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BALDWIN TECHNOLOGY CO INC  
Form 10-Q  
February 20, 2001

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Form 10-Q

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C.

[Mark one]

Quarterly Report Under Section 13 or 15(d) of the Securities Exchange Act of 1934

For quarter ended December 31, 2000

OR

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-9334

BALDWIN TECHNOLOGY COMPANY, INC.

(Exact name of registrant as specified in its charter)

Delaware 12-3258160  
(State or other jurisdiction of (I.R.S. Employer Identification No.)  
incorporation or organization)

Twelve Commerce Drive, Shelton, Connecticut 06484  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: 203-402-1000

(Former name, former address and former fiscal year,  
if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days:

YES X NO \_\_\_\_

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class<br>-----                           | Outstanding at January 31, 2001<br>----- |
|--|--|
| Class A Common Stock<br>\$0.01 par value | 12,900,147                               |

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Class B Common Stock  
\$0.01 par value

1,810,883

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BALDWIN TECHNOLOGY COMPANY, INC.

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BALDWIN TECHNOLOGY COMPANY, INC.

CONSOLIDATED BALANCE SHEETS  
(IN THOUSANDS)

ASSETS

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|  | December 31,<br>2000<br>-----<br>(Unaudited) |
|--|--|
| CURRENT ASSETS:  |  |
| Cash and cash equivalents  | \$ 9,083                                     |
| Accounts receivable trade, net of allowance for doubtful<br>accounts of \$1,463 (\$1,705 at June 30, 2000)                   | 30,761                                       |
| Notes receivable, trade  | 12,740                                       |
| Inventories  | 34,892                                       |
| Prepaid expenses and other   | 7,455  |
|  | -----  |
| Total Current Assets   | 94,931                                       |
|  | -----  |
| MARKETABLE SECURITIES:   |  |
| Cost \$758 (\$805 at June 30, 2000)  | 766  |
|  | -----  |
| PROPERTY, PLANT AND EQUIPMENT, at cost:  |  |
| Land and buildings   | 3,930  |
| Machinery and equipment  | 4,152  |
| Furniture and fixtures   | 4,969  |
| Leasehold improvements   | 194  |
| Capital leases   | 1,385  |
|  | -----  |
|  | 14,630                                       |
| Less: Accumulated depreciation and amortization  | (7,524)                                      |
|  | -----  |
| Net Property, Plant and Equipment  | 7,106  |
|  | -----  |
| PATENTS, TRADEMARKS AND ENGINEERING DRAWINGS at cost,<br>less accumulated amortization of \$5,488 (\$6,394 at June 30, 2000) |  |
|  | 3,050  |
| GOODWILL, less accumulated amortization of \$10,377<br>(\$10,352 at June 30, 2000)   |  |
|  | 27,823                                       |
| DEFERRED TAXES   | 14,020                                       |
| OTHER ASSETS   | 8,319  |
|  | -----  |
| TOTAL ASSETS   | \$ 156,015<br>=====                          |

The accompanying notes to consolidated financial statements  
are an integral part of these statements.

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(IN THOUSANDS, EXCEPT SHARE AND PER SHARE DATA)

## LIABILITIES AND SHAREHOLDERS' EQUITY

### CURRENT LIABILITIES:

Loans payable  
Current portion of long-term debt  
Accounts payable, trade  
Notes payable, trade  
Accrued salaries, commissions, bonus and  
profit-sharing  
Customer deposits  
Accrued and withheld taxes  
Income taxes payable  
Other accounts payable and accrued liabilities

Total current liabilities

### LONG TERM LIABILITIES:

Long-term debt  
Other long-term liabilities

Total long-term liabilities

Total liabilities

### SHAREHOLDERS' EQUITY:

Class A Common Stock, \$.01 par, 45,000,000 shares authorized,  
16,458,849 shares issued  
Class B Common Stock, \$.01 par, 4,500,000 shares authorized,  
2,000,000 shares issued  
Capital contributed in excess of par value  
Retained Earnings  
Accumulated other comprehensive income  
Less: Treasury stock, at cost:  
Class A - 3,554,702 shares  
(3,191,302 at June 30, 2000)  
Class B - 189,117 shares

Total shareholders' equity

### COMMITMENTS AND CONTINGENCIES

### TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

The accompanying notes to consolidated financial statements  
are an integral part of these statements.

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BALDWIN TECHNOLOGY COMPANY, INC.

CONSOLIDATED STATEMENTS OF INCOME  
(IN THOUSANDS, EXCEPT PER SHARE DATA)  
(UNAUDITED)

|                                      | For the three months<br>ended December 31, |           | For the six months<br>ended December 31, |           |
|--------------------------------------|--|-----------|--|-----------|
|                                      | 2000                                       | 1999      | 2000                                     | 1999      |
| Net Sales                            | \$ 45,758                                  | \$ 51,510 | \$ 90,718                                | \$ 97,118 |
| Cost of goods sold                   | 32,068                                     | 34,416    | 62,875                                   | 66,116    |
| Gross Profit                         | 13,690                                     | 17,094    | 27,843                                   | 31,002    |
| Operating Expenses:                  |  |           |  |           |
| General and administrative           | 4,813                                      | 6,914     | 10,145                                   | 10,145    |
| Selling                              | 4,096                                      | 4,797     | 8,304                                    | 8,304     |
| Engineering                          | 2,761                                      | 2,985     | 5,751                                    | 5,751     |
| Research and Development             | 1,490                                      | 1,603     | 2,697                                    | 2,697     |
|                                      | 13,160                                     | 16,299    | 26,897                                   | 26,897    |
| Operating income                     | 530  | 795       | 946                                      | 1,105     |
| Other (income) expense:              |  |           |  |           |
| Interest expense                     | 612  | 468       | 1,036                                    | 1,036     |
| Interest income                      | (90)                                       | (82)      | (157)                                    | (157)     |
| Royalty income, net                  | (992)                                      | (627)     | (2,331)                                  | (2,331)   |
| Other (income) expense, net          | (1,136)                                    | (125)     | (719)                                    | (719)     |
|                                      | (1,606)                                    | (366)     | (2,171)                                  | (2,171)   |
| Income before income taxes           | 2,136                                      | 1,161     | 3,117                                    | 1,105     |
| Provision for income taxes           | 966  | 369       | 1,310                                    | 369       |
| Net Income                           | \$ 1,170                                   | \$ 792    | \$ 1,807                                 | \$ 736    |
| Basic income per share               | \$ 0.08                                    | \$ 0.05   | \$ 0.12                                  | \$ 0.05   |
| Diluted income per share             | \$ 0.08                                    | \$ 0.05   | \$ 0.12                                  | \$ 0.05   |
| Weighted average shares outstanding: |  |           |  |           |
| Basic                                | 14,723                                     | 15,801    | 14,871                                   | 14,871    |

