accordingly, the Company is subject to risks incidental to such transportation. These risks include, but are not limited to, increases in fuel costs, fuel shortages, the availability of ships, increased security restrictions, work stoppages, weather disruptions and carriers ability to provide delivery services to meet the Company s shipping needs. Transportation disruptions and increased transportation costs could materially adversely affect the Company s business, results of operations and financial condition.

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The Company depends on third-party manufactures to produce the majority of its products which presents quality control risks to the Company.

With the exception of the Company s sterling silver products, the Company sources almost all of its products from suppliers located outside the United States, primarily in the People s Republic of China, which restricts the Company s ability to monitor and control their manufacture of the Company s goods.

Although the Company has agreements with its third party manufacturers regarding quality standards and regularly audits the facilities of its manufacturers, through its quality control program, there can be no assurance that the third party manufacturers will continue to meet the Company s quality standards, social standards regarding its workforce that is expected in the United States or legislation and regulations that apply to the products the Company contracts to manufacture. Failure by the Company s manufacturers to meet these standards could, in turn, increase order cancellations, returns, price concessions and decrease customer demand for the Company s products. Non-compliance with the Company s product standards, regulatory requirements or product recall (or other regulatory actions) could have a material adverse effect on the Company s financial condition, results of operations or cash flows.

The Company s product costs are subject to price fluctuation.

Various commodities comprise the raw materials used to manufacture the Company s products. The prices of these commodities have historically fluctuated on a cyclical basis and have often depended on a variety of factors over which the Company has no control. Additionally, labor costs represent a significant component of the Company s supplier s manufacturing costs and the Company s suppliers may increase the prices they charge the Company if they experience rising labor costs. The cost of producing and distributing the Company s products is also sensitive to energy costs, duties and tariffs. The selling prices of the Company s products have not always increased in response to raw material, labor or other cost increases, and the Company is unable to determine to what extent, if any, it will be able to pass future cost increases through to its customers. The Company s inability to come to favorable agreements with its suppliers or to pass increased costs through to the Company s customers could materially and adversely affect its financial condition or results of operations.

Intellectual property risks

The loss of certain licenses or material changes in royalty rates could materially adversely affect the Company s operating margin and cash flow.

Significant portions of the Company s business are dependent on trade names, trademarks and patents, some of which are licensed from third parties. In 2016, sales of licensed brands accounted for approximately 40% of the Company s gross sales. The Company s licenses for many of these brands require it to pay royalties based on sales. Many of these license agreements are subject to termination by the licensor, if, for example, the Company fails to satisfy certain minimum sales obligations or breaches the terms of the license. The loss of significant licenses or a material increase in the royalty rates the Company pays or other new terms negotiated upon renewal of such licenses could result in a reduction of the Company s operating margins and cash flow from operations or otherwise adversely affect its business.

The Company holds certain rights to use the Farberware brand for kitchen tools and gadgets, cutlery, cutting boards, shears and certain other products which together represent a material portion of its sales, through a fully-paid, royalty-free license for a term that expires in 2195, subject to earlier termination under certain circumstances. The licensor is a joint venture of which the Company is a 50% owner. The other 50% owner of the joint venture has the right to terminate the Company s license if the Company materially breaches any of the material terms of the license

and fails to cure the material breach within 180 days of notice of the breach, if it is determined in an arbitration proceeding that money damages alone would not be sufficient compensation to the licensor and that the breach is so egregious as to warrant termination of the license and forfeiture of the Company s rights to use the brand under that license agreement. If the Company were to lose the Farberware license for kitchen tools and gadgets, cutlery, cutting boards, shears and other products through termination as a result of an uncured breach, its business, results of operations and financial condition would be materially adversely affected.

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The Company s license to use the KitchenAid brand, to a lesser extent, also represents a material portion of its sales and is subject to a license agreement that has a three-year term that will expire in December 2018. The Company originally entered into a licensing arrangement for use of the KitchenAid brand in 2000, and has renewed the license, typically for three-year periods, since that time. Although it expects to be able to renew its current KitchenAid license prior to its expiration, there is no assurance that the Company will be able to do so on reasonable terms, or at all, and any failure to do so could have a material adverse effect on the Company s business, results of operations and financial condition.

The Company may not be able to adequately establish or protect its intellectual property rights, and the infringement or loss of the Company s intellectual property rights could harm its business.

To establish and protect the Company s intellectual property rights, the Company relies upon a combination of U.S., foreign and multi-national patent, trademark, copyright and trade secret laws, together with licenses, confidentiality agreements and other contractual arrangements. The measures that the Company takes to protect its intellectual property rights may prove inadequate to prevent third parties from infringing or misappropriating the Company s intellectual property, or from breaching their contractual obligations to the Company.

The Company has obtained and applied for numerous U.S. and foreign trademark, service mark and patent registrations, and will continue to evaluate the registration of additional marks, patents or other intellectual property, as appropriate. The Company cannot guarantee that any of its pending applications will be approved by the applicable governmental authorities. Moreover, even if such applications are approved, third parties may seek to oppose, declare invalid or otherwise challenge these registrations. Failure to obtain registrations for the Company s intellectual property in the United States and other countries could limit the Company s ability to protect its intellectual property rights and impede the Company s marketing efforts and operations in those jurisdictions.

The Company may need to resort to litigation to enforce or defend its intellectual property rights. If a competitor or collaborator files a patent application claiming technology also claimed by the Company, or a trademark application claiming a trademark, service mark or trade dress also used by the Company, in order to protect the Company s rights, the Company may have to participate in opposition or interference proceedings before the U.S. Patent and Trademark Office or a similar foreign agency. The Company cannot guarantee that the operation of its business does not infringe or otherwise violate the intellectual property rights of third parties, and the Company s intellectual property rights may be challenged by third parties or invalidated through administrative process or litigation. The costs associated with protecting intellectual property rights, including litigation costs associated with litigation or administrative proceedings, may be material and there can be no assurance that any such litigation or administrative proceedings will be successful. Any such matters or proceedings could be burdensome, divert the time and resources of the Company s personnel and the Company may not prevail. Furthermore, even if the Company s intellectual property rights are not directly challenged, disputes among third parties could lead to the weakening or invalidation of the Company s intellectual property rights, or other parties such as the Company s competitors may independently develop technologies that are substantially equivalent or superior to the Company s technology.

The laws of certain foreign countries in which the Company operates or may operate in the future do not protect, and the governments of certain foreign countries do not enforce, intellectual property rights to the same extent as do the laws and government of the U.S., which may negate the Company s competitive or technological advantages in such markets. Moreover, any repeal or weakening of intellectual property laws or enforcement of those laws in the United States or foreign jurisdictions could make it more difficult for the Company to adequately protect its intellectual property rights, negatively impacting their value and increasing the cost of enforcing the Company s rights. If the Company is unable to establish or adequately protect its intellectual property rights, the Company s business, financial condition and results of operations could be materially and adversely affected.

If the Company is unable to protect the confidentiality of its proprietary information and know-how, the value of the Company s technology, products and services could be harmed significantly.

In addition to registered intellectual property, the Company relies on know-how and other proprietary information in operating its business. If this information is not adequately protected, then it may be disclosed or used in an unauthorized manner. To the extent that consultants, vendors, key employees or other third parties apply technology independently developed by them or by others to the Company s proposed products in the absence of a valid license or suitable non-disclosure or assignment of inventions provisions, disputes may arise as to the ownership of or rights to use such technology, which may not be resolved in the Company s favor. The risk that other parties may breach confidentiality or

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other agreements could harm the Company by enabling the Company s competitors and other entities, who may have greater experience and financial resources, to copy or use the Company s proprietary information in the advancement of their products, methods or technologies.

The Company s brands are subject to reputational risks.

The Company s brands and its reputation are among its most important assets. The Company s ability to attract and retain customers depends, in part, upon the external perceptions of the Company, the quality of its products and its corporate and management integrity. The consumer goods industry is by its nature more prone to reputational risks than other industries. This has been compounded in recent years by the free flow of unverified information on the Internet and, in particular, on social media. Damage to the Company s brands or reputation or negative publicity or perceptions about the Company could adversely affect its business.

Operational and regulatory risks

Interruptions in the Company s operations caused by outside forces could cause material losses.

The Company s worldwide operations could be subject to natural and man-made disasters, telecommunications failures, water shortages, tsunamis, floods, hurricanes, typhoons, fires, extreme weather conditions, conflicts, acts of terrorism, health epidemics and other business interruptions. The occurrence of any of these business disruptions could seriously harm the Company s business, revenue and financial condition and increase the Company s costs and expenses. If the Company s or its manufacturers warehousing facilities or transportation facilities are damaged or destroyed, the Company would be unable to distribute products on a timely basis, which could harm the Company s business. The Company s back-up operations may be inadequate, and the Company s business interruption insurance may not be sufficient to compensate for any losses that may occur.

The Company s international operations present special challenges that the Company may not be able to meet, and this could materially and adversely affect the Company s financial results.

The Company conducts business outside of the United States through subsidiaries, affiliates and joint ventures. These entities have operations and assets in the United Kingdom, Mexico, Canada, China and Hong Kong. Therefore, the Company is subject to increases and decreases in its investments in these entities resulting from the impact of fluctuations in foreign currency exchange rates. These entities also bear risks similar to those risks faced by the Company. However, there are specific additional risks related to these organizations, such as the failure of the Company s partners or other investors to meet their obligations and higher credit and liquidity risks related to thinly capitalized entities. Failure of these entities or the Company s vendors to adhere to required regulatory or other standards, including social compliance standards, could materially and adversely impact the Company s reputation and business.

In addition, the Company sells its products in foreign countries and seeks to increase its level of international business activity. Accordingly, the Company is subject to various risks, including:

- U.S.-imposed embargoes of sales to specific countries;

- foreign import controls (which may be arbitrarily imposed or enforced);

import regulations and duties;

export regulations (which require the Company to comply with stringent licensing regimes);

anti-dumping regulations;

price and currency controls;

exchange rate fluctuations;

dividend remittance restrictions;

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- expropriation of assets;
- war, civil uprisings and riots;
- government instability;
- the necessity of obtaining governmental approval for new and continuing products and operations;
- legal systems or decrees, laws, taxes, regulations, interpretations and court decisions that are not always fully developed and that may be retroactively or arbitrarily applied;
- unanticipated income taxes, excise duties, import taxes, export taxes or other governmental assessments; and
- difficulties in managing a global enterprise.

Any significant violations of these regulations could result in civil or criminal sanctions or the loss of export or other licenses, which could have a material adverse effect on the Company s business, results of operations and financial condition. In addition, the Company s organizational structure may limit its ability to transfer funds between countries, particularly into and out of the United States, without incurring adverse tax consequences. Any of these events could result in a loss of business or other unexpected costs that could reduce sales or profits and have a material adverse effect on the Company s financial condition, results of operations and cash flows.

The Company operates in a regulated environment that imposes significant compliance requirements. Non-compliance with these requirements could subject the Company to sanctions and materially adversely affect the Company s business.

The Company is subject in the ordinary course of its business, in the United States and elsewhere, to many statutes, ordinances, rules and regulations that, if violated by the Company or its affiliates, partners or vendors, could have a material adverse effect on the Company s business. The Company is required to comply with the United States Foreign Corrupt Practices Act (FCPA), the U.K. Bribery Act and similar anti-bribery, anti-corruption and anti-kickback laws adopted in many of the countries in which the Company does business which prohibit the Company from engaging in bribery or making other prohibited payments to foreign officials for the purpose of obtaining or retaining business and also require maintenance of adequate record-keeping and internal accounting practices to accurately reflect transactions. Under the FCPA, companies operating in the United States may be held liable for actions taken by their strategic or local partners or representatives. The U.K. Bribery Act is broader in scope than the FCPA in that it directly addresses commercial bribery in addition to bribery of government officials and it does not recognize certain exceptions, notably facilitation payments that are permitted by the FCPA. Civil and criminal penalties may be imposed for violations of these laws. In many of the countries in which the Company operates, particularly those with developing economies, it is or has been common for government officials and businesses to engage in business practices that are prohibited by these laws. If the Company does not properly implement and maintain practices and controls with respect to compliance with applicable anti-corruption, anti-bribery and anti-kickback laws, or if the Company fails to enforce those practices and controls properly, the Company may be subject to regulatory sanctions, including administrative costs related to governmental and internal investigations, civil and criminal penalties,

injunctions and restrictions on the Company s business and capital raising activities, any of which could materially and adversely affect the Company s business, results of operations and financial condition. The Company s employees, distributors, dealers and other agents could engage in conduct that is not in compliance with such laws for which the Company might be held responsible. If the Company s employees, distributors, dealers or other agents are found to have engaged in illegal practices, the Company could suffer substantial penalties and the reputation, business, results of operations and financial condition of the Company could be materially adversely affected.

The Company is additionally subject to general business laws and regulations, as well as regulations and laws specifically governing the Internet and e-commerce. Such existing and future laws and regulations may impede the growth of Internet or other online services and thereby adversely impact the Company s sales. These laws and regulations may cover taxation, user privacy, data security, pricing, content, proprietary rights, advertising, distribution, electronic contracts and other communications, consumer protection, the provision of online payment services, broadband residential Internet access and the characteristics and quality of products and services. It is not clear in certain cases how existing laws and regulations

governing issues such as property ownership, sales and other taxes and personal privacy apply to the Internet and e-commerce. Unfavorable resolutions of these issues would harm the Company s business, diminish the demand for the Company s products on the Internet and increase the Company s cost of doing business.

A failure in the Company s operating systems or infrastructure or those of third parties could disrupt the Company s business and cause losses.

The Company relies on many information technology systems for the operation of its principal business functions, including the Company s enterprise resource planning, warehouse management, inventory forecast and re-ordering and call center systems. In the case of the Company s inventory forecast and re-ordering system, most of the Company s orders are received directly through electronic connections with the Company s largest customers. Additionally, the success of certain product categories in a competitive marketplace is dependent upon the creation and launch of new, innovative products. Accordingly, to keep pace within a competitive retail environment, the Company uses and will continue to evaluate new technologies to improve the efficiency of designing new innovative products. The failure of any of these systems or technologies could have a material adverse effect on the Company s business and results of operations.

The Company is subject to cyber security risks and may incur increasing costs in an effort to minimize those risks.

The Company employs information technology systems and Internet systems, including websites, which allow for the secure storage and transmission of proprietary or confidential information regarding the Company s customers, employees and others, including credit card information and personal identification information. The Company has made significant efforts to secure its computer network to mitigate the risk of possible cyber-attacks. However, the regulatory environment governing information, security and privacy laws, as well as the requirements imposed on the Company by the credit card industry, is increasingly demanding and continues to evolve. The security of the Company s computer networks could be compromised which could impact operations and confidential information could be misappropriated, which could lead to negative publicity, loss of sales and profits or cause the Company to incur significant costs to reimburse third-parties for damages which could adversely impact profits. Furthermore, maintaining compliance with applicable security and privacy regulations and standards may increase the Company s operating costs and/or adversely impact the Company s ability to market its products or process payment information.

The Company sells consumer products which involve an inherent risk of product liability claims.

The marketing of certain of the Company s consumer products involve an inherent risk of product liability claims or recalls or other regulatory or enforcement actions initiated by the U.S. Consumer Product Safety Commission, by the Office of Fair Trading in the U.K., by other regulatory authorities or through private causes of action and the Company has had in the past, and may have in the future, recalls (both voluntary and involuntary) of its products. Any defects in products the Company markets could harm the Company s reputation, adversely affect its relationship with its customers and decrease market acceptance of the Company s products and the strength of the brand names under which the Company markets such products. Potential product liability claims may exceed the amount of the Company s insurance coverage and could materially damage the Company s business and its financial condition. Additionally, the Company s product standards could be impacted by new or revised environmental rules and regulations or other social initiatives.

The Company may incur material costs due to environmental liabilities.

The Company is subject to a broad range of federal, state, local, foreign and multi-national laws and regulations relating to the environment. These include laws and regulations that govern:

- discharges to the air, water and land;

- the handling and disposal of solid and hazardous substances and wastes; and

- remediation of contamination associated with release of hazardous substances at the Company s facilities and at off-site disposal locations.

The Company may incur material costs to comply with increasingly stringent environmental laws and enforcement policies. Moreover, there are proposed international accords and treaties, as well as federal, state and local laws and regulations, which would attempt to control or limit the causes of climate change, including the effect of greenhouse gas emissions on the environment. In the event that the U.S. government or foreign governments enact new climate change laws or regulations or make changes to existing laws or regulations, compliance with applicable laws or regulations may result in increased manufacturing costs for the Company s products, such as by requiring investment in new pollution

control equipment or changing the ways in which certain of the Company s products are made. The Company may incur some of these costs directly and others may be passed on to the Company from its third-party suppliers. Although the Company believes that it is substantially in compliance with applicable environmental laws and regulations at its facilities, the Company may not always be in compliance with such laws and regulations or any new laws and regulations in the future, which could have a material adverse effect on the Company s business, financial condition and results of operations.

Wallace Silversmiths de Puerto Rico, Ltd. (WSPR), a wholly-owned subsidiary of the Company, operates a manufacturing facility in San Germán, Puerto Rico that is leased from the Puerto Rico Industrial Development Company (PRIDCO). In March 2008, the United States Environmental Protection Agency (the EPA) announced that the San Germán Ground Water Contamination site in Puerto Rico (the Site) had been added to the Superfund National Priorities List due to contamination present in the local drinking water supply.

In May 2008, WSPR received from the EPA a Notice of Potential Liability and Request for Information Pursuant to 42 U.S.C. Sections 9607(a) and 9604(e) of the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA). WSPR has cooperated with the EPA in their investigation. In August 2015, the EPA released its remedial investigation and feasibility study (RI/FS) for the Site. In December 2015, the EPA issued its Record of Decision (ROD) for OU-1, selecting a dual phase removal remedy to deal with soil contamination. The EPA s selected remedy consists of soil vapor extraction and dual-phase extraction/in-situ treatment. The EPA also designated a second operable unit under which the EPA will conduct further investigations to determine the nature and extent of groundwater contamination, as well as a determination by the EPA on the necessity of any further response actions to address groundwater contamination. It is not possible at this time for the Company to estimate its share of liability, if any, related to this matter. However, in the event of one or more adverse determinations related to this matter, it is possible that the ultimate liability resulting from this matter and the impact on the Company s results of operations could be material.

If previously unknown contamination of property underlying or in the vicinity of the Company s manufacturing facility or other properties that are currently or have formerly been owned, operated or used by the Company is discovered, the Company could be required to incur material unforeseen expenses. If this occurs, it may have a material adverse effect on the Company s business, financial condition and results of operations.

The Company may not be able to adequately address the additional review and disclosure required in respect of Conflict Minerals.

The Dodd-Frank Wall Street Reform and Consumer Protection Act contains regulations concerning the supply of conflict minerals originating from the Democratic Republic of Congo and adjoining countries. As a result, the SEC adopted annual disclosure and reporting requirements for those companies that use such conflict minerals in the products they manufacture or contract to manufacture. These requirements require ongoing due diligence efforts and there are costs associated with complying with these disclosure requirements, including the costs of investigations to determine the sources of raw materials used in the Company s products and the costs of any changes to products, processes or sources of supply as a consequence of the results of such investigations. These rules could adversely affect the sourcing, supply and pricing of materials used in the Company s products. As there may be only a limited number of suppliers offering these conflict minerals from conflict free sources, the Company cannot ensure that it will be able to obtain necessary materials from such suppliers in sufficient quantities or at competitive prices. Also, the Company may face reputational challenges if it determines that certain of its products contain conflict minerals not determined to be conflict free or if it is unable to sufficiently verify the origins for all conflict minerals used in its products through the procedures the Company has implemented and may implement in the future.

The Company s executives and other key employees are critical to the Company s success. The loss of and failure to attract and maintain its highly skilled employees could adversely affect the Company s business.

The Company s success depends, in part, on the efforts and skills of its executives and other key employees. The Company s key employees are experienced and highly qualified in the housewares industry. The loss of any of the Company s executive officers or other key employees could harm the business and the Company s ability to timely achieve its strategic initiatives. The Company s success also depends, in part, on its ability to identify, hire and retain other skilled personnel. The Company s industry is characterized by a high level of employee mobility and aggressive recruiting among competitors for personnel with successful track records. The Company may not be able to attract and retain skilled personnel or may incur significant costs in order to do so.

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Item 1B. Unresolved Staff Comments

None

Item 2. Properties

The following table lists the principal properties at which the Company operated its business at December 31, 2016:

Location	Description	Size (square feet)	Owned/ Leased
Fontana, California [1] [4]	Principal West Coast warehouse and distribution facility	753,000	Leased
Robbinsville, New Jersey[1]	Principal East Coast warehouse and distribution facility	700,000	Leased
Birmingham, England [2]	Offices, showroom, warehouse and distribution facilities	204,000	Leased
Winchendon, Massachusetts[1]	Warehouse and distribution facility, and spice packing line	175,000	Owned
Corby, England [2]	Offices, showroom, warehouse and distribution facility	168,000	Leased
Garden City, New York[3]	Corporate headquarters/main showroom	159,000	Leased
Medford, Massachusetts[1]	Offices, showroom, warehouse and distribution facility	69,000	Leased
San Germán, Puerto Rico[1]	Sterling silver manufacturing facility	55,000	Leased
Shanghai, China[3]	Offices	22,000	Leased
Guangzhou, China[3]	Offices	18,000	Leased
New York, New York [1]	Showrooms	17,000	Leased
York, Pennsylvania[1]	Offices	14,000	Leased
Kowloon, Hong Kong[3]	Offices and showrooms	12,000	Leased
Atlanta, Georgia[1]	Showrooms	11,000	Leased
Bentonville, Arkansas[1]	Offices and showroom	7,000	Leased
Maastricht, Netherlands[2]	Offices and showroom	5,400	Leased
Pawtucket, Rhode Island [1]	Offices and showroom	4,900	Leased
Menomonee Falls, Wisconsin[1]	Showroom	4,000	Leased
Carlisle, Pennsylvania[1]	Showroom	2,300	Leased
Issaquah, Washington [1]	Showroom	1,100	Leased

[1] Location primarily used by the U.S. Wholesale segment.

[2] Location used by the International segment.

[3] Location used by all segments.

[4] In February 2017 the Company entered into a lease agreement for warehouse and distribution space in Rialto, California. The Company expects to begin moving its operations into the Facility in November 2017. The Facility will serve as the Company s West Coast distribution facility primarily for its U.S. Wholesale segment, which will replace the Company s existing Fontana, California facility, the lease for which expires in March 2018.

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Item 3. Legal Proceedings

Wallace Silversmiths de Puerto Rico, Ltd. (WSPR), a wholly-owned subsidiary of the Company, operates a manufacturing facility in San Germán, Puerto Rico that is leased from the Puerto Rico Industrial Development Company (PRIDCO). In March 2008, the United States Environmental Protection Agency (the EPA) announced that the San Germán Ground Water Contamination site in Puerto Rico (the Site) had been added to the Superfund National Priorities List due to contamination present in the local drinking water supply.

In May 2008, WSPR received from the EPA a Notice of Potential Liability and Request for Information Pursuant to 42 U.S.C. Sections 9607(a) and 9604(e) of the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA). In July 2011, WSPR received a letter from the EPA requesting access to the property that it leases from PRIDCO to conduct an environmental investigation, and the Company granted such access. In February 2013, the EPA requested access to conduct a further environmental investigation at the property. PRIDCO agreed to such access and the Company consented. EPA conducted a further investigation during 2013 and, in April 2015, notified the Company and PRIDCO that the results from vapor intrusion sampling may warrant implementation of measures to mitigate potential exposure to sub-slab soil gas. The Company reviewed the information provided by the EPA and requested that PRIDCO, as the property owner, find and implement a solution acceptable to the EPA. While WSPR did not cause the sub-surface condition that resulted in the potential for vapor intrusion, in order to protect the health of its employees and continue its business operations, it has nevertheless implemented corrective action measures to prevent vapor intrusion such as sealing floors of the building and conducting periodic air monitoring to address potential exposure. On August 13, 2015, the EPA released its remedial investigation and feasibility study (RI/FS) for the Site. On December 11, 2015, the EPA issued the Record of Decision (ROD) for OU-1, electing to implement its preferred remedy which consists of soil vapor extraction and dual-phase extraction/*in-situ* treatment. This selected remedy includes soil vapor extraction (SVE) to address soil (vadose zone) source areas at the Site, impermeable cover as necessary for the implementation of SVE, dual phase extraction in the shallow saprolite zone, and *in-situ* treatment as needed to address residual sources. The EPA s estimated capital cost for its selected remedy is $7.3 million. The EPA also designated a second operable unit under which the EPA will conduct further investigations to determine the nature and extent of groundwater contamination, as well as a determination by the EPA on the necessity of any further response actions to address groundwater contamination. In February 2017, the EPA indicated that it plans to expand its field investigation for the RI/FS for the second operable unit to further determine the nature and extent of the groundwater contamination at and from the Site and to determine the nature of the remedial action needed to address the contamination. The EPA has requested access to the property occupied by WSPR to install monitoring wells and to undertake groundwater sampling as part of this expanded investigation. WSPR has consented to EPA s access request, provided that the EPA receives PRIDCO s consent, as the property owner. WSPR never used the primary contaminant of concern and did not take up its tenancy at the Site until after the EPA had discovered the contamination in the local water supply. The EPA has also issued notices of potential liability to a number of other entities affiliated with the Site, which used the contaminants of concern.

