United Continental Holdings, Inc.

Form 4 April 04, 2017

# FORM 4

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

**OMB APPROVAL** 

**OMB** 3235-0287 Number:

Expires:

January 31, 2005

0.5

Estimated average

burden hours per response...

if no longer subject to Section 16. Form 4 or Form 5

Check this box

obligations may continue. See Instruction

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF

**SECURITIES** 

1(b).

(Print or Type Responses)

1. Name and Address of Reporting Person \* ISAACSON WALTER

2. Issuer Name and Ticker or Trading Symbol

5. Relationship of Reporting Person(s) to

Issuer

United Continental Holdings, Inc.

(Check all applicable)

[UAL] (Last) (First) (Middle)

3. Date of Earliest Transaction (Month/Day/Year)

\_X\_\_ Director 10% Owner Officer (give title Other (specify

P. O. BOX 66100 HDQLD

03/31/2017

4. If Amendment, Date Original

6. Individual or Joint/Group Filing(Check

Filed(Month/Day/Year)

Applicable Line) \_X\_ Form filed by One Reporting Person Form filed by More than One Reporting

Person

below)

CHICAGO, IL 60666

(City) (State) (Zip)

(Street)

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1.Title of Security (Instr. 3)

2. Transaction Date 2A. Deemed (Month/Day/Year)

Execution Date, if

(Month/Day/Year)

3. 4. Securities TransactionAcquired (A) or Code Disposed of (D) (Instr. 3, 4 and 5) (Instr. 8)

5. Amount of Securities Beneficially Owned Following

6. Ownership 7. Nature of Form: Direct Indirect (D) or Indirect Beneficial Ownership (I) (Instr. 4) (Instr. 4)

(A) or Code V Amount (D) Price

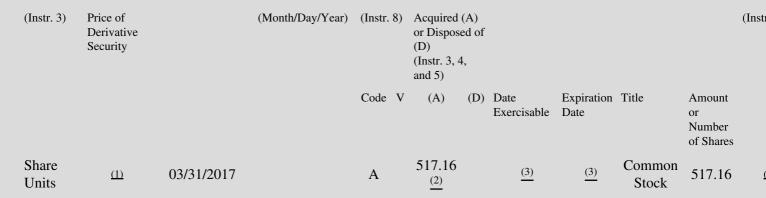
Reported Transaction(s) (Instr. 3 and 4)

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

Persons who respond to the collection of SEC 1474 information contained in this form are not (9-02)required to respond unless the form displays a currently valid OMB control number.

### Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of 3. Transaction Date 3A. Deemed 4. 5. Number of 6. Date Exercisable and 7. Title and Amount of 8. Pr TransactionDerivative **Expiration Date Underlying Securities** Derivative Conversion (Month/Day/Year) Execution Date, if Deri (Month/Day/Year) (Instr. 3 and 4) Security or Exercise Code Securities Secu any



# **Reporting Owners**

Reporting Owner Name / Address	Relationships							
reporting owner runner runners	Director	10% Owner	Officer	Other				
ISAACSON WALTER P. O. BOX 66100 HDQLD CHICAGO, IL 60666	X							

# **Signatures**

/s/ Jennifer L. Kraft for Walter
Isaacson

04/04/2017

\*\*Signature of Reporting Person Date

# **Explanation of Responses:**

- \* If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations, See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) The share units convert to shares of common stock on a 1-for-1 basis.
- (2) Represents 2017 quarterly retainer and meeting fees that the Reporting Person elected to defer into a share account pursuant to the terms of the Company's 2006 Director Equity Incentive Plan ("DEIP").
- (3) The shares units will be settled in common stock following the Reporting Person's separation from service in accordance with the terms of the DEIP.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Reporting Owners 2

Item 3.	Defaults Upon Senior Securities	26
Item 4.	Submission of Matters to a Vote of Security Ho	olders 26
Item 5.	Other Information	26
Item 6.	Exhibits	26

Signatures

	1.1 20 1	O 11 1 1	11 12		_ 4
Edgar Filing:	United	Continental	Holdinas.	inc	· Form 4

27

Copies of the Company s SEC filings can be found on its website at www.independenceholding.com.

2

### **Forward-Looking Statements**

Certain statements in this document are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition, results of operations, cash flows, plans, objectives, future performance and business of the Company. In this context, forward-looking statements often address the Company s expected future business and financial performance, and often (but not always) contain words seek, or will. Forward-looking statements by their na such as expect, anticipate, intend. plan, believe, matters that are, to differing degrees, uncertain. With respect to the Company, particular uncertainties that could adversely or positively affect its future results include, but are not limited to, economic conditions in the markets in which the Company operates, new federal or state governmental regulation, the Company s ability effectively to operate, integrate and leverage any past or future strategic acquisition, and other factors which can be found in the Company s news releases and filings with the Securities and Exchange Commission. These uncertainties may cause the Company s actual future results to be materially different than those expressed in its forward-looking statements. The Company does not undertake to update its forward-looking statements.

# **PART I - FINANCIAL INFORMATION**

## Item 1.

## **Financial Statements**

# INDEPENDENCE HOLDING COMPANY AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(In thousands, except share data)

	March 31,	December 31,
	2007	2006
	(unaudited)	
ASSETS:		
Investments:		
Short-term investments	\$ 5,592	\$ 9,910
Securities purchased under agreements to resell	13,704	68,849
Fixed maturities	720,353	665,340
Equity securities	78,161	60,043
Other investments	44,949	55,034
Total investments	862,759	859,176
Cash and cash equivalents	11,162	17,543
Due from securities brokers	8,176	660
Investment in American Independence Corp. ("AMIC")	40,604	39,942
Deferred acquisition costs	54,377	55,021
Due and unpaid premiums	58,820	23,860
Due from reinsurers	125,486	111,476
Premium and claim funds	48,460	51,244
Notes and other receivables	18,111	13,994
Goodwill	47,243	46,603
Other assets	45,881	40,165
Total assets	\$ 1,321,079	\$ 1,259,684