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Diluted 14,723 15,801 14,871  
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The accompanying notes to consolidated financial statements  
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BALDWIN TECHNOLOGY COMPANY, INC.

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY  
(IN THOUSANDS, EXCEPT SHARES)  
(UNAUDITED)

|   | Class A<br>Common Stock |        | Class B<br>Common Stock |        | Capital<br>Contributed<br>in Excess<br>of Par | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income |
|---|-------------------------|--------|-------------------------|--------|---|----------------------|---|
|   | Shares                  | Amount | Shares                  | Amount |   |                      |   |
| Balance at<br>June 30, 2000   | 16,458,849              | \$165  | 2,000,000               | \$20   | \$57,496                                      | \$25,629             | \$ (357)  |
| Net income for<br>the six months<br>ended December<br>31, 2000            |                         |        |                         |        |   | 1,807                |   |
| Translation<br>adjustment   |                         |        |                         |        |   |                      | (1,414)   |
| Unrealized loss<br>on available-<br>for-sale<br>securities,<br>net of tax |                         |        |                         |        |   |                      | (17)  |
| Unrealized gain<br>on derivatives   |                         |        |                         |        |   |                      | 20  |
| Comprehensive<br>income   |                         |        |                         |        |   |                      |   |
| Purchase of<br>treasury stock   |                         |        |                         |        |   |                      |   |
| Balance at<br>December 31, 2000   | 16,458,849              | \$165  | 2,000,000               | \$20   | \$57,496                                      | \$27,436             | \$ (1,768)                                      |

The accompanying notes to consolidated financial statements  
are an integral part of these statements

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BALDWIN TECHNOLOGY COMPANY, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOW  
(IN THOUSANDS)  
(UNAUDITED)

|   | For the six months<br>ended December |      |
|---|--------------------------------------|------|
|   | 2000                                 | 2000 |
| Cash Flows from operating activities:   |                                      |      |
| Net Income  | \$ 1,807                             | \$   |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                      |      |
| Depreciation and amortization   | 1,667                                |      |
| Accrued retirement pay  | (99)                                 |      |
| Provision for losses on accounts receivable                                       | 0                                    |      |
| Loss from disposition of business   | 650                                  |      |
| Changes in assets and liabilities:  |                                      |      |
| Accounts and notes receivables, net   | (2,522)                              |      |
| Inventories   | (2,437)                              |      |
| Prepaid expenses and other  | (496)                                |      |
| Other assets  | (637)                                |      |
| Customer deposits   | 926                                  |      |
| Accrued compensation  | (646)                                |      |
| Accounts and notes payable, trade   | 1,226                                |      |
| Income taxes payable  | 992                                  |      |
| Accrued and withheld taxes  | (331)                                |      |
| Other accounts payable and accrued liabilities                                    | 498                                  |      |
| Interest payable  | (92)                                 |      |
|   | -----                                |      |
| Net cash provided by operating activities   | 506                                  |      |
|   | -----                                |      |
| Cash flows from investing activities:   |                                      |      |
| Additions of property, net  | (1,044)                              |      |
| Additions of patents, trademarks and drawings, net                                | (98)                                 |      |
| Proceeds from disposition of business, net  | 3,985                                |      |
|   | -----                                |      |
| Net cash provided (used) by investing activities                                  | 2,843                                |      |
|   | -----                                |      |
| Cash flows from financing activities:   |                                      |      |
| Long-term borrowings  | 33,506                               |      |
| Long-term debt repayments   | (36,032)                             |      |
| Short-term borrowings   | 2,372                                |      |
| Short-term debt repayments  | (1,563)                              |      |
| Principal payments under capital lease obligations                                | (3)                                  |      |
| Other long-term liabilities   | (310)                                |      |
| Treasury stock purchased  | (109)                                |      |
|   | -----                                |      |
| Net cash used by financing activities   | (2,139)                              |      |
|   | -----                                |      |
| Effects of exchange rate changes  | (41)                                 |      |
|   | -----                                |      |
| Net increase (decrease) in cash and cash equivalents                              | 1,169                                |      |
| Cash and cash equivalents at beginning of year                                    | 7,914                                |      |

Cash and cash equivalents at end of period

-----  
 \$ 9,083  
 =====

The accompanying notes to consolidated financial statements  
 are an integral part of these statements.

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BALDWIN TECHNOLOGY COMPANY, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (UNAUDITED)

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:

|                                  | For the six months<br>ended December 31, |          |
|----------------------------------|--|----------|
|                                  | 2000                                     | 1999     |
|                                  | -----                                    | -----    |
| Cash paid during the period for: |  |          |
| Interest                         | \$ 944                                   | \$ 1,031 |
| Income Taxes                     | \$ 855                                   | \$ 660   |

The Company did not enter into any capital lease agreements for either of  
 the six month periods ended December 31, 2000 or 1999.

DISCLOSURE OF ACCOUNTING POLICY:

For purposes of the statement of cash flows, the Company considers all  
 highly liquid instruments (cash and short-term securities) with original  
 maturities of three months or less to be cash equivalents.

The accompanying notes to consolidated financial statements  
 are an integral part of these statements.