Accordingly, based on the above uncertainties and variables, it is not possible at this time for the Company to estimate its share of liability, if any, related to this matter. However, in the event of one or more adverse determinations related to this matter, it is possible that the ultimate liability resulting from this matter and the impact on the Company s results of operations could be material.

The Company is, from time to time, involved in other legal proceedings. The Company believes that other current litigation is routine in nature and incidental to the conduct of the Company s business and that none such litigation, individually or collectively, would have a material adverse effect on the Company s consolidated financial position, results of operations or cash flows.

Item 4. Mine Safety Disclosure

Not applicable.

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PART II

Item 5. Market For Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

The Company s common stock is traded under the symbol LCUT on the NASDAQ Global Select Market (NASDAQ).

The following table sets forth the quarterly high and low sales prices for the common stock of the Company for the fiscal periods indicated as reported by NASDAQ.

	2016		2015	
	High	Low	High	Low
First quarter	$ 15.45	$ 11.29	$ 17.27	$ 12.48
Second quarter	17.80	12.70	16.45	14.06
Third quarter	16.03	12.03	15.43	12.87
Fourth quarter	19.35	12.55	15.81	12.55

At December 31, 2016, the Company estimates that there were approximately 1,700 record holders of the Company s common stock.

The Company is authorized to issue 100 shares of Series A Preferred stock and 2,000,000 shares of Series B Preferred stock, none of which were issued or outstanding at December 31, 2016.

In the last two fiscal years, the Board of Directors declared a dividend of $0.0375 per share payable on each of May 15, 2015 and August 14, 2015 and declared a dividend of $0.0425 per share payable on each of November 13, 2015, February 15, 2016, May 16, 2016, August 15, 2016 and November 15, 2016. The Board of Directors currently intends to continue paying cash dividends for the foreseeable future, although the Board of Directors may in its discretion determine to modify or eliminate such dividends at any time. On March 8, 2017, the Board of Directors declared a quarterly dividend of $0.0425 per share payable on May 15, 2017 to shareholders of record on May 1, 2017. The Company s Credit Agreement, however, may restrict its ability to declare and pay dividends, establishing conditions that are to be met prior to making any dividend payment as well as restrictions on the amount of any dividend payment.

The following table sets forth the Company s purchase of equity securities during the quarter ended December 31, 2016.

Period	Total number of shares purchased[1]	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs[2]	Maximum approximate dollar value of shares that may yet be purchased under the plans or programs subsequent to end of period [2]

December 1- December 31, 2016	685	$	17.75	$	6,771,467

(1) The repurchased shares were acquired other than as part of a publicly announced plan or program. The Company repurchased these securities in connection with its Amended and Restated 2000 Long Term Incentive Plan which allows participants to use shares to satisfy certain tax liabilities arising from the vesting of restricted stock. The number above does not include unvested shares forfeited back to us pursuant to the terms of the Company s stock compensation plans.

(2) On April 30, 2013, the Board of Directors of Lifetime Brands, Inc. authorized the repurchase of up to $10.0 million of the Company s common stock. The repurchase authorization permits the Company to effect the repurchases from time to time through open market purchases and privately negotiated transactions. No such repurchases occurred during the quarter ended December 31, 2016.

The following table summarizes the Company s equity compensation plan as of December 31, 2016:

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Plan category	Number of shares of common stock to be issued upon exercise of outstanding options, warrants or rights [1]	Weighted-average exercise price of outstanding options [2]	Number of shares of common stock remaining available for future issuance
Equity compensation plan approved by security holders	1,994,343	$ 13.44	414,352
Equity compensation plan not approved by security holders			
Total	1,994,343	$ 13.44	414,352

(1) Securities reported in this column include outstanding options to purchase 1,775,400 shares of common stock as well as 218,943 deferred stock awards, the maximum number of performance-based deferred stock awards where the underlying shares have not been issued as the period over which performance is determined has not yet expired.

(2) The weighted-average exercise price takes into account option awards but not the shares subject to performance-based deferred stock awards.

PERFORMANCE GRAPH

The following chart compares the cumulative total return on the Company s common stock with the NASDAQ Market Index and the Hemscott Group Index for Housewares & Accessories. The comparisons in this chart are required by the SEC and are not intended to forecast or be indicative of the possible future performance of the Company s common stock.

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Date	Lifetime Brands, Inc.	Hemscott Group Index	NASDAQ Market Index
12/31/2011	$ 100.00	$ 100.00	$ 100.00
12/31/2012	88.50	139.97	117.45
12/31/2013	132.39	205.15	164.57
12/31/2014	146.13	248.36	188.84
12/31/2015	113.85	283.24	201.98
12/31/2016	154.14	292.24	219.89

(1) The graph assumes $100 was invested as of the open of trading on January 1, 2012 and dividends were reinvested. Measurement points are at the last trading day of each of the fiscal years ended December 31, 2012, 2013, 2014, 2015 and 2016. The material in this chart is not soliciting material, is not deemed filed with the SEC and is not incorporated by reference in any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether or not the chart is prepared before or after the date of this Annual Report on Form 10-K and irrespective of any general incorporation language in such filing. A list of the companies included in the Hemscott Group Index will be furnished by the Company to any stockholder upon written request to the Chief Financial Officer of the Company.

Item 6. Selected Financial Data

The selected consolidated statement of operations data for the years ended December 31, 2016, 2015 and 2014 and the selected consolidated balance sheet data as of December 31, 2016 and 2015 has been derived from the Company s audited consolidated financial statements included elsewhere in this Annual Report on Form 10-K. The selected consolidated statement of operations data for the years ended December 31, 2013 and 2012 and the selected consolidated balance sheet data at December 31, 2014, 2013 and 2012 have been derived from the Company s audited consolidated financial statements included in the Company s Annual Reports on Form 10-K for those respective years, which are not included in this Annual Report on Form 10-K.

This information should be read together with the discussion in *Management s Discussion and Analysis of Financial Condition and Results of Operations* and the Company s consolidated financial statements and notes to those statements included elsewhere in this Annual Report on Form 10-K.

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STATEMENT OF OPERATIONS DATA[1]	2016	2015	2014	2013	2012
	Year ended December 31, (in thousands, except per share data)				
Net sales	$ 592,619	$ 587,670	$ 586,010	$ 502,721	$ 486,842
Cost of sales	375,719	373,284	373,129	315,459	310,054
Distribution expenses [2]	57,006	54,815	54,202	44,364	44,046
Selling, general and administrative expenses [3]	130,397	134,903	133,786	114,345	104,338
Intangible asset impairment			3,384		1,069
Restructuring expenses	2,420	437	125	367	
Income from operations	27,077	24,231	21,384	28,186	27,335
Interest expense	(4,803)	(5,746)	(6,418)	(4,847)	(5,898)
Financing expense		(154)	(758)		
Loss on early retirement of debt	(272)		(346)	(102)	(1,363)
Income before income taxes, equity in earnings and extraordinary item	22,002	18,331	13,862	23,237	20,074
Income tax provision	(7,030)	(6,627)	(5,825)	(9,175)	(5,208)
Equity in earnings (losses), net of taxes [4]	748	574	(6,493)	(4,781)	6,081
Net income	$ 15,720	$ 12,278	$ 1,544	$ 9,281	$ 20,947
Basic income per common share	$ 1.11	$ 0.89	$ 0.11	$ 0.73	$ 1.67
Weighted-average shares outstanding basic	14,174	13,850	13,519	12,757	12,511
Diluted income per common share	$ 1.08	$ 0.86	$ 0.11	$ 0.71	$ 1.64
Weighted-average shares outstanding diluted	14,549	14,266	13,974	13,043	12,810
Cash dividends declared per common share	$ 0.17	$ 0.16	$ 0.15	$ 0.13125	$ 0.125

BALANCE SHEET DATA[1]	2016	2015	2014	2013	2012
	December 31, (in thousands)				
Current assets	$ 256,447	$ 243,380	$ 258,117	$ 214,676	$ 212,759
Current liabilities	91,286	91,361	83,869	69,494	66,899
Working capital	165,161	152,019	174,248	145,182	145,860
Total assets	399,854	398,331	421,402	336,739	348,797
Short-term borrowings [5]	9,456	19,898	10,765	3,937	11,375
Long-term debt [5]	86,201	80,350	127,655	65,919	84,593
Stockholders equity	197,728	199,468	188,233	180,905	172,230

Notes:

(1) The acquisition of Kitchen Craft in January 2014 affects the comparability of the periods.

(2) The 2016 period includes a $1.3 million charge to correct prior years depreciation of certain assets within the U.S. Wholesale segment.

(3) In 2015 and 2014, the Company recorded a net charge of $0.7 million and a credit of $4.2 million, respectively, related to adjustments to the fair value of certain contingent consideration.

(4) In 2012, the Company recorded a gain of $4.1 million related to Vasconia s purchase of Almexa and in 2013, the Company recorded a charge of $5.0 million, net of tax for a reduction of the fair value of the Company s investment in Vasconia. In 2014, the Company recorded a charge of $6.0 million, net of tax, for a reduction of the fair value of the Company s investment in GSI.

(5) In 2016 the Company adopted Accounting Standards Update (ASU) 2015-03, which requires debt issuance costs to be presented in the balance sheet as a direct deduction from the associated debt liability. In connection with the adoption of this standard, debt issuance costs associated with the Company s Term Loan are presented as a deduction from the Term Loan balance as of December 31, 2016 and December 31, 2015. The retrospective adoption of this pronouncement results in a reduction of other assets of $621,000, a reduction of the current maturity of the Credit Agreement Term Loan of $354,000 and a reduction of the Credit Agreement Term Loan of $267,000 on the consolidated balance sheet as of December 31, 2015. The debt issuance costs associated with the Company s Revolving Credit Facility are presented as other assets as of December 31, 2016 and 2015.

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Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the consolidated financial statements for the Company and notes thereto set forth in Item 15. This discussion contains forward-looking statements relating to future events and the future performance of the Company based on the Company s current expectations, assumptions, estimates and projections about it and the Company s industry. These forward-looking statements involve risks and uncertainties. The Company s actual results and timing of various events could differ materially from those anticipated in such forward-looking statements as a result of a variety of factors, as more fully described in this section and elsewhere in this Annual Report including those discussed under Disclosures regarding Forward-Looking Statements and under Item 1A Risk Factors and Item 7A Quantitative and Qualitative Disclosures Regarding Market Risk. The Company undertakes no obligation to update publicly any forward-looking statements for any reason, even if new information becomes available or other events occur in the future.

ABOUT THE COMPANY

The Company designs, sources and sells branded kitchenware, tableware and other products used in the home. In 2016, in connection with the Company s U.S. Wholesale restructuring plan, the Company realigned its product categories to best achieve the Company s strategic plan and implementation of cost reduction initiatives. Following the realignment, the Company s product categories include two categories of products that people use to prepare, serve and consume foods: Kitchenware (kitchen tools and gadgets, cutlery, cutting boards, cookware, pantryware, spice racks and bakeware) and Tableware (dinnerware, stemware, flatware and giftware); and one category, Home Solutions, which comprises other products used in the home (thermal beverageware, food storage and home décor). In 2016, Kitchenware products and Tableware products accounted for approximately 90% of the Company s U.S. Wholesale net sales and 88% of the Company s consolidated net sales. In 2015, with categories recast to conform to the current period presentation, Kitchenware products and Tableware products accounted for approximately 92% of the Company s U.S. Wholesale net sales and 90% of the Company s consolidated net sales.

The Company markets several product lines within each of its product categories and under most of the Company s brands, primarily targeting moderate price points through virtually every major level of trade. The Company believes it possesses certain competitive advantages based on its brands, its emphasis on innovation and new product development and its sourcing capabilities. The Company owns or licenses a number of leading brands in its industry including Farberware®, Mikasa®, KitchenAid®, Pfaltzgraff®, KitchenCraft®, Sabatier®, Mossy Oak®, Kamenstein®, masterclass®, Towle®, Fred®, Copco®, Chicago Metallic, Wilton Armetale® and Swing-A-Way®. Historically, the Company s sales growth has come from expanding product offerings within its product categories, by developing existing brands, acquiring new brands, including complementary brands in markets outside the United States, and establishing new product categories. Key factors in the Company s growth strategy have been the selective use and management of the Company s brands and the Company s ability to provide a stream of new products and designs. A significant element of this strategy is the Company s in-house design and development teams that create new products, packaging and merchandising concepts.

BUSINESS SEGMENTS

The Company has three reportable segments: U.S. Wholesale, International and Retail Direct. The U.S. Wholesale segment is the Company s primary domestic business that designs, markets and distributes its products to retailers and distributors. The International segment consists of certain business operations conducted outside the U.S. The Retail Direct segment is that in which the Company markets and sells a limited selection of its products to consumers through its Pfaltzgraff, Mikasa, Fred and Friends, Built NY and Lifetime Sterling Internet websites. The Company has segmented its operations to reflect the manner in which management reviews and evaluates its results of operations.

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EQUITY INVESTMENTS

The Company owns approximately 30% of the outstanding capital stock of Grupo Vasconia, S.A.B. (Vasconia), an integrated manufacturer of aluminum products and one of Mexico s largest housewares companies.

The Company accounts for its investment in Vasconia using the equity method of accounting and has recorded its proportionate share of Vasconia s net income, net of taxes, as equity in earnings in the Company s consolidated statements of operations. Pursuant to a Shares Subscription Agreement (the Agreement), the Company may designate four persons to be nominated as members of Vasconia s Board of Directors. Shares of Vasconia s capital stock are traded on the Bolsa Mexicana de Valores, the Mexican Stock Exchange. The Quotation Key is VASCONI.

The Company recorded equity in earnings of Vasconia, net of taxes, of $570,000, $594,000 and $230,000 for the years ended December 31, 2016, 2015 and 2014, respectively.

During the second quarter of 2016 the Company sold its 40% equity interest in GS Internacional S/A (GSI), a wholesale distributor of branded housewares products in Brazil. The Company initially acquired GSI in December 2011 and accounted for this investment using the equity method of accounting; however, impairment losses recognized in 2014 reduced the value of the investment to zero. Upon the sale of its equity interest in GSI the Company recognized a net gain of $189,000 which is included within equity in earnings (losses), net of tax.

In February 2012, the Company acquired a 50% stake in Grand Venture Holdings Limited (Grand Venture), a joint venture with Manweal Development Limited (Manweal), a Chinese corporation, to distribute Mikasa® products in China, which included an initial investment by the Company of $500,000. The Company and Manweal each own 50% of Grand Venture and have rights and obligations proportionate to their ownership percentages. The Company accounts for its investment in Grand Venture using the equity method of accounting and has recorded its proportionate share of Grand Venture s net loss in equity in earnings in the Company s consolidated statements of operations.

In January 2011, the Company, together with Vasconia and unaffiliated partners, formed a joint venture based in Hong Kong that supplies imported kitchenware products to retailers in North, Central and South American. The Company sold its investment in this joint venture to an unaffiliated partner in October 2014.

SEASONALITY

The Company s business and working capital needs are highly seasonal, with a majority of sales occurring in the third and fourth quarters. In 2016, 2015 and 2014, net sales for the third and fourth quarters accounted for 61%, 59% and 60% of total annual net sales, respectively. In anticipation of the pre-holiday shipping season, inventory levels increase primarily in the June through October time period.

IMPACT OF INFLATION

Inflation rates in the United States and in major foreign countries where the Company operates have not had a significant impact on its results of operations or financial position during 2016, 2015 or 2014. The Company will continue its practice of monitoring costs and adjusting prices, accordingly.

EFFECT OF ADOPTION OF ACCOUNTING PRINCIPLES

Adopted Accounting Pronouncements

Effective January 1, 2016, the Company adopted Accounting Standards Update (ASU) 2015-03, *Simplifying the Presentation of Debt Issuance Costs* and ASU 2015-15, *Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements.* This guidance requires debt issuance costs to be presented in the balance sheet as a direct deduction from the associated debt liability. ASU 2015-15 clarifies that the SEC staff would not object to an entity deferring and presenting debt issuance costs as an asset and subsequently amortizing the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. In connection with the adoption of this standard, debt issuance costs associated with the Company s Term Loan are presented as a deduction from the Term Loan balance as of December 31,

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2016 and December 31, 2015. The retrospective adoption of this pronouncement results in a reduction of other assets of $621,000, a reduction of the current maturity of the Credit Agreement Term Loan of $354,000 and a reduction of the Credit Agreement Term Loan of $267,000 on the consolidated balance sheet as of December 31, 2015. The debt issuance costs associated with the Company s Revolving Credit Facility are presented as other assets as of December 31, 2016 and 2015.

Effective January 1, 2016, the Company adopted ASU 2015-05, *Customer s Accounting for Fees Paid in a Cloud Computing Arrangement*, which provides guidance about whether a cloud computing arrangement includes a software license. The Company will apply the guidance prospectively to all arrangements entered into or materially modified after January 1, 2016. The adoption of this standard did not have a significant impact on the Company s consolidated financial statements.

Effective January 1, 2016, the Company adopted ASU 2015-16, *Simplifying the Accounting for Measurement-Period Adjustments*, which eliminates the requirement to restate prior period financial statements for measurement period adjustments. The Company will apply the new guidance prospectively to adjustments to provisional amounts that occur after the January 1, 2016 effective date. The adoption of this standard did not have a significant impact on the Company s consolidated financial statements.

In August 2014, the FASB issued ASU 2014-15, *Disclosures of Uncertainties about an Entity s Ability to continue as a Going Concern*, which requires an entity s management to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity s ability to continue as a going concern within one year after the date that financial statements are issued. The standard also requires footnote disclosures if management concludes that substantial doubts exists or that its future plans alleviate substantial doubt that was raised. The Company adopted ASU No. 2014-15 for the year ended December 31, 2016, with no impact to its financial statements and concluded that there were no conditions or events that raise substantial doubt about the Company s ability to continue as a going concern.

Accounting Pronouncements to be Adopted in Future Periods

In January 2017, the Financial Accounting Standards Board (FASB) issued ASU 2017-04, *Simplifying the Test for Goodwill Impairment*, to simplify the subsequent measurement of goodwill by eliminating the second step of the goodwill impairment test. Under this standard, an entity should perform its annual or interim goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. An entity should recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit s fair value. The loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. This guidance is effective for interim and annual goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017.

In January 2017, the FASB issued ASU 2017-01, *Clarifying the Definition of a Business*, to assist with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. This guidance is effective for fiscal years beginning after December 15, 2017, and interim periods within those years. Early adoption is permitted for transactions not reported in financial statements that have been issued or made available for issuance.

In August 2016, the FASB issued ASU 2016-15, *Statement of Cash Flows: Classification of Certain Cash Receipts and Cash Payments*, which reduces the diversity in practice on how certain transactions are classified in the statement of cash flows. The guidance is effective for fiscal years beginning after December 15, 2018, and interim periods within fiscal years beginning after December 15, 2019. Early adoption is permitted. The Company is evaluating the effect of adopting this pronouncement.

In March 2016, the FASB issued ASU 2016-09, *Improvements to Employee Share-Based Payment Accounting*. This standard will require all income tax effects of awards to be recognized in the income statement when the awards vest or are settled. The standard will also allow an employer to repurchase more of an employee s shares than is currently allowed for tax withholding purposes without triggering liability accounting, and will allow companies to make a policy election to account for forfeitures as they occur. The guidance is effective for fiscal years beginning after December 15, 2016, and interim periods within those years. Early adoption is permitted. The Company is evaluating the effect of adopting this pronouncement.

In February 2016, the FASB issued ASU 2016-02, *Leases,* which requires a lessee, in most leases, to initially recognize a lease liability for the obligation to make lease payments and a right-of-use asset for the right to use the underlying asset for the lease term. The guidance is effective for fiscal years beginning after December 15, 2018, and interim periods within with those years. Early adoption is permitted. The Company is evaluating the effect of adopting this pronouncement.

In July 2015, the FASB issued ASU 2015-11, *Inventory: Simplifying the Measurement of Inventory*, which affects reporting entities that measure inventory using either the first-in, first-out or average cost method. Specifically, the guidance requires that inventory be measured at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable cost of completion, disposal, and transportation. The guidance is effective for fiscal years beginning after December 15, 2016, with early adoption permitted. The Company is evaluating the effect of adopting this pronouncement, but when adopted, this pronouncement is not expected to have a material impact on the Company s consolidated financial statements.

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*, to clarify the principles of recognizing revenue and create common revenue recognition guidance under U.S. GAAP and International Financial Reporting Standards. Following the FASB s finalization of a one year deferral of this standard, the ASU is now effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2017, with early adoption permitted for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2016. This ASU can be adopted either retrospectively to each reporting period presented or as a cumulative effect adjustment as of the date of the adoption. The standard supersedes existing revenue recognition guidance and replaces it with a five step revenue model with a core principle that an entity recognizes revenue to reflect the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. In March 2016, the FASB issued Accounting Standards Update No. 2016-08, *Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net)* which clarifies the implementation guidance on principal versus agent considerations

The Company intends to adopt the new guidance on January 1, 2018, with a cumulative-effect adjustment to opening retained earnings under the modified retrospective approach. Currently, the Company recognizes revenue when title passes to customers and incentives and promotions are recognized as a reduction of revenue, which generally reflects the consideration the Company expects to receive in exchange for the goods sold. The Company s implementation of this ASU includes the evaluation of its customer agreements to identify terms or conditions that could be considered a performance obligation such that, if material to the terms of the contract, consideration would be allocated to the performance obligation and could accelerate or defer the timing of recognizing revenue. The Company continues to evaluate the presentation of certain contract costs (whether presented gross or offset against revenues) and its principal versus agent arrangements.

The Company s evaluation of the new guidance is not yet complete; however, based on the nature of the Company s primary revenue sources and current policies, the Company does not expect a significant change in the timing and presentation of recognizing its revenue.

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RESULTS OF OPERATIONS

The following table sets forth statement of operations data of the Company as a percentage of net sales for the periods indicated below.

	Year Ended December 31,		
	2016	**2015**	**2014**
Net sales	100.0%	100.0%	100.0%
Cost of sales	63.4	63.5	63.7
Gross margin	36.6	36.5	36.3
Distribution expenses	9.6	9.3	9.2
Selling, general and administrative expenses	22.0	23.0	22.8
Intangible asset impairment			0.6
Restructuring	0.4	0.1	
Income from operations	4.6	4.1	3.7
Interest expense	(0.8)	(1.0)	(1.1)
Financing expense			(0.1)
Loss on early retirement of debt			(0.1)
Income before income taxes and equity in earnings	3.8	3.1	2.4
Income tax provision	(1.2)	(1.1)	(1.0)
Equity in earnings (losses), net of taxes	0.1	0.1	(1.1)
Net income	2.7%	2.1%	0.3%

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MANAGEMENT S DISCUSSION AND ANALYSIS

2016 COMPARED TO 2015

Net Sales

Net sales for the year 2016 were $592.6 million, an increase of $4.9 million, or 0.8%, compared to net sales of $587.7 million in 2015.

Net sales for the U.S. Wholesale segment in 2016 were $471.0 million, an increase of $12.4 million, or 2.7%, compared to net sales of $458.6 million in 2015. As a result of the Company s realignment of the product categories within the U.S. Wholesale segment, previous periods presented for the U.S. Wholesale segment product categories have been recast to conform to the current period presentation.

Net sales for the U.S. Wholesale s Kitchenware product category in 2016 were $286.8 million, a decrease of $8.8 million, or 3.0%, compared to net sales of $295.6 million in 2015. The decrease in the U.S. Wholesale s Kitchenware product category was primarily attributable to a decline in cutlery sales volume, partially offset by an increase in tools and gadgets due to strategic sales efforts with key customers, including on-line retailers. The decrease is also partially offset by net sales from the Company s acquisition of the Amco Houseworks®, Chicago Metallic, Swing-A-Way® and Copco® brands.

Net sales for the U.S. Wholesale s Tableware product category in 2016 were $135.9 million, an increase of $10.5 million, or 8.4%, compared to net sales of $125.4 million for 2015. The Tableware product category sales increase was primarily attributable to an increase in flatware and houseware sales from warehouse club programs. The increase was also due in part to an increase in sales to on-line retailers.

Net sales for the U.S. Wholesale s Home Solutions products category in 2016 were $48.3 million, an increase of $10.7 million, or 28.5%, compared to net sales of $37.6 million in 2015. The increase in the Home Solutions product category reflects an increase in Built NY sales as a result of growth in hydration programs.

Net sales for the International segment in 2016 were $101.1 million, a decrease of $6.9 million, compared to net sales of $108.0 million for 2015. In constant currency, which excludes the impact of foreign exchange fluctuations, net sales increased approximately 5.6%. The increase, in constant currency, is due to an increase in kitchenware sales to on-line retailers and export sales, partially offset by a small decline in tableware sales with certain customers

Net sales for the Retail Direct segment in 2016 were $20.6 million, a decrease of $0.5 million, or 2.4%, compared to $21.1 million for 2015. The decrease was primarily attributable to a decrease in sales from the Mikasa® Internet website.

Gross margin

Gross margin for 2016 was $216.9 million, or 36.6%, compared to $214.4 million, or 36.5%, for the corresponding period in 2015.

Gross margin for the U.S. Wholesale segment was $169.4 million, or 36.0%, for 2016 compared to $163.5 million, or 35.7%, for 2015. Gross margin may be expected to fluctuate from period to period based on a number of factors, including product and customer mix. The increase in gross margin for the U.S. Wholesale segment is primarily due to an increase in margin in the Kitchenware product category which reflects a decrease in customer incentives and a

change in product mix.

