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VIISAGE TECHNOLOGY INC
Form 10-Q
November 13, 2001

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the Quarter Ended September 30, 2001.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the Transition Period from _____ to _____.

Commission File Number 000-21559

VIISAGE TECHNOLOGY, INC.

(Exact name of registrant as specified in its charter)

| | |
|--|--|
| Delaware ----- (State or other jurisdiction of incorporation or organization) | 04-3320515 ----- (I.R.S. Employer Identification No.) |
| 30 Porter Road, Littleton, MA ----- (Address of principal executive offices) | 01460 ----- (Zip Code) |
| Registrant's telephone number, including area code | (978) 952-2200 ----- |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

| | |
|----------------|---|
| Class ----- | Outstanding at November 13, 2001 ----- |
|----------------|---|

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Common stock, \$.001 par value

16,816,260

VIISAGE TECHNOLOGY, INC.

FORM 10-Q FOR THE QUARTER ENDED SEPTEMBER 30, 2001

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PART 1 - FINANCIAL INFORMATION

ITEM 1 - FINANCIAL STATEMENTS

VIISAGE TECHNOLOGY, INC.
CONDENSED BALANCE SHEETS
(IN THOUSANDS)

| | SEPTEMBER 30, 2001 | *D |
|--|-----------------------|-------|
| | ----- (UNAUDITED) | ----- |
| ASSETS | | |
| Current Assets: | | |
| Cash and cash equivalents | \$ - | \$ |
| Accounts receivable | 4,544 | |
| Costs and estimated earnings in excess of billings | 26,424 | |
| Other current assets | 481 | |
| | ----- | ----- |
| Total current assets | 31,449 | |
| Property and equipment, net | 14,781 | |
| Other assets | 320 | |
| | ----- | ----- |
| | \$ 46,550 | \$ |
| | ===== | ===== |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Accounts payable and accrued expenses | \$ 8,860 | \$ |
| Convertible subordinated debt | - | |
| Current portion of project financing | 3,671 | |
| | ----- | ----- |
| Total current liabilities | 12,531 | |
| Long-term debt | 1,612 | |
| Project financing | 9,597 | |
| | ----- | ----- |
| | 23,740 | |
| Shareholders' equity | 22,810 | |
| | ----- | ----- |
| | \$ 46,550 | \$ |
| | ===== | ===== |

* Derived from audited financial statements

The accompanying notes are an integral part of these financial statements.

VIISAGE TECHNOLOGY, INC.
STATEMENTS OF INCOME
(IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

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| | THREE MONTHS ENDED | | SEP 2 |
|--|--------------------|-----------------|----------|
| | SEPT. 30, 2001 | OCT. 1, 2000 | |
| Revenues | \$ 6,116 | \$ 8,280 | \$ |
| Project costs | 4,233 | 6,679 | |
| Project margin | 1,883 | 1,601 | |
| Operating Expenses: | | | |
| Sales and marketing | 174 | 186 | |
| Research and development | 568 | 226 | |
| General and administrative | 620 | 601 | |
| Total operating expenses | 1,362 | 1,013 | |
| Operating income | 521 | 588 | |
| Interest expense | 331 | 383 | |
| Income before income taxes | 190 | 205 | |
| Provision for income taxes | - | - | |
| Net income | 190 | 205 | |
| Preferred stock dividends | - | 32 | |
| Net income applicable to common shareholders | \$ 190 | \$ 173 | \$ |
| Basic net income per share | \$ 0.01 | \$ 0.02 | \$ |
| Basic shares | 16,545 | 10,959 | |
| Diluted net income per share | \$ 0.01 | \$ 0.01 | \$ |
| Diluted shares | 17,139 | 13,871 | |

The accompanying notes are an integral part of these financial statements.

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VIISAGE TECHNOLOGY, INC.
STATEMENTS OF CASH FLOW
(IN THOUSANDS)
(UNAUDITED)