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BALDWIN TECHNOLOGY COMPANY, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 (UNAUDITED)

NOTE 1 - ORGANIZATION AND BASIS OF PRESENTATION:

Baldwin Technology Company, Inc. ("Baldwin", or the "Company") is engaged  
 primarily in the development, manufacture and sale of controls, accessories and  
 material handling equipment for the printing industry.



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The accompanying unaudited consolidated financial statements include the accounts of Baldwin and its subsidiaries and have been prepared in accordance with generally accepted accounting principles for interim financial information and in compliance with the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. These financial statements reflect all adjustments (consisting of normal recurring adjustments) which are, in the opinion of management, necessary to present a fair statement of the results for the interim periods. These financial statements should be read in conjunction with the consolidated financial statements and related notes included in the Company's latest annual report on Form 10-K for the year ended June 30, 2000. Operating results for the three and six month periods ended December 31, 2000 are not necessarily indicative of the results that may be expected for the year ending June 30, 2001. All significant intercompany transactions have been eliminated in consolidation.

### NOTE 2 - EARNINGS PER SHARE:

Basic earnings per share is computed by dividing net income for the period by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution of securities that could share in the earnings of an entity, and is computed by dividing net income for the period by the weighted average number of common shares outstanding plus potentially dilutive common stock equivalents. The weighted average shares outstanding used to compute diluted income per share include zero shares for potentially dilutive common stock equivalents for each of the three and six month periods ended December 31, 2000 and 1999. Options to purchase the Company's common stock in the amount of 1,829,000 and 2,159,000 were not included in the computation of diluted earnings per share for the three and six months ended December 31, 2000 and 1999 respectively, because the exercise prices were greater than the average market price of the common stock for the respective periods.

### NOTE 3 - OTHER COMPREHENSIVE INCOME:

Other Comprehensive Income ("OCI") is comprised of various items which effect equity that result from recognized transactions and other economic events other than transactions with owners in their capacity as owners. To date, OCI has been reported on the Statement of Financial Position, and the Statement of Changes in shareholders' equity, using accounts for cumulative translation adjustment and unrealized gain on investments. These two accounts are now being combined and shown together as one item in both of the above statements along with the amounts reported in OCI for the effect of the adoption of FAS 133.

Accumulated other comprehensive income consists of the following:

|   | December 31, 2000 |
|---|-------------------|
|   | -----             |
| Cumulative translation adjustment   | \$(1,794,000)     |
| Unrealized gain on investments, net of<br>deferred taxes of \$2 (\$15 at June 30, 2000) | 6,000             |
| Unrealized gain on forward contracts  | 20,000            |
|   | -----             |
|   | \$(1,768,000)     |
|   | =====             |

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### NOTE 4 - INVENTORIES:

Inventories consist of the following:-

|                | December 31, 2000 | June 30, 2000 |
|----------------|-------------------|---------------|
|                | -----             | -----         |
|                | (Unaudited)       |               |
| Raw materials  | \$ 18,336,000     | \$ 19,559,000 |
| In process     | 7,833,000         | 9,633,000     |
| Finished Goods | 8,723,000         | 8,162,000     |
|                | -----             | -----         |
|                | \$ 34,892,000     | \$ 37,354,000 |
|                | =====             | =====         |

Inventories decreased by \$802,000 due to translation effects of foreign currency from June 30, 2000 to December 31, 2000.

### NOTE 5 - DERIVATIVES:

In June 1998, the Financial Accounting Standards Board issued Statement No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("FAS 133"). The effective date of FAS 133 was July 1, 2000 for the Company. FAS 133 requires that all derivative instruments be recorded on the balance sheet at their fair value. Changes in the fair value of derivatives are recorded each period in current earnings or comprehensive income, depending on whether a derivative is designated as part of a hedge transaction and, if it is, the type of hedge transaction. Management of the Company anticipates that, due to its limited use of derivative instruments, the adoption of FAS 133 will not have a significant effect on the Company's results of operations in future periods. At July 1, 2000, the adoption of FAS 133 did not result in a cumulative effect type adjustment on income. A pre-tax gain of \$345,000 was recognized during the six months ended December 31, 2000 related to this instrument. The balance of the Company's derivative financial instruments are not material.

On occasion, the Company holds certain derivative instruments that are designated and qualify as hedging instruments pursuant to FAS 133. The objective of these derivatives is to eliminate or minimize the impact of transaction effects of currency rate fluctuations on the Company's consolidated financial results.

If a derivative is designated as a fair value hedge, the changes in the fair value of the derivative and the hedged item attributable to the hedged risk are recognized in earnings. If the derivative is designated as a cash flow hedge, the effective portions of changes in fair value of the derivative are recorded in OCI and are recognized in the income statement when the hedged item affects earnings. Ineffectiveness related to cash flow hedges is recognized in earnings.

When deemed necessary, the Company uses forward contracts to manage the above objectives, whenever forward purchase and sale contracts or firm commitments designated in a currency other than the functional currency, may have a material impact on the cash flow from the transaction due to exchange rate fluctuations. When they qualify under FAS 133, these forward contracts are designated as cash flow hedging instruments.

Hedge ineffectiveness, determined in accordance with FAS 133 had no

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material impact on earnings for the six months ended December 31, 2000. The entire \$345,000 pre-tax gain was the result of a derivative instrument, that did not qualify as a hedge pursuant to FAS 133.

### NOTE 6 - COMMON STOCK:

On November 15, 2000 under the Company's 1998 Directors Stock Option Plan, five (5) eligible non-employee Directors were granted non-qualified options to purchase 3,000 shares each (for a total of 15,000 shares) of the Company's Class A Common Stock at an exercise price of \$1.50 per share, the fair market value on the date of grant.

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### NOTE 7 -- PROVISION FOR LOSS ON THE DISPOSITION OF PRE-PRESS OPERATIONS:

In June 1997, the Company sold all of the outstanding shares of its former Pre-Press Operations ("PPO") to Kaber Imaging, Inc. ("Kaber" or "Buyer"). The Company recorded a loss on this disposition in the amount of \$42,407,000 in the fiscal year ended June 30, 1997. When the Company acquired the PPO, in July 1991, the Company assumed the existing guarantees that were being provided by the previous owner. The guarantees consisted of two parts: 1.) a guarantee to Forsakring Pensiongaranti ("FPG"), a Swedish pension obligation surety bond firm, in the form of a guarantee bond covering the quasi Swedish government retirement plan, and 2.) a direct guarantee to a group of individual employees who were members of a separate plan. The assumption by Kaber of the pension obligations was unconditional.