# LIABILITIES AND STOCKHOLDERS' EQUITY: LIABILITIES:

Ψ	199,311	\$	175,048
	251,745		252,860
	386,403		387,757
	21,256		19,982
	7,516		7,407
	11,185		6,799
	18,230		18,299
	3,138		-
	53,810		38,109
	76,577		69,127
	15,000		15,000
	38,146		38,146
	1,082,317		1,028,534
	-		-
	15,307		15,294
	98,353		97,873
	(6,785)		(9,302)
	(2,237)		(2,237)
	134,124		129,522
	238,762		231,150
\$	1,321,079	\$	1,259,684
		386,403 21,256 7,516 11,185 18,230 3,138 53,810 76,577 15,000 38,146 1,082,317	251,745 386,403 21,256 7,516 11,185 18,230 3,138 53,810 76,577 15,000 38,146 1,082,317

The accompanying notes are an integral part of these consolidated financial statements.

# INDEPENDENCE HOLDING COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share data) (Unaudited)

	Three Mo	onths E	nded
	Mai	rch 31,	
	2007		2006
REVENUES:			
Premiums earned:			
Health	\$ 72,822	\$	55,373
Life and annuity	11,665		10,915
Net investment income	12,034		11,931
Fee income	10,187		7,411
Net realized investment gains	420		417
Equity income from AMIC	535		176
Other income	1,408		617
	109,071		86,840
EXPENSES:			
Insurance benefits, claims and reserves:			
Health	48,641		37,296
Life and annuity	13,638		12,884
Selling, general and administrative expenses	36,467		27,149
Amortization of deferred acquisitions costs	2,491		2,518
Interest expense on debt	1,056		903
	102,293		80,750
Income before income taxes	6,778		6,090
Income tax expense	2,176		2,061
Net income	\$ 4,602	\$	4,029

Basic income per common share	\$ .30	\$ .28
Weighted average shares outstanding	15,182	14,495
Diluted income per common share	\$ .30	\$ .27
Weighted average diluted shares outstanding	15,335	14,869

The accompanying notes are an integral part of these consolidated financial statements.

# INDEPENDENCE HOLDING COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

 $(In\ thousands)$ 

(Unaudited)

			Three Months Ended March 31,			
			2007		2006	
CASH FLOWS P ACTIVITIES:	PROVIDED BY (USED BY) OPERATING	G				
Net income		\$	4,602	\$	4,029	
Adjustments to	o reconcile net income to net change in cash from operating activities:					
	Amortization of deferred acquisition costs		2,491		2,518	
	Net realized investment gains		(420)		(417)	
	Equity income from AMIC and other equity method investments		(535)		(342)	
	Depreciation and amortization		1,089		577	
	Share-based compensation expenses		440		336	
	Deferred tax expense		274		71	
	Other		386		288	
Changes in assets an	d liabilities:					
	Net sales of trading securities		134		163	
	Change in insurance liabilities		26,578		(3,983)	
	Deductions from (additions to) deferred acquisition costs, net		(2,483)		801	
	Change in net amounts due from and to reinsurers		1,690		1,743	
	Change in premium and claim funds		2,784		(669)	
	Change in income tax liability		747		178	
	Change in due and unpaid premiums		(34,961)		997	
	Change in other assets		(5,447)		(3,848)	
	Change in other liabilities		6,026		(4,646)	
	Net change in cash from operating activities		3,395		(2,204)	
CASH FLOWS PRO ACTIVITIES:	OVIDED BY (USED BY) INVESTING					
			(4,378)		(2,922)	

Edgar Filing: United Continental Holdings, Inc. - Form 4

Change in net amount due from and to securiti brokers	ies		
Net proceeds of short-term investments		4,334	8,180
Net (purchases) sales of securities under resale and repurchase agreements	2	55,145	38,347
Sales of equity securities		23,347	7,282
Purchases of equity securities		(40,181)	(14,930)
Sales of fixed maturities		93,837	84,189
Maturities and other repayments of fixed maturities		21,129	13,252
Purchases of fixed maturities		(166,763)	(110,210)
Sales of other investments		10,334	-
Additional investments in other investments, n of distributions	net	(250)	(220)
Cash paid in acquisitions of companies, net of cash acquired		(3,500)	(20,950)
Cash (paid) received in purchases of policy blocks		-	(224)
Change in notes and other receivables		(2,999)	(1,639)
Other		(390)	(1,011)
Net change in cash from investing activities		(10,335)	(856)
CASH FLOWS PROVIDED BY (USED BY) FINANCING ACTIVITIES:			
Proceeds from issuance of common stock		-	2,500
Exercises of common stock options		17	77
Excess tax benefits from exercise of stock options		6	96
Proceeds of investment-type insurance contracts		916	5,918
Dividends paid		(380)	(353)
Net change in cash from financing activities		559	8,238
Net change in cash and cash equivalents		(6,381)	5,178
Cash and cash equivalents, beginning of year		17,543	12,659
Cash and cash equivalents, end of period	\$	11,162	\$ 17,837

The accompanying notes are an integral part of these consolidated financial statements.

#### INDEPENDENCE HOLDING COMPANY AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements**

(Unaudited)

Note 1.		

**Significant Accounting Policies and Practices** 

(A)

### **Business and Organization**

Independence Holding Company, a Delaware corporation ("IHC"), is a holding company principally engaged in the life and health insurance business through: (i) its wholly owned insurance companies, Standard Security Life Insurance Company of New York ("Standard Security Life") and Madison National Life Insurance Company, Inc. ("Madison National Life"); and (ii) its marketing and administrative companies, including Insurers Administrative Corporation (IAC), managing general underwriters ("MGUs") in which it owns a significant voting interest, Health Plan Administrators (HPA), GroupLink, Inc. (GroupLink), IHC Health Solutions, Inc. (IHC Health Solutions), and Community America Insurance Services, Inc. (CAIS). These companies are sometimes collectively referred to as the "Insurance Group," and IHC and its subsidiaries (including the Insurance Group) are sometimes collectively referred to as the "Company." The Company also owns a 48% equity interest in American Independence Corp. ("AMIC"), which owns Independence American Insurance Company (Independence American) and several MGUs.