NINE MONTHS E

SEPT. 30,

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2001

| | |
|--|----------|
| Cash Flows from Operating Activities: | |
| Net income | \$ 628 |
| Adjustments to reconcile net income to net cash provided by (used for) operating activities: | |
| Depreciation and amortization | 3,868 |
| Directors fees paid in common stock | 216 |
| Change in operating assets and liabilities: | |
| Accounts receivable | (1,239) |
| Costs and estimated earnings in excess of billings | (86) |
| Other current assets | 174 |
| Accounts payable and accrued expenses | (1,338) |
| | ----- |
| Net cash provided by (used for) operating activities | 2,223 |
| | ----- |
| CASH FLOWS FROM INVESTING ACTIVITIES: | |
| Additions to property and equipment | (4,044) |
| Decrease in other assets | 104 |
| | ----- |
| Net cash provided by (used for) investing activities | (3,940) |
| | ----- |
| CASH FLOWS FROM FINANCING ACTIVITIES: | |
| Proceeds from Project financing | 5,569 |
| Principal payments on long-term borrowings | (903) |
| Principal payments under project financing | (3,000) |
| Net proceeds from issuance of common stock | 51 |
| | ----- |
| Net cash provided by (used for) financing activities | 1,717 |
| | ----- |
| Net increase (decrease) in cash and cash equivalents | - |
| Cash and cash equivalents, beginning of period | - |
| | ----- |
| Cash and cash equivalents, end of period | \$ - |
| | ===== |
| SUPPLEMENTAL CASH FLOW INFORMATION: | |
| Cash paid during the period for interest | \$ 882 |
| | ===== |
| Cash paid during the period for income taxes | \$ - |
| | ===== |
| NON CASH ACTIVITIES: | |
| Directors fees paid in common stock | \$ 270 |
| | ===== |
| Conversion of preferred stock accrued dividends to common stock | \$ 65 |
| | ===== |
| Conversion of convertible debt and accrued interest to common stock | \$ 1,068 |
| | ===== |

The accompanying notes are an integral part of these financial statements.

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1. DESCRIPTION OF BUSINESS

Viisage Technology, Inc. (Viisage or the Company) is a leader in the emerging field of biometrics technology and in providing digital identification systems and solutions. The Company focuses on identification solutions that improve personal convenience and security, deter fraud, and reduce identification program costs. Viisage combines its systems integration and software design capabilities with its proprietary software and hardware products and other industry standard products to create complete customized solutions. These turnkey solutions integrate image and data capture, create relational databases, incorporate multiple biometrics and improve customers' ability to move and manage information. Applications can include driver's licenses, voter registration, national identification cards, law enforcement, social services, access control and PC network and Internet access security. Viisage's primary customers have been government agencies with particular penetration in Departments of Motor Vehicles. The Company has captured approximately 30% of the domestic driver's license market. Viisage products annually produce more than 20 million identification documents at more than 1,500 locations in 14 states. The Company has also provided services under subcontracts for projects in Jamaica, the Philippines and for the U.S. Immigration and Naturalization Service. Originally developed at MIT, face-recognition technology is widely recognized as the most convenient, non-intrusive and cost-effective biometric available. Viisage's patented face-recognition technology is focused on five major product application areas.

FACEEXPLORER(TM), Viisage's technology for image retrieval and analysis, is recognized for its leadership technology performance in real-time and large-database applications. FACEEXPLORER is deployed in the world's largest face-recognition application with a database of more than 9 million enrolled images and growing by 15,000 new images per day. The product family of face-recognition applications also includes: FACENET(TM) for Internet and e-commerce security; FACEPIN(TM) for point-of-sale transactions verification; FACEPASS(TM) used for physical access control and keyless entry and FACEFINDER(TM) for surveillance and identification.

The Company is engaged in one business, the development and implementation of digital identification systems and solutions. The Company has an integrated business model: identification solutions through system integration systems and biometric software. Previously the Company reported two business segments, however the Company's current mission is to design, develop and deliver integrated identification solutions. Substantially all of the Company's revenues have been derived within the United States.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying financial data as of September 30, 2001 and December 31, 2000, and for the three and nine month periods ended September 30, 2001 and October 1, 2000, have been prepared by the Company, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. The December 31, 2000 balance sheet was derived from audited financial statements, but does not include all disclosures required by generally accepted accounting principles. These financial statements should be read in conjunction with the financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2000.

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In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows as of September 30, 2001 and for the three and nine month periods ended September 30, 2001 and October 1, 2000, have been made. The results of operations for the period ended September 30, 2001 are not necessarily indicative of the operating results for the full year.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions. These assumptions affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Computation of Net Income per Share

The basic net income per share calculation is computed based on the weighted average number of shares of common stock outstanding during the period. The impact of approximately 2,042,000 shares of common stock consisting of certain outstanding options, the conversion of convertible subordinated debt, the conversion of convertible preferred stock, and stock warrants were not reflected in the September 30, 2001 dilutive net income per share calculation. The impact of approximately 1,937,000 shares of common stock consisting of certain outstanding options, the conversion of convertible subordinated debt, the conversion of convertible preferred stock, and stock warrants were not reflected in the October 1, 2000 dilutive net income per share calculation.