The purchase and sale agreement for the sale of the PPO to Kaber, in June, 1997 included provisions for the Buyer to assume all pension liabilities related to the PPO, to use their best efforts to gain the release of the Company from the guarantees and to reimburse the Company for any and all costs incurred by the Company associated with the guarantees. At the time that PPO was sold to Kaber, management conducted due diligence of Kaber and believed that Kaber had the financial ability to satisfy these guarantees.

Subsequent to the sale of the PPO, Kaber and related domestic subsidiaries filed for protection in the U.S. under Chapter 11 of the bankruptcy code in February 1999 which caused similar filings in Kaber's foreign subsidiaries including Sweden. During the period of July, 1997 through February, 1999, Kaber failed to gain the release of the Company from the guarantees which remained in place. In March, 1999, The Company was contacted by FPG, the surety bond holder, to fulfill the Company's guarantee of the pension obligation. Neither Kaber, nor their Swedish subsidiaries, which were in liquidation, possessed the financial capability to fulfill its obligation. Based on the demands from FPG, and representatives of the members of the separate plan and Kaber's bankruptcy, the Company recognized the liability in its financial results by establishing a reserve in the amount of \$2,400,000 in the third quarter of fiscal year ended June 30, 1999. The Company has made payments to FPG of \$1,567,000 and is in the process of resolving the amount of the benefits due to the members of the separate group, for which the remaining \$833,000 accrual was established. Accordingly, the remaining balance of \$833,000 is included as a current liability in "Other accounts payable and accrued liabilities".

### NOTE 8 -- RESTRUCTURING CHARGE AND RELATED RESERVE:

For the year ended June 30, 2000, the Company recorded a pre-tax restructuring charge in the amount of \$5,664,000. This charge was recorded in order to account for the estimated costs associated with the planned consolidation of production into certain facilities, resulting in a reduction in

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total employment, primarily in the United States. Prior to the restructuring, the Company was managed in a decentralized manner through geographically dispersed autonomous business units. Given that many of the Company's significant customers have been consolidating on a global basis, management decided to restructure the Company along functional lines on a global basis. Rather than have product development and production activities at each decentralized business unit, the restructuring plan included the centralization of these activities into single product line development and production facilities. Products that were previously being produced at multiple facilities, are being consolidated with similar product lines at existing facilities. The corporate headquarters was vacated and relocated to the Shelton facility in order to take advantage of the space created by the downsizing previously noted.

|                               | Remaining<br>Reserve<br>June 30, 2000 | Charge<br>Against<br>Reserve | Remaining<br>Reserve<br>December 31, 2000 |
|-------------------------------|---------------------------------------|------------------------------|---|
| -----                         |                                       |                              |   |
| (In thousands)                |                                       |                              |   |
| Severance                     | \$ 2,886                              | \$ 151                       | \$ 2,735                                  |
| Facility lease<br>termination | 1,132                                 | 252                          | 880                                       |
| Other costs                   | 500                                   | 500                          | 0   |
|                               | -----                                 | -----                        | -----                                     |
| Total program                 | \$ 4,518                              | \$ 903                       | \$ 3,615                                  |
|                               | =====                                 | =====                        | =====                                     |

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Severance costs will be paid out through December 2001, the majority of which will be paid by July 2001. Facility lease termination costs will be paid out through July 2003. As of December 31, 2000, \$2,850,000 is included in "Other accounts payable and accrued liabilities" and \$765,000 is included in "Other long-term liabilities".

#### NOTE 9 - BUSINESS SEGMENT INFORMATION:

The Company's two reportable segments are the Graphic Products and Controls Group ("GPC"), and the Material Handling Group ("MHG"). The GPC segment includes products such as cleaning systems, water systems and other equipment designed to enhance the quality of the printed material and to improve the productivity of the printing process. The MHG segment includes products which handle the materials supplied to the press and automate the handling of the printed material. The all other category is comprised of the Print On-Demand Group, which operates in the short-run digital printing market, and other activities.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies in the Annual Report on Form 10-K for the fiscal year ended June 30, 2000. A segment's financial performance is primarily evaluated based on the operating profit of the segment, which includes inter-segment sales.

The tables below present information about reportable segments for the three and six month periods ended December 31, 2000, and 1999 (in thousands):

Three Months ended

Six Mo

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|                                     | December 31, |           | Dece      |
|-------------------------------------|--------------|-----------|-----------|
|                                     | (Unaudited)  |           | (Un       |
|                                     | 2000         | 1999      | 2000      |
| Net Sales:                          |              |           |           |
| Graphic Products and Controls Group | \$ 32,224    | \$ 38,132 | \$ 63,550 |
| Material Handling Group             | 13,577       | 14,388    | 27,477    |
| All Other                           | 504          | 103       | 578       |
| Total Segments                      | 46,305       | 52,623    | 91,605    |
| Inter-segment sales                 | (547)        | (1,113)   | (887)     |
| Total Net Sales                     | \$ 45,758    | \$ 51,510 | \$ 90,718 |

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|                                     | Three Months ended<br>December 31, |          | Six<br>De |
|-------------------------------------|------------------------------------|----------|-----------|
|                                     | (Unaudited)                        |          | (U        |
|                                     | 2000                               | 1999     | 2000      |
| Operating Income (loss):            |                                    |          |           |
| Graphic Products and Controls Group | \$ 969                             | \$ 3,435 | \$ 1,939  |
| Material Handling Group             | 1,154                              | (655)    | 2,622     |
| All Other                           | 49                                 | (166)    | (66)      |
| Total Segments                      | 2,172                              | 2,614    | 4,495     |
| Corporate                           | (1,642)                            | (1,819)  | (3,549)   |
| Total operating income              | 530                                | 795      | 946       |
| Interest expense, net               | (522)                              | (386)    | (879)     |
| Royalty income, net                 | 992                                | 627      | 2,331     |
| Other income (expense), net         | 1,136                              | 125      | 719       |
| Income before income taxes          | \$ 2,136                           | \$ 1,161 | \$ 3,117  |