Geneve Corporation, a diversified financial holding company, and its affiliated entities held approximately 54% of IHC's outstanding common stock at March 31, 2007.

**(B)** 

#### **Basis of Presentation**

The consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles and include the accounts of IHC and its consolidated subsidiaries. All significant intercompany transactions have been eliminated in consolidation. The preparation of financial statements in conformity with U.S. generally

accepted accounting principles requires management to make estimates and assumptions that affect: (i) the reported amounts of assets and liabilities; (ii) the disclosure of contingent assets and liabilities at the date of the financial statements; and (iii) the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. IHC s annual report on Form 10-K as filed with the Securities and Exchange Commission should be read in conjunction with the accompanying consolidated financial statements.

In the opinion of management, all adjustments (consisting only of normal recurring accruals) that are necessary for a fair presentation of the consolidated financial position and results of operations for the interim periods have been included. The consolidated results of operations for the three months ended March 31, 2007 are not necessarily indicative of the results to be anticipated for the entire year.

**(C)** 

#### Reclassifications

Certain amounts in prior years' Consolidated Financial Statements and Notes thereto have been reclassified to conform to the 2007 presentation.

**(D)** 

### **Recent Accounting Pronouncements**

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities - Including an Amendment of FASB Statement No. 115" ("SFAS 159"). SFAS 159 would create a fair value option of accounting for qualifying financial assets and liabilities under which an irrevocable election could be made at inception to measure such assets and liabilities initially and subsequently at fair value, with all changes in fair value reported in earnings. SFAS 159 is effective as of the beginning of the first fiscal year beginning after

7

November 15, 2007. The adoption of SFAS 159 is optional. The Company is in the process of analyzing the effects of adoption of SFAS 159 on the Company s consolidated financial statements.

In February 2006, the Financial Account Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 155, Accounting for Certain Hybrid Financial Instruments (SFAS 155), which amends SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities (SFAS 133) and SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities (SFAS 140). SFAS 155 simplifies the accounting for certain derivatives embedded in other financial instruments by allowing them to be accounted for as a whole if the holder elects to account for the whole instrument on a fair value basis. SFAS 155 also clarifies and amends certain other provisions of SFAS 133 and SFAS 140. SFAS 155 is effective for all financial instruments acquired, issued or subject to a re-measurement event occurring in fiscal years beginning after September 15, 2006. The adoption of SFAS 155 did not have a material impact on the Company's consolidated financial statements.

In June 2006, the FASB issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes An Interpretation of FASB Statement No. 109" ("Interpretation 48"), which prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The recognition threshold is based on a determination of whether it is more likely than not that a tax position will be sustained upon examination based on the technical merits of the position. Only tax positions that meet the more-likely-than-not recognition threshold at the effective date may be recognized or continue to be recognized upon adoption of FIN 48. Interpretation 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. Interpretation 48 is effective for fiscal years beginning after December 15, 2006. The cumulative effect of applying the provisions of Interpretation 48 is reported as an adjustment to retained earnings as of the beginning of the year of adoption. The amount of the cumulative-effect adjustment is the difference between the net amount of assets and liabilities recognized in the balance sheet prior to the application of Interpretation 48 and the net amount of assets and liabilities recognized as a result of applying Interpretation 48. The adoption of Interpretation 48 on January 1, 2007 did not have a material impact on the Company's consolidated financial statements and the Company believes there are no significant tax positions that would require disclosure under Interpretation 48. The Internal Revenue Service is currently auditing our 2003 and 2004 consolidated income tax returns. It is anticipated that this examination will be completed within the next twelve months. Management believes that it has made adequate provision for all income tax uncertainties, such that the outcome of any unresolved issues or claims will not result in a material change to our financial position or results of operations.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements (SFAS 157), which defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. This Statement applies under other accounting pronouncements that require or permit fair value measurements. SFAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The adoption of SFAS 157 is not expected to have a material effect on the Company s consolidated financial statements.

In September 2005, the AICPA's Accounting Standards Executive Committee issued Statement of Position 05-1, "Accounting by Insurance Enterprises for Deferred Acquisition Costs in Connection with Modifications or Exchanges of Insurance Contracts" ("SOP 05-1"). SOP 05-1 provides guidance on accounting by insurance enterprises for

deferred acquisition costs on internal replacements of insurance and investment contracts other than those specifically described in SFAS 97, "Accounting and Reporting by Insurance Enterprises for Certain Long-Duration Contracts and for Realized Gains and Losses from the Sale of Investments". SOP 05-1 defines an internal replacement as a modification in product benefits, features, rights, or coverages that occurs by the exchange of a contract for a new contract, or by amendment, endorsement, or rider to a contract, or by the election of a feature or coverage within a contract. A replacement contract that is substantially changed will be accounted for as an extinguishment

of the replaced contract resulting in a release of the unamortized deferred acquisition costs, unearned revenue, and deferred sales inducements associated with the replaced contract. SOP 05-1 is effective for internal replacements occurring in fiscal years beginning after December 15, 2006. The adoption of SOP 05-1 did not have a material impact on the Company's consolidated financial statements.

Note 2.