Gross margin for the International segment was $33.7 million, or 33.4%, for 2016 compared to $36.7 million, or 34.0%, for 2015. The decrease in gross margin in the International segment is a result of the strengthened U.S. Dollar against the Pound Sterling as well as the weakened Euro against the Pound Sterling during the period.

Gross margin for the Retail Direct segment was $13.8 million, or 67.0%, for 2016 compared to $14.2 million, or 67.2%, for 2015. The decrease in gross margin in the Retail Direct segment reflects additional costs to reduce shipment breakage and higher royalty expenses.

Distribution expenses

Distribution expenses for 2016 were $57.0 million as compared to $54.8 million for 2015. In 2016, the Company identified and corrected an error in the accumulated depreciation balance relating to certain leasehold improvements at one of its U.S. warehouses. Accordingly, distribution expense for the year ended December 31, 2016 includes $1.2 million of additional depreciation expense to properly reflect the accumulated depreciation balance of these assets as of December 31, 2016. Excluding this additional depreciation expense, distribution expenses as a percentage of net sales were 9.4% and 9.3% in 2016 and 2015, respectively.

Distribution expenses as a percentage of net sales for the U.S. Wholesale segment were approximately 8.5% in 2016 and 8.0% in 2015. Excluding the additional depreciation expense described above, distribution expenses as a percentage of net sales for the U.S. Wholesale segment were approximately 8.2% in 2016. Distribution expenses, excluding the depreciation expense described above, as a percentage of sales shipped from the Company s warehouses located in the United States for the U.S. Wholesale segment were 9.0% for 2016 and 2015. Sales shipped from the Company s warehouses increased in 2016 and offset an increase in expense due to transition service agreements for brands acquired in 2016 and labor related to smaller case pack shipments.

Distribution expenses as a percentage of net sales for the International segment were approximately 10.9% and 10.5% for 2016 and 2015, respectively. Distribution expenses as a percentage of sales shipped from the Company s warehouses for the International segment were 12.6% and 12.4% for the 2016 and 2015, respectively. The change reflects an increase warehouse labor and storage costs.

Distribution expenses as a percentage of net sales for the Retail Direct segment were 30.6% for 2016 compared to 30.8% for 2015. The decrease was from lower freight-out expenses due to fewer product breakage replacements.

Selling, general and administrative expenses

Selling, general and administrative expenses (SG&A) for 2016 were $130.4 million, a decrease of $4.5 million, or 3.3%, as compared to $134.9 million for 2015.

SG&A expenses for 2016 for the U.S. Wholesale segment were $87.5 million, an increase of $2.7 million, or 3.2%, compared to $84.8 million for 2015. The increase was attributable to an increase in incentive compensation, partially offset by a decrease in employee expense due to a reduction in headcount. As a percentage of net sales, SG&A expenses were 18.6% for 2016 compared to 18.5% for 2015.

SG&A expenses for 2016 for the International segment were $19.7 million compared to $27.0 million for 2015. The decrease in the 2016 period was due to foreign currency transaction gains resulting from the Company s hedging activity and the effect of foreign currency translation as a result of the weakened British pound. As a percentage of net sales, SG&A expenses decreased to 19.5% for 2016 compared to 25.0% for 2015.

SG&A expenses for 2016 for the Retail Direct segment were $6.7 million compared to $8.2 million for 2015. The decrease was primarily due to a decrease in employee related expenses and a decrease in marketing expenditures.

Unallocated corporate expenses for 2016 were $16.5 million compared to $14.9 million for 2015. The 2015 period included the reimbursement of expenses incurred for an acquisition not completed and the reimbursement of certain litigation expenses. The increase in the 2016 period was primarily attributable to an increase in professional and acquisition related fees.

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Restructuring expenses

Restructuring expenses related to the U.S. Wholesale restructuring plan were $2.4 million and $0.4 million for 2016 and 2015, respectively. The expense for the 2016 period includes severance of approximately $0.7 million and consulting expense of approximately $1.6 million. The expense for the 2015 period includes $0.4 million of consulting expense.

Interest expense

Interest expense for 2016 was $4.8 million compared to $5.7 million for 2015. The decrease in expense is attributable to the use of operating cash flow to reduce indebtedness and a decrease in the average borrowing rate due to Term Loan repayments.

Financing expenses

In 2015 the Company wrote off $0.2 million of expenses related to a refinancing of indebtedness that was not completed.

Loss on early retirement of debt

In April 2016, the Company made a prepayment of $15.2 million in accordance with the amended terms of the Company s Term Loan. In connection therewith, the Company wrote-off debt issuance costs of $0.3 million.

Income tax provision

The income tax provision was $7.0 million in 2016 and $6.6 million in 2015. The Company s effective tax rate for 2016 was 32.0%, compared to 36.2% for 2015. The lower effective tax rate in 2016 primarily reflects a reduction of deferred tax liabilities in the U.K. as a result of a rate change enacted in 2016 as well as a favorable foreign tax rate differential for income earned in the U.K.

Equity in earnings (losses)

The Company s equity in earnings (losses), net of tax, for 2016 and 2015 are as follows:

	Year Ended December 31,	
	2016	**2015**
	(in thousands)	
Equity in earnings of Grupo Vasconia:		
Equity earnings, net of tax	$ 1,087	$ 1,897
Tax provision recorded in equity in earnings [1]	(517)	(1,303)
Equity in earnings of Grupo Vasconia	570	594
Equity in earnings of GSI:		
Gain on sale of investment, net of tax	189	
Equity in earnings of GSI	189	

Equity in losses of other investments		(11)		(20)
	$	748	$	574

(1) Income tax provision related to the valuation allowance for deferred taxes associated with the cumulative foreign currency translation adjustment.

Equity in earnings of Vasconia, net of taxes, was $570,000 in 2016, as compared to $594,000 in 2015. Vasconia reported income from operations for 2016 of $5.6 million, as compared to $10.6 million for 2015 and net income of $3.5 in 2016, compared to $7.4 million in 2015.

As described above, the Company sold its 40% equity interest in GSI during the year ended December 31, 2016. Upon the sale of its equity interest in GSI the Company recognized a net gain of $189,000. This gain represents the net consideration received of R$2.3 million (approximately $567,000) reduced by currency translation losses of $378,000 that were recognized when the equity interest was sold.

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MANAGEMENT S DISCUSSION AND ANALYSIS

2015 COMPARED TO 2014

Net Sales

Net sales for the year 2015 were $587.7 million, an increase of $1.7 million, or 0.3%, compared to net sales of $586.0 million in 2014.

Net sales for the U.S. Wholesale segment in 2015 were $458.6 million, an increase of $17.3 million, or 3.9%, compared to net sales of $441.3 million in 2014. As a result of the Company s realignment of the product categories within the U.S. Wholesale segment, previous periods presented for the U.S. Wholesale segment product categories have been recast to conform to the current period presentation.

Net sales for the U.S. Wholesale s Kitchenware product category in 2015 were $295.6 million, an increase of $1.7 million, or 0.6%, compared to net sales of $293.9 million in 2014. The increase in the U.S. Wholesale s Kitchenware product category was primarily attributable to an increase in cutlery and cookware sales volume, partially offset by a decline in tools and gadgets.

Net sales for the U.S. Wholesale s Tableware product category in 2015 were $125.5 million, an increase of $7.9 million, or 6.7%, compared to net sales of $117.5 million for 2014. The Tableware product category sales increase was primarily attributable to an increase in housewares and flatware on sales to new customers and on growth from warehouse club programs.

Net sales for the U.S. Wholesale s Home Solutions products category in 2015 were $37.6 million, an increase of $7.7 million, or 25.8%, compared to net sales of $29.8 million in 2014. The increase in the Home Solutions product category reflects an increase in Built NY sales on growth from warehouse club and ecommerce customers and an increase in home décor sales for new customer programs.

Net sales for the International segment in 2015 were $108.0 million, a decrease of $17.2 million, compared to net sales of $125.2 million for 2014. In local currency, net sales decreased approximately 5.4%. The decrease is due in part to a decline in export sales of kitchenware products, as a result of the weakness in the European economy, as well as a decline in tools and gadgets and tableware sales with certain customers.

Net sales for the Retail Direct segment in 2015 were $21.1 million, an increase of $1.6 million, or 8.2%, compared to $19.5 million for 2014. The increase was primarily attributable to increases in sales from the Mikasa and Pfaltzgraff Internet websites, as well as sales from Built NY and Fred & Friends internet websites which were launched in the latter part of 2014.

Gross margin

Gross margin for 2015 was $214.4 million, or 36.5%, compared to $212.9 million, or 36.3%, for the corresponding period in 2014.

Gross margin for the U.S. Wholesale segment was $163.5 million, or 35.7%, for 2015 compared to $155.8 million, or 35.3%, for 2014. Gross margin may be expected to fluctuate from period to period based on a number of factors, including product and customer mix. The increase in gross margin for the U.S. Wholesale segment reflects an increase in margin in the tableware and certain home solutions product categories due to new product introductions.

Gross margin for the International segment was $36.7 million, or 34.0%, for 2015 compared to $43.8 million, or 35.0%, for 2014. The decrease in gross margin in the International segment is a result of the strengthened U.S. Dollar against the Pound Sterling as well as the weakened Euro against the Pound Sterling during the period.

Gross margin for the Retail Direct segment was $14.2 million, or 67.2%, for 2015 compared to $13.4 million, or 68.8%, for 2014. The decrease in gross margin in the Retail Direct segment reflects increased promotional activities.

Distribution expenses

Distribution expenses for 2015 were $54.8 million as compared to $54.2 million for 2014. Distribution expenses as a percentage of net sales were 9.3% in 2015 and 9.2% in 2014.

Distribution expenses as a percentage of net sales for the U.S. Wholesale segment were approximately 8.0% in 2015 and 8.2% in 2014. Distribution expenses as a percentage of sales shipped from the Company s warehouses located in the United States for the U.S. Wholesale segment were 9.0% for 2015 as compared to 9.3% for 2014. Sales shipped from the Company s warehouses increased and offset an increase in labor related to smaller case pack shipments.

Distribution expenses as a percentage of net sales for the International segment were approximately 10.5% and 9.6% for 2015 and 2014, respectively. Distribution expenses as a percentage of sales shipped from the Company s warehouses for the International segment were 12.4% and 12.1% for the 2015 and 2014, respectively. The change reflects the decrease in sales volume and an increase in drop ship volume.

Distribution expenses as a percentage of net sales for the Retail Direct segment were 30.8% for 2015 compared to 29.7% for 2014. The increase in expense reflects an increase in carrier rates.

Selling, general and administrative expenses

Selling, general and administrative expenses (SG&A) for 2015 were $134.9 million, an increase of $1.1 million, or 0.8%, as compared to $133.8 million for 2014.

SG&A expenses for 2015 for the U.S. Wholesale segment were $84.8 million, a decrease of $0.2 million, or 0.2%, compared to $85.0 million for 2014. The 2014 period includes a $4.2 million credit related to contingent consideration. The increase is attributable to higher employee related expenses, including healthcare costs and expenses of the export operations, which began in the latter part of 2014. As a percentage of net sales, SG&A expenses were 18.5% for 2015 compared to 19.3% for 2014.

SG&A expenses for 2015 for the International segment were $27.0 million compared to $28.0 million for 2014. The decrease was attributable to the weakness of the Pound Sterling against the U.S. Dollar in 2015, as compared to 2014, offset by the change in fair value of contingent consideration attributable to the Kitchen Craft acquisition. As a percentage of net sales, SG&A expenses increased to 25.0% for 2015 compared to 22.4% for 2014.

SG&A expenses for 2015 for the Retail Direct segment were $8.2 million compared to $8.7 million for 2014. The decrease was primarily due to a decrease in employee related expenses and a decrease in marketing expenditures.

Unallocated corporate expenses for 2015 were $14.9 million compared to $16.2 million for 2014. The decrease was primarily attributable to a decrease in acquisition related fees including reimbursement of expenses incurred for an acquisition not completed and reimbursement of certain litigation expenses.

Intangible asset impairment

The Company recorded an impairment charge of $3.4 million, related to the Company s home décor products during the year ended December 31, 2014. There were no impairment charges recorded in the year ended December 31, 2015.

Restructuring expenses

The Company incurred one-time restructuring expenses of $0.4 million in 2015 and $0.1 million in 2014. The restructuring expenses in 2015 resulted primarily from the Company s reorganization of the U.S. Wholesale product categories. The restructuring expenses in 2014 resulted from the consolidation of the customer service and call center functions which resulted in the elimination of certain employee positions.

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Interest expense

Interest expense for 2015 was $5.7 million compared to $6.4 million for 2014. The decrease in expense was attributable to the use of operating cash flow to reduce indebtedness.

Financing expenses

In 2015 and 2014, the Company wrote off $0.2 million and $0.7 million of expenses, respectively, related to the refinancing of indebtedness that was not completed.

Loss on early retirement of debt

In January 2014, in connection with the refinancing of its senior debt, the Company repaid the senior secured term loan outstanding under its Amended and Restated Credit Agreement dated as of October 28, 2011 with JP Morgan Chase Bank, N.A. as Administrative Agent and a Co-Collateral Agent, which was replaced by the Credit Agreement. In connection therewith, the Company wrote off the related debt issuance costs of $0.3 million.

Income tax provision

The income tax provision was $6.6 million in 2015 and $5.8 million in 2014. The Company s effective tax rate for 2015 was 36.2%, compared to 42.0% for 2014. The lower effective tax rate in 2015 reflects a reduction of deferred tax liabilities in the U.K. as a result of a rate change. The effective tax rate in 2014 reflects non-deductible transaction costs in both the U.S. and the U.K., as well as a reduction in the deferred tax assets in Puerto Rico as a result of a rate change and an increase in uncertain state tax positions.

Equity in earnings (losses)

Equity in earnings of Vasconia, net of taxes, was $594,000 in 2015, as compared to equity in earnings, net of taxes, of $230,000 in 2014. Vasconia reported income from operations for 2015 of $10.6 million, as compared to $7.8 million for 2014 and net income of $7.4 million in 2015, compared to $5.3 million in 2014.

The Company s investment in GSI was $0 as of December 31, 2015 and, therefore, the Company did not record its share of equity in losses in GSI for the year ended December 31, 2015. The Company will continue to monitor the operating results of GSI and will record equity in earnings when the equity in earnings exceeds the Company s previously unrecognized losses. Equity in losses of GSI in 2014 was $6.7 million (including a charge of $6.0 million, net of tax, for the reduction in the fair value of the Company s investment in GSI).

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CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Management s Discussion and Analysis of Financial Condition and Results of Operations discusses the Company s consolidated financial statements which have been prepared in accordance with GAAP and with the instructions to Form 10-K and Article 10 of Regulation S-X. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis, management evaluates its estimates and judgments based on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. The Company evaluates these estimates including those related to revenue recognition, allowances for doubtful accounts, reserves for sales returns and allowances and customer chargebacks, inventory mark-down provisions, health insurance reserves, impairment of goodwill, tangible and intangible assets, stock compensation expense, accruals related to the Company s tax positions and tax valuation allowances. Actual results may differ from these estimates using different assumptions and under different conditions. The Company s significant accounting policies are more fully described in Note A of the Notes to the Consolidated Financial Statements included in Item 15. The Company believes that the following discussion addresses its most critical accounting policies, which are those that are most important to the portrayal of the Company s consolidated financial condition and results of operations and require management s most difficult, subjective and complex judgments.

Inventory

Inventory consists principally of finished goods sourced from third-party suppliers. Inventory also includes finished goods, work in process and raw materials related to the Company s manufacture of sterling silver products. Inventory is priced using the lower of cost (first-in, first-out basis) or market method. The Company estimates the selling price of its inventory on a product by product basis based on the current selling environment. If the estimated selling price is lower than the inventory s cost, the Company reduces the value of the inventory to its net realizable value.

Accounts Receivable

The Company periodically reviews the collectability of its accounts receivable and establishes allowances for estimated losses that could result from the inability of its customers to make required payments. A considerable amount of judgment is required to assess the ultimate realization of these receivables including assessing the initial and on-going creditworthiness of the Company s customers. The Company also maintains an allowance for anticipated customer deductions. The allowances for deductions are primarily based on contracts with customers. However, in certain cases the Company does not have a formal contract and, therefore, customer deductions are non-contractual. To evaluate the reasonableness of non-contractual customer deductions, the Company analyzes currently available information and historical trends of deductions. If the financial conditions of the Company s customers or general economic conditions were to deteriorate, resulting in an impairment of their ability to make payments or sell the Company s products at reasonable sales prices, or the Company s estimate of non-contractual deductions varied from actual deductions, revisions to allowances would be required, which could adversely affect the Company s financial condition. Historically, the Company s allowances have been appropriate and have not resulted in material unexpected charges.

Goodwill, intangible assets and long-lived assets

Goodwill and intangible assets deemed to have indefinite lives are not amortized but, instead, are subject to an annual impairment assessment. Additionally, if events or conditions were to indicate the carrying value of a reporting unit

may not be recoverable, the Company would evaluate goodwill and other intangible assets for impairment at that time. As it relates to the goodwill assessment, the Company first assesses qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment testing described in ASU Topic No. 350, *Intangibles Goodwill and Other*. If, after assessing qualitative factors, the Company determines that it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary and the Company s goodwill is considered to be unimpaired. However, if based on the Company s qualitative assessment it concludes that it is more likely than not that the fair value of the reporting unit is less than its carrying amount, or if the

Company elects to bypass the qualitative assessment, the Company will proceed with performing the two-step process. The first step in the two-step process compares the carrying value of each reporting unit that has goodwill with the estimated fair value of the respective reporting unit. Should the carrying value of a reporting unit be in excess of the estimated fair value of that reporting unit, the second step must be performed. The second step represents a hypothetical purchase price allocation as if the Company had acquired the reporting unit on that date. The Company also evaluates qualitative factors to determine whether or not its indefinite lived intangibles have been impaired and then performs quantitative tests if required. These tests can include the royalty savings model or other valuation models.

Long-lived assets, including intangible assets deemed to have finite lives, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Impairment indicators include, among other conditions, cash flow deficits, historic or anticipated declines in revenue or operating profit or material adverse changes in the business climate that indicate that the carrying amount of an asset may be impaired. When impairment indicators are present, the recoverability of the asset is measured by comparing the carrying value of the asset to the estimated undiscounted future cash flows expected to be generated by the asset. If the asset is considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the asset exceeds the fair value of the asset.

The Company bypassed the optional qualitative impairment analysis for its three reporting units with goodwill for its October 1, 2016 impairment test. Accordingly, the first step of the two step goodwill impairment test, as described above, was performed. Under the first step, the estimated fair value of each of the reporting units was determined using either the income approach or a combined income and market approach with equal weighting. The significant assumptions used under the income approach, or discounted cash flow method, are projected net sales, projected earnings before interest, tax, depreciation and amortization (EBITDA), terminal growth rates, and the cost of capital. Projected net sales, projected EBITDA and terminal growth rates were determined to be significant assumptions because they are three primary drivers of the projected cash flows in the discounted cash flow fair value model. Cost of capital was also determined to be a significant assumption as it is the discount rate used to calculate the current fair value of those projected cash flows. The market approach is based on a market multiple (revenue and EBITDA) and requires an estimate of appropriate multiples based on market date. Under the combined income and market approach, the resultant estimated fair value of two of the three reporting units exceeded their carrying value as of October 1, 2016.

For the Creative Tops reporting unit, which carried goodwill of $2.1 million, the market approach was not used as it was concluded that the selected industry market data was not consistent with a business with the future growth expectations of this reporting unit. The reporting unit s fair value, as calculated under the income approach, was approximately 3% less than the carrying value. The decline in fair value was due to the forecasted sales and profits for the reporting unit falling below expectations relative to the Company s previous projections and the macroeconomic conditions in Europe contributing to a decline in EBITDA. With the assistance of a third party valuation specialist, the Company performed the second step of the impairment test by estimating the fair value of the assets and liabilities to determine the implied fair value of goodwill. The implied fair value of goodwill was determined to be greater than the carrying value and no impairment charge was recorded. Changes in any of the significant assumptions used in the calculation of the fair value of the reporting unit or changes in the assumptions used in the calculation of the fair value of the assets and liabilities of the reporting unit, could lead to a potentially material non-cash impairment charge.

The excess of fair value of the Kitchen Craft reporting unit, which carried goodwill of $9.7 million, was approximately 3% over its carrying value. Macroeconomic conditions in Europe have contributed to a decline in EBITDA. Management s projections used to estimate the cash flows included increasing net sales and operational improvements designed to reduce costs. Changes in any of the significant assumptions used can materially affect the

expected cash flows, and such impacts can result in the requirement to proceed to the second step of the test and potentially a material non-cash impairment charge could result. The Company is not currently aware of any negative changes in its assumptions that could lead to the fair value of the reporting unit being less than the carrying value.

In 2014, the result of the impairment assessment of the Company s indefinite-lived trade names indicated that the carrying values of the Elements® and Melannco® trade names exceeded their fair values as of October 1, 2014. The Company recorded an impairment charge of $3.4 million, related to these brands. The impairment was triggered by a period of decline in the sales and gross margin of the brands.

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Revenue recognition

The Company sells products:

- Wholesale, to retailers and distributors, and
- Retail, directly to consumers.

Wholesale sales and retail sales are recognized when title passes to the customer, which is primarily at the shipping point for wholesale sales and upon delivery to the customer for retail sales. Shipping and handling fees that are billed to customers in sales transactions are included in net sales. Net sales exclude taxes that are collected from customers and remitted to the taxing authorities.

The Company offers various sales incentives and promotional programs to its customers from time to time in the normal course of business. These incentives and promotions typically include arrangements such as cooperative advertising, buydowns, volume rebates and discounts. These arrangements and an estimate of sales returns are reflected as reductions in net sales in the Company s consolidated statements of operations.

Share-based compensation

The Company accounts for its share-based compensation arrangements in accordance with ASC Topic 718, Stock Compensation , which requires the measurement of compensation expense for all share-based compensation granted to employees and non-employee directors at fair value on the date of grant and recognition of compensation expense over the related service period for awards expected to vest.

The Company uses the Black-Scholes option valuation model to estimate the fair value of its stock options. The Black-Scholes option valuation model requires the input of highly subjective assumptions including the expected stock price volatility of the Company s common stock and the risk-free interest rate. Changes in these subjective input assumptions can materially affect the fair value estimate of the Company s stock options on the date of the option grant.

Performance share awards are initially valued at the Company s closing stock price on the date of grant. Each performance award represents the right to receive up to 150% of the target number of shares of common stock. The number of shares of common stock earned will be determined based on the attainment of specified performance goals by the end of the performance period, as determined by the Compensation Committee. Compensation expense for performance awards is recognized over the vesting period, and will vary based on remeasurement during the performance period. If the performance metrics are not probable of achievement during the performance period, compensation expense would be reversed. The awards are forfeited if the performance metrics are not achieved as of the end of the performance period. The performance share awards vest in full at the end of a three year period.

The Company bases the estimated fair value of restricted stock awards based on the fair value of its common stock on the date of grant. The estimated fair value of an award is determined based on the closing price of the Company s common stock on the date of grant multiplied by the number of shares awarded. Compensation expense is recognized on a straight-line basis over the vesting period, reduced by an estimated forfeiture rate.

Restructuring Expenses

Costs associated with restructuring activities are recorded at fair value when a liability has been incurred. A liability has been incurred at the point of closure for any remaining operating lease obligations and at the communication date for severance.

In December 2015, the Company commenced an in-depth review of its U.S. Wholesale business segment, which included the evaluation of the segment s efficiency and effectiveness, with the objective of developing a plan to restructure its operations as appropriate. The Company expanded this restructuring plan in 2016 to focus on specific actions required to achieve the plan s objectives. The Company recorded $2.4 million and $437,000 of restructuring expenses during the years ended December 31, 2016 and 2015, respectively, related to the execution of this plan. The expense for the 2016 period includes severance of approximately $0.7 million and consulting expense of approximately $1.6 million.

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Employee healthcare

The Company self-insures certain portions of its health insurance plan. The Company maintains an accrual for unpaid claims and estimated claims incurred but not yet reported (IBNR). Although management believes that it uses the best information available to estimate IBNR claims, actual claims may vary significantly from estimated claims.

Income taxes

The Company applies the required provisions for financial statement recognition, measurement and disclosure of uncertain tax positions recognized in the Company s financial statements. Tax positions must meet a more-likely-than-not recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken. The valuation allowance is also calculated, established or maintained when it is more likely than not that all or a portion of deferred tax assets will not be realized.

Derivatives

The Company accounts for all derivative instruments on the balance sheet at fair value as either an asset or a liability. Changes in the fair value of derivatives that qualify as hedges and have been designated as part of a hedging relationship for accounting purposes have no net impact on earnings to the extent the derivatives are considered highly effective in achieving offsetting changes in fair value or cash flows attributable to the risk being hedged, until the hedged items are recognized in earnings. If a derivative which is designated as part of a hedging relationship is considered ineffective in achieving offsetting changes in fair value or cash flows attributable to the risk being hedged, the change in fair value is recorded in operations. For derivatives that do not qualify or are not designated as hedging instruments for accounting purposes, changes in fair value are recorded in operations.

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LIQUIDITY AND CAPITAL RESOURCES

The Company s principal sources of cash to fund liquidity needs are: (i) cash provided by operating activities and (ii) borrowings available under its Revolving Credit Facility under the Credit Agreement. The Company s primary uses of funds consist of working capital requirements, capital expenditures, acquisitions and investments and payments of principal and interest on its debt.