NOTE 10 - SALE OF BUSINESS:

On September 27, 2000, the Company sold substantially all the assets of its Baldwin Stobb Division ("BSD") to Systems Technology, Inc., a new company formed by the management of BSD. The consideration paid for the transaction, subject to certain post-closing adjustments, is the sum of (i) \$6,750,000; minus (ii) all payments received (net of disbursements paid) on behalf of BSD for the period July 1, 2000 through September 27, 2000 amounting to \$2,155,000; plus (iii) \$175,000 in consideration for income tax obligations to be received at a later date. The total consideration received by the Company included 307,000 shares of the Company's Class A Common Stock valued at the average fair market price of the Company's Class A Common Stock for the ten days immediately prior to closing (\$1.9875 per share). The Company recorded a pre-tax loss of \$650,000, including associated disposition costs, as a result of this transaction.

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### NOTE 11 - REVOLVING CREDIT FACILITY:

On October 31, 2000 the Company reached an agreement on a \$35,000,000 revolving credit facility (the "Credit Facility") with Fleet National Bank and First Union National Bank which matures on October 31, 2003. The Credit Facility is subject to certain financial covenants and is collateralized by a substantial portion of the Company's assets. The Credit Facility allows the Company to borrow, subject to certain limitations, at variable interest rates ranging from 1.50% to 2.50% over LIBOR for a period of 3 years. The Company utilized \$11,750,000 of the initial borrowings under the Credit Facility to retire the previously existing debt with Bank of America and Fleet National Bank.

### NOTE 12 - OTHER INCOME:

During the quarter ended December 31, 2000, the Company recognized a gain as a result of a favorable settlement of a patent litigation suit in the amount of \$1,213,000. This settlement is the result of years of litigation in defense of the Company's patents. The legal cost of defending this patent over the years is approximately \$300,000. These costs have been included as operating expenses as incurred.

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BALDWIN TECHNOLOGY COMPANY, INC.

### ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following is management's discussion and analysis of certain factors which have affected the financial position and consolidated financial statements of Baldwin Technology Company, Inc. (The "Company"). On September 27, 2000, the Company sold substantially all the assets of its Baldwin Stobb Division ("BSD"). As a result, the revenues and corresponding expenses attributable to BSD are included in these consolidated financial statements only for the period owned by the Company. The effects of this transaction on financial statement amounts are discussed below where significant.

### FORWARD-LOOKING STATEMENTS

Except for the historical information contained herein, the following statements and certain other statements contained herein are based on current expectations. Such statements are forward-looking statements that involve a number of risks and uncertainties. The Company cautions investors that any such forward-looking statements made by the Company are not guarantees of future performance and that actual results may differ materially from those in the forward-looking statements. Some of the factors that could cause actual results to differ materially include, but are not limited to the following: (i) the ability to obtain, maintain and defend challenges against valid patent protection on certain technology, primarily as it relates to the Company's cleaning systems, (ii) material changes in foreign currency exchange rates versus the U.S. Dollar, (iii) changes in the mix of products and services comprising revenues, (iv) a decline in the rate of growth of the installed base of printing press units and the timing of new press orders, (v) general economic conditions, either domestically or in foreign locations, (vi) the ultimate realization of certain trade receivables and the status of ongoing business levels with the Company's large OEM customers, and (vii) competitive market influences. Additional factors are set forth in Exhibit 99 to Form 10-K for the year ended June 30, 2000, which should be read in conjunction herewith.

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SIX MONTHS ENDED DECEMBER 31, 2000 VS. SIX MONTHS ENDED DECEMBER 31, 1999

### CONSOLIDATED RESULTS

Net sales for the six months ended December 31, 2000 decreased by \$6,288,000, or 6.5%, to \$90,718,000 from \$97,006,000 for the six months ended December 31, 1999. Currency rate fluctuations attributable to the Company's overseas operations decreased net sales by \$4,838,000 in the current period. Otherwise, net sales would have decreased by \$1,450,000, which is primarily the result of the previously noted divestiture of BSD. In terms of local currency, and as compared to the same period in the prior year, net sales decreased by 18.2% in the United Kingdom, by 5.7% in Japan, and by 0.5% in the Americas. Sales increased by 58.9% in France, by 34.0% in Australia, and by 2.2% in Germany.

Gross profit for the six month period ended December 31, 2000 was \$27,843,000 (30.7% of net sales), as compared to \$30,629,000 (31.6% of net sales) for the six month period ended December 31, 1999, a decrease of \$2,786,000 or 9.1%. Currency rate fluctuations decreased gross profit by \$1,623,000 in the current period. Otherwise gross profit would have decreased by \$1,163,000 in the current period. Gross profit as a percentage of net sales has decreased primarily due to decreased sales volumes of higher margin products, increased material and labor costs, primarily for cleaning products, and continuing pricing pressures in the market.

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Selling, general and administrative expenses amounted to \$18,449,000 (20.3% of net sales), for the six month period ended December 31, 2000 as compared to \$21,002,000 (21.7% of net sales) for the same period in the prior year, a decrease of \$2,553,000 or 12.2%. Currency rate fluctuations decreased these expenses by \$833,000 in the current period. Otherwise, selling, general and administrative expenses would have decreased by \$1,720,000. Selling expenses decreased by \$263,000 which primarily related to decreased compensation, marketing and trade show costs, while general and administrative expenses decreased by \$1,457,000 primarily due to the \$1,100,000 bad debt charge in the prior year period and reduced compensation costs as a result of the Company's restructuring efforts.