#### **American Independence Corp.**

AMIC is an insurance holding company engaged in the insurance and reinsurance business as a result of its acquisition of First Standard Holdings Corp. ("FSHC") from the Company in November 2002. AMIC does business with the Insurance Group, including reinsurance treaties under which, in 2006, Standard Security Life and Madison National Life ceded to Independence American an average of 22% of their medical stop-loss business, 10% of a majority of their fully insured health business and 20% of their New York Statutory Disability business. IHC owned 48% of AMIC's outstanding common stock at March 31, 2007 and December 31, 2006, which was purchased in various transactions from 2002 through 2005. IHC accounts for its investment in AMIC under the equity method. At March 31, 2007 and December 31, 2006, IHC's investment in AMIC had a total carrying value of \$45,075,000 and \$44,412,000, respectively, including goodwill of \$4,470,000 at both dates. This goodwill represents the excess of IHC's cost over the underlying equity in AMIC's net assets at the respective purchase dates. At March 31, 2007 and December 31, 2006, based on the closing market price of AMIC's common stock, the fair value of the AMIC shares owned by IHC was approximately \$42,282,000 and \$43,866,000, respectively.

For the quarter ended March 31, 2007 and 2006, IHC recorded \$535,000 and \$176,000 of equity income from its investment in AMIC, representing IHC's proportionate share of income based on its ownership interests during those periods. AMIC paid no dividends on its common stock in the three month periods ended March 31, 2007 and 2006.

IHC and its subsidiaries earned \$200,000 and \$139,000 for the quarters ended March 31, 2007 and 2006, respectively, from service agreements with AMIC and its subsidiaries. These are reimbursements to IHC and its subsidiaries, at agreed upon rates including an overhead factor, for management services provided by IHC and its subsidiaries, including accounting, legal, compliance, underwriting and claims. The Company ceded premiums to AMIC of \$16,101,000 and \$13,674,000 for the three months ended March 31, 2007 and 2006, respectively. Benefits to policyholders on business ceded to AMIC were \$11,155,000 in the first quarter of 2007 and \$9,317,000 in the first quarter of 2006. Additionally, AMIC subsidiaries market, underwrite and provide administrative services (including premium collection, medical management and claims adjudication) for a substantial portion of the Medical Stop-Loss business written by the insurance subsidiaries of IHC. IHC recorded net commission expense of \$1,050,000 and \$1,316,000 in the first quarter of 2007 and 2006, respectively, for these services. The Company also contracts for several types of insurance coverage (e.g. directors and officers and professional liability converge) jointly with AMIC. The cost of this coverage is allocated between the Company and AMIC according to the type of risk, and IHC s portion is recorded in Selling, General and Administrative Expenses.

Included in the Company s Consolidated Balance Sheets at March 31, 2007 and December 31, 2006, respectively, are the following balances arising from transactions in the normal course of business with AMIC and its subsidiaries: Due from reinsurers \$15,572,000 and \$15,324,000; Other assets \$7,392,000 and \$5,971,000; and Other liabilities \$533,000 and \$518,000.

#### Note 3.

#### **Income Per Common Share**

Included in the diluted income per share calculations are 153,000 and 374,000 shares for the three months ended March 31, 2007 and 2006, respectively, from the assumed exercise of options and vesting of restricted stock, using the treasury stock method. Net income does not change as a result of the assumed dilution.

Note 4.

Investments

The following tables summarize, for all securities in an unrealized loss position at March 31, 2007 and December 31, 2006, respectively, the aggregate fair value and gross unrealized loss by length of time those securities had continuously been in an unrealized loss position:

	Less tha	an 12 M	lonths	12 Months or Longer			Total			
M 1 21 2007	Fair		realized	Fair	U	nrealized	Fair	Unrealized		
March 31, 2007	Value	J	Losses	Value	usanda	Losses	Value	L	osses	
				(111 1110	usands	,				
Corporate securities	\$ 51,891	\$	855	\$ 216,715	\$	7,839	\$ 268,606	\$	8,694	
CMO and ABS (1)	48,363		165	82,463		2,213	130,826		2,378	
U.S. Government										
obligations	-		-	36,532		1,151	36,532		1,151	
Agency MBS (2)	-		-	18,542		461	18,542		461	
GSE (3)	33,079		205	46,018		1,532	79,097		1,737	
States and political										
subdivisions	13,974		49	5,638		224	19,612		273	
Total fixed										
maturities	147,307		1,274	405,908		13,420	553,215		14,694	
Common stock	5,512		227	-		-	5,512		227	
Preferred stock	16,706		325	2,562		107	19,268		432	
Total temporarily										
i m p a i r e d securities	\$ 169,525	\$	1,826	\$ 408,470	\$	13,527	\$ 577,995	\$	15,353	

	Less tha	n 12 Mon	ths	12 Months or Longer				Total			
December 31, 2006	Fair Value		nrealized Fair U Losses Value (In thousands		Lo	ealized osses		Fair Value		ealized osses	
Corporate securities	\$ 115,055	\$	2,255	\$ 194,932	\$	7,896	\$	309,987	\$	10,151	

Edgar Filing: United Continental Holdings, Inc. - Form 4

CMO and ABS (1)	55,126	430	73,582	73,582 2,289		128,708	2,719
U.S. Government							
obligations	-	-	60,566		2,398	60,566	2,398
Agency MBS (2)	-	-	19,447		481	19,447	481
GSE (3)	9,250	121	47,494		1,696	56,744	1,817
States and political							
subdivisions	14,303	20	5,615		254	19,918	274
Total fixed maturities	193,734	2,826	401,636		15,014	595,370	17,840
Common stock	4,664	312	-		-	4,664	312
Preferred stock	7,216	40	2,607		135	9,823	175
Total temporarily							
i m p a i r e d securities	\$ 205,614	\$ 3,178	\$ 404,243	\$	15,149	\$ 609,857	\$ 18,327

(1)

Collateralized mortgage obligations ( CMO ) and asset-backed securities ( ABS ).

(2)

Mortgage-backed securities ( MBS ).

(3)

Government-sponsored enterprises (GSE) which are the Federal Home Loan Mortgage Corporation, Federal National Mortgage Association and Federal Home Loan Banks. GSEs are private enterprises established and chartered by the Federal Government.