At December 31, 2016, the Company had cash and cash equivalents of $7.9 million compared to $7.1 million at December 31, 2015, working capital of $165.2 million at December 31, 2016 compared to $152.0 million at December 31, 2015 and the current ratio (current assets to current liabilities) was 2.8 to 1.0 at December 31, 2016 compared to 2.7 to 1.0 at December 31, 2015.

Borrowings under the Company s Revolving Credit Facility increased to $86.2 million at December 31, 2016 compared to $65.6 million at December 31, 2015. The borrowings in 2016 were primarily attributable to the pay down of the Company s Term Loan and the financing of the Copco and Focus acquisitions.

The Company believes that availability under its Revolving Credit Facility and cash flows from operations are sufficient to fund the Company s operations for the next twelve months. However, if circumstances were to adversely change, the Company may seek alternative sources of liquidity including debt and/or equity financing. However, there can be no assurance that any such alternative sources would be available or sufficient. The Company closely monitors the creditworthiness of its customers. Based upon its evaluation of changes in customers creditworthiness, the Company may modify credit limits and/or terms of sale. However, notwithstanding the Company s efforts to monitor its customers financial condition, the Company could be materially affected by changes in the future.

Credit Facilities

The Company s Credit Agreement, which expires in January 2019, provides for, among other things, the Revolving Credit Facility commitment totaling $175.0 million ($40.0 million of which is available for multi-currency borrowings) and a Term Loan.

Each borrowing under the Revolving Credit Facility bears interest, at the Company s option, at one of the following rates: (i) the Alternate Base Rate, defined as the greater of the Prime Rate, Federal Funds Rate plus 0.5% or the Adjusted LIBO Rate plus 1.0%, plus a margin of 0.75% to 1.25%, or (ii) the Eurodollar Rate, defined as the Adjusted LIBO Rate plus a margin of 1.75% to 2.25%. Interest rates on outstanding borrowings under the Revolving Credit Facility at December 31, 2016 ranged from 2.5% to 4.75%. In addition, the Company pays a commitment fee of 0.375% on the unused portion of the Revolving Credit Facility.

Availability under the Credit Agreement depends on the valuation of certain current assets and trademark values and the Company s ability to meet and maintain certain financial ratios, as discussed below. Due to the Company s seasonality, this may mean that the Company will have greater borrowing availability during the third and fourth quarters of each year. At December 31, 2016, borrowings outstanding under the Revolving Credit Facility were $86.2 million and open letters of credit were $2.4 million. At December 31, 2016, availability under the Revolving Credit Facility was approximately $76.5 million. The borrowing capacity under the Revolving Credit Facility depends, in part, on eligible levels of accounts receivable and inventory that fluctuate regularly and certain trademark values based upon periodic appraisals. Consequently, the $175.0 million commitment may not represent actual borrowing capacity.

The Company classifies a portion of the Revolving Credit Facility as a current liability if the Company intends to and is able to repay the loan from cash flows from operations which are expected to occur within the year. Repayments and borrowings under the facility can vary significantly from planned levels based on cash flow needs and general economic conditions.

ABR Term Loans or Eurocurrency Term Loans, provided for under the Credit Agreement, bear interest based on the applicable Senior Leverage Ratio. As of December 31, 2016, the Company s Senior Leverage Ratio was 2.1 to 1. The ABR Spread for Term Loans is 3.0% to 3.5% and the Eurocurrency Spread for Term Loans is 4.0% to 4.5%. As of December 31, 2016, $9.5 million was outstanding under the Term Loan. The interest rate on outstanding borrowings under the Term Loan was 5.125%.

The Company s payment obligations under the Revolving Credit Facility are unconditionally guaranteed by each of its existing and future U.S. subsidiaries. Certain payment obligations under the Revolving Credit Facility are also direct obligations of its foreign subsidiary borrowers designated as such under the Credit Agreement and, subject to limitations on such guaranty, are guaranteed by the foreign subsidiary borrowers, as well as by the Company. The obligations of the Company under the Revolving Credit Facility and any hedging arrangements and cash management services and the guarantees by its domestic subsidiaries in respect of those obligations are secured by substantially all of the assets and stock (but in the case of foreign subsidiaries, limited to 65% of the capital stock in first-tier foreign subsidiaries and not including the stock of subsidiaries of such first-tier foreign subsidiaries) owned by the Company and the U.S. subsidiary guarantors, subject to certain exceptions. Such security interest consists of a first-priority lien, subject to certain permitted liens, with respect to the assets of the Company and its domestic subsidiaries pledged as collateral in favor of lenders under the Revolving Credit Facility.

The Credit Agreement provides for customary restrictions and events of default. Restrictions include limitations on additional indebtedness, acquisitions, investments and payment of dividends, among other things. Further, the Credit Agreement provides that at any time any Term Loan is outstanding or at any time no Term Loan is outstanding and availability under the Revolving Credit Facility is less than $17.5 million and continuing until availability of at least $20.0 million is maintained for three consecutive months, the Company is required to maintain a minimum fixed charge coverage ratio of 1.20 to 1.00 for each of four consecutive fiscal quarter periods. The Credit Agreement also provides that when the Term Loan is outstanding, the Company is required to maintain a Senior Leverage Ratio within defined parameters not to exceed 3.75 to 1.00 for each fiscal quarter thereafter. For each fiscal quarter of the Company ending on September 30th, the maximum Senior Leverage Ratio is increased by an additional 0.25:1.00 in excess of the applicable level otherwise provided.

Pursuant to the term loan agreement, as of December 31, 2016 the maximum additional permitted indebtedness other than certain subordinated indebtedness was $78.9 million. The Company was in compliance with the financial covenants of the Credit Agreement at December 31, 2016.

The Company expects that it will continue to borrow and repay funds, subject to availability, under the Credit Agreement based on working capital and other corporate needs.

Covenant Calculations

Consolidated adjusted EBITDA, as provided below, is used in the calculation of covenants provided for in the Company s Credit Agreement. The following is the Company s Consolidated adjusted EBITDA for the last four fiscal quarters:

Consolidated adjusted EBITDA for the four quarters ended

December 31, 2016

(in thousands)

Three months ended December 31, 2016	$ 25,100
Three months ended September 30, 2016	16,652
Three months ended June 30, 2016	5,206
Three months ended March 31, 2016	268
Total for the four quarters	$ 47,226

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Non-GAAP financial measure

Consolidated adjusted EBITDA is a non-GAAP financial measure within the meaning of Regulation G promulgated by the SEC. This measure is provided because management of the Company uses this financial measure in evaluating the Company s on-going financial results and trends. Management also uses this non-GAAP information as an indicator of business performance. Consolidated adjusted EBITDA is also one of the measures used to calculate financial covenants required to be maintained under the Company s Credit Agreement.

Investors should consider these non-GAAP financial measures in addition to, and not as a substitute for, the Company s financial performance measures prepared in accordance with GAAP. Further, the Company s non-GAAP information may be different from the non-GAAP information provided by other companies including other companies within the home retail industry.

The following is a reconciliation of net income as reported to Consolidated adjusted EBITDA for the years ended December 31, 2016 and 2015 and each fiscal quarter of 2016 and 2015:

	Three Months Ended				Year Ended
	March 31, 2016	**June 30, 2016**	**September 30, 2016**	**December 31, 2016**	**December 31, 2016**
			(in thousands)		
Net income as reported	$ (4,288)	$ (1,191)	$ 6,452	$ 14,747	$ 15,720
Subtract out:					
Undistributed equity (earnings) losses, net	150	(18)	138	(814)	(544)
Add back:					
Income tax provision (benefit)	(2,270)	(473)	2,961	6,812	7,030
Interest expense	1,193	1,122	1,231	1,257	4,803
Loss on early retirement of debt		272			272
Depreciation and amortization	3,484	3,578	4,682	2,404	14,148
Stock compensation expense	803	487	825	827	2,942
Restructuring expenses [1]	641	1,060		719	2,420
Permitted acquisition related expenses, net of acquisition not completed	555	369	363	(852)	435
Consolidated adjusted EBITDA	$ 268	$ 5,206	$ 16,652	$ 25,100	$ 47,226

	Three Months Ended				Year Ended
	March 31, 2015	**June 30, 2015**	**September 30, 2015**	**December 31, 2015**	**December 31, 2015**
			(in thousands)		
Net income as reported	$ (2,105)	$ (1,727)	$ 5,104	$ 11,006	$ 12,278
Subtract out:					
Undistributed equity (earnings) losses, net	(288)	(2)	459	(517)	(348)
Add back:					

Income tax provision (benefit)	(1,363)	(717)	2,745	5,962	6,627
Interest expense	1,431	1,459	1,454	1,402	5,746
Financing expense	154				154
Depreciation and amortization	3,555	3,638	3,510	3,500	14,203
Stock compensation expense	750	773	791	2,972	5,286
Contingent consideration accretion	147	1,545		(876)	816
Restructuring expenses [(1)]				437	437
Permitted acquisition related expenses, net of recovery	238	(581)	26	3	(314)
Consolidated adjusted EBITDA	$ 2,519	$ 4,388	$ 14,089	$ 23,889	$ 44,885

(1) Restructuring expenses represent non-recurring charges incurred during such periods and are permitted exclusions from the Company s Consolidated adjusted EBITDA, pursuant to the Company s Credit Agreement.

Other Credit Agreements

A subsidiary of the Company has a credit facility (HSBC Facility or Short term loan) with HSBC Bank (China) Company Limited, Shanghai Branch (HSBC) for up to RMB 18.0 million ($2.6 million). The HSBC Facility is subject to annual renewal and may be used to fund general working capital needs of the Company s subsidiary which is a trading company in the People s Republic of China. Borrowings under the HSBC Facility are guaranteed by the Company and are granted at the sole discretion of HSBC. At December 31, 2016 and 2015, RMB 0.8 million ($113,000) and RMB 1.6 million ($252,000) was outstanding under the HSBC Facility. Outstanding borrowings at December 31, 2016 carried an interest rate of 5.0%.

Accounts Receivable Purchase Agreement

In order to improve its liquidity during seasonally high working capital periods, in 2016 the Company entered into an uncommitted Receivables Purchase Agreement with HSBC Bank USA, National Association (HSBC), as Purchaser (the Receivables Purchase Agreement). Under the Receivables Purchase Agreement, the Company may offer to sell certain eligible accounts receivable (the Receivables) to HSBC, which may accept such offer, and purchase the offered Receivables. Under the Receivables Purchase Agreement, following each purchase of Receivables, the outstanding aggregate purchased Receivables shall not exceed $25.0 million. HSBC will assume credit risk of the Receivables purchased; provided, however, and the Company will continue to be responsible for all non-credit risk matters. The Company will service the Receivables, and as such servicer, collect and otherwise enforce the Receivables on behalf of HSBC. The term of the agreement is for 364 days and shall automatically be extended for annual successive terms unless terminated. Either party may terminate the agreement at any time upon sixty days prior written notice to the other party. Pursuant to this agreement, the Company sold $44.3 million of Receivables during the year ended December 31, 2016. A charge of $131,000 related to the sale of the Receivables is included in Selling, general and administrative expenses in the consolidated statement of operations for the year ended December 31, 2016.

Inventory

Inventory, a large component of the Company s working capital, is expected to fluctuate from period to period, with inventory levels higher primarily in the June through October time period. The Company also expects inventory turnover to fluctuate from period to period based on product and customer mix. Certain product categories have lower inventory turnover rates as a result of minimum order quantities from the Company s vendors and customer replenishment needs. Certain other product categories experience higher inventory turns due to lower minimum order quantities or trending sale demands. For the three months ended December 31, 2016, inventory turnover was 3.1 times, or 119 days, as compared to 3.0 times, or 122 days, for the three months ended December 31, 2015. The increase in turnover and decrease in turnover days is, in part, the result of a reduction in average inventory in the U.S. Wholesale segment due to SKU rationalization and inventory management. This was partially offset by an increase in average inventory in the International segment due to a change in strategy to accommodate the replenishment of certain high volume items with certain retailers.

Capital expenditures

Capital expenditures for the year ended December 31, 2016 were $3.4 million.

Derivatives

The Company is a party to interest rate swap agreements with an aggregate notional amount of $14.0 million to manage interest rate exposure in connection with its variable interest rate borrowings. The hedge periods in these agreements commenced in March 2013 and will expire in September 2018, and the notional amounts amortize over this period.

The Company has also entered into certain foreign exchange contracts, primarily to offset the earnings impact related to fluctuations in foreign currency exchange rates associated with inventory purchases denominated in foreign currencies. None of these foreign exchange contracts were designated as hedges as required in order to apply hedge accounting. An aggregate notional amount of $38.3 million foreign exchange contracts are open at December 31, 2016.

Dividends

The Board of Directors declared a dividend of $0.0375 per share, payable on each of February 13, 2015, May 15, 2015, and August 15, 2015, and declared a dividend of $0.0425 per share, payable on each of November 13, 2015, February 15, 2016, May 16, 2016, August 15, 2016, November 15, 2016 and February 15, 2017.

Operating activities

Net cash provided by operating activities was $29.7 million in 2016 compared to $46.5 million in 2015 and $4.6 million in 2014. The decrease was primarily attributable to an increase in accounts receivable, partially offset by an increase in accounts payable and accrued expenses.

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Investing activities

Net cash used in investing activities was $24.4 million in 2016 compared to $5.0 million in 2015 and $72.2 million in 2014. The 2016 investing activity includes the Company s acquisition of inventory and intangibles of the Kitchen division of Focus Products Group, LLC, and the Copco® product lines. In 2014 investing activities primarily related to the cash consideration paid in the 2014 acquisition of Kitchen Craft. No such investing activities occurred in 2015.

Financing activities

Net cash used in financing activities was $4.2 million and $39.1 million in 2016 and 2015, respectively. Net cash provided by financing activities was $67.8 million in 2014. The Company had net repayments of $4.0 million under its Credit Agreement in 2016, which included net borrowings of $21.4 million under its Revolving Credit Facility and the repayment of $25.5 million under its Term Loan. In 2015 the Company had net repayments of $36.7 million, which included net repayments of $26.7 million under its Revolving Credit Facility and the repayment of $10.0 million under its Term Loan. In 2014 the Company had net borrowings of $43.9 million under its Revolving Credit Facility and entered into its current Credit Agreement. The proceeds from the 2014 borrowings were principally used to finance the 2014 acquisition of Kitchen Craft.

CONTRACTUAL OBLIGATIONS

As of December 31, 2016, the Company s contractual obligations were as follows (in thousands):

		Payment due by period			
	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
Operating leases	$ 123,163	$ 17,279	$ 24,732	$ 19,916	$ 61,236
Short-term debt [1]	9,613	9,613			
Long-term debt	86,201		86,201		
Interest on debt	6,003	3,158	2,800	45	
Minimum royalty payments	13,208	6,199	6,187	440	382
Post retirement benefits	6,940	312	807	764	5,057
Contingent consideration [2]	738	738			
Total	$ 245,866	$ 37,299	$ 120,727	$ 21,165	$ 66,675

(1) Reported amount reflects gross debt liability.

(2) Reported amounts reflect the fair value of contingent payment obligations in connection with certain acquisitions.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

Market risk represents the risk of loss that may impact the consolidated financial position, results of operations or cash flows of the Company. The Company is exposed to market risk associated with changes in interest rates and foreign currency exchange rates. The Company believes it has moderate exposure to these risks. The Company assesses market risk based on changes in interest rates and foreign currency exchange rates utilizing a sensitivity analysis that measures the potential loss in earnings and cash flows based on a hypothetical 10% or 100 basis point change in these rates.

The Company s functional currency is the U.S. Dollar. The Company has foreign operations through its acquisitions, investments and strategic alliances in the United Kingdom, Mexico, Canada, Hong Kong China and until May 2016, Brazil; therefore, the Company is subject to increases and decreases in its investments resulting from the impact of fluctuations in foreign currency exchange rates. Additional transactions exposing the Company to exchange rate risk include sales, certain inventory purchases and operating expenses. Through its subsidiaries, portions of the Company s cash, trade accounts receivable and trade accounts payable are denominated in foreign currencies. For the year ended December 31, 2016, approximately 15% of the Company s net sales revenue was in foreign currencies, compared to 16% for the year ended December 31, 2015. These sales were primarily denominated in British Pounds, Euros and Canadian Dollars. The Company makes most of its inventory purchases from Asia and uses the U.S. Dollar for such purchases. In the Company s consolidated statements of operations, foreign exchange gains and losses are recognized in SG&A expense. A hypothetical 10% change in exchange rates, with the U.S. Dollar as the functional and reporting currency, would result in an approximately $1.1 million increase in SG&A expenses.

The Company is a party to certain foreign exchange contracts, primarily to offset the earnings impact related to fluctuations in foreign currency exchange rates associated with inventory purchases denominated in foreign currencies. Included in SG&A expenses in the consolidated statement of operations is a gain of $2.2 million related to these foreign exchange derivative contracts. The aggregate notional amount of outstanding foreign exchange contracts was $38.3 million at December 31, 2016.

The Company s Revolving Credit Facility and Term Loan, provided for under the Credit Agreement bear interest at variable rates. The Credit Agreement provides for interest rates linked to one of the Adjusted LIBO, the Prime Rate or the Federal Funds Rate; and, therefore, the Company is subject to increases and decreases in interest expense resulting from fluctuations in interest rates. The Company entered into an interest rate swap agreement in August 2012 to manage interest rate exposure in connection with its variable interest rate borrowings. As of December 31, 2016, approximately $95.7 million of the Company s debt carries a variable rate of interest, as compared to $82.2 million at December 31, 2015. The remainder of the debt at December 31, 2016 (approximately $14.0 million) carries a fixed rate of interest through the use of interest rate swaps. A hypothetical and instantaneous 100 basis point increase in the Company s variable interest rates would increase interest expense by approximately $0.8 million over a twelve month period. The sensitivity analysis above assumes interest rate changes are instantaneous and parallel shifts in the yield curve.

The Company is a party to interest rate swap agreements with an aggregate notional amount of $14.0 million to manage interest rate exposure in connection with its variable interest rate borrowings. The hedge periods in these agreements commenced in March 2013 and will expire in September 2018.

Interest rate swaps expose the Company to counterparty credit risk for nonperformance. The Company manages its exposure to counterparty credit risk by dealing with counterparties who are international financial institutions with investment grade credit ratings. Although the Company s credit risk is the replacement cost at the estimated fair value of these instruments, the Company believes that the risk of incurring credit risk losses as a result of counterparty

nonperformance is remote.

The Company does not enter into derivative financial instruments for trading purposes.

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Item 8. Financial Statements and Supplementary Data

The Company s Consolidated Financial Statements as of and for the year ended December 31, 2016 in Item 15 commencing on page F-1 are incorporated herein by reference.

The following tables set forth certain unaudited consolidated quarterly statement of operations data for the eight quarters ended December 31, 2016. This information is unaudited, but in the opinion of management, it has been prepared substantially on the same basis as the audited consolidated financial statements appearing elsewhere in this Annual Report on Form 10-K and all necessary adjustments, consisting only of normal recurring adjustments, have been included in the amounts stated below to present fairly the unaudited consolidated quarterly results of operations. The consolidated quarterly data should be read in conjunction with the Company s audited consolidated financial statements and the notes to such statements appearing elsewhere in this Annual Report. The results of operations for any quarter are not necessarily indicative of the results of operations for any future period:

	Year ended December 31, 2016			
	First quarter	Second quarter	Third quarter	Fourth quarter
	(in thousands, except per share data)			
Net sales	$ 110,925	$ 118,050	$ 170,124	$ 193,520
Gross margin	40,551	42,994	58,322	75,033
Income (loss) from operations	(5,215)	(288)	10,782	21,798
Net income (loss)	(4,288)	(1,191)	6,452	14,747
Basic income (loss) per common share	(0.31)	(0.08)	0.45	1.03
Diluted income (loss) per common share	(0.31)	(0.08)	0.44	1.00

	Year ended December 31, 2015			
	First quarter	Second quarter	Third quarter	Fourth quarter
	(in thousands, except per share data)			
Net sales	$ 117,657	$ 120,935	$ 163,198	$ 185,880
Gross margin	44,908	43,511	56,952	69,015
Income (loss) from operations	(2,171)	(987)	9,762	17,627
Net income (loss)	(2,105)	(1,727)	5,104	11,006
Basic income (loss) per common share	(0.15)	(0.12)	0.37	0.79
Diluted income (loss) per common share	(0.15)	(0.12)	0.36	0.77

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None

Item 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

The Chief Executive Officer and the Chief Financial Officer of the Company (its principal executive officer and principal financial officer, respectively) have concluded, based on their evaluation as of December 31, 2016, that the

Company s controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports filed by it under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC s rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company s management, including the Chief Executive Officer and Chief Financial Officer of the Company, as appropriate to allow timely decisions regarding required disclosure.

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Changes in Internal Controls

There were no changes in the Company s internal control over financial reporting that occurred during the Company s most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

Management s Report on Internal Control over Financial Reporting

Management of the Company is responsible for establishing and maintaining effective internal control over financial reporting and for performing an assessment of the effectiveness of internal control over financial reporting as of December 31, 2016. Internal control over financial reporting is defined in Rule 13a-15(f) or 15d-15(f) promulgated under the Exchange Act as a process designed by, or under the supervision of, the Company s principle executive and principal financial officers and effected by the Company s Board of Directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles.

Internal control over financial reporting includes those policies and procedures that:

- Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;

- Provide reasonable assurance that transactions are recorded as necessary to permit the preparation of financial statements in accordance with U.S. generally accepted accounting principles and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and

- Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company s assets that could have a material effect on the financial statements.

All internal control systems, no matter how well designed, have inherent limitations. Because of the inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or the degree of compliance with the policies or procedures may deteriorate. Accordingly, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Management performed an assessment of the effectiveness of the Company s internal control over financial reporting as of December 31, 2016 using the criteria set forth in the Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). Based on this assessment, management has determined that the Company s internal control over financial reporting as of December 31, 2016 is effective.

The effectiveness of the Company s internal control over financial reporting as of December 31, 2016 has been audited by Ernst & Young LLP, an independent registered public accounting firm, as stated in their report.

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Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders of Lifetime Brands, Inc.

We have audited Lifetime Brands, Inc. s internal control over financial reporting as of December 31, 2016, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). Lifetime Brands, Inc. s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management s Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Lifetime Brands, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2016 based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Lifetime Brands, Inc. as of December 31, 2016 and 2015, and the related consolidated statements of operations, comprehensive (loss) income, stockholders equity and cash flows for each of the three years in the period ended December 31, 2016 of Lifetime Brands, Inc. and our report dated March 16, 2017 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Jericho, New York

March 16, 2017

Item 9B. Other Information

Not applicable.

PART III

Items 10, 11, 12, 13 and 14

The information required under these items is contained in the Company s 2017 Proxy Statement, which will be filed with the SEC within 120 days after the close of the Company s fiscal year covered by this Annual Report on Form 10-K and is incorporated herein by reference.

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PART IV

Item 15. Exhibits and Financial Statement Schedules

(a) See Financial Statements and Financial Statement Schedule on page F-1.