Engineering and research and development expenses decreased by \$154,000 over the same period in the prior year. Currency rate fluctuations decreased these expenses by \$499,000 in the current period. Otherwise, these expenses would have increased by \$345,000. The increase in these expenses relates primarily to increased research and development labor costs. As a percentage of net sales, engineering and research and development expenses increased by 0.4% to 9.3% for the six months ended December 31, 2000 compared to 8.9% for the same period in the prior year.

Interest expense for the six month period ended December 31, 2000 was \$1,036,000 as compared to \$993,000 for the six month period ended December 31, 1999. Currency rate fluctuations decreased interest expense by \$105,000 in the current period. Otherwise, interest expense would have increased by \$148,000. This increase was primarily due to higher long-term debt levels and higher interest rates during the period. Interest income amounted to \$157,000 and \$169,000 for the six month periods ended December 31, 2000 and December 31, 1999, respectively. This reduction in interest income is primarily due to decreased cash balances available for investment purposes, which was partially offset by higher interest rates in the current period. Currency rate

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fluctuations decreased interest income by \$22,000 in the current period

Other income and expense includes net foreign currency transaction gains (losses) of \$527,000 and (\$291,000) for the six months ended December 31, 2000 and 1999, respectively. Currency rate fluctuations decreased other income by \$561,000 in the current period. The net foreign currency transaction gains in the current period include a \$345,000 gain on a derivative financial instrument that did not qualify as a hedge pursuant to FAS 133, and a \$51,000 loss on the ineffective portions of derivative financial instruments which qualify as cash flow hedges pursuant to FAS 133. Other income and expense also includes a pre-tax gain of \$1,213,000 related to a favorable settlement of a patent litigation suit, and a \$650,000 pre-tax loss on the sale of BSD.

The Company's effective tax rate on income before taxes was 42.0% for the six month period ended December 31, 2000, compared to 33.0% for the six month period ended December 31, 1999. Currency rate fluctuations decreased the provision for income taxes by \$277,000 in the current period. The increase in the current period's effective tax rate is primarily due to increased taxable income in higher tax jurisdictions in the current period, and taxable dividends received from one of the Company's foreign subsidiaries.

The Company's net income amounted to \$1,807,000 for the six month period ended December 31, 2000, compared to \$1,106,000 for the six month period ended December 31, 1999. This increase of \$701,000 or 63.4%, is primarily due to the previously noted gain from the patent litigation settlement, the gain on the derivative financial instrument that ceased to qualify as a hedge pursuant to FAS 133, increased royalty income and the \$1,100,000 bad debt charge in the prior year period. These increases were partially offset by the loss on the sale of BSD and the reduced gross profit margins in the current period. Currency rate fluctuations decreased net income by \$492,000 in the current period. Net income per share amounted to \$0.12 basic and diluted for the six months ended December 31, 2000, as compared to \$0.07 basic and diluted for the six months ended December 31, 1999.

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### SEGMENT RESULTS

#### GRAPHIC PRODUCTS AND CONTROLS GROUP

Net sales for the six months ended December 31, 2000 decreased by \$7,377,000, or 10.4%, to \$63,550,000 from \$70,927,000 for the six months ended December 31, 1999. Currency rate fluctuations attributable to the Company's overseas operations decreased net sales for the current period by \$4,117,000, otherwise, net sales would have decreased by \$3,260,000 in the current period. This decrease is primarily the result of decreased sales levels of cleaning, spray dampening and web control systems, and increased sales levels of lower margin products.

Operating income amounted to \$1,939,000 (3.1% of net sales) for the six months ended December 31, 2000, as compared to \$4,891,000 (6.9% of net sales) for the same period in the prior year, a decrease of \$2,952,000. Currency rate fluctuations decreased the current year's operating income by \$217,000, otherwise operating income would have decreased by \$2,735,000. This decrease is primarily the result of the overall decrease in sales levels discussed above, coupled with increased engineering and research and development expenses in the current period.

#### MATERIAL HANDLING GROUP



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Net sales for the six months ended December 31, 2000 decreased by \$700,000, or 2.5%, to \$27,477,000 from \$28,177,000 for the six months ended December 31, 1999. Currency rate fluctuations attributable to the Company's overseas operations decreased net sales for the current period by \$721,000, otherwise net sales would have increased by \$21,000. This increase is primarily the result of increased sales levels of post-press material handling equipment, in the current year period, which was partially offset by the reduction of net sales related to BSD of \$3,282,000.

Operating income amounted to \$2,622,000 (9.5% of net sales) for the six months ended December 31, 2000, as compared to an operating loss of \$586,000 (2.1% of net sales) for the same period in the prior year, an increase of \$3,208,000. Currency rate fluctuations decreased the current year's operating profit by \$103,000. The remaining increase is primarily the result of the \$1,100,000 bad debt charge in the prior year period, and increased sales volumes of roll handling equipment, and increased efficiencies as a result of the Company's restructuring efforts primarily in the United States in the current period.

THREE MONTHS ENDED DECEMBER 31, 2000 VS. THREE MONTHS ENDED DECEMBER 31, 1999

### CONSOLIDATED RESULTS

Net sales for the three months ended December 31, 2000 decreased by \$5,752,000, or 11.2%, to \$45,758,000 from \$51,510,000 for the three months ended December 31, 1999. Currency rate fluctuations attributable to the Company's overseas operations decreased net sales by \$3,525,000 in the current period and the previously noted divestiture of BSD further reduced net sales by \$3,282,000. Otherwise, net sales would have increased by \$1,055,000 which is primarily the result of increased sales volumes attributable to roll handling equipment. In terms of local currency, and as compared to the same period in the prior year, net sales decreased by 53.3% in the United Kingdom, by 9.9% in the Americas, by 7.2% in Germany, and by 4.8% in Japan. Sales increased by 75.6% in France and by 39.9% in Sweden.

Gross profit for the three month period ended December 31, 2000 was \$13,690,000 (29.9% of net sales), as compared to \$17,094,000 (33.2% of net sales) for the three month period ended December 31, 1999, a decrease of \$3,404,000 or 19.9%. Currency rate fluctuations decreased gross profit by \$1,160,000 in the current period. Otherwise gross profit would have decreased \$2,244,000 in the current period. Gross profit was lower due primarily to decreased sales volumes, and continuing pricing pressures in the market.