The Company reviews its investment securities regularly and determines whether other-than-temporary impairments have occurred. If a decline in fair value is judged by management to be other- than-temporary, a loss is recognized by a charge to the Consolidated Statements of Operations, establishing a new cost basis for the security. The factors considered by management in its regular review include, but are not limited to: the length of time and extent to which the fair value has been less than cost; the financial condition and near-term prospects of the issuer; adverse changes in ratings announced by one or more rating agencies; whether the issuer of a debt security has remained current on principal and interest payments; whether the decline in fair value appears to be issuer specific or, alternatively, a reflection of general market or industry conditions (including, in the case of fixed maturities, the effect of changes in market interest rates); and the Company's intent and ability to hold the security for a period of time sufficient to allow for a recovery in fair value. For securities within the scope of Emerging Issues Task Force Issue 99-20, such as purchased interest-only securities, an impairment loss is recognized when there has been a decrease in expected cash flows combined with a decline in the security's fair value below cost. Based on management s review of the portfolio, which considered these factors, the Company did not consider these investments to be other-than-temporarily impaired at March 31, 2007 and December 31, 2006. For the three months ended March 31, 2007, the Company did not record any realized losses for other-than-temporary impairments.

Substantially all of the unrealized losses at March 31, 2007 and December 31, 2006 relate to investment grade securities and are attributable to changes in market interest rates subsequent to purchase. There were no securities with unrealized losses that were individually significant dollar amounts at March 31, 2007 and December 31, 2006. At March 31, 2007 and December 31, 2006, a total of 71 and 76 securities, respectively, were in a continuous unrealized loss position for less than 12 months and 83 and 76 securities, respectively, had continuous unrealized losses for 12 months or longer. For fixed maturities, there are no securities past due or securities for which the Company currently believes it is not probable that it will collect all amounts due according to the contractual terms of the investment.

#### Note 5.

#### **Other Investments**

The Company had invested \$8,288,000 at December 31, 2006 in Dolphin Limited Partnership A ("DLP-A"), a domestic feeder fund for Dolphin Limited Partnership I L.P., a Delaware limited partnership. The Company's net investment income for the three months ended March 31, 2007 and 2006 includes \$46,000 and \$566,000, respectively, for its proportionate share of net income of DLP-A. The Company liquidated its investment in DLP-A in February 2007.

#### Note 6.

#### **CAM Acquisition**

In January 2007, IHC Health Solutions, Inc., a wholly owned subsidiary of IHC, acquired 100% of the outstanding membership interests in CA Marketing and Management Services, LLC ("CAM") for a total purchase price of \$3,500,000. The Company recorded goodwill of \$640,000 and other intangible assets of \$2,860,000 primarily for the

fair value of agent and management services relationships, which is being amortized over a weighted average period of 9.06 years. CAM was previously 100% owned by a senior officer of IHC. The Audit Committee of the Board of Directors of IHC unanimously approved the transaction, and upon recommendation by the Audit Committee, it was unanimously approved by the Board of Directors.

Pro forma results of operations for the quarter ended March 31, 2006, as though this acquisition had been completed at the beginning of such period, have not been presented since the effect of the acquisition was not material.

#### Note 7.

#### **Goodwill and Other Intangible Assets**

At March 31, 2007 and December 31, 2006, the Company had goodwill of \$47,243,000 and \$46,603,000, respectively, and other intangible assets (included in other assets in the Consolidated Balance Sheets) of \$16,961,000 and \$13,984,000 (which includes \$1,308,000 capitalized software classified in Fixed Assets at December 31, 2006), respectively. The change in the carrying amount of goodwill and other intangible assets for the first quarter of 2007 is as follows (in thousands):

	•	Goodwill	Other Intangible Assets		
Balance at December 31, 2006	\$	46,603	\$	13,984	
CAM acquisition		640		2,860	
Capitalized software development		-		828	
Amortization expense		-		(711)	
Balance at March 31, 2007	\$	47,243	\$	16,961	

#### Note 8.

### **Share-Based Compensation**

Effective January 1, 2006, under the modified prospective method, the Company adopted the provisions of SFAS No. 123R, "Share-Based Payment" ("SFAS 123R"), which revises SFAS No. 123, Accounting for Stock-Based Compensation (SFAS 123) and supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees and its related interpretations (APB 25). SFAS 123R applies to all awards granted after its effective date and to modifications, repurchases or cancellations of existing awards after that date. Additionally, under the modified prospective method of adoption, the Company recognizes compensation expense for the portion of outstanding awards on the adoption date for which the requisite service period has not yet been rendered based on the grant-date fair value of those awards.

For the three months ended March 31, 2007 and 2006, total share-based compensation expense was \$440,000 and \$336,000, respectively,

Under the terms of the Company s stock-based compensation plans, option exercise prices are equal to the quoted market price of the shares at the date of grant; option terms range from five to ten years; and vesting periods are three years for employee options. The Company may also grant shares of restricted stock. These shares are valued at the quoted market price of the shares at the date of grant, and have a three year vesting period. There were 1,005,522

shares available for future option or restricted-stock grants under the shareholder-approved plans at March 31, 2007. All of these available shares relate to the Company s 2006 Stock Incentive Plan that was approved by shareholders in June 2006.