(b) Exhibits*:

Exhibit No.	Description
3.1	Second Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.2 to the Registrant s Annual Report on Form 10-K for the year ended December 31, 2005)
3.2	Certificate of Amendment to Second Restated Certificate of Incorporation of Lifetime Brands, Inc. (incorporated by reference to Exhibit 3.1 to the Registrant s Current Report on Form 8-K filed June 10, 2016)
3.3	Amended and Restated By-Laws of the Company (incorporated by reference to Exhibit 3.1 to the Registrant s Current Report on Form 8-K filed on December 8, 2016)
4.1	Indenture dated as of June 27, 2006, Lifetime Brands, Inc. as issuer, and HSBC Bank USA, National Association as trustee, $75,000,000 4.75% Convertible Senior Notes due 2011 (incorporated by reference to Exhibit 4.2 to Amendment No. 1 to the Registrant s registration statement No. 333-137575 on Form S-3)
10.1	License Agreement dated December 14, 1989 between the Company and Farberware, Inc. (incorporated by reference to the Registrant s registration statement No. 33-40154 on Form S-1)
10.2	Evan Miller employment agreement dated July 1, 2003 (incorporated by reference to Exhibit 10.41 to the Registrant s Quarterly Report on Form 10-Q for the quarter ended September 30, 2003)*
10.3	Evan Miller Amendment of Employment Agreement dated June 29, 2007 (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed July 3, 2007)*
10.4	Employment Agreement, dated March 4, 2011, by and between Lifetime Brands, Inc. and Jeffrey Siegel (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed March 8, 2011)*
10.5	First Amendment to Employment Agreement, dated April 30, 2012, between Lifetime Brands, Inc. and Jeffrey Siegel (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed April 30, 2012)*
10.6	Employment Agreement, dated March 12, 2014, by and between Lifetime Brands, Inc. and Jeffrey Siegel (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed March 18, 2014)*
10.7	Employment Agreement, dated January 12, 2017, by and between Lifetime Brands, Inc. and Jeffrey Siegel (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed

	January 19, 2017)*
10.8	Lease Agreement dated as of May 10, 2006 between AG Metropolitan Endo, L.L.C and Lifetime Brands, Inc. for the property located at 1000 Stewart Avenue in Garden City, New York (incorporated by reference to Exhibit 99.1 to the Registrant s Current Report on Form 8-K filed May 15, 2006)
10.9	First Amendment to the Lease Agreement dated as of May 10, 2006 between AG Metropolitan Endo, L.L.C and Lifetime Brands, Inc. for the property located at 1000 Stewart Avenue in Garden City, New York (incorporated by reference to Exhibit 10.1 to the Registrant s Quarterly Report on Form 10-Q for the quarter ended September 30, 2006)

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10.10	Amended 2000 Long-Term Incentive Plan (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed June 9, 2006)*
10.11	Amendment to the Lifetime Brands, Inc. 2000 Long-Term Incentive Plan dated November 1, 2007 (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed November 5, 2007)*
10.12	Amendment of the Lifetime Brands, Inc. 2000 Long-Term Incentive Plan dated June 11, 2009 (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed June 12, 2009)*
10.13	Amendment of the Lifetime Brands, Inc. 2000 Long-Term Incentive Plan dated June 13, 2012 (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed June 15, 2012)*
10.14	Lifetime Brands Inc. Amended and Restated 2000 Long-Term Incentive Plan dated June 10, 2015 (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed June 11, 2015) *
10.15	Form of Restricted Stock Award Agreement under the Amended and Restated 2000 Long-term Incentive Plan (incorporated by reference to Exhibit 10.1 to the Registrant s Quarterly Report on Form 10-Q filed August 10, 2015) *
10.16	Form of Deferred Stock (Performance-Vesting) Award Agreement under the Amended and Restated 2000 Long-term Incentive Plan (incorporated by reference to Exhibit 10.1 to the Registrant s Quarterly Report on Form 10-Q filed August 10, 2015) *
10.17	Amended 2000 Incentive Bonus Compensation Plan (incorporated by reference to Exhibit 10.2 to the Registrant s Current Report on Form 8-K filed June 9, 2006)*
10.18	Employment Agreement dated June 28, 2007 between Lifetime Brands, Inc. and Laurence Winoker (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed July 3, 2007)*
10.19	Amendment to Employment Agreement, dated March 8, 2010, between Lifetime Brands, Inc. and Laurence Winoker (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed March 10, 2010)*
10.20	Amendment of Employment Agreement, dated April 12, 2012, between Lifetime Brands, Inc. and Laurence Winoker (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed April 16, 2012)*
10.21	Amended and Restated Employment Agreement, dated September 10, 2015, between Lifetime Brands, Inc. and Laurence Winoker (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed September 16, 2015) *
10.22	Shares Subscription Agreement by and among Lifetime Brands, Inc., Ekco, S.A.B. and Mr. José Ramón Elizondo Anaya and Mr. Miguel Ángel Huerta Pando, dated as of June 8, 2007 (incorporated by reference to Exhibit 99.1 to the Registrant s Current Report on Form 8-K filed June 11, 2007)
10.23	Amendment No.1 dated September 5, 2007 to the Shares Subscription Agreement by and among Lifetime Brands, Inc., Ekco, S.A.B. and Mr. José Ramón Elizondo Anaya and Mr. Miguel Ángel Huerta Pando, dated as of June 8, 2007 (incorporated by reference to Exhibit 10.17 to the Registrant s Annual Report on Form 10-K for the year ended December 31, 2008)

10.24	Amendment No. 2 dated September 25, 2008 to the Shares Subscription Agreement by and among Lifetime Brands, Inc., Ekco, S.A.B. and Mr. José Ramón Elizondo Anaya and Mr. Miguel Ángel Huerta Pando, dated as of June 8, 2007 (incorporated by reference to Exhibit 10.21 to the Registrant s Annual Report on Form 10-K for the year ended December 31, 2008)

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10.25	Lease Agreement between Granite Sierra Park LP and Lifetime Brands, Inc. dated June 29, 2007 (incorporated by reference to Exhibit 99.1 to the Registrant s Current Report on Form 8-K filed July 6, 2007)
10.26	Asset Purchase Agreement between Mikasa, Inc. and Lifetime Brands, Inc. dated June, 6 2008 (incorporated by reference to Exhibit 99.1 to the Registrant s Form 10-Q for the quarter ended June 30, 2008)
10.27	Amended and Restated Employment Agreement, dated August 10, 2009 by and between Lifetime Brands, Inc. and Ronald Shiftan (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed August 12, 2009)*
10.28	Amendment of Amended and Restated Employment Agreement, dated November 9, 2010, by and between Lifetime Brands, Inc. and Ronald Shiftan (incorporated by reference to Exhibit 10.33 to the Registrant s Annual Report on Form 10-K for the year ended December 31, 2010)*
10.29	Second Amended and Restated Employment Agreement, dated as of December 20, 2012, by and between Lifetime Brands, Inc. and Ronald Shiftan (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed December 21, 2012)*
10.30	Third Amended and Restated Employment Agreement, dated as of November 24, 2015, by and between Lifetime Brands, Inc. and Ronald Shiftan (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed November 30, 2015)*
10.31	Share Purchase Agreement, dated November 4, 2011, by and among Lifetime Brands, Inc. and Creative Tops Holding Limited and Creative Tops Far East Limited (incorporated by reference to Exhibit 99.2 to the Registrant s Current Report on Form 8-K filed November 8, 2011)
10.32	Senior Secured Credit Agreement, dated as of July 27, 2012, among Lifetime Brands, Inc., the Subsidiary Guarantors, the Lenders and JPMorgan Chase Bank, N.A., as Administrative Agent and Collateral Agent (incorporated by reference to Exhibit 10.6 to the Registrant s Quarterly Report on Form 10-Q for the quarter ended September 30, 2013)
10.33	Amendment No. 1 to the Senior Secured Credit Agreement, dated as of November 13, 2012, among Lifetime Brands, Inc., the Subsidiary Guarantors party thereto, the Swap Agreement Counterparty, the financial institutions party thereto and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 99.3 to the Registrant s Current Report on Form 8-K filed June 27, 2013)
10.34	Amendment No. 2 to the Senior Secured Credit Agreement, dated as of June 21, 2013, among Lifetime Brands, Inc., the Subsidiary Guarantors party thereto, the financial institutions party thereto and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 99.1 to the Registrant s Current Report on Form 8-K filed June 27, 2013)
10.35	Share Purchase Agreement, dated January 15, 2014, relating to Thomas Plant (Birmingham) Limited (incorporated by reference to Exhibit 99.2 to the Registrant s Current Report on Form 8-K filed January 17, 2014)
10.36	Deed of Variation and Settlement, dated April 1, 2015, by and among Lifetime Brands, Inc. and the sellers of Thomas Plant (Birmingham) Limited (incorporated by reference to Exhibit 10.1 to the Registrant s Quarterly Report on Form 10-Q filed May 8, 2015)
10.37	Second Amended and Restated Credit Agreement, dated as of January 13, 2014, among Lifetime Brands, Inc., as Borrower, the Subsidiary Guarantors Party Thereto, as Subsidiary Guarantors, the Lenders Party Thereto and JPMorgan Chase Bank, N.A., as Administrative Agent and a Co-Collateral Agent, and HSBC

Bank USA, National Association, as Syndication Agent and a Co-Collateral Agent, with exhibits. (incorporated by reference to Exhibit 99.3 to the Registrant s Current Report on Form 8-K filed January 17, 2014)

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10.38	Amendment No. 1 to the Second Amended and Restated Credit Agreement, dated as of September 23, 2014 among Lifetime Brands, Inc., as Borrower, the Subsidiary Guarantors Party Thereto, as Subsidiary Guarantors, the Lenders Party Thereto and JPMorgan Chase Bank, N.A., as Administrative Agent and a Co-Collateral Agent, and HSBC Bank USA, National Association, as Syndication Agent and a Co-Collateral Agent. (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed September 26, 2014)
10.39	Amendment No. 2 to the Second Amended and Restated Credit Agreement, dated as of February 17, 2015 among Lifetime Brands, Inc., as Borrower, the Subsidiary Guarantors Party Thereto, as Subsidiary Guarantors, The Lenders Party Thereto and JPMorgan Chase Bank, N.A., as Administrative Agent and a Co-Collateral Agent, and HSBC Bank USA, National Association, as Syndication Agent and a Co-Collateral Agent. (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed February 23, 2015)
10.40	Amendment No. 3 to Second Amended and Restated Credit Agreement, dated as of May 29, 2015, among Lifetime Brands, Inc., as the Company, the financial institutions party thereto as lenders, and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed on June 2, 2015)
10.41	Amendment No. 4 to Second Amended and Restated Credit Agreement, dated as of August 4, 2016, among Lifetime Brands, Inc., as the Company, the financial institutions party thereto as Lenders, and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 10.1 to the Registrant s Quarterly Report on Form 10-Q filed on August 9, 2016)
10.42	Employment Agreement, dated November 28, 2014, by and between Lifetime Brands, Inc. and Daniel Siegel (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed December 3, 2014)*
10.43	Amendment of Employment Agreement dated April 27, 2015 between Lifetime Brands, Inc. and Daniel Siegel (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed April 29, 2015)*
10.44	Form of Amended and Restated Director s and Officer s Indemnification Agreement (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed on January 28, 2016)
10.45	Receivables Purchase Agreement, dated as of September 30, 2016 by and among Lifetime Brands, Inc., as a Seller and as a Seller Agent and initial Servicer, for itself and each of its subsidiaries thereto as a Seller, and HSBC Bank USA, National Association, as Purchaser (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed October 4, 2016)
14.1	Code of Ethics dated February 28, 2013 (incorporated by reference to Exhibit 14.1 to the Registrant s Current Report on Form 8-K filed March 6, 2013)
18.1	Letter from Ernst & Young LLP stating an acceptable change in accounting method for the impairment of goodwill dated October 28, 2008 (incorporated by reference to Exhibit 18 to the Registrant s Quarterly Report on Form 10-Q for the quarter ended September, 30 2008)
21.1	Subsidiaries of the registrant
23.1	Consent of Ernst & Young LLP
23.2	Consent of KPMG Cardenas Dosal, S. C. (Mexico)
31.1	

	Certification by Jeffrey Siegel, Chief Executive Officer and Chairman of the Board of Directors, pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities and Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification by Laurence Winoker, Senior Vice President Finance, Treasurer and Chief Financial Officer, pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities and Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification by Jeffrey Siegel, Chief Executive Officer and Chairman of the Board of Directors, and Laurence Winoker, Senior Vice President Finance, Treasurer and Chief Financial Officer, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
99.1	Report of Independent Registered Accounting Firm on Grupo Vasconia, S.A.B. (formerly Ekco, S.A.B.), consolidated financial statements
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB	XBRL Taxonomy Extension Labels Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

Notes to exhibits:

The Company will furnish a copy of any of the exhibits listed above upon payment of $5.00 per exhibit to cover the cost of the Company furnishing the exhibit.

* Compensatory plans in which the directors and executive officers of the Company participate.

(c) Financial Statement Schedules the response to this portion of Item 15 is submitted as a separate section of this Annual Report.

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SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Lifetime Brands, Inc.

/s/ Jeffrey Siegel
Jeffrey Siegel
Chairman of the Board of Directors,
Chief Executive Officer and Director
Date: March 16, 2017

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Jeffrey Siegel Jeffrey Siegel	Chairman of the Board of Directors, Chief Executive Officer and Director (Principal Executive Officer)	March 16, 2017
/s/ Ronald Shiftan Ronald Shiftan	Vice Chairman of the Board of Directors, Chief Operating Officer and Director	March 16, 2017
/s/ Laurence Winoker Laurence Winoker	Senior Vice President Finance, Treasurer and Chief Financial Officer (Principal Financial and Accounting Officer)	March 16, 2017
/s/ Michael J. Jeary Michael J. Jeary	Director	March 16, 2017
/s/ John Koegel John Koegel	Director	March 16, 2017
/s/ Cherrie Nanninga Cherrie Nanninga	Director	March 16, 2017
/s/ Craig Phillips Craig Phillips	Director	March 16, 2017
/s/ Dennis E. Reaves Dennis E. Reaves	Director	March 16, 2017
/s/ Michael J. Regan	Director	March 16, 2017

Michael J. Regan

/s/ Sara Genster Robling Sara Genster Robling	Director	March 16, 2017
/s/ William U. Westerfield William U. Westerfield	Director	March 16, 2017

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Item 15

LIFETIME BRANDS, INC.

LIST OF FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULE

The following consolidated financial statements of Lifetime Brands, Inc. are filed as part of this Annual Report under Item 8 *Financial Statements and Supplementary Data.*

Report of Independent Registered Public Accounting Firm	F-2
Consolidated Balance Sheets as of December 31, 2016 and 2015	F-3
Consolidated Statements of Operations for the Years ended December 31, 2016, 2015, and 2014	F-4
Consolidated Statements of Comprehensive (Loss) Income for the Years ended December 31, 2016, 2015 and 2014	F-5
Consolidated Statements of Stockholders Equity for the Years ended December 31, 2016, 2015, and 2014	F-6
Consolidated Statements of Cash Flows for the Years ended December 31, 2016, 2015, and 2014	F-7
Notes to Consolidated Financial Statements	F-8

The following consolidated financial statement schedule of Lifetime Brands, Inc. required pursuant to Item 15(a) is submitted herewith:

Schedule II Valuation and Qualifying Accounts	S-1

All other financial schedules are not required under the related instructions or are inapplicable, and therefore have been omitted.

The unaudited supplementary data regarding quarterly results of operations are incorporated by reference to the information set forth in Item 8 *Financial Statements and Supplementary Data*.

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Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders of Lifetime Brands, Inc.

We have audited the accompanying consolidated balance sheets of Lifetime Brands, Inc. (the Company) as of December 31, 2016 and 2015, and the related consolidated statements of operations, comprehensive (loss) income, stockholders equity and cash flows for each of the three years in the period ended December 31, 2016. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits. We did not audit the consolidated financial statements of Grupo Vasconia, S.A.B. and Subsidiaries, a corporation in which the Company has a 30% interest. In the consolidated financial statements, the Company s investment in Grupo Vasconia, S.A.B. and Subsidiaries is stated at $22.5 million and $24.7 million at December 31, 2016 and 2015, respectively, and the Company s equity in the net income of Grupo Vasconia, S.A.B. and Subsidiaries is stated at $0.6 million, $0.6 million and $0.2 million for the three years in the period ended December 31, 2016. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Grupo Vasconia, S.A.B. and Subsidiaries, is based solely on the report of the other auditors.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits and the report of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audits and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Lifetime Brands, Inc. at December 31, 2016 and 2015, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2016, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Lifetime Brands, Inc. s internal control over financial reporting as of December 31, 2016, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated March 16, 2017 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Jericho, New York
March 16, 2017

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LIFETIME BRANDS, INC.

CONSOLIDATED BALANCE SHEETS

(in thousands-except share data)

	December 31, 2016	December 31, 2015
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	$ 7,883	$ 7,131
Accounts receivable, less allowances of $5,725 at December 31, 2016 and $5,300 at December 31, 2015	104,556	90,576
Inventory (Note N)	135,212	136,890
Prepaid expenses and other current assets	8,796	8,783
TOTAL CURRENT ASSETS	256,447	243,380
PROPERTY AND EQUIPMENT, net (Note N)	21,131	24,877
INVESTMENTS (Note D)	22,712	24,973
INTANGIBLE ASSETS, net (Note E)	89,219	96,593
DEFERRED INCOME TAXES (Note J)	8,459	6,486
OTHER ASSETS	1,886	2,022
TOTAL ASSETS	$ 399,854	$ 398,331
LIABILITIES AND STOCKHOLDERS EQUITY		
CURRENT LIABILITIES		
Current maturity of Credit Agreement Term Loan (Note F)	$ 9,343	$ 19,646
Short term loan (Note F)	113	252
Accounts payable	29,698	27,245
Accrued expenses (Note N)	45,212	40,154
Income taxes payable (Note J)	6,920	4,064
TOTAL CURRENT LIABILITIES	91,286	91,361
DEFERRED RENT & OTHER LONG-TERM LIABILITIES (Note N)	18,973	18,556
DEFERRED INCOME TAXES (Note J)	5,666	8,596
REVOLVING CREDIT FACILITY (Note F)	86,201	65,617
CREDIT AGREEMENT TERM LOAN (Note F)		14,733
STOCKHOLDERS EQUITY		
Preferred stock, $1.00 par value, shares authorized: 100 shares of Series A and 2,000,000 shares of Series B; none issued and outstanding		
Common stock, $.01 par value, shares authorized: 50,000,000 at December 31, 2016 and 25,000,000 at December 31, 2015; shares issued and outstanding: 14,555,936 at December 31, 2016 and 14,030,221 at December 31, 2015	146	140

Paid-in capital	173,600	165,780
Retained earnings	60,981	47,733
Accumulated other comprehensive loss (Note N)	(36,999)	(14,185)
TOTAL STOCKHOLDERS EQUITY	197,728	199,468
TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	$ 399,854	$ 398,331

See notes to consolidated financial statements.

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LIFETIME BRANDS, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands except per share data)

	Year Ended December 31,		
	2016	**2015**	**2014**
Net sales	$ 592,619	$ 587,670	$ 586,010
Cost of sales	375,719	373,284	373,129
Gross margin	216,900	214,386	212,881
Distribution expenses	57,006	54,815	54,202
Selling, general and administrative expenses	130,397	134,903	133,786
Intangible asset impairment (Note E)			3,384
Restructuring expenses	2,420	437	125
Income from operations	27,077	24,231	21,384
Interest expense (Note F)	(4,803)	(5,746)	(6,418)
Financing expense		(154)	(758)
Loss on early retirement of debt (Note F)	(272)		(346)
Income before income taxes and equity in earnings	22,002	18,331	13,862
Income tax provision (Note J)	(7,030)	(6,627)	(5,825)
Equity in earnings (losses), net of taxes (Note D)	748	574	(6,493)
NET INCOME	$ 15,720	$ 12,278	$ 1,544
BASIC INCOME PER COMMON SHARE (NOTE I)	$ 1.11	$ 0.89	$ 0.11
DILUTED INCOME PER COMMON SHARE (NOTE I)	$ 1.08	$ 0.86	$ 0.11

See notes to consolidated financial statements.

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LIFETIME BRANDS, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME

(in thousands)

	Year ended December 31,		
	2016	**2015**	**2014**
Net income	$ 15,720	$ 12,278	$ 1,544
Other comprehensive (loss) income, net of tax:			
Translation adjustment (Note N)	(23,061)	(5,281)	(4,736)
Less: Amount reclassified	378		
Total translation loss	(22,683)	(5,281)	(4,736)
Deferred (losses) gains on cash flow hedges (Notes G & N):			
Fair value adjustment, net of tax of $11 in 2016,$1 in 2015 and $9 in 2014	17	(2)	13
Total deferred gains (losses) on cash flow hedges	17	(2)	13
Effect of retirement benefit obligations (Note N):			
Net (loss) income arising from retirement benefit obligations, net of tax of ($135) in 2016, $211 in 2015 and ($589) in 2014	(202)	941	(1,507)
Less: amortization of loss included in net income, net of tax of $36 in 2016, $53 in 2015 and $19 in 2014	54	79	28
Total effects of retirement benefit obligations	(148)	1,020	(1,479)
Other comprehensive loss, net of tax	(22,814)	(4,263)	(6,202)
Comprehensive (loss) income	$ (7,094)	$ 8,015	$ (4,658)

See notes to consolidated financial statements.

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LIFETIME BRANDS, INC.

CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

(in thousands)

	Common stock		Paid-in	Retained	Accumulated other comprehensive	
	Shares	Amount	capital	earnings	loss	Total
BALANCE AT DECEMBER 31, 2013	12,777	$ 128	$ 146,273	$ 38,224	$ (3,720)	$ 180,905
Comprehensive (loss) income:						
Net income				1,544		1,544
Translation adjustment					(4,736)	(4,736)
Derivative fair value adjustment (Note G)					13	13
Effect of retirement benefit obligations					(1,479)	(1,479)
Total comprehensive loss						(4,658)
Shares issued to directors (Note H)	23		344			344
Shares issued to employee (Note H)	5		2			2
Stock compensation expense (Note H)			2,489			2,489
Issuance of 581,432 shares of common stock for acquisition of Kitchen Craft (Note B)	581	6	8,376			8,382
Excess tax benefit from stock options, net			343			343
Exercise of stock options	326	3	2,488			2,491
Dividends (Note H)				(2,065)		(2,065)
BALANCE AT DECEMBER 31, 2014	13,712	$ 137	$ 160,315	$ 37,703	$ (9,922)	$ 188,233
Comprehensive (loss) income:						
Net income				12,278		12,278
Translation adjustment					(5,281)	(5,281)
Derivative fair value adjustment (Note G)					(2)	(2)
Effect of retirement benefit obligations					1,020	1,020
Total comprehensive income						8,015
Shares issued to directors (Note H)	28		416			416
Shares issued to employees (Note H)	189	2	1,655			1,657
Stock compensation expense (Note H)			2,689			2,689

Reduction of tax benefit from stock options, net			(138)			(138)
Exercise of stock options	101	1	843			844
Dividends (Note H)				(2,248)		(2,248)
BALANCE AT DECEMBER 31, 2015	14,030	$ 140	$ 165,780	$ 47,733	$ (14,185)	$ 199,468
Comprehensive (loss) income:						
Net income				15,720		15,720
Translation adjustment					(22,683)	(22,683)
Derivative fair value adjustment (Note G)					17	17
Effect of retirement benefit obligations					(148)	(148)
Total comprehensive loss						(7,094)
Shares issued to directors (Note H)	27		421			421
Net shares issued to employees (Note H)	234	3	2,124			2,127
Stock compensation expense (Note H)			2,490			2,490
Excess tax benefit from stock options, net			435			435
Exercise of stock options	265	3	2,350			2,353
Dividends (Note H)				(2,472)		(2,472)
BALANCE AT DECEMBER 31, 2016	14,556	$ 146	$ 173,600	$ 60,981	$ (36,999)	$ 197,728

See notes to consolidated financial statements.

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LIFETIME BRANDS, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

	Year ended December 31,		
	2016	**2015**	**2014**
OPERATING ACTIVITIES			
Net income	$ 15,720	$ 12,278	$ 1,544
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	14,148	14,203	14,200
Amortization of financing costs	650	641	617
Deferred rent	(243)	848	(722)
Deferred income taxes	(1,951)	(1,440)	(3,757)
Net loss on disposal of fixed assets	84		
Stock compensation expense	2,942	5,286	4,493
Undistributed equity (earnings) losses	(544)	(348)	6,724
Intangible asset impairment (Note E)			3,384
Loss on early retirement of debt (Note F)	272		346
Contingent consideration fair value adjustment		650	(4,203)
Changes in operating assets and liabilities (excluding the effects of business acquisitions)			
Accounts receivable	(17,977)	15,527	(5,923)
Inventory	4,491	(308)	(6,354)
Prepaid expenses, other current assets and other assets	(1,199)	1,087	(2,063)
Accounts payable, accrued expenses and other liabilities	12,255	(397)	(950)
Income taxes receivable	132		
Income taxes payable	969	(1,517)	(2,747)
NET CASH PROVIDED BY OPERATING ACTIVITIES	29,749	46,510	4,589
INVESTING ACTIVITIES			
Purchases of property and equipment	(3,380)	(5,166)	(6,171)
Equity investments	567	112	(764)
Kitchen Craft acquisition, net of cash acquired			(59,977)
Other acquisitions, net of cash acquired	(21,699)		(5,389)
Net proceeds from sale of property	64	26	68
NET CASH USED IN INVESTING ACTIVITIES	(24,448)	(5,028)	(72,233)
FINANCING ACTIVITIES			
Proceeds from Revolving Credit Facility (Note F)	268,242	263,632	278,014

Repayments from Revolving Credit Facility (Note F)	(246,756)	(290,346)	(234,067)
Repayments of Senior Secured Term Loan (Note F)			(20,625)
Proceeds from Credit Agreement Term Loan (Note F)			50,000
Repayments of Credit Agreement Term Loan (Note F)	(25,500)	(10,000)	(5,000)
Proceeds from Short Term Loan (Note F)	118	289	1,645
Payments from Short Term Loan (Note F)	(248)	(802)	(880)
Payments for stock repurchase	(86)		
Payment of financing costs	(30)	(212)	(2,283)
Cash dividends paid (Note H)	(2,413)	(2,150)	(2,031)
Payment of capital lease obligations	(68)	(50)	
Payment of contingent consideration		(391)	
Proceeds from the exercise of stock options	2,353	843	2,488
Excess tax benefit from stock options	223	43	553
NET CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES	(4,165)	(39,144)	67,814
Effect of foreign exchange on cash	(384)	(275)	(49)
INCREASE IN CASH AND CASH EQUIVALENTS	752	2,063	121
Cash and cash equivalents at beginning of year	7,131	5,068	4,947
CASH AND CASH EQUIVALENTS AT END OF YEAR	$ 7,883	$ 7,131	$ 5,068

See notes to consolidated financial statements

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LIFETIME BRANDS, INC.

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NOTE A SIGNIFICANT ACCOUNTING POLICIES

Organization and business

Lifetime Brands, Inc. (the Company) designs, sources and sells branded kitchenware, tableware and other products used in the home and markets its products under a number of brand names and trademarks, which are either owned or licensed by the Company or through retailers private labels. The Company markets and sells its products principally on a wholesale basis to retailers. The Company also markets and sells a limited selection of its products directly to consumers through its Pfaltzgraff, Mikasa, Fred and Friends, Built NY, Lifetime Sterling and The English Table Internet websites.

Basis of presentation

The accompanying consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (U.S. GAAP) for financial information and with the instructions to Form 10-K.