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Selling, general and administrative expenses amounted to \$8,909,000 (19.5% of net sales), for the three month period ended December 31, 2000 as compared to \$11,711,000 (22.7% of net sales) for the same period in the prior year, a decrease of \$2,802,000 or 23.9%. Currency rate fluctuations decreased these expenses by \$561,000 in the current period. Otherwise, selling, general and administrative expenses would have decreased by \$2,241,000. Selling expenses decreased by \$362,000 which primarily related to reduced compensation and marketing and trade show costs, while general and administrative expenses decreased by \$1,879,000 due primarily to the \$1,100,000 bad debt charge in the prior year period and to reduced incentive compensation costs as a result of the lower profitability of the Company.

Engineering and research and development expenses decreased by \$337,000 compared to the same period in the prior year. Currency rate fluctuations

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decreased these expenses by \$357,000 in the current period. Otherwise, these expenses would have increased by \$20,000. The increase in these expenses relates primarily to increased research and development labor costs. As a percentage of net sales, engineering and research and development expenses increased by 0.4% to 9.3% for the three months ended December 31, 2000 as compared to 8.9% for the same period in the prior year.

Interest expense for the three month period ended December 31, 2000 was \$612,000 as compared to \$468,000 for the three month period ended December 31, 1999. This increase was primarily due to higher long-term debt levels during the current period and increased interest rates. Currency rate fluctuations decreased interest expense by \$57,000 in the current period. Interest income amounted to \$90,000 and \$82,000 for the three month periods ended December 31, 2000 and December 31, 1999, respectively. This increase in interest income is primarily due to higher cash balances available for investment purposes and higher interest rates during the period. Currency rate fluctuations decreased interest income by \$18,000 in the current period.

Other income and expense includes net foreign currency transaction gains of \$213,000 and \$62,000 for the three months ended December 31, 2000 and 1999, respectively. Currency rate fluctuations decreased other income by \$233,000 in the current period. Other income and expense also includes a pre-tax gain of \$1,213,000 related to a favorable settlement of a patent litigation suit.

The Company's effective tax rate on income before taxes was 42.0% for the three month period ended December 31, 2000 as compared to 31.8% for the three month period ended December 31, 1999. Currency rate fluctuations decreased the provision for income taxes by \$160,000 in the current period. The increase in the current period's effective tax rate when compared to the prior year period, is primarily due to increased taxable income in higher tax jurisdictions in the current period, and a taxable dividend received from one of the Company's foreign subsidiaries.

The Company's net income amounted to \$1,170,000 for the three month period ended December 31, 2000, as compared to \$792,000 for the three month period ended December 31, 1999. This increase of \$378,000 or 47.7%, is primarily due to the gain from the patent litigation settlement, increased royalty income, and the \$1,100,000 bad debt charge in the prior year period. Currency rate fluctuations decreased net income by \$276,000 in the current period. Net income per share amounted to \$0.08 basic and diluted for the three months ended December 31, 2000, as compared to \$0.05 basic and diluted for the three months ended December 31, 1999.

### SEGMENT RESULTS

#### GRAPHIC PRODUCTS AND CONTROLS GROUP

Net sales for the three months ended December 31, 2000 decreased by \$5,908,000, or 15.5%, to \$32,224,000 from \$38,132,000 for the three months ended December 31, 1999. Currency rate fluctuations attributable to the Company's overseas operations decreased net sales for the current period by \$2,899,000, otherwise, net sales would have decreased by \$3,009,000 in the current period. This decrease is primarily the result of decreased sales levels of cleaning, spray dampening, and web control systems, and increased sales levels of lower margin products.

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months ended December 31, 2000, as compared to \$3,435,000 (9.0% of net sales) for the same period in the prior year, a decrease of \$2,466,000. Currency rate fluctuations decreased the current year's operating income by \$151,000, otherwise operating income would have decreased by \$2,315,000. This decrease is primarily the result of the overall decrease in sales levels discussed above, coupled with increased engineering and research and development expenses in the current period.

### MATERIAL HANDLING GROUP

Net sales for the three months ended December 31, 2000 decreased by \$811,000, or 5.6%, to \$13,577,000 from \$14,388,000 for the three months ended December 31, 1999. Currency rate fluctuations attributable to the Company's overseas operations decreased net sales for the current period by \$626,000, otherwise net sales would have decreased by \$185,000. This decrease is primarily the result of the sale of BSD which contributed sales of \$3,282,000 in the prior year period, which was largely offset by increased sales levels of other post-press material handling equipment in the current period.

Operating income amounted to \$1,154,000 (8.5% of net sales) for the three months ended December 31, 2000, as compared to an operating loss of \$655,000 (4.6% of net sales) for the same period in the prior year, an increase of \$1,809,000. Currency rate fluctuations decreased the current year's operating profit by \$109,000. The increase is primarily the result of increased sales volumes of roll handling equipment, increased efficiencies as a result of the Company's restructuring efforts primarily in the United States, and the \$1,100,000 bad debt charge in the prior year period.

### LIQUIDITY AND CAPITAL RESOURCES AT DECEMBER 31, 2000 LIQUIDITY AND WORKING CAPITAL

As of December 31, 2000, the Company maintained a \$35,000,000 Revolving Credit Facility (the "Credit Facility") with Fleet National Bank and First Union National Bank which matures on October 31, 2003. The Credit Facility requires the Company to maintain certain financial covenants.

The Company's working capital increased by \$2,913,000 or 10.3% from \$28,221,000 at June 30, 2000 to \$31,134,000 at December 31, 2000. Currency rate fluctuations decreased working capital by \$871,000 in the current period. The primary reasons for the increase in working capital were increases in cash and cash equivalents and reductions in the current portion of long-term debt, accrued compensation costs and customer deposits. These increases in working capital were partially offset by reductions in inventories and increases in loans payable, accrued liabilities and income taxes payable.