The Company s stock option activity for the three months ended March 31, 2007 is as follows:

	Shares Under Option	Weighted- Average Exercise Price		
December 31, 2006	858,351	\$	17.03	
Granted	32,000		21,49	
Exercised	(1,800)		9.39	
March 31, 2007	888,551		17.21	

The following table summarizes information regarding outstanding and exercisable options as of March 31:

	Outstanding	Exercisable
Number of options	888,551	547,681
Weighted average exercise price per share	\$ 17.21	\$ 14.77
Aggregate intrinsic value for all options	\$ 4,230,000	\$ 3,943,000
Weighted average contractual term remaining	2.4 years	1.6 years

The fair value of each option award is estimated on the date of grant using the Black Scholes option valuation model. The weighted average grant-date fair-value of options granted during the three months ended March 31, 2007 and 2006 was \$6.51 and \$7.14 per share, respectively. The assumptions set forth in the table below were used to value the stock options granted during the three month period ended March 31:

	2007	2006
Weighted-average risk-free interest rate	4.44%	4.48%
Annual dividend rate per share	\$ .05	\$ .05
Weighted-average volatility factor of the Company's common stock	30.3%	32.4%
Weighted-average expected term of options	4.5 years	4.4 years

Compensation expense of \$273,000 and \$288,000 was recognized in the three months ended March 31, 2007 and 2006, respectively, for the portion of the grant-date fair value of stock options vesting during that period.

The total intrinsic value of options exercised during the three month periods ended March 31, 2007 and 2006 was \$23,000 and \$304,000, respectively. Cash proceeds received from those options exercised during the three months ended March 31, 2007 and 2006 were \$17,000 and \$77,000, respectively.

The Company issued 4,800 and 37,075 restricted stock awards during the three months ended March 31, 2007 and 2006, respectively, with weighted-average grant-date fair values of \$21.19 and \$22.56 per share, respectively. The total fair value of restricted stock that vested during the first three months of 2007 was \$278,000. No shares of restricted stock vested during the first three months of 2006. Restricted stock expense was \$93,000 and \$47,000, respectively, for the three months ended March 31, 2007 and 2006.

The following table summarizes restricted stock activity for the three months ended March 31, 2007:

	No. of Shares	Weighted-Average Grant-Date Fair Value
December 31, 2006	50,325 \$	22.11
Granted	4,800	21.19
Vested	(12,323)	22.56
Forfeited	(100)	22.69
March 31, 2007	42,702	21.88

As of March 31, 2007, there was \$1,537,000 and \$815,000 of total unrecognized compensation expense related to non-vested options and non-vested restricted stock awards, respectively, which will be recognized over the remaining requisite weighted-average service periods of 1.2 years and 2.1 years, respectively.

Note 9.

**Income Taxes** 

The provision for income taxes shown in the Consolidated Statements of Operations was computed based on the Company's estimate of the effective tax rate expected to be applicable for the current fiscal year.

The deferred income tax expense for the three months ended March 31, 2007 allocated to stockholders' equity (principally for net unrealized gains on investment securities) was \$1,355,000, representing the decrease in the related net deferred tax asset to \$3,783,000 at March 31, 2007 from \$5,138,000 at December 31, 2006

Note 10.

**Supplemental Disclosures of Cash Flow Information** 

Cash payments for income taxes were \$1,080,000 and \$1,695,000 for the three months ended March 31, 2007 and 2006, respectively. Cash payments for interest were \$1,002,000 and \$847,000 for the three months ended March 31, 2007 and 2006, respectively.

Note 11.

**Comprehensive Income (Loss)** 

The components of comprehensive income (loss) include (i) net income or loss reported in the Consolidated Statements of Operations, and (ii) certain amounts reported directly in stockholders—equity, principally the after-tax net unrealized gains and losses on securities available for sale (net of deferred acquisition costs). The comprehensive income (loss) for the three months ended March 31, 2007 and 2006 is summarized as follows:

Three Months Ended March 31,

Edgar Filing: United Continental Holdings, Inc. - Form 4

	2007		2006	
	(In thousands)			
Net income	\$	4,602	\$	4,029
Unrealized gains (losses) arising during the period, net of income taxes		2,517		(8,328)
Comprehensive income (loss)	\$	7,119	\$	(4,299)

**Note 12.** 

# **Segment Reporting**

The Insurance Group principally engages in the life and health insurance business. Information by business segment for the three months ended March 31, 2007 and 2006 is presented below:

	Three Months Ended						
	2007				2006		
			(In thous	ands)			
D							
Revenues: Medical Stop-Loss (A)	\$	42	,062 \$	•	37,089		
	Ф				· ·		
Fully Insured Health			,717		14,258		
Group disability, life, annuities and DBL			,254		13,113		
Individual life, annuities and other			,580		15,393		
Credit life and disability		5	,672		5,462		
Corporate			366		1,108		
		108	,651		86,423		
Net realized investment gains			420		417		
	\$	109	,071 \$		86,840		
Income Before Income Taxes:							
Medical Stop-Loss	\$	4,749	\$	3,766			
Fully Insured Health (B)		291		505			
Group disability, life, annuities and DBL		1,299		502			
Individual life, annuities and other		3,267		2,122			
Credit life and disability		(836)		(148)			
Corporate		(1,356)		(171)			
		7,414		6,576			
Net realized investment gains and losses		420		417			
Interest expense		(1,056)		(903)			
	\$	6,778	\$	6,090			

The amount includes equity income from AMIC of \$535,000 and \$176,000 for the three months ended March 31, 2007 and 2006, respectively.

**(B)** 

The Fully Insured Health segment includes amortization of intangible assets recorded as a result of the recent acquisitions of CAM, IAC, HPA, GroupLink and CAIS. Total amortization expense was \$663,000 and \$343,000 for the three months ended March 31, 2007 and 2006, respectively. Amortization expense for the other segments is insignificant.

#### Note 13.

## **Subsequent Event**

Effective April 2, 2007 the Company acquired Actuarial Management Corporation ("AMC") for a total purchase price of \$5,000,000. AMC is currently responsible for all actuarial aspects of the Company's Fully Insured health business. AMC was previously 100% owned by an individual who became a senior officer of IHC prior to the acquisition.

#### ITEM 2.

### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL

### **CONDITION AND RESULTS OF OPERATIONS**

The following discussion of the financial condition and results of operations of the Independence Holding Company ("IHC") and its subsidiaries (collectively, the "Company") should be read in conjunction with, and is qualified in its entirety by reference to, the Consolidated Financial Statements of the Company and the related Notes thereto appearing in our annual report on Form 10-K for the fiscal year ended December 31, 2006, as filed with the Securities and Exchange Commission, and our unaudited Consolidated Financial Statements and related Notes thereto appearing elsewhere in this quarterly report.