3. INCOME TAXES

No provision for income taxes has been made in the three month and nine month periods in fiscal 2001 and 2000 due to the available net operating loss carry forwards due to the uncertainty surrounding the realization of the Company's net deferred tax asset which has a full valuation allowance.

4. RELATED PARTY TRANSACTIONS AND SHAREHOLDERS' EQUITY

Currently, Lau Technologies (Lau) owns approximately 40% of the Company's common stock. Readers are referred to the "Notes to Financial Statements" section of the Company's 2000 Annual Report to Shareholders for further discussion.

The Company has two non-exclusive license agreements with Lau, whereby Lau acts as a distributor of the Company's "Facial Recognition" Technology for certain European Markets, U.S. Airports and other end users that are Federal Agencies. Lau will pay the Company royalties, as defined, under these agreements. Through September 30, 2001, no royalties have been earned.

The Company has also obtained from Lau, an exclusive (except for limited fields reserved by Lau), perpetual, worldwide license to use the U.S. patent 5,432,864 purchased by Lau from Daozeng Lu and Simon Lu, and all improvements thereto, which relates to a system for automatically verifying the identity of an individual using identification parameters that are carried on an escort memory such as an identification or credit card. This license requires royalty payments to Lau for each unit sold or licensed by Viisage. The agreement also requires the issuance of 50,000 shares of Viisage common stock to Lau following the royalty commencement date. No royalty amount has been incurred to date and therefore the royalty commencement date has not been established.

The Company refinanced with a commercial leasing organization, the remaining \$2.4 million of outstanding project lease financing with Lau, in September 2001. Readers are referred to the "Notes to Financial Statements" section of the Company's 2000 Annual Report to Shareholders for further discussion.

In January 2001, Lau converted its \$1,000,000 subordinated note and accrued interest into 847,354 shares of common stock.

In January 2001, 370 shares of the series A preferred stock and accrued dividends were converted into 655,565 shares of common stock.

In January 2001, 650 shares of the series B preferred stock and accrued dividends were converted into 796,593 shares of common stock.

In January and February of 2001, Strong River Investments, Inc. received 1,106,203 shares of common stock from the December 2000 cashless exercise of its third adjustable warrant.

In February 2001, Strong River Investments, Inc. exercised its third adjustable warrant for 1,586,305 shares and has received 1,481,305 shares of common stock from the company through a cashless exercise.

In June 2001, Strong River Investments, Inc. received 105,000 shares of common stock from the February 2001 cashless exercise of its third adjustable warrant.

In October 2001, Cardinal Capital received 28,125 shares of common stock from the exercise of its common stock purchase warrants.

In October 2001, Citizens Financial Group, Inc. received 20,579 shares of common stock from a cashless exercise of its common stock purchase warrants.

In October 2001, J. P. Turner & Company received 10,000 shares of common stock from a partial exercise of its common stock purchase warrants.

In November 2001, the Shaar Fund received 50,000 shares of common stock from the exercise of its common stock purchase warrant.

5. BUSINESS SEGMENTS

The Company is engaged in one business, the development and implementation of digital identification systems and solutions. The Company has an integrated business model: identification solutions through system integration systems and biometric software. Previously the Company reported two business segments, however the Company's current mission is to design, develop and deliver integrated identification solutions. Substantially all of the Company's revenues have been derived within the United States.

VIISAGE TECHNOLOGY, INC.

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the financial statements and accompanying notes contained in the Company's 2000 Annual Report and Form 10-K.

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The following discussion and analysis contains forward-looking statements that involve risks and uncertainties. The Company's actual results could differ materially from those discussed herein. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in the section below entitled "Certain Factors That May Affect Future Results." The cautionary statements made herein should be read as being applicable to all related forward-looking statements in this Form 10-Q.

RESULTS OF OPERATIONS

Revenues are derived principally from multi-year contracts for systems implementation, card production and related services. Revenues for the third quarter of 2001 were approximately \$6,116,000, compared to approximately \$8,280,000 for the third quarter of 2000. Revenues for the first nine months of 2001 were approximately \$19,355,000 compared to approximately \$19,766,000 for the same period in 2000. The 26.1% decrease in revenue between the two three month periods and the 2.1% decrease between the two nine month periods was primarily a result of customer delays in the states of Pennsylvania and Maryland.

Gross margins increased to 30.8% in the third quarter of 2001 from 19.3% in the third quarter of 2000. Gross margins increased to 26.6% for the first nine months of 2001 compared to 24.1% for the same period in 2000. The increase in gross margins between the two three month periods and the two nine month periods is due principally to the impact of lower margin contracts ending and being replaced with higher margin business.