Net cash provided by investing activities amounted to \$2,843,000 for the six months ended December 31, 2000 as compared to net cash used by investing activities of \$1,831,000 for the six months ended December 31, 1999. This increase is primarily the result of the sale of BSD.

Net cash used by financing activities amounted to \$2,139,000 for the six months ended December 31, 2000 as compared to \$6,101,000 for the six months ended December 31, 1999. This decrease in cash used by financing activities was primarily due to lower net payments of outstanding borrowings and decreased treasury stock purchases during the current period.

On November 3, 1999, the Board of Directors had approved a new stock repurchase program under which the Company is authorized to utilize up to \$5,000,000 to repurchase its Class A Common Stock. Under this program, the Company repurchased 742,800 shares of Class A Common Stock for \$1,642,000 through December 31, 2000. In addition, the Company repurchased 25,000 shares of Class B Common Stock for \$62,000 on December 31, 1999 from its former Chief

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Financial Officer.

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The Company maintains relationships with foreign and domestic banks which have extended credit facilities to the Company. As of December 31, 2000, these credit facilities total \$47,505,000 including amounts available under the Credit Facility. The Company had outstanding \$19,514,000 under these lines of credit, of which \$14,250,000 is classified as long-term debt. Total debt levels as reported on the balance sheet at December 31, 2000 are \$473,000 lower due to the effect of currency rate fluctuations.

The Company believes its cash flow from operations and bank lines of credit are sufficient to finance its working capital and other capital requirements for the near and long-term future.

### EURO CONVERSION

Effective January 1, 1999, the "Euro" has become the new common currency for 11 countries of the European Community ("EC") (including Germany and France where the Company has operations). Other member states (including the United Kingdom and Sweden where the Company also has operations) may join in future years. Beginning January 1, 1999, transactions in the Euro became possible, with the national currencies continuing to circulate until January 1, 2002, when the Euro will become the functional currency for these 11 countries. During the transition period from January 1, 1999 to January 1, 2002, payments can be made using either the Euro or the national currencies at fixed exchange rates.

Beginning January 1, 1999, the Company began conducting business with customers in both the Euro and the respective national currency. Systems and processes that are initially impacted by this dual currency requirement are customer billing and receivables, payroll and cash management activities, including cash collections and disbursements. To accomplish compliance, the Company is making the necessary systems and process changes and is also working with its financial institutions on various cash management issues. The Company's German operations have begun recording all business transactions in the Euro effective July 1, 2000. In France, the remaining affected country in which the Company operates, the Company currently has new systems and processes in place to accommodate the recording of all business transactions in the Euro, however, the actual recording will not begin until July 1, 2001.

Management currently believes that the costs associated with implementing and completing the Euro conversion, as well as business and market implications, if any, associated with the Euro conversion, will not be material to its results of operations or financial condition in any year or in the aggregate. The competitive impact of increased cross-border price transparency, however, is uncertain, both with respect to products sold by the Company, as well as products and services purchased by the Company.

The Company's ongoing efforts with regard to the Euro conversion, and those of its significant customers and suppliers, including financial institutions may, at some time in the future, reveal as yet unidentified or not fully understood issues that may not be addressable in a timely fashion, or that may cause unexpected competitive or market effects, all contrary to the foregoing statements. This issue, if not resolved favorably, could have a material adverse effect on the Company's results of operations or financial condition in a future period.

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### IMPACT OF INFLATION

The Company's results are affected by the impact of inflation on manufacturing and operating costs. Historically, the Company has used selling price adjustments, cost containment programs and improved operating efficiencies to offset the otherwise negative impact of inflation on its operations.

### ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK:

A discussion of market risk exposures is included in Part II Item 7A, "Quantitative and Qualitative Disclosures About Market Risk" of the Company's Annual Report on Form 10-K for the year ended June 30, 2000. There have been no material changes during the six months ended December 31, 2000.

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### PART II: OTHER INFORMATION

#### Item 4. Submission of Matters to a Vote of Security Holders

(a) The Annual Meeting of Stockholders was held on November 14, 2000.

(c) A brief description of matters voted upon and the results of the voting follows:

PROPOSAL 1 - To elect two Class I Directors to serve for three-year terms or until their respective successors are elected and qualify.

#### SCHEDULE OF VOTES CAST FOR EACH DIRECTOR

|                            | TOTAL VOTE FOR<br>EACH DIRECTOR<br>----- | TOTAL VOTE WITHHELD<br>FROM EACH DIRECTOR<br>----- |
|----------------------------|--|--|
| CLASS A                    |  |  |
| Samuel B. Fortenbaugh, III | 10,489,992                               | 279,254  |
| Judith A. Mulholland       | 10,488,792                               | 280,454  |
| CLASS B                    |  |  |
| Samuel B. Fortenbaugh, III | 17,497,670                               | 0  |

PROPOSAL 2 - The stockholder proposal from Carl M. Noller included in our annual proxy statement for the 2000 annual meeting of stockholders was not submitted to a vote of the stockholders at the meeting because Mr. Noller failed to appear at the meeting.

#### Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits  
10.40\* Credit Agreement Among Baldwin Americas Corporation, Baldwin Europe Consolidated, Inc., and Baldwin Asia Pacific Corporation, as Borrowers, the other credit

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parties signatory thereto, the Lenders (as defined in the Credit Agreement), Fleet National Bank, as Administrative Agent, and First Union National Bank, as Documentation Agent, dated as of October 31, 2000 (the "Credit Agreement") (filed herewith).

27 Financial Data Schedule (filed herewith).

(b) Reports on Form 8-K. There were no reports on Form 8-K filed for the three months ended December 31, 2000.

\* Confidential treatment has been requested with respect to portions of the agreement indicated with brackets and asterisks [\*\*\*]. A complete copy of this agreement, including the redacted items, has been separately filed with the Securities and Exchange Commission.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BALDWIN TECHNOLOGY COMPANY, INC.

BY /s/ James M. Rutledge

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Vice President, Chief Financial  
Officer and Treasurer

Dated: February 20, 2001

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