The accompanying consolidated financial statements include estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities to prepare these financial statements in conformity with U.S. GAAP. The most significant of these estimates and assumptions relate to revenue recognition, allowances for doubtful accounts, reserves for sales returns and allowances and customer chargebacks, inventory mark-down provisions, impairment of tangible and intangible assets, stock based compensation expense, estimates for unpaid healthcare claims, derivative valuations, accruals related to the Company s tax positions and tax valuation allowances. Although these and other estimates and assumptions are based on the best available information, actual results could be materially different from these estimates.

Principles of consolidation

The accompanying consolidated financial statements include the accounts of the Company and its subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation.

Foreign currency

All foreign wholly-owned subsidiaries use the local currency of their respective countries as their functional currency. Assets and liabilities are translated into U.S. dollars at exchange rates prevailing at the balance sheet dates. Revenues, costs and expenses are translated into U.S. dollars at average exchange rates for the relevant period. Income and losses resulting from translation are recorded as a component of accumulated other comprehensive income (loss). Gains and losses from foreign currency transactions, including the unrealized gain or loss on the fair value of foreign exchange contracts not designated as hedges and the realized gain or loss on all foreign exchange contracts, whether or not designated as hedges, are recognized in selling, general and administrative expenses in the consolidated statements of operations. Foreign currency gain/loss included within selling, general and administrative expenses was a $4.2 million gain in 2016, a $714,000 loss in 2015, and a $1.4 million loss in 2014.

Revenue recognition

The Company sells products wholesale, to retailers and distributors, and retail, directly to consumers. Wholesale sales and retail direct sales are recognized when title passes to the customer, which is primarily at the shipping point for wholesale sales and upon delivery to the customer for retail direct sales. Shipping and handling fees that are billed to customers in sales transactions are included in net sales and amounted to $2.6 million in 2016, $2.4 million in 2015 and $2.1 million in 2014. Net sales exclude taxes that are collected from customers and remitted to the taxing authorities.

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The Company offers various sales incentives and promotional programs to its customers from time to time in the normal course of business. These incentives and promotions typically include arrangements such as cooperative advertising, buydowns, volume rebates and discounts. These arrangements and an estimate of sales returns are reflected as reductions in net sales in the Company s consolidated statements of operations.

Cost of sales

Cost of sales consist primarily of costs associated with the production and procurement of product, inbound freight costs, purchasing costs, royalties and other product procurement related charges.

Distribution expenses

Distribution expenses consist primarily of warehousing expenses and freight-out expenses. Freight-out expenses were $11.0 million, $11.3 million and $11.4 million for the years ended December 31, 2016, 2015 and 2014, respectively. Handling costs of products sold are included in cost of sales.

In 2016, the Company identified and corrected an error in the accumulated depreciation balance relating to certain leasehold improvements at one of its U.S. warehouses. Accordingly, distribution expense for the year ended December 31, 2016 includes $1.2 million of additional depreciation expense to properly reflect the accumulated depreciation balance of these assets as of December 31, 2016.

Advertising expenses

Advertising expenses are expensed as incurred and are included in selling, general and administrative expenses. Advertising expenses were $3.7 million, $3.9 million and $4.2 million for the years ended December 31, 2016, 2015, and 2014, respectively.

Accounts receivable

The Company periodically reviews the collectability of its accounts receivable and establishes allowances for estimated losses that could result from the inability of its customers to make required payments. A considerable amount of judgment is required to assess the ultimate realization of these receivables including assessing the initial and on-going creditworthiness of the Company s customers. The Company also maintains an allowance for anticipated customer deductions. The allowances for deductions are primarily based on contracts with customers.

However, in certain cases the Company does not have a formal contract and, therefore, customer deductions are non-contractual. To evaluate the reasonableness of non-contractual customer deductions, the Company analyzes currently available information and historical trends of deductions.

The sale of accounts receivable, under the Company s Receivable Purchase Agreement with HSBC, are reflected as a reduction of accounts receivable in the Company s consolidated balance sheet at the time of sale and any related expense is included in selling, general and administrative expenses in the Company s consolidated statements of operations.

Inventory

Inventory consists principally of finished goods sourced from third-party suppliers. Inventory also includes finished goods, work in process and raw materials related to the Company s manufacture of sterling silver products. Inventory is priced using the lower of cost (first-in, first-out basis) or market method. The Company estimates the selling price of its inventory on a product by product basis based on the current selling environment. If the estimated selling price is lower than the inventory s cost, the Company reduces the value of the inventory to its net realizable value.

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Property and equipment

Property and equipment is stated at cost. Property and equipment, other than leasehold improvements, are depreciated using the straight-line method over the estimated useful lives of the assets. Building and improvements are being depreciated over 30 years and machinery, furniture and equipment over periods ranging from 3 to 10 years. Leasehold improvements are amortized over the term of the lease or the estimated useful lives of the improvements, whichever is shorter. Advances paid towards the acquisition of property and equipment and the cost of property and equipment not ready for use before the end of the period are classified as construction in progress.

Cash equivalents

The Company considers all highly liquid instruments with a maturity of three months or less when purchased to be cash equivalents.

Concentration of credit risk

The Company s cash and cash equivalents are potentially subject to concentration of credit risk. The Company maintains cash with several financial institutions that, in some cases, is in excess of Federal Deposit Insurance Corporation insurance limits.

Concentrations of credit risk with respect to trade accounts receivable are limited due to the large number of entities comprising the Company s customer base.

During the years ended December 31, 2016, 2015, and 2014, Wal-Mart Stores, Inc., including Sam s Club and, in the United Kingdom, Asda Superstore, (Walmart), accounted for 16% of net sales in each period. During the year ended December 31, 2016, Costco Wholesale Corporation, (Costco), accounted for 10% of net sales. Sales to Walmart are included in the Company s U.S. Wholesale and International segments. Sales to Costco are primarily included in the U.S. Wholesale segment. No other customers accounted for 10% or more of the Company s sales during these periods.

Fair value measurements

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic No. 820, *Fair Value Measurements and Disclosures*, provides enhanced guidance for using fair value to measure assets and liabilities and establishes a common definition of fair value, provides a framework for measuring fair value under U.S. generally accepted accounting principles and expands disclosure requirements about fair value measurements. Fair value measurements included in the Company s consolidated financial statements relate to the Company s annual goodwill and other intangible asset impairment tests and derivatives, described in Notes E and G, respectively.

Fair value of financial instruments

The Company determined the carrying amounts of cash and cash equivalents, accounts receivable and accounts payable are reasonable estimates of their fair values because of their short-term nature. The Company determined that the carrying amounts of borrowings outstanding under its Revolving Credit Facility and Term Loan approximate fair value since such borrowings bear interest at variable market rates.

Derivatives

The Company accounts for derivative instruments in accordance with ASC Topic No. 815, *Derivatives and Hedging*. ASC Topic No. 815 requires that all derivative instruments be recognized on the balance sheet at fair value as either an asset or liability. Changes in the fair value of derivatives that qualify as hedges and have been designated as part

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of a hedging relationship for accounting purposes have no net impact on earnings to the extent the derivative is considered highly effective in achieving offsetting changes in fair value or cash flows attributable to the risk being hedged, until the hedge item is recognized in earnings. If the derivative which is designated as part of a hedging relationship is considered ineffective in achieving offsetting changes in fair value or cash flows attributable to the risk being hedged, the changes in fair value are recorded in operations. For derivatives that do not qualify or are not designated as hedging instruments for accounting purposes, changes in fair value are recorded in operations.

Goodwill, intangible assets and long-lived assets

Goodwill and intangible assets deemed to have indefinite lives are not amortized but, instead, are subject to an annual impairment assessment. Additionally, if events or conditions were to indicate the carrying value of a reporting unit may not be recoverable, the Company would evaluate goodwill and other intangible assets for impairment at that time. As it relates to the goodwill assessment, the Company first assesses qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment testing described in ASU Topic No. 350, *Intangibles Goodwill and Other*. If, after assessing qualitative factors, the Company determines that it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary and the Company s goodwill is considered to be unimpaired. However, if based on the Company s qualitative assessment it concludes that it is more likely than not that the fair value of the reporting unit is less than its carrying amount, or if the Company elects to bypass the qualitative assessment, the Company will proceed with performing the two-step process. The first step in the two-step process compares the carrying value of each reporting unit that has goodwill with the estimated fair value of the respective reporting unit. Should the carrying value of a reporting unit be in excess of the estimated fair value of that reporting unit, the second step must be performed. The second step represents a hypothetical purchase price allocation as if the Company had acquired the reporting unit on that date. The Company also evaluates qualitative factors to determine whether or not its indefinite lived intangibles have been impaired and then performs quantitative tests if required. These tests can include the royalty savings model or other valuation models.

Long-lived assets, including intangible assets deemed to have finite lives, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Impairment indicators include, among other conditions, cash flow deficits, historic or anticipated declines in revenue or operating profit or material adverse changes in the business climate that indicate that the carrying amount of an asset may be impaired. When impairment indicators are present, the recoverability of the asset is measured by comparing the carrying value of the asset to the estimated undiscounted future cash flows expected to be generated by the asset. If the asset is considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the asset exceeds the fair value of the asset.

Income taxes

The Company accounts for income taxes using the asset and liability method. Under this method, deferred tax assets and liabilities are determined based on differences between financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that are expected to be in effect when the differences are expected to reverse. The Company accounts for foreign income taxes based upon anticipated reinvestment of profits into respective foreign tax jurisdictions.

The Company applies the authoritative guidance for the financial statement recognition, measurement and disclosure of uncertain tax positions recognized in the Company s financial statements. In accordance with this guidance, tax positions must meet a more-likely-than-not recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position. A valuation allowance is required to be established or maintained when it is more likely than not that all or a portion of deferred tax assets will not be realized.

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Share-based compensation

The Company accounts for its share-based compensation arrangements in accordance with ASC Topic 718, Stock Compensation , which requires the measurement of compensation expense for all share-based compensation granted to employees and non-employee directors at fair value on the date of grant and recognition of compensation expense over the related service period for awards expected to vest.

The Company uses the Black-Scholes option valuation model to estimate the fair value of its stock options. The Black-Scholes option valuation model requires the input of highly subjective assumptions including the expected stock price volatility of the Company s common stock and the risk-free interest rate. Changes in these subjective input assumptions can materially affect the fair value estimate of the Company s stock options on the date of the option grant.

Performance share awards are initially valued at the Company s closing stock price on the date of grant. Each performance award represents the right to receive up to 150% of the target number of shares of common stock. The number of shares of common stock earned will be determined based on the attainment of specified performance goals by the end of the performance period, as determined by the Compensation Committee. Compensation expense for performance awards is recognized over the vesting period, and will vary based on remeasurement during the performance period. If the performance metrics are not probable of achievement during the performance period, compensation expense is reversed. The awards are forfeited if the performance metrics are not achieved as of the end of the performance period. The performance share awards vest in full at the end of a three year period.

The Company bases the estimated fair value of restricted stock awards on the date of grant. The estimated fair value is determined based on the closing price of the Company s common stock on the date of grant multiplied by the number of shares awarded. Compensation expense is recognized on a straight-line basis over the vesting period, reduced by an estimated forfeiture rate.

Employee healthcare

The Company self-insures certain portions of its health insurance plan. The Company maintains an accrual for estimated unpaid claims and claims incurred but not yet reported (IBNR). Although management believes that it uses the best information available to estimate IBNR claims, actual claims may vary significantly from estimated claims.

Restructuring expenses

Costs associated with restructuring activities are recorded at fair value when a liability has been incurred. A liability has been incurred at the point of closure for any remaining operating lease obligations and at the communication date for severance.

In December 2015, the Company commenced an in-depth review of its U.S. Wholesale business segment, which included the evaluation of the segment s efficiency and effectiveness, with the objective of developing a plan to restructure its operations as appropriate. The Company expanded this restructuring plan in 2016 to focus on specific actions required to achieve the plan s objectives. The Company recorded $2.4 million and $437,000 of restructuring expenses during the years ended December 31, 2016 and 2015, respectively, related to the execution of this plan. The expense for the 2016 period includes severance of approximately $0.7 million and consulting expense of approximately $1.6 million.

As of December 31, 2016, $525,000 was accrued related to severance and consulting expenses from the restructuring plan. The Company does not expect to incur additional charges related to the execution of this plan.

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In May 2014, the Company commenced a plan to consolidate its customer service and call center functions and eliminated certain employee positions in connection with this consolidation. The Company recorded $125,000 of restructuring expenses during the year ended December 31, 2014 related to the execution of this plan. The Company does not anticipate that it will incur any further restructuring expenses related to this plan.

Adopted accounting pronouncements

Effective January 1, 2016, the Company adopted Accounting Standards Update (ASU) 2015-03, *Simplifying the Presentation of Debt Issuance Costs* and ASU 2015-15, *Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements.* This guidance requires debt issuance costs to be presented in the balance sheet as a direct deduction from the associated debt liability. ASU 2015-15 clarifies that the SEC staff would not object to an entity deferring and presenting debt issuance costs as an asset and subsequently amortizing the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. In connection with the adoption of this standard, debt issuance costs associated with the Company s Term Loan are presented as a deduction from the Term Loan balance as of December 31, 2016 and December 31, 2015. The retrospective adoption of this pronouncement results in a reduction of other assets of $621,000, a reduction of the current maturity of the Credit Agreement Term Loan of $354,000 and a reduction of the Credit Agreement Term Loan of $267,000 on the consolidated balance sheet as of December 31, 2015. The debt issuance costs associated with the Company s Revolving Credit Facility are presented as other assets as of December 31, 2016 and 2015.

Effective January 1, 2016, the Company adopted ASU 2015-05, *Customer s Accounting for Fees Paid in a Cloud Computing Arrangement*, which provides guidance about whether a cloud computing arrangement includes a software license. The Company will apply the guidance prospectively to all arrangements entered into or materially modified after January 1, 2016. The adoption of this standard did not have a significant impact on the Company s consolidated financial statements.

Effective January 1, 2016, the Company adopted ASU 2015-16, *Simplifying the Accounting for Measurement-Period Adjustments*, which eliminates the requirement to restate prior period financial statements for measurement period adjustments. The Company will apply the new guidance prospectively to adjustments to provisional amounts that occur after the January 1, 2016 effective date. The adoption of this standard did not have a significant impact on the Company s consolidated financial statements.

In August 2014, the FASB issued ASU 2014-15, *Disclosures of Uncertainties about an Entity s Ability to continue as a Going Concern*, which requires an entity s management to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the entity s ability to continue as a going concern within one year after the date that financial statements are issued. The standard also requires footnote disclosures if management concludes that substantial doubts exists or that its future plans alleviate substantial doubt that was raised. The Company adopted ASU No. 2014-15 for the year ended December 31, 2016, with no impact to its financial statements and concluded that there were no conditions or events that raise substantial doubt about the Company s

ability to continue as a going concern.

Accounting pronouncements to be adopted in future periods

In January 2017, the Financial Accounting Standards Board (FASB) issued ASU 2017-04, *Simplifying the Test for Goodwill Impairment*, to simplify the subsequent measurement of goodwill by eliminating the second step of the goodwill impairment test. Under this standard, an entity should perform its annual or interim goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. An entity should recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit s fair value. The loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. This guidance is effective for interim and annual goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The Company is evaluating if it will early adopt this pronouncement.

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In January 2017, the FASB issued ASU 2017-01, *Clarifying the Definition of a Business*, to assist with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. This guidance is effective for fiscal years beginning after December 15, 2017, and interim periods within those years. Early adoption is permitted for transactions not reported in financial statements that have been issued or made available for issuance.

In August 2016, the FASB issued ASU 2016-15, *Statement of Cash Flows: Classification of Certain Cash Receipts and Cash Payments*, which reduces the diversity in practice on how certain transactions are classified in the statement of cash flows. The guidance is effective for fiscal years beginning after December 15, 2018, and interim periods within fiscal years beginning after December 15, 2019. Early adoption is permitted. The Company is evaluating the effect of adopting this pronouncement.

In March 2016, the FASB issued ASU 2016-09, *Improvements to Employee Share-Based Payment Accounting*. This standard will require all income tax effects of awards to be recognized in the income statement when the awards vest or are settled. The standard will also allow an employer to repurchase more of an employee s shares than is currently allowed for tax withholding purposes without triggering liability accounting, and will allow companies to make a policy election to account for forfeitures as they occur. The guidance is effective for fiscal years beginning after December 15, 2016, and interim periods within those years. Early adoption is permitted. The Company is evaluating the effect of adopting this pronouncement.

In February 2016, the FASB issued ASU 2016-02, *Leases,* which requires a lessee, in most leases, to initially recognize a lease liability for the obligation to make lease payments and a right-of-use asset for the right to use the underlying asset for the lease term. The guidance is effective for fiscal years beginning after December 15, 2018, and interim periods within with those years. Early adoption is permitted. The Company is evaluating the effect of adopting this pronouncement.

In July 2015, the FASB issued ASU 2015-11, *Inventory: Simplifying the Measurement of Inventory*, which affects reporting entities that measure inventory using either the first-in, first-out or average cost method. Specifically, the guidance requires that inventory be measured at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable cost of completion, disposal, and transportation. The guidance is effective for fiscal years beginning after December 15, 2016, with early adoption permitted. The Company is evaluating the effect of adopting this pronouncement, but when adopted, this pronouncement is not expected to have a material impact on the Company s consolidated financial statements.

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*, to clarify the principles of recognizing revenue and create common revenue recognition guidance under U.S. GAAP and International Financial Reporting Standards. Following the FASB s finalization of a one year deferral of this standard, the ASU is now effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2017, with early adoption permitted for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2016. This ASU can be adopted either retrospectively to each reporting period presented or as a cumulative effect adjustment as of the date of the adoption. The standard supersedes existing revenue recognition guidance and replaces

it with a five step revenue model with a core principle that an entity recognizes revenue to reflect the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. In March 2016, the FASB issued Accounting Standards Update No. 2016-08, *Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net)* which clarifies the implementation guidance on principal versus agent considerations

The Company intends to adopt the new guidance on January 1, 2018, with a cumulative-effect adjustment to opening retained earnings under the modified retrospective approach. Currently, the Company recognizes revenue when title passes to customers and incentives and promotions are recognized as a reduction of revenue, which generally reflects the consideration the Company expects to receive in exchange for the goods sold. The Company s implementation of

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this ASU includes the evaluation of its customer agreements to identify terms or conditions that could be considered a performance obligation such that, if material to the terms of the contract, consideration would be allocated to the performance obligation and could accelerate or defer the timing of recognizing revenue. The Company continues to evaluate the presentation of certain contract costs (whether presented gross or offset against revenues) and its principal versus agent arrangements.

The Company s evaluation of the new guidance is not yet complete; however, based on the nature of the Company s primary revenue sources and current policies, the Company does not expect a significant change in the timing and presentation of recognizing its revenue.

NOTE B ACQUISITIONS

Focus

In September 2016, the Company acquired the Amco Houseworks®, Chicago Metallic and Swing-A-Way® kitchenware and bakeware brands, together with their related inventory, from Focus Products Group International, LLC (Focus) for cash in the amount of $8.8 million. The assets and operating results of the Focus brands are reflected in the Company s consolidated financial statements in accordance with ASC Topic No. 805, *Business Combinations*, commencing from the acquisition date. The consolidated statement of operations for the year ended December 31, 2016 includes $3.6 million of net sales attributable to the Focus brands. The purchase price was allocated based on the Company s preliminary estimate of the fair values of the assets acquired including, inventory ($3.5 million) and customer relationships and trade names ($5.3 million). Customer relationships and trade names are amortized on a straight-line basis over their estimated useful lives of 15 years.

Copco

In October 2016, the Company acquired the Copco® product line from Wilton Industries, Inc., for cash in the amount of $12.3 million. The product line includes thermal and hydration beverageware, tea kettles and kitchen organization products. The assets and operating results of the Copco brands are reflected in the Company s consolidated financial statements in accordance with ASC Topic No. 805, *Business Combinations*, commencing from the acquisition date. The consolidated statement of operations for the year ended December 31, 2016 includes $3.9 million of net sales attributable to the Copco® brands. The purchase price was allocated based on the Company s preliminary estimate of the fair values of the assets acquired including, inventory ($3.9 million) and customer relationships and trade names ($8.4 million). Customer relationships and trade names are amortized on a straight-line basis over their estimated useful lives of 15 and 10 years, respectively.

Kitchen Craft

In January 2014, the Company acquired 100% of the share capital of Thomas Plant (Birmingham) Limited (Kitchen Craft) for cash in the amount of £37.4 million (approximately $61.3 million) and 581,432 shares of common stock of

the Company with an intrinsic value of £5.5 million ($9.0 million). The purchase price also included contingent cash consideration of up to £5.5 million ($9.0 million) which was to be payable in future years if Kitchen Craft achieved certain financial targets. Kitchen Craft is a leading supplier of kitchenware products and accessories in the United Kingdom. The assets, liabilities and operating results of Kitchen Craft are reflected in the Company s consolidated financial statements in accordance with ASC Topic No. 805, *Business Combinations*, commencing from the acquisition date.

In April 2015, the Company entered into a Deed of Variation and Settlement with the sellers of Kitchen Craft to amend the calculation and financial targets of the contingent consideration included in the share purchase agreement, (the Amended Agreement). The maximum undiscounted contingent consideration to be paid remains unchanged at £5.5 million. As a result of the Amended Agreement, in April 2015, a charge of £1.0 million (approximately $1.5 million) was recorded in selling, general and administration expenses. Pursuant to the terms of the Amended Agreement, during the year ended December 31, 2016, the Company paid £2.1 million (approximately $3.2 million) to the sellers of Kitchen Craft. At December 31, 2016, the fair value of the contingent consideration outstanding under the Amended Agreement is £0.6 million (approximately $0.7 million).

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Kitchen Craft was the sponsor of a defined benefit pension plan (the Plan) for which service costs accrual ceased prior to the acquisition. Pursuant to the share purchase agreement, the Company and the sellers agreed to take action to settle the Plan s obligation through the purchase of a group annuity contract, to individual annuity contracts and to terminate the Plan. The Plan was settled and terminated in the fourth quarter of 2015. There was no impact to the Company s consolidated statement of operations for the year ended December 31, 2015 in connection with the 2015 settlement of the Plan.

The Company s net periodic benefit costs for the years ended December 31, 2015 and 2014 are described in Note M.

The year ended December 31, 2014 includes the operations of Kitchen Craft for the period from January 15, 2014 to December 31, 2014. The consolidated statement of operations for the year ended December 31, 2014 includes $67.6 million of net sales and $4.1 million of income from operations attributable to Kitchen Craft.

NOTE C SALE OF ACCOUNTS RECEIVABLE

In order to improve its liquidity during seasonally high working capital periods, in 2016 the Company entered into an uncommitted Receivables Purchase Agreement with HSBC Bank USA, National Association (HSBC), as Purchaser (the Receivables Purchase Agreement). Under the Receivables Purchase Agreement, the Company may offer to sell certain eligible accounts receivable (the Receivables) to HSBC, which may accept such offer, and purchase the offered Receivables. Under the Receivables Purchase Agreement, following each purchase of Receivables, the outstanding aggregate purchased Receivables shall not exceed $25.0 million. HSBC will assume credit risk of the Receivables purchased; provided, however, and the Company will continue to be responsible for all non-credit risk matters. The Company will service the Receivables, and as such servicer, collect and otherwise enforce the Receivables on behalf of HSBC. The term of the agreement is for 364 days and shall automatically be extended for annual successive terms unless terminated. Either party may terminate the agreement at any time upon sixty days prior written notice to the other party. Pursuant to this agreement, the Company sold $44.3 million of Receivables during the year ended December 31, 2016. A charge of $131,000 related to the sale of the Receivables is included in selling, general and administrative expenses in the consolidated statement of operations for the year ended December 31, 2016.

At December 31, 2016, the Company held approximately $3.3 million of restricted cash representing collections the Company received as servicer of the Receivables sold to HSBC. This restricted cash was held in trust at December 31, 2016 and restricted from being pledged by the Company. The restricted cash was subsequently remitted to HSBC in accordance with the terms of the Receivables Purchase Agreement.

NOTE D EQUITY INVESTMENTS

The Company owns approximately 30% of the outstanding capital stock of Grupo Vasconia, S.A.B. (Vasconia) an integrated manufacturer of aluminum products and one of Mexico s largest housewares companies. Shares of Vasconia s capital stock are traded on the Bolsa Mexicana de Valores, the Mexican Stock Exchange. The Quotation Key is VASCONI. The Company accounts for its investment in Vasconia using the equity method of accounting and

records its proportionate share of Vasconia s net income in the Company s statement of operations. Accordingly, the Company has recorded its proportionate share of Vasconia s net income (reduced for amortization expense related to the customer relationships acquired) for the years ended December 31, 2016, 2015 and 2014 in the accompanying consolidated statements of operations. The value of the Company s investment balance has been translated from Mexican Pesos (MXN) to U.S. Dollars (USD) using the spot rate of MXN 20.70 and MXN 17.38 at December 31, 2016 and 2015, respectively. The Company s proportionate share of Vasconia s net income has been translated from MXN to USD using the average exchange rates of MXN 18.02 to 19.85, MXN 14.94 to 16.76 and MXN 12.99 to 13.87, during the years ended December 31, 2016, 2015, and 2014, respectively. The effect of the translation of the

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Company s investment resulted in a decrease of the investment of $3.2 million, $4.9 million and $4.0 million during the years ended December 31, 2016, 2015 and 2014, respectively. These translation effects are recorded in accumulated other comprehensive loss. The Company received cash dividends of $205,000, $226,000 and $230,000, from Vasconia during the years ended December 31, 2016, 2015 and 2014, respectively. Included in prepaid expenses and other current assets at December 31, 2016 and 2015 was $83,000 and $55,000 due from Vasconia. Included within accounts payable and accrued expenses at December 31, 2016 and 2015 was $220,000 and $28,000 due to Vasconia.