#### **Overview**

Independence Holding Company, a Delaware corporation (NYSE: IHC), is a holding company principally engaged in the life and health insurance business through: (i) its wholly owned insurance companies, Standard Security Life Insurance Company of New York ("Standard Security Life") and Madison National Life Insurance Company, Inc. ("Madison National Life"); and (ii) its marketing and administrative companies, including Insurers Administrative Corporation (IAC), managing general underwriters in which it owns a significant voting interest (Affiliated MGUs), Health Plan Administrators (HPA), GroupLink Inc. (GroupLink), IHC Health Solutions, Inc. (IHC Health Solutions) and Community America Insurance Services Inc. (CAIS). These companies are sometimes collectively referred to as the "Insurance Group," and IHC and its subsidiaries (including the Insurance Group) are sometimes collectively referred to as the "Company." The Company also owns a 48% equity interest in American Independence Corp. (NASDAQ:AMIC) which owns Independence American Insurance Company (Independence American) and several MGU s.

While management considers a wide range of factors in its strategic planning and decision-making, underwriting profit is consistently emphasized as the primary goal in all decisions as to whether or not to increase the Company's retention in a core line, expand into new products, acquire an entity or a block of business, or otherwise change the Company's business model. Management's assessment of trends in healthcare and morbidity, with respect to medical stop-loss, fully insured medical, disability and DBL; mortality rates with respect to life insurance; and changes in market conditions in general play a significant role in determining the rates charged, deductibles and attachment points quoted, and the percentage of business retained. The Company believes that the acquisition of Actuarial Management Corp. (AMC) in the second quarter of 2007 will further enable it to make these assessments. The Company seeks transactions that permit it to leverage its vertically integrated organizational structure by generating fee income from production and administrative operating companies as well as risk income for its carriers and profit commissions. Management has always focused on managing costs of its operations and providing its insureds with the best cost containment tools available.

The following is a summary of key performance information and events:

•

Net income of \$4.6 million in the first three months of 2007 (\$.30 per share, diluted) as compared to \$4.0 million (\$.27 per share, diluted), for the first three months of 2006;

•

Consolidated investment yield of 5.4% for the three months ended March 31, 2007, and 2006;

•

Revenues of \$109.1 million for the three months ended March 31, 2007, representing an increase of 25.6% over the respective three month period in 2006; primarily due to an increase in revenues from the Fully Insured Health segment and an increase in assumed premiums in the Medical Stop-Loss line;

Book value of \$15.72 per common share; a 3.2% increase from December 31, 2006, reflecting net income and net unrealized gains on securities;

Acquired CA Marketing and Management Services, LLC ("CAM") through merger with IHC Health Solutions, Inc. as of January 2, 2007; and

Effective April 2, 2007, acquired Actuarial Management Corporation ("AMC").

### The following is a summary of key performance information by segment:

Income before taxes from the Medical Stop-Loss segment increased \$1.0 million for the three months ended March 31, 2007, compared to the same period in 2006 due to a combination of an increase in assumed premiums and a decrease in the Net Loss Ratio (defined as insurance benefits, claims and reserves divided by (premiums earned less underwriting expenses):

The Net Loss Ratio for the Medical Stop-Loss line of business for the three months ended March 31, 2007 was 91.3%, compared to 92.0% for the three months ended March 31, 2006;

The Fully Insured Health segment reported income before taxes of \$.3 million for the three months ended March 31, 2007 as compared to income of \$.5 million for the three months ended March 31, 2006. Total amortization expense from purchase accounting was \$.7 million and \$.3 million for the three months ended March 31, 2007 and 2006, respectively;

0

0

Premiums earned from this segment have increased \$12.5 million while benefits, claims and reserves have increased \$9.3 million. \$8.4 million of the increase in benefits, claims and reserves is a result of the increase in premiums and \$.9 million of the increase in reserves is due to adverse development in business written in 2006 largely related to implementation of a new cost containment program initiated in 2006. While this program had a positive impact on the results of our small group major medical line, in the first quarter of 2007 we determined that the impact was not as large as we had anticipated when setting reserves in 2006. We do not believe that this will have a material impact on our reserving methodology in 2007 or beyond.

0

Total selling, general and administrative expenses for this segment increased \$6.4 million. Of this amount, \$5.6 million relates to (i) the acquisition of CAM in the first quarter of 2007 and a full three months of operations of IAC in 2007 (which was not acquired until January 31, 2006), and (ii) an overall increase in operating costs (reported as SGA expense) at our third party administrators ( TPAs ). These higher operating expenses at our TPAs are largely attributable to (i) the costs of development and implementation for the new fully insured programs being initiated in 2006 and 2007 and (ii) higher costs of implementing new administration systems. Costs associated with new programs include product development, pricing, product filing and staffing, and are often incurred during a three to six month period prior to the effective date of the first policy sold.