Sales and marketing expenses decreased approximately \$12,000 in the third quarter of 2001 from the third quarter of 2000 and decreased approximately \$147,000 for the first nine months of 2001 from the first nine months of 2000. This represents an increase to 2.8% from 2.2% of revenue for the quarter to quarter period and a decrease to 2.0% from 2.7% for the first nine months of each fiscal year. The decrease is due principally to the Company's continuing efforts to increase its distribution and marketing capabilities for its facial recognition solutions by adding and certifying new system integrators and reseller partners. This allows the Company to control its costs while increasing its marketing capabilities.

Research and development expenses increased approximately \$342,000 in the third quarter of 2001 from the third quarter of 2000 and increased approximately \$946,000 in the first nine months of 2001 from the first nine months of 2000. This represents an increase to 9.3% from 2.7% of revenue for the quarter to quarter period and 7.4% from 2.5% for the first nine months of each fiscal year. The increase is due principally to the Company's continued investment in biometrics. Research and development costs do not include amounts for specific projects that are allocated to project costs, and do not reflect the benefits to Viisage under license arrangements from the research and development efforts of Lau Technologies and the Massachusetts Institute of Technology for projects that are not directly related to the Company.

General and administrative expenses increased by approximately \$19,000 in the third quarter of 2001 from the third quarter of 2000 and decreased approximately \$71,000 in the first nine months of 2001 from the first nine months of 2000. This represents an increase to 10.1% from 7.3% of revenue for the quarter to quarter periods and a decrease to 9.2% from 9.3% for the first nine months of each fiscal year. The decrease in expenses for the nine month periods is due principally to the Company's continuing efforts to control its costs while growing the business.

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Interest expense decreased approximately \$52,000 in the third quarter of 2001 from the third quarter of 2000 and decreased approximately \$373,000 in the first nine months of 2001 from the first nine months of 2000. This represents an increase to 5.4% from 4.6% of revenue for the quarter to quarter period and a decrease to 4.8% from 6.6% for the first nine months of each fiscal year. The decrease in interest expense for the three and nine month periods ended September 2001 was a direct result of the company's refinancing of two project leases as well as the reduction on the prime rate and its impact on the company's operating line of credit.

No provision for income taxes has been made in the three month and nine month periods in fiscal 2001 and 2000 due to the available net operating loss carry forwards. The Company did not record a tax benefit for the remaining net operating loss carry forwards due to the uncertainty of when such benefit will be realized.

The company may require additional working capital to further develop its core businesses, to finance acquisitions, and to pursue other corporate purposes that may be identified in the future by the Board of Directors. The Company believes that there are attractive acquisition opportunities in both the identification systems and biometric sectors, and that additional working capital is likely to be required to meet the increased market demand anticipated for the Company's facial recognition technology. However, there can be no assurance that we will be successful in any acquisition opportunity or in securing additional financing on terms acceptable to the Company.

LIQUIDITY AND CAPITAL RESOURCES

The Company has a \$4.0 million operating line of credit. This revolver, is a sweep account, which is set up to maintain the lowest possible balance on the revolver by maintaining a zero balance of cash at all times. The line of credit contains various financial covenants and is collateralized by substantially all of the Company's assets. At the end of the third quarter 2001, \$1.6 million of the \$4.0 million credit line had been utilized.

Accounts receivable increased approximately 37.5% from December 31, 2000 to September 30, 2001 due to the timing of billings.

Costs and estimated earnings in excess of billings remained approximately the same from December 31, 2000 to September 30, 2001, and reflect the unbilled accumulation of costs on contracts in progress.

Historically, the Company has not made substantial capital expenditures for facilities, office and computer equipment and has satisfied its needs in these areas principally through leasing.

The Company also has system project lease financing arrangements with several commercial leasing organizations. Pursuant to certain of these arrangements, the lessor purchases certain of the Company's digital identification systems and leases them back to the Company for deployment with identified and contracted customers approved by the lessor. In other arrangements the Company retains title to the equipment financed. In either case, the lessor has an assignment of the Company's rights under the related customer contracts, including rights to use the software and technology underlying the related systems. Under these arrangements, the lessor bears the credit risk associated with payments by the Company's customers, but the Company bears performance and appropriation risk and is generally required to repurchase a system in the event of a termination by a customer for any reason except credit default. Under the leases the Company is required to maintain certain financial ratios and minimum levels of tangible

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capital funds, as defined in the lease agreements. These project lease arrangements are accounted for as capital leases. At September 30, 2001, the Company had approximately \$13.3 million outstanding under the lease financing arrangements. The Company refinanced with a commercial leasing organization, the remaining \$2.4 million of outstanding project lease financing with Lau, in September 2001.