Summarized income statement information for the years ended December 31, 2016, 2015, and 2014, as well as summarized balance sheet information as of December 31, 2016 and 2015, for Vasconia in USD and MXN is as follows:

	Year Ended December 31,					
	2016		2015		2014	
	(in thousands)					
Income Statement	USD	MXN	USD	MXN	USD	MXN
Net Sales	$ 149,533	$ 2,795,009	$ 178,832	$ 2,824,399	$ 188,863	$ 2,514,294
Gross Profit	27,205	510,617	33,982	534,285	35,592	474,482
Income from operations	5,611	105,334	10,551	165,507	7,790	103,658
Net Income	3,491	68,230	7,353	117,194	5,328	71,732
Adjustments [1]					1,131	15,679
Net Income as reported by Vasconia [2]	$ 3,491	$ 68,230	$ 7,353	$ 117,194	$ 6,459	$ 87,411

[1] Certain adjustments were identified and not recorded in Vasconia s consolidated financial statements for the year ended December 31, 2013 and were subsequently recorded by Vasconia in the year ended December 31, 2014. The Company recorded its proportionate share of the adjustments, approximately $0.3 million, net of tax, in the correct period in connection with its equity method of accounting for its investment in Vasconia.

[2] Vasconia s consolidated financial statements for the year ended December 31, 2014 were included as Exhibit 99.1 to Amendment 1 to the Company s fiscal year 2014 Form 10-K.

	December 31,	
	2016	2015
	(in thousands)	

Balance Sheet	USD	MXN	USD	MXN
Current assets	$ 81,509	$ 1,687,396	$ 100,482	$ 1,745,922
Non-current assets	83,890	1,736,681	87,118	1,513,724
Current liabilities	31,303	648,028	38,983	677,355
Non-current liabilities	49,408	1,022,842	56,339	978,910

The Company recorded equity in earnings of Vasconia, net of taxes, of $0.6 million, $0.6 million and $0.2 million for the years ended December 31, 2016, December 31, 2015, and 2014, respectively. Equity in earnings in 2016, 2015 and 2014 includes deferred tax expense of $0.5 million, $1.3 million and $1.1 million, respectively, due to the requirement to record tax benefits for foreign currency translation losses through other comprehensive income (loss), with a corresponding adjustment to deferred tax liabilities.

As of December 31, 2016, the fair value (based upon the quoted stock price) of the Company s investment in Vasconia was $29.0 million. The carrying value of the Company s investment in Vasconia was $22.5 million.

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During the year ended December 31, 2016, the Company sold its 40% equity interest in GS Internacional S/A (GSI), a wholesale distributor of branded housewares products in Brazil. The Company initially acquired GSI in December 2011 and accounted for this investment using the equity method of accounting; however, impairment losses in 2014 reduced the investment balance to zero and the Company recorded a total $6.0 million impairment charge, net of tax, in equity in earnings (losses), net of tax during the year ended December 31, 2014. Upon the sale of its equity interest in GSI the Company recognized a net gain of $189,000. This gain is included within equity in earnings (losses), net of tax, and represents the net consideration received of R$2.3 million (approximately $567,000) reduced by currency translation losses of $378,000 recognized upon the sale of the equity interest in GSI.

In February 2012, the Company entered into a joint venture, Grand Venture Holdings Limited (Grand Venture), with Manweal Development Limited (Manweal), a Chinese corporation, to distribute Mikasa® products in China, which included an initial investment of $500,000. The Company and Manweal each own 50% of Grand Venture and have rights and obligations proportionate to their ownership percentages. The Company accounts for its investment in Grand Venture using the equity method of accounting and has recorded its proportionate share of Grand Venture s net loss as equity in earnings (losses) in the Company s consolidated statements of operations. The Company recorded equity in losses of the joint venture of $11,000, $20,000 and $39,000 for the years ended December 31, 2016, 2015 and 2014, respectively. As of December 31, 2016 and 2015, the carrying value of the Company s investment in Grand Venture was $256,000 and $246,000, respectively.

The Company evaluated the disclosure requirements of ASC Topic No. 860, *Transfers and Servicing*, and determined that at December 31, 2016, the Company did not have a controlling voting interest or variable interest in any of its investments and therefore continued accounting for the investments using the equity method of accounting.

NOTE E GOODWILL AND INTANGIBLE ASSETS

The Company s intangible assets, all of which are included in the U.S. Wholesale and International segments, consist of the following (in thousands):

	Year Ended December 31,					
	2016			2015		
	Gross	Accumulated Amortization	Net	Gross	Accumulated Amortization	Net
Goodwill	$ 14,201	$	$ 14,201	$ 18,101	$	$ 18,101
Indefinite-lived intangible assets:						
Trade names	7,616		7,616	7,616		7,616
Finite-lived intangible assets:						
Licenses	15,847	(8,919)	6,928	15,847	(8,462)	7,385

Trade names	31,150		(8,286)	22,864	29,724		(6,818)	22,906
Customer relationships	49,372		(12,188)	37,184	50,823		(10,806)	40,017
Other	1,266		(840)	426	1,202		(634)	568
Total	$ 119,452	$	(30,233)	$ 89,219	$ 123,313	$	(26,720)	$ 96,593

A summary of the activities related to the Company s intangible assets for the years ended December 31, 2016, 2015 and 2014 consists of the following (in thousands):

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	Intangible Assets	Goodwill	Total Intangible Assets and Goodwill
Goodwill and Intangible Assets, December 31, 2013	$ 50,064	$ 5,085	$ 55,149
Acquisition of trade names	12,348		12,348
Acquisition of customer relationships	32,417		32,417
Acquisition of other intangible assets	618		618
Goodwill from Kitchen Craft acquisition		13,016	13,016
Impairment of trade names	(3,384)		(3,384)
Amortization	(6,567)		(6,567)
Goodwill and Intangible Assets, December 31, 2014	85,496	18,101	103,597
Amortization	(7,004)		(7,004)
Goodwill and Intangible Assets, December 31, 2015	78,492	18,101	96,593
Acquisition of trade names	5,159		5,159
Acquisition of customer relationships	8,878		8,878
Acquisition of other intangible assets	50		50
Foreign currency translation adjustment	(11,400)	(3,900)	(15,300)
Amortization	(6,161)		(6,161)
Goodwill and Intangible Assets, December 31, 2016	$ 75,018	$ 14,201	$ 89,219

The weighted-average amortization periods for the Company s finite-lived intangible assets as of December 31, 2016 are as follows:

	Years
Trade names	14
Licenses	33
Customer relationships	13
Other	11

Estimated amortization expense for each of the five succeeding fiscal years is as follows (in thousands):

Year ending December 31,	
2017	$ 6,669
2018	6,669
2019	6,669
2020	6,654
2021	6,176

Amortization expense for the years ended December 31, 2016, 2015 and 2014 was $6.2 million, $7.0 million and $6.6 million, respectively.

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Annual indefinite-lived trade name impairment test

For the Company s 2016 and 2015 annual impairment tests for its indefinite-lived trade names as of October 1, 2016 and 2015, the Company elected to first perform a qualitative assessment to determine if it was more likely than not that the fair values of the Company s indefinite-lived trade names were less than the carrying values. The Company considered events and circumstances that could affect the significant inputs used to determine the fair values of the indefinite-lived trade names. Based on the qualitative assessment, the Company determined it was not more likely than not that the fair values of the Company s indefinite-lived trade names were less than the carrying values as of October 1, 2016 and 2015.

In 2014, the Company performed quantitative impairment test for its indefinite-lived trade names which involved the assessment of the fair market values of the Company s indefinite-lived trade names based on Level 3 unobservable inputs, using a relief from royalty approach, assuming a discount rate of 14.0%-15.5% and an average long term growth rate of 2.5%-3%. The result of the impairment assessment of the Company s indefinite-lived trade names indicated that the carrying values of the Elements® and Melannco® trade names exceeded their fair values as of October 1, 2014. The Company s home décor products category had experienced a decline in sales and profit in recent years. The Company believed the most significant factor resulting in the decline was the reduction in retail space allocated by the Company s customers to the category which had also contributed to pricing pressure. As a result of these factors, the Company recorded an impairment charge of $3.4 million, related to these brands, in its consolidated statement of operations for the year ended December 31, 2014.

Annual goodwill impairment test

The Company bypassed the optional qualitative impairment analysis for its three reporting units with goodwill for its October 1, 2016 impairment test. Accordingly, the first step of the two step goodwill impairment test was performed. Under the first step, the estimated fair value of each of the reporting units was determined using the income approach or a combined income and market approach with equal weighting. The significant assumptions used under the income approach, or discounted cash flow method, are projected net sales, projected earnings before interest, tax, depreciation and amortization (EBITDA), terminal growth rates, and the cost of capital. Projected net sales, projected EBITDA and terminal growth rates were determined to be significant assumptions because they are three primary drivers of the projected cash flows in the discounted cash flow fair value model. Cost of capital was also determined to be a significant assumption as it is the discount rate used to calculate the current fair value of those projected cash flows. The market approach is based on a market multiple (revenue and EBITDA) and requires an estimate of appropriate multiples based on market date. Under the combined income and market approach, the resultant estimated fair value of two of the three reporting units exceeded their carrying value as of October 1, 2016.

For the Creative Tops reporting unit, which carried goodwill of $2.1 million, the market approach was not used as it was concluded that the selected industry market data was not consistent with a business with the future growth expectations of this reporting unit. The reporting unit s fair value, as calculated under the income approach, was approximately 3% less than the carrying value. The decline in fair value was due to the forecasted sales and profits for

the reporting unit falling below expectations relative to the Company s previous projections and the macroeconomic conditions in Europe contributing to a decline in EBITDA. With the assistance of a third party valuation specialist, the Company performed the second step of the impairment test by estimating the fair value of the assets and liabilities to determine the implied fair value of goodwill. The implied fair value of goodwill was determined to be greater than the carrying value and no impairment charge was recorded. Changes in any of the significant assumptions used in the calculation of the fair value of the reporting unit or changes in the assumptions used in the calculation of the fair value of the assets and liabilities of the reporting unit, could lead to a potentially material non-cash impairment charge.

The excess of fair value of the Kitchen Craft reporting unit, which carried goodwill of $9.7 million, was approximately 3% over its carrying value. Macroeconomic conditions in Europe have contributed to a decline in EBITDA. Management s projections used to estimate the cash flows included increasing net sales and operational improvements designed to reduce costs. Changes in any of the significant assumptions used can materially affect the

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expected cash flows, and such impacts can result in the requirement to proceed to the second step of the test and potentially a material non-cash impairment charge could result. The Company is not currently aware of any negative changes in its assumptions that could lead to the fair value of the reporting unit being less than the carrying value.

As of December 31, 2016, the Company assessed the carrying value of goodwill and determined based on qualitative factors, no impairment existed.

NOTE F DEBT

Credit Agreement

In January 2014, the Company entered into the Second Amended and Restated Credit Agreement, which has been amended, with JPMorgan Chase Bank, N.A, as Administrative Agent and Co-Collateral Agent, and HSBC Bank USA, National Association, as Syndication Agent and Co-Collateral Agent (the Credit Agreement). The Credit Agreement, which expires in January 2019, provides for, among other things, a Revolving Credit Facility commitment totaling $175.0 million ($40.0 million of which is available for multi-currency borrowings) and a Term Loan facility.

At December 31, 2016 and 2015, under the Revolving Credit Facility, borrowings outstanding were $86.2 million and $65.6 million, respectively. At December 31, 2016 and 2015, open letters of credit were $2.4 million and $1.4 million, respectively and availability under the Revolving Credit Facility was approximately $76.5 million and $86.2 million, respectively. The borrowing capacity under the Revolving Credit Facility depends, in part, on eligible levels of accounts receivable and inventory, each of which fluctuates based upon the seasonality of the business, and certain trademark values, based upon periodic appraisals. Therefore, the actual borrowing capacity may be less than the $175.0 million commitment.

The Company classifies a portion of the Revolving Credit Facility as a current liability if the Company s intent and ability is to repay the loan from cash flows from operations which are expected to occur within the next 12 months. Repayments and borrowings under the facility can vary significantly from planned levels based on cash flow needs and general economic conditions. The Company expects that it will continue to borrow and repay funds, subject to availability, under the facility based on working capital and other corporate needs.

The Company s payment obligations under the Revolving Credit Facility are unconditionally guaranteed by each of its existing U.S. subsidiaries and will be unconditionally guaranteed by each of its future U.S. subsidiaries. Certain payment obligations under the Revolving Credit Facility are also direct obligations of its foreign subsidiary borrowers designated as such under the Credit Agreement and, subject to limitations on such guaranties, are guaranteed by the foreign subsidiary borrowers, as well as by the Company. The obligations of the Company under the Revolving Credit Facility and any hedging arrangements and cash management services and the guarantees by its domestic subsidiaries in respect of those obligations are secured by substantially all of the assets and stock (but in the case of foreign subsidiaries, limited to 65% of the capital stock in first-tier foreign subsidiaries and not including the stock of subsidiaries of such first-tier foreign subsidiaries) owned by the Company and the U.S. subsidiary guarantors, subject

to certain exceptions. Such security interests consist of a first-priority lien, subject to certain permitted liens, with respect to the assets of the Company and its domestic subsidiaries pledged as collateral in favor of lenders under the Revolving Credit Facility.

As of December 31, 2016 and 2015, $9.5 million and $35.0 million, respectively, was outstanding under the Term Loan and unamortized debt issuance costs were $157,000 and $621,000, respectively. In May 2015 the Credit Agreement was amended to provide for a $10.0 million prepayment of the Term Loan, if such amount was greater than the payment that would have been required pursuant to the agreement s original terms (50% of the Company s excess cash flow for the 2015 fiscal year). In April 2016, the Company made a prepayment of $15.2 million in accordance with the amended terms. In connection therewith, the Company wrote-off debt issuance costs of $0.3 million.

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Interest rates on outstanding borrowings at December 31, 2016 ranged from 2.5% to 5.125%. In addition, the Company pays a commitment fee of 0.375% on the unused portion of the Revolving Credit Facility.

The Credit Agreement provides for customary restrictions and events of default. Restrictions include limitations on additional indebtedness, acquisitions, investments and payment of dividends, among other things. Further, the Credit Agreement provides that at any time any Term Loan is outstanding or at any time no Term Loan is outstanding and availability under the Revolving Credit Facility is less than $17.5 million and continuing until availability of at least $20.0 million is maintained for three consecutive months, the Company is required to maintain a minimum fixed charge coverage ratio of 1.20 to 1.00 for each of four consecutive fiscal quarter periods. The Credit Agreement also provides that when the Term Loan is outstanding, the Company is required to maintain a Senior Leverage Ratio within defined parameters not to exceed 3.75 to 1.00 for each fiscal quarter ending thereafter. For any fiscal quarter of the Company ending on September 30th, the maximum Senior Leverage Ratio is increased by an additional 0.25:1.00 in excess of the applicable level otherwise provided.

Pursuant to the Credit Agreement, as of December 31, 2016 the maximum additional permitted indebtedness other than certain subordinated indebtedness was $78.9 million. The Company was in compliance with the financial covenants of the Credit Agreement at December 31, 2016.

In August 2016, the Company amended the Credit Agreement to, among other things, allow the sale of certain accounts receivable by the Company to other financial institutions (subject to the approval of the Credit Agreement s administrative agent) and revise the definition of EBITDA to provide that non-recurring charges shall not exceed $5.0 million during the term of the Credit Agreement (the previous limit was $2.0 million).

Other Credit Agreements

A subsidiary of the Company has a credit facility (HSBC Facility or Short term loan) with HSBC Bank (China) Company Limited, Shanghai Branch (HSBC) for up to RMB 18.0 million ($2.6 million). The HSBC Facility is subject to annual renewal and may be used to fund general working capital needs of the Company s subsidiary which is a trading company in the People s Republic of China. Borrowings under the HSBC Facility are guaranteed by the Company and are granted at the sole discretion of HSBC. At December 31, 2016 and 2015, RMB 0.8 million ($113,000) and RMB 1.6 million ($252,000), respectively, was outstanding under the HSBC Facility. Outstanding borrowings at December 31, 2016 carried an interest rate of 5.0%.

NOTE G DERIVATIVES

The Company is a party to interest rate swap agreements with an aggregate notional amount of $14.0 million to manage interest rate exposure in connection with its variable interest rate borrowings. The hedge periods of these agreements commenced in March 2013 and expire in June 2018 and the notional amounts amortize over these periods. The interest rate swap agreements were designated as cash flow hedges under ASC Topic No. 815. The effective portion of the fair value gain or loss on these agreements is recorded as a component of accumulated other

comprehensive loss.

The Company has also entered into foreign exchange contracts, primarily to offset the earnings impact related to fluctuations in foreign currency exchange rates associated with inventory purchases denominated in foreign currencies. The aggregate gross notional amount of foreign exchange contracts at December 31, 2016 was $38.3 million. These foreign exchange contracts have not been designated as hedges as required in order to apply hedge accounting. The changes in the fair value of these contracts are recorded in earnings immediately.

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The fair values of the Company s derivative financial instruments included in the consolidated balance sheets are presented as follows (in thousands):

Derivatives designated as hedging instruments	Balance Sheet Location	December 31, 2016	2015
Interest rate swaps	Accrued expenses	$ 4	$ 10
	Deferred rent & other long-term liabilities	3	25

Derivatives not designated as hedging instruments	Balance Sheet Location	December 31, 2016	2015
Foreign exchange contracts	Prepaid expenses and other current assets	$ 924	$ 261

The fair value of the derivatives have been obtained from the counterparties to the agreements and were based on Level 2 observable inputs using proprietary models and estimates about relevant future market conditions.

The amounts of the gains and losses related to the Company s derivative financial instruments designated as hedging instruments are recognized in other comprehensive (loss) income as follows (in thousands):

Derivatives designated as hedging instruments	Year ended December 31, 2016	2015	2014
Interest rate swaps	$ 17	$ (2)	$ 13

No amounts recorded in accumulated other comprehensive loss are expected to be reclassified to interest expense in the next twelve months.

The amounts of the gains and losses related to the Company s derivative financial instruments not designated as hedging instruments are recognized in earnings as follows (in thousands):

Derivatives not designated as hedging	Location of	Year Ended December 31,

instruments	Gain or (Loss)	2016	2015	2014
Foreign exchange contracts	Selling, general and administrative expense	$ 2,182	$ 272	$ 694

NOTE H CAPITAL STOCK

Long-term incentive plan

The Company s Amended and Restated 2000 Long-Term Incentive Plan (the Plan) provides for the granting of awards of up to 4,850,000 shares of common stock. These shares of the Company s common stock are available for grants to directors, officers, employees, consultants and service providers and affiliates in the form of stock options or other equity-based awards. The Plan authorizes the Board of Directors of the Company, or a duly appointed committee thereof, to issue incentive stock options, non-qualified options, restricted stock, performance based awards

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and other stock-based awards. Options that have been granted under the Plan expire over a range of five to ten years from the date of grant and vest over a range of up to five years from the date of grant. Shares of restricted stock that have been granted under the Plan vest over a range of up to four years from the date of grant. Performance based awards that have been granted under the Plan vest after three years based upon the attainment of specified performance goals. As of December 31, 2016, there were 414,352 shares available for the grant of awards.

Cash dividends

Dividends were declared in 2016 and 2015 as follows:

Dividend per share	Date declared	Date of record	Payment date
$0.0375	March 4, 2015	May 1, 2015	May 15, 2015
$0.0375	June 10, 2015	July 31, 2015	August 14, 2015
$0.0425	August 4, 2015	October 30, 2015	November 13, 2015
$0.0425	November 3, 2015	February 1, 2016	February 15, 2016
$0.0425	March 3, 2016	May 2, 2016	May 16, 2016
$0.0425	June 9, 2016	August 1, 2016	August 15, 2016
$0.0425	August 4, 2016	November 1, 2016	November 15, 2016
$0.0425	November 3, 2016	February 1, 2017	February 15, 2017

On March 8, 2017, the Board of Directors declared a quarterly dividend of $0.0425 per share payable on May 15, 2017 to shareholders of record on May 1, 2017.

Stock repurchase program

On April 30, 2013, Lifetime s Board of Directors authorized the repurchase of up to $10.0 million of the Company s common stock. The repurchase authorization permits the Company to effect repurchases from time to time through open market purchases and privately negotiated transactions. No shares were repurchased during the years ended December 31, 2016, 2015 and 2014.

Preferred stock

The Company is authorized to issue 100 shares of Series A Preferred Stock and 2,000,000 shares of Series B Preferred Stock, none of which has been issued or is outstanding at December 31, 2016.

Stock options

A summary of the Company s stock option activity and related information for the three years ended December 31, 2016, is as follows:

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	Options	Weighted-average exercise price	Weighted-average remaining contractual life (years)	Aggregate intrinsic value
Options outstanding at December 31, 2013	2,371,650	$ 12.75		
Grants	394,400	18.83		
Exercises	(365,223)	8.63		
Cancellations	(32,200)	12.23		
Expirations	(42,000)	26.61		
Options outstanding at December 31, 2014	2,326,627	14.19		
Grants	89,600	13.99		
Exercises	(110,375)	8.84		
Cancellations	(37,750)	15.57		
Expirations	(25,900)	26.60		
Options outstanding at December 31, 2015	2,242,202	14.28		
Grants	66,850	15.44		
Exercises	(272,325)	9.01		
Cancellations	(30,750)	15.39		
Expirations	(230,577)	27.16		
Options outstanding at December 31, 2016	1,775,400	13.44	4.7	8,305,300
Options exercisable at December 31, 2016	1,469,967	$ 12.85	4.2	$ 7,667,500

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value that would have been received by the option holders had all option holders exercised their in-the-money stock options on December 31, 2016. The intrinsic value is calculated for each in-the-money stock option as the difference between the closing price of the Company s common stock on December 31, 2016 and the exercise price.

The total intrinsic values of those stock options that were exercised in the years ended December 31, 2016, 2015 and 2014 were $1,848,000, $639,000 and $3,103,000, respectively. The intrinsic value of a stock option that is exercised is calculated at the date of exercise.

Total unrecognized stock option compensation expense at December 31, 2016, before the effect of income taxes, was $1.5 million and is expected to be recognized over a weighted-average period of 1.8 years.

The Company values stock options using the Black-Scholes option valuation model. The Black-Scholes option valuation model, as well as other available models, was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. The Black-Scholes option valuation model requires the input of highly subjective assumptions including the expected stock price volatility and risk-free interest rate. Because the Company s stock options have characteristics significantly different from those of traded options, changes in the subjective input assumptions can materially affect the fair value estimates of the Company s stock options. The weighted-average per share grant date fair value of stock options granted during the years ended December 31, 2016, 2015, and 2014 was $5.43, $4.68 and $9.73, respectively.

The fair values for these stock options were estimated at the dates of grant using the following weighted-average assumptions:

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	2016	2015	2014
Historical volatility	39%	39%	58%
Expected term (years)	6.0	5.2	6.0
Risk-free interest rate	1.37%	1.67%	1.95%
Expected dividend yield	1.10%	1.18%	0.77%

Restricted Stock

A summary of the Company s restricted stock activity and related information for the three years ended December 31, 2016 is as follows:

	Restricted Shares	Weighted-average grant date fair value
Non-vested restricted shares, December 31, 2013	22,459	$ 13.26
Grants	26,511	15.86
Vested	(22,459)	13.26
Non-vested restricted shares, December 31, 2014	26,511	15.86
Grants	100,073	14.78
Vested	(24,649)	15.97
Cancellations	(500)	14.84
Non-vested restricted shares, December 31, 2015	101,435	14.77
Grants	109,170	15.64
Vested	(46,306)	14.79
Cancellations	(2,475)	14.93
Non-vested restricted shares, December 31, 2016	161,824	$ 15.35
Total unrecognized compensation expense remaining	$ 1,837,700	
Weighted-average years expected to be recognized over	2.6	

The total fair value of restricted stock that vested during the year ended December 31, 2016 was $712,000.

Performance shares

Each performance award represents the right to receive up to 150% of the target number of shares of common stock. The number of shares of common stock earned will be determined based on the attainment of specified performance goals at the end of the performance period, as determined by the Compensation Committee. The shares are subject to the terms and conditions of the Plan.

A summary of the Company s performance-based award activity and related information for the two years ended December 31, 2016 is as follows:

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	Performance-based awards [1]	Weighted-average grant date fair value
Non-vested performance-based awards, January 1, 2015		$
Grants	66,650	14.84
Cancellations	(500)	14.84
Non-vested performance-based awards, December 31, 2015	66,150	14.84
Grants	82,000	15.69
Cancellations	(2,188)	14.94
Non-vested performance-based awards, December 31, 2016	145,962	$ 15.32
Total unrecognized compensation expense remaining	$ 1,313,200	
Weighted-average years expected to be recognized over	1.6	

(1) Represents the target number of shares to be issued for each performance-based award.