•

Income before taxes from the Group disability, life annuities and DBL segment increased \$.8 million for the three months ended March 31, 2007, compared to a year earlier, primarily due to lower loss ratios and improved experience;

•

Income before taxes from the Individual life, annuities and other segment increased \$1.1 million, compared to the prior year as a result of an increase in other income primarily due to adjustments in settlement of a reinsurance agreement;

17

•

Loss before taxes from the Credit life and disability segment increased \$.7 million for the three months ended March 31, 2007, compared to a year earlier, primarily due to higher death and disability claims;

•

Loss before taxes from the Corporate segment increased \$1.2 million for the three months ended March 31, 2007, compared to a year earlier, primarily due to lower partnership income and higher compensation expenses;

•

Net realized investment gains of \$.4 million for the three months ended March 31, 2007, and March 31, 2006; and

•

Premiums by principal product for the three months ended March 31, 2007 and 2006 are as follows (in thousands):

	Three Months Ended					
<b>Gross Direct and Assumed</b>	March 31,					
Earned Premiums:		2007	2006			
Medical Stop-Loss	\$	67,759	\$	62,300		
Fully Insured Health		54,473		18,950		
Group disability, life, annuities and DBL		20,204		20,878		
Individual, life, annuities and other		8,187		8,034		
Credit life and disability		5,669		5,501		
	\$	156,292	\$	115,663		

# Three Months Ended March 31,

Thusa Mantha Endad

			,		
Net Premiums Earned:		2007	2006		
Medical Stop-Loss	\$	40,128	\$	35,363	
Fully Insured Health		19,857		7,444	
Group disability, life, annuities and DBL		11,540		10,865	

Individual, life, annuities and other	7,489	7,340
Credit life and disability	5,473	5,276
	\$ 84 487	\$ 66 288

#### **CRITICAL ACCOUNTING POLICIES**

The accounting and reporting policies of the Company conform to U.S. generally accepted accounting principles ("GAAP"). The preparation of the Consolidated Financial Statements in conformity with GAAP requires the Company's management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. A summary of the Company's significant accounting policies and practices is provided in Note 1 of the Notes to the Consolidated Financial Statements included in Item 8 of the Annual Report on Form 10-K for the fiscal year ended December 31, 2006. Management has identified the accounting policies related to *Insurance Premium Revenue Recognition and Policy Charges, Insurance Reserves, Deferred Acquisition Costs,* and *Investments* as those that, due to the judgments, estimates and assumptions inherent in those policies, are critical to an understanding of the Company's Consolidated Financial Statements and this Management's Discussion and Analysis. A full discussion of these policies is included under the heading, Critical Accounting Policies in Item 7 of the Annual Report on Form 10-K for the fiscal year ended December 31, 2006. During the three months ended March 31, 2007, there were no additions to or changes in the critical accounting policies disclosed in the 2006 Form 10-K.

# Results of Operations for the Three Months Ended March 31, 2007 Compared to the Three Months Ended March 31, 2006

Net income was \$4.6 million, or \$.30 per share, diluted, for the three months ended March 31, 2007, an increase of \$.6 million compared to net income of \$4.0 million, or \$.27 per share, diluted, for the three months ended March 31, 2006. The Company's income before taxes increased \$.7 million to \$6.8 million for the three months ended March 31, 2007 from \$6.1 million for the three months ended March 31, 2006. Information by business segment for the three months ended March 31, 2007 and 2006 is as follows:

			Net	<b>Equity Income</b>		Fee and		nortization Deferred	O.	
	Prer	niumsIı	nvestment	From		Other	and A	cquisition	And	
March 31, 2007	<u>Ea</u>	rned	<u>Income</u>	<u>AMIC</u>	<u>.</u>	<b>Income</b>	Reserves	Costs Ad	<u>ministrative</u>	<b>Total</b>
(In thousands)										
Medical stop-loss	\$ 40	0,128	918	535		481	26,883	-	10,430	\$ 4,749
Fully Insured		19,857	112		-	9,74	8 13,753	89	15,584	291
Health										
Group disability,										
life,										
annuities		44 740	2.704			4.0	0.066		4.004	4.000
and DBL		11,540	2,594		-	12	0 8,666	8	4,281	1,299
Individual life,										
annuities		7 400	7.051			1.24	0 0 741	1 011	2.261	2.267
and other Credit life and		7,489	7,851		-	1,24	0 9,741	1,211	2,361	3,267
disability		5,473	193	1		6	3,236	1,183	2,089	(836)
Corporate		3,473	366		_	U	3,230	1,103	1,722	(1,356)
Sub total	\$	84,487			535	\$ 11,595	\$62,279		\$ 36,467	7,414
Sub total	φ	04,407	Φ12,034	гψ	333	Φ 11,393	\$02,219	φ 2,491	\$ 50, <del>4</del> 07	7,414
Net realized invest	ment	gains								420
Interest expense										(1,056)
Income before inco	ome ta	axes								6,778
Income taxes										(2,176)
Net income										4,602

	Equity	<b>Benefits</b> Amortization	Selling,
Net	Income	Claims	General

				Fee and		of Deferred		
	Premiums	Investment	Eurom	Other	and /		And	
Manah 21 2006			From			Acquisition		Total
March 31, 2006	<b>Earned</b>	<u>Income</u>	<u>AMIC</u>	<u>income</u>	Reserves	<u>Costs</u>	<u>Administrative</u>	<u>Total</u>
(In thousands)								
Medical stop-loss	\$ 35,363	770	176	780	24,120	-	9,203 \$	3,766
Fully Insured Health	7,444	30	-	6,784	4,507	63	9,183	505
Group disability,								
life, annuities								
and DBL	10,865	2,135	-	113	9,221	39	3,351	502
Individual life, annuities and								
other	7,340	7,725	-	328	9,817	1,231	2,223	2,122
Credit life and								
disability	5,276	171	-	15	2,515	1,185	1,910	(148)
Corporate	-	1,100	-	8	-	-	1,279	(171)
Sub total	\$ 66,288	\$ 11,931	\$ 176	\$8,028	\$50,180	\$ 2,518	\$ 27,149	6,576
Net realized inve	estment gains							417
Interest expense								(903)
Income before in	come taxes							6,090
Income taxes								(2,061)
Net income								\$ 4,029

#### **Premiums Earned**

Total premiums earned grew \$18.2 million to \$84.5 million in the first quarter of 2007 from \$66.3 million in the comparable period of 2006. The increase is primarily due to: (i) the Medical Stop-Loss segment which increased \$4.7 million primarily due to an increase in assumed business; and (ii) the Fully Insured Health segment which had a \$12.5 million increase in premiums in the first quarter of 