The Company believes that it will continue to meet its debt covenants. However, this expectation is dependent in part on achieving business forecasts. If the Company does not meet such covenants, the bank and/or the lessor could require immediate repayment of outstanding amounts.

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The Company believes that if it meets its business forecast for 2001, cash flows from available borrowings, project leasing, operations and capital raising will be sufficient to meet its working capital and capital expenditure needs for the foreseeable future.

ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

MARKET RISK

Except for the Company's revolving credit facility, which has a variable interest rate, the Company has no material exposure to market risk that could affect its future results of operations and financial condition.

CERTAIN FACTORS THAT MAY AFFECT FUTURE RESULTS

The Company operates in an environment that involves a number of risks, some of which are beyond the Company's control. Forward-looking statements in this document and those made from time to time by the Company through its senior management are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements concerning future plans or results are necessarily only estimates and actual results could differ materially from expectations. Certain factors that could that could cause or contribute to such differences include among other things:

- o potential fluctuations in quarterly results;
- o the size and timing of award and performance on contracts;
- o dependence on large contracts and a limited number of customers;
- o lengthy sales and implementation cycles;
- o changes in management estimates inherent in accounting for contracts;
- o availability and cost of key components;
- o market acceptance of new or enhanced products and services;
- o proprietary technology and changing technology;
- o competitive conditions;
- o system performance;
- o management of growth;
- o dependence on key personnel;
- o general economic and political conditions and other factors affecting spending by customers.

Any of these factors could have a material adverse impact on the Company's operations and financial results. The Company cautions the reader that this list of risk factors may not be complete. The Company undertakes no obligation to update these forward-looking statements to reflect any future events or circumstances.

VIISAGE TECHNOLOGY, INC.

PART II - OTHER INFORMATION

ITEM 1 - LEGAL PROCEEDINGS

None.

ITEM 2 - CHANGES IN SECURITIES

The following transactions occurred prior to the filing of this Form 10-Q with respect to the Company's capital stock. Each of the transactions described below involved the conversion of the Company's outstanding securities into shares of the Company's common stock. Each transaction was exempt from the registration requirements of the Securities Act of 1933 under Section 4(2) or section 3(a)(9) of the Securities Act.

In January 2001, Lau converted its \$1,000,000 subordinated note and accrued interest into 847,354 shares of common stock.

In January 2001, 370 shares of the series A preferred stock and accrued dividends were converted into 655,565 shares of common stock.

In January 2001, 650 shares of the series B preferred stock and accrued dividends were converted into 796,593 shares of common stock.

In January and February of 2001, Strong River Investments, Inc. received 1,106,203 shares of common stock from the December 2000 cashless exercise of its third adjustable warrant.

In February 2001, Strong River Investments, Inc. exercised its third and final adjustable warrant for 1,586,305 shares and has received 1,481,305 shares of common stock from the company through a cashless exercise.

In June 2001, Strong River Investments, Inc. received 105,000 shares of common stock from the February 2001 cashless exercise of its third adjustable warrant.

In October 2001, Cardinal Capital received 28,125 shares of common stock from the exercise of its common stock purchase warrants.

In October 2001, Citizens Financial Group, Inc. received 20,579 shares of common stock from a cashless exercise of its common stock purchase warrants.

In October 2001, J. P. Turner & Company received 10,000 shares of common stock from a partial exercise of its common stock purchase warrants.

In November 2001, the Shaar Fund received 50,000 shares of common stock from the exercise of its common stock purchase warrant.

ITEM 3 - DEFAULTS BY THE COMPANY ON ITS SENIOR SECURITIES

None.

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ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

ITEM 5 - OTHER INFORMATION

Not applicable.

ITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K

EXHIBIT

| NO. | NOTE | DESCRIPTION |
|-----|------|-------------|
| --- | ---- | ----- |

| | | |
|-------|-----|---|
| 10.36 | (k) | Employment agreement dated as of November 3, 2001 between the Registrant and Thomas J. Colatosti. |
|-------|-----|---|

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VIISAGE TECHNOLOGY, INC.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VIISAGE TECHNOLOGY, INC.

Date: November 13, 2001

By: /s/ Thomas J. Colatosti

Thomas J. Colatosti
President and Chief Executive Officer

By: /s/ Sean F. Mack

Sean F. Mack
Vice President, Controller and Treasurer

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