The Company recognized total stock compensation expense of $2.9 million for the year ended December 31, 2016, of which $1.4 million represents stock option compensation expense, $1.5 million represents restricted stock, including restricted stock granted to directors and performance based compensation expense, and $32,000 represents stock awards. The Company recognized total stock compensation expense of $5.3 million for the year ended December 31, 2015, of which $2.2 million represents stock option compensation expense, $0.8 million represents restricted stock including restricted stock granted to directors and performance based compensation expense, and $2.2 million represents stock awards. For the year ended December 31, 2014 the Company recognized total stock compensation expense of $4.5 million, of which $2.5 million represents stock option compensation expense, $0.3 million represents restricted stock compensation expense and $1.7 million represents stock awards.

NOTE I INCOME PER COMMON SHARE

Basic income per common share has been computed by dividing net income by the weighted-average number of shares of the Company s common stock outstanding. Diluted income per common share adjusts net income and basic income per common share for the effect of all potentially dilutive shares of the Company s common stock. The

calculations of basic and diluted income per common share for the years ended December 31, 2016, 2015 and 2014, are as follows:

	2016	2015	2014
	(in thousands - except per share amounts)		
Net income Basic and Diluted	$ 15,720	$ 12,278	$ 1,544
Weighted-average shares outstanding Basic	14,174	13,850	13,519
Effect of dilutive securities:			
Stock options and restricted stock	375	416	455
Weighted-average shares outstanding Diluted	14,549	14,266	13,974
Basic income per common share	$ 1.11	$ 0.89	$ 0.11
Diluted income per common share	$ 1.08	$ 0.86	$ 0.11

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The computations of diluted income per common share for the years ended December 31, 2016, 2015 and 2014 excludes options to purchase 1,268,240, 1,467,857 and 2,004,836 shares of the Company s common stock, respectively. The computation of diluted income per common share for the year ended December 31, 2016 excludes 66,873 restricted shares. These shares were excluded due to their antidilutive effect.

NOTE J INCOME TAXES

The components of income before income taxes, equity in earnings and extraordinary item are as follows:

	Year Ended December 31,		
	2016	2015	2014
	(in thousands)		
Domestic	$ 22,114	$ 22,096	$ 10,251
Foreign	(112)	(3,765)	3,611
Total income before income taxes and equity in earnings	$ 22,002	$ 18,331	$ 13,862

The provision for income taxes (before equity in earnings) consists of:

	Year Ended December 31,		
	2016	2015	2014
	(in thousands)		
Current:			
Federal	$ 8,000	$ 5,584	$ 4,709
State and local	498	1,879	1,284
Foreign	483	604	1,691
Deferred	(1,951)	(1,440)	(1,859)
Income tax provision	$ 7,030	$ 6,627	$ 5,825

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company s deferred income tax assets are as follows:

	December 31,	
	2016	**2015**
	(in thousands)	
Deferred income tax assets:		
Deferred rent expense	$ 3,706	$ 4,028
Stock options	4,593	4,179
Inventory	1,190	1,298
Operating loss carry-forward	2,568	2,213
Accounts receivable allowances	463	217
Accrued compensation	944	867
Other	2,784	2,820
Total deferred income tax assets	$ 16,248	$ 15,622

Significant components of the Company s net deferred income tax asset (liability) are as follows:

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	December 31,	
	2016	**2015**
	(in thousands)	
Deferred income tax liabilities:		
Depreciation and amortization	$ (1,268)	$ (3,121)
Intangibles	(9,815)	(12,380)
Equity in earnings	24	(154)
Total deferred income tax liabilities	(11,059)	(15,655)
Net deferred income tax asset (liability)	5,189	(33)
Valuation allowance	(2,396)	(2,077)
Net deferred income tax asset (liability)	$ 2,793	$ (2,110)

The Company has generated various state net operating loss carryforwards of which, $13.1 million remained at December 31, 2016 that begin to expire in 2026. The Company has net operating losses in foreign jurisdictions of $5.8 million at December 31, 2016 that begin to expire in 2020. The reduction in the deferred tax liabilities is primarily due to the enactment of lower corporate income tax rates in the United Kingdom, from 20% in 2016 to 17% in 2020. The valuation allowance which remained as of December 31, 2016 relates to certain state and foreign net operating losses.

The provision for income taxes (before equity in earnings) differs from the amounts computed by applying the applicable federal statutory rates as follows:

	Year Ended December 31,		
	2016	**2015**	**2014**
Provision for federal income taxes at the statutory rate	35.0%	35.0%	35.0%
Increases (decreases):			
State and local income taxes, net of Federal income tax benefit	3.6	5.3	4.9
Foreign rate differences	(7.9)	(8.6)	(2.7)
Non-deductible expenses	3.4	5.5	6.4
Other	(2.1)	(1.0)	(1.6)
Provision for income taxes	32.0%	36.2%	42.0%

The estimated values of the Company s gross uncertain tax positions at December 31, 2016, 2015 and 2014 are liabilities of $109,000, $157,000 and $572,000, respectively, and consist of the following:

	Year Ended December 31,		
	2016	**2015**	**2014**
	(in thousands)		
Balance at January 1	$ (157)	$ (572)	$ (351)
Additions based on tax positions related to the current year		(15)	
Additions for tax positions of prior years			(221)
Settlements	48	430	
Balance at December 31	$ (109)	$ (157)	$ (572)

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The Company had approximately $29,000 and $42,000, net of federal and state tax benefit, accrued at December 31, 2016 and 2015, respectively, for the payment of interest. The Company s policy for recording interest and penalties is to record such items as a component of the provision for income taxes.

If the Company s tax positions are ultimately sustained, the Company s liability, including interest, would be reduced by $122,000 all of which would impact the Company s tax provision. On a quarterly basis, the Company evaluates its tax positions and revises its estimates accordingly. The Company believes that it is reasonably possible that $54,000 of its tax positions will be resolved within the next twelve months.

The Company is no longer subject to U.S. Federal income tax examinations for the years prior to 2014. The Company has identified the following jurisdictions as major tax jurisdictions: U.S. Federal, California, Massachusetts, Illinois, New York, New Jersey and the United Kingdom. At December 31, 2016, the periods subject to examination by the Company s major state jurisdictions are the years ended 2012 through 2015.

NOTE K BUSINESS SEGMENTS

Segment information

The Company has three reportable segments, U.S. Wholesale, International and Retail Direct. The U.S. Wholesale segment includes the Company s primary domestic business that designs, markets and distributes its products to retailers and distributors. The International Segment consists of certain business operations conducted outside the U.S. The Retail Direct segment is that in which the Company markets and sells a limited selection of its products to consumers through its Pfaltzgraff, Mikasa, Built NY, Fred & Friends and Lifetime Sterling websites.

The Company has segmented its operations to reflect the manner in which management reviews and evaluates the results of its operations. While the three segments distribute similar products, the segments have been distinct due to the different methods the Company uses to sell, market and distribute the products. Management evaluates the performance of the U.S. Wholesale, International and Retail Direct segments based on net sales and income (loss) from operations. Such measures give recognition to specifically identifiable operating costs such as cost of sales, distribution expenses and selling, general and administrative expenses. Certain general and administrative expenses, such as senior executive salaries and benefits, stock compensation, director fees and accounting, legal and consulting fees, are not allocated to the specific segments and are reflected as unallocated corporate expenses.

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	Year Ended December 31,		
	2016	**2015**	**2014**
		(in thousands)	
Net sales:			
U.S. Wholesale	$ 470,981	$ 458,593	$ 441,293
International	101,070	108,000	125,230
Retail Direct	20,568	21,077	19,487
Total net sales	$ 592,619	$ 587,670	$ 586,010
Income from operations:			
U.S. Wholesale[1]	$ 39,745	$ 41,343	$ 34,874
International [2]	3,052	(1,600)	3,759
Retail Direct	770	(596)	(1,034)
Unallocated corporate expenses	(16,490)	(14,916)	(16,215)
Total income from operations	$ 27,077	$ 24,231	$ 21,384
Depreciation and amortization:			
U.S. Wholesale[3]	$ 10,095	$ 8,784	$ 8,618
International	3,917	5,272	5,379
Retail Direct	136	147	203
Total depreciation and amortization	$ 14,148	$ 14,203	$ 14,200

(1) In 2016 and 2015, income from operations for the U.S. Wholesale segment includes $2.4 million and $0.4 million, respectively, of restructuring expenses related to the U.S. Wholesale restructuring plan as described in Note A. The 2016 period also includes a $1.2 million charge to correct prior years depreciation of certain assets within the U.S. Wholesale segment. In 2014, income from operations for the U.S. Wholesale segment included a $3.4 million of intangible asset impairment charge and $4.2 million related to the reduction in certain contingent consideration accruals.

(2) In 2015, income from operations for the International segment includes a $1.0 million net charge related to the change in certain contingent consideration accruals.

(3) The 2016 period includes a $1.2 million charge to correct prior years depreciation of certain assets within the U.S. Wholesale segment.

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	Year Ended December 31,		
	2016	**2015**	**2014**
	(in thousands)		
Assets:			
U.S. Wholesale	$ 287,313	$ 269,143	$ 287,744
International	95,698	115,128	128,055
Retail Direct	501	443	535
Unallocated/ corporate/ other	16,342	13,617	5,068
Total assets	$ 399,854	$ 398,331	$ 421,402
Capital expenditures:			
U.S. Wholesale	$ 2,767	$ 4,087	$ 5,431
International	424	1,004	650
Retail Direct	189	75	90
Total capital expenditures	$ 3,380	$ 5,166	$ 6,171

	Year Ended December 31,		
	2016	**2015**	**2014**
	(in thousands)		
Goodwill:			
U.S. Wholesale			
Beginning balance	$ 2,412	$ 2,412	$ 2,412
Acquisition activity			
Ending balance	2,412	2,412	2,412
International			
Beginning balance	15,689	15,689	2,673
Acquisition activity			13,016
Foreign currency translation adjustment	(3,900)		
Ending balance	11,789	15,689	15,689
Total goodwill [1]	$ 14,201	$ 18,101	$ 18,101

(1) No goodwill is allocated to the Company s Retail Direct reportable segment.

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Geographical information

The following table sets forth net sales and long-lived assets by the major geographic locations:

	Year ended December 31,		
	2016	**2015**	**2014**
		(in thousands)	
Net sales:			
United States	$ 472,962	$ 462,234	$ 436,049
United Kingdom	74,991	81,347	93,432
Rest of World	44,666	44,089	56,529
Total	$ 592,619	$ 587,670	$ 586,010

	December 31,	
	2016	**2015**
	(in thousands)	
Long-lived assets, excluding intangible assets, at period-end:		
United States	$ 43,431	$ 49,369
United Kingdom	1,186	1,550
Rest of World	1,112	953
Total	$ 45,729	$ 51,872

Product category information net sales

In 2016, in connection with the Company s U.S. Wholesale restructuring plan the Company realigned its product categories to best achieve the Company s strategic plan and implementation of cost reduction initiatives. The revenue source categories disclosed below for the U.S. Wholesale operating segment reflect this realignment. Product categories in 2015 and 2014 have been reclassified to conform to current year presentation for comparative purposes. The following table sets forth net sales by major product categories included within the Company s U.S. Wholesale operating segment:

	Year Ended December 31,		
	2016	2015	2014
	(in thousands)		
Category:			
Kitchenware	$ 286,815	$ 295,592	$ 293,904
Tableware	135,901	125,445	117,546
Home Solutions	48,265	37,556	29,843
Total	$ 470,981	$ 458,593	$ 441,293

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The following table sets forth net sales by major product categories included within the Company s International operating segment:

	Year Ended December 31,		
	2016	**2015**	**2014**
		(in thousands)	
Category:			
Kitchenware	$ 59,742	$ 61,291	$ 67,604
Tableware	41,328	46,709	57,626
Total	$ 101,070	$ 108,000	$ 125,230

NOTE L COMMITMENTS AND CONTINGENCIES

Operating leases

The Company has lease agreements for its corporate headquarters, distribution centers, showrooms and sales offices that expire through 2029. These leases generally provide for, among other things, annual base rent escalations and additional rent for real estate taxes and other costs.

Future minimum payments under non-cancelable operating leases are as follows (in thousands):

Year Ending December 31,	
2017	$ 17,279
2018	13,478
2019	11,254
2020	10,145
2021	9,771
Thereafter	61,236
Total	$ 123,163

Rent and related expenses under operating leases were $16.6 million, $17.4 million and $15.8 million for the years ended December 31, 2016, 2015 and 2014, respectively. The Company received $108,000 in sublease rental income in 2016. No such sublease rental income was received in 2015 or 2014.

The Company leases one property from the trustees of an active retirement benefit plan in which former and current employees of the Company participate. Total lease payments made to this related party in 2016 was $434,000. The lease agreement expires in 2020.

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Royalties

The Company has license agreements that require the payment of royalties on sales of licensed products which expire through 2023. Future minimum royalties payable under these agreements are as follows (in thousands):

Year ending December 31,	
2017	$ 6,199
2018	5,939
2019	248
2020	218
2021	222
Thereafter	382
Total	$ 13,208

Legal proceedings

Wallace Silversmiths de Puerto Rico, Ltd. (WSPR), a wholly-owned subsidiary of the Company, operates a manufacturing facility in San Germán, Puerto Rico that is leased from the Puerto Rico Industrial Development Company (PRIDCO). In March 2008, the United States Environmental Protection Agency (the EPA) announced that the San Germán Ground Water Contamination site in Puerto Rico (the Site) had been added to the Superfund National Priorities List due to contamination present in the local drinking water supply.

In May 2008, WSPR received from the EPA a Notice of Potential Liability and Request for Information Pursuant to 42 U.S.C. Sections 9607(a) and 9604(e) of the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA). In July 2011, WSPR received a letter from the EPA requesting access to the property that it leases from PRIDCO to conduct an environmental investigation, and the Company granted such access. In February 2013, the EPA requested access to conduct a further environmental investigation at the property. PRIDCO agreed to such access and the Company consented. EPA conducted a further investigation during 2013 and, in April 2015, notified the Company and PRIDCO that the results from vapor intrusion sampling may warrant implementation of measures to mitigate potential exposure to sub-slab soil gas. The Company reviewed the information provided by the EPA and requested that PRIDCO, as the property owner, find and implement a solution acceptable to the EPA. While WSPR did not cause the sub-surface condition that resulted in the potential for vapor intrusion, in order to protect the health of its employees and continue its business operations, it has nevertheless implemented corrective action measures to prevent vapor intrusion such as sealing floors of the building and conducting periodic air monitoring to address potential exposure. On August 13, 2015, the EPA released its remedial investigation and feasibility study (RI/FS) for the Site. On December 11, 2015, the EPA issued the Record of Decision (ROD) for OU-1, electing to implement its preferred remedy which consists of soil vapor extraction and dual-phase extraction/*in-situ* treatment. This selected

remedy includes soil vapor extraction (SVE) to address soil (vadose zone) source areas at the Site, impermeable cover as necessary for the implementation of SVE, dual phase extraction in the shallow saprolite zone, and *in-situ* treatment as needed to address residual sources. The EPA s estimated capital cost for its selected remedy is $7.3 million. The EPA also designated a second operable unit under which the EPA will conduct further investigations to determine the nature and extent of groundwater contamination, as well as a determination by the EPA on the necessity of any further response actions to address groundwater contamination. In February 2017, the EPA indicated that it plans to expand its field investigation for the RI/FS for the second operable unit to further determine the nature and extent of the groundwater contamination at and from the Site and to determine the nature of the remedial action needed to address the contamination. The EPA has requested access to the property occupied by WSPR to install monitoring wells and to undertake groundwater sampling as part of this expanded investigation. WSPR has consented to EPA s access request, provided that the EPA receives PRIDCO s consent, as the property

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owner. WSPR never used the primary contaminant of concern and did not take up its tenancy at the Site until after the EPA had discovered the contamination in the local water supply. The EPA has also issued notices of potential liability to a number of other entities affiliated with the Site, which used the contaminants of concern.

Accordingly, based on the above uncertainties and variables, it is not possible at this time for the Company to estimate its share of liability, if any, related to this matter. However, in the event of one or more adverse determinations related to this matter, it is possible that the ultimate liability resulting from this matter and the impact on the Company s results of operations could be material.

The Company is, from time to time, involved in other legal proceedings. The Company believes that other current litigation is routine in nature and incidental to the conduct of the Company s business and that none of this litigation, individually or collectively, would have a material adverse effect on the Company s consolidated financial position, results of operations or cash flows.

NOTE M RETIREMENT PLANS

401(k) plan

The Company maintains a defined contribution retirement plan for eligible employees under Section 401(k) of the Internal Revenue Code. Participants can make voluntary contributions up to the Internal Revenue Service limit of $18,000 ($24,000 for employees 50 years or over) for 2016. Effective January 1, 2009, the Company suspended its matching contribution as an expense savings measure. The Company s United Kingdom-based subsidiaries also maintain defined contribution pension plans.

Retirement benefit obligations

The Company assumed retirement benefit obligations, which are paid to certain former executives of a business acquired in 2006. These obligations under the agreements with these former executives are unfunded and amounted to $6.9 million at December 31, 2016 and $6.5 million at December 31, 2015.

The discount rate used to calculate the retirement benefit obligations was 3.76% at December 31, 2016 and 3.96% at December 31, 2015. The retirement benefit obligations are included in accrued expenses and deferred rent and other long-term liabilities.

The Company expects to recognize $104,000 of actuarial losses included in accumulated other comprehensive loss in net periodic benefit cost in 2017.

Expected benefit payments for each of the next five fiscal years and in the aggregate for the five fiscal years thereafter are as follows (in thousands):

Year ending December 31,	
2017	$ 312
2018	410
2019	397
2020	383
2021	381
2022 through 2026	1,991

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Kitchen Craft pension plan

Kitchen Craft was the sponsor of a defined benefit pension plan (the Plan) for which service costs accrual ceased prior to its acquisition in January 2014. In October 2014, the Plan trustees secured, in full, all benefits payable or contingently payable under the Plan (subject to adjustment as determined by the UK pension authority in connection with its approval of the Plan s termination) through the purchase of a group annuity contract from a major UK-based insurance company. The share purchase agreement, pursuant to which the Company acquired Kitchen Craft, provides that any additional contributions required in connection with the settlement and termination of the Plan shall be offset by future amounts owed to the sellers or, if those amounts are insufficient, reimbursed to the Company by the sellers. Accordingly, there was no impact to the Company s statement of operations in the years ended December 31, 2016 and 2015. The settlement and termination of the Plan occurred in 2015.

The following table summarizes the changes in the projected benefit obligations and plan assets for the year ended December 31, 2015:

		Year Ended December 31, 2015 (in thousands)
Change in projected benefit obligations		
Projected benefit obligations, beginning of year	$	13,796
Interest cost		
Actuarial (gain) loss		(2,492)
Benefits paid		(58)
Annuity purchase		(11,008)
Currency adjustment		(238)
Projected benefit obligations, end of year	$	
Change in plan assets		
Fair value of plan assets, beginning of year	$	15,533
Actual return on plan assets		(1,903)
Employer (refund) contributions		(2,295)
Benefits paid		(58)
Annuity purchase		(11,008)
Currency adjustment		(269)
Fair value of plan assets, end of year	$	

Net Plan funding, end of year	$

No periodic pension costs were incurred during the years ended December 31, 2016 and 2015. The following table summarizes the components of net period pension costs for the year ended December 31, 2014 (in thousands).

Components of net periodic pension cost	
Expected return on plan assets	$ (390)
Interest cost on projected benefit obligations	364
Net periodic pension cost	$ (26)

The accumulated benefit obligations at December 31, 2016 and 2015 were $0. The amount in accumulated other comprehensive income at December 31, 2014 was $623,000.

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LIFETIME BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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NOTE N OTHER

Inventory

The components of inventory are as follows:

	December 31,	
	2016	**2015**
	(in thousands)	
Finished goods	$ 132,564	$ 133,618
Work in process	1,521	1,754
Raw materials	1,127	1,518
Total	$ 135,212	$ 136,890

Property and equipment

Property and equipment consist of:

	December 31,	
	2016	**2015**
	(in thousands)	
Machinery, furniture and equipment	$ 89,545	$ 88,914
Leasehold improvements	30,019	28,989
Building and improvements	1,622	1,604
Construction in progress	2,639	1,543
Land	100	100
	123,925	121,150
Less: accumulated depreciation and amortization	(102,794)	(96,273)
Total	$ 21,131	$ 24,877

Depreciation and amortization expense of property and equipment for the years ended December 31, 2016, 2015 and 2014 was $8.0 million, $7.2 million and $7.7 million, respectively**.** In 2016, the Company identified and corrected an error in the accumulated depreciation balance relating to certain leasehold improvements at one of its U.S.

warehouses. Accordingly, distribution expense for the year ended December 31, 2016 includes $1.2 million of additional depreciation expense to properly reflect the accumulated depreciation balance of these assets as of December 31, 2016.

Included in machinery, furniture and equipment at each of December 31, 2016 and 2015 is $2.2 million and $2.3 million, respectively, related to assets recorded under capital leases. Included in accumulated depreciation and amortization at December 31, 2016 and 2015 is $2.0 million and $2.1 million, respectively, related to assets recorded under capital leases.

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Accrued expenses

Accrued expenses consist of:

	December 31,	
	2016	**2015**
	(in thousands)	
Customer allowances and rebates	$ 10,787	$ 10,474
Compensation and benefits	13,616	10,762
Interest	185	241
Vendor invoices	5,415	4,424
Royalties	2,095	2,330
Commissions	947	989
Freight	1,684	1,360
Professional fees	1,464	860
VAT	648	1,312
Contingent consideration related to acquisitions	738	3,193
HSBC collection receipts [1]	3,335	
Other	4,298	4,209
Total	$ 45,212	$ 40,154

(1) Collections received on behalf of HSBC in connection with the Receivable Purchase Agreement.

Deferred rent & other long-term liabilities

Deferred rent & other long-term liabilities consist of:

	December 31,	
	2016	**2015**
	(in thousands)	
Deferred rent liability	$ 12,213	$ 10,450
Retirement benefit obligations	6,629	6,349
Contingent consideration related to acquisitions		892
Compensation		719

Capital lease obligations	128	121
Derivative liability	3	25
Total	$ 18,973	$ 18,556

LIFETIME BRANDS, INC.

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Supplemental cash flow information

	Year Ended December 31,		
	2016	2015	2014
		(in thousands)	
Supplemental disclosure of cash flow information:			
Cash paid for interest	$ 4,171	$ 4,909	$ 5,035
Cash paid for taxes	6,384	8,963	4,912
Non-cash investing activities:			
Translation adjustment	$ (23,061)	$ (5,281)	$ (4,736)

Components of accumulated other comprehensive loss, net

	Year Ended December 31,		
	2016	2015	2014
		(in thousands)	
Accumulated translation adjustment:			
Balance at beginning of year	$ (12,961)	$ (7,680)	$ (2,944)
Translation adjustment during period	(23,061)	(5,281)	(4,736)
Amounts reclassified from accumulated other comprehensive loss: [1]			
Currency translation adjustment	378		
Balance at end of year	$ (35,644)	$ (12,961)	$ (7,680)
Accumulated effect of retirement benefit obligations:			
Balance at beginning of year	$ (1,204)	$ (2,224)	$ (745)
Net gain (loss) arising from retirement benefit obligations, net of tax	(202)	941	(1,507)
Amounts reclassified from accumulated other comprehensive loss:			
Amortization of loss, net of tax[2]	54	79	28
Balance at end of year	$ (1,352)	$ (1,204)	$ (2,224)

Accumulated deferred gains (losses) on cash flow hedges:						
Balance at beginning of year	$	(20)	$	(18)	$	(31)
Derivative fair value adjustment, net of tax		17		(2)		13
Balance at end of year [3]	$	(3)	$	(20)	$	(18)

(1) Amount is recorded in equity in earnings (losses) on the consolidated statements of operations.
(2) Amount is recorded in selling, general and administrative expenses on the consolidated statements of operations.
(3) No amounts were reclassified out of accumulated other comprehensive loss. Amounts reclassified would be recorded in interest expense on the consolidated statements of operations.

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Item 15(a)

LIFETIME BRANDS, INC.

SCHEDULE II - VALUATION AND QUALIFYING ACCOUNTS

(in thousands)

COL. A	COL. B	COL. C Additions		COL. D	COL. E
Description	Balance at beginning of period	Due to acquisitions	Charged to costs and expenses	Deductions	Balance at end of period
Year ended December 31, 2016					
Deducted from asset accounts:					
Allowance for doubtful accounts	$ 697	$	$ 127	$ (176)(a)	$ 648
Reserve for sales returns and allowances	4,603		5,110(c)	(4,636)(b)	5,077
	$ 5,300	$	$ 5,237	$ (4,812)	$ 5,725
Year ended December 31, 2015					
Deducted from asset accounts:					
Allowance for doubtful accounts	$ 815	$	$ 226	$ (344)(a)	$ 697
Reserve for sales returns and allowances	5,848		6,504(c)	(7,749)(b)	4,603
	$ 6,663	$	$ 6,730	$ (8,093)	$ 5,300
Year ended December 31, 2014					
Deducted from asset accounts:					
Allowance for doubtful accounts	$ 473	$ 119	$ 401	$ (178)(a)	$ 815
Reserve for sales returns and allowances	4,736	350	10,996(c)	(10,234)(b)	5,848
	$ 5,209	$ 469	$ 11,397	$ (10,412)	$ 6,663

(a) Uncollectible accounts written off, net of recoveries.
(b) Allowances granted.
(c) Charged to net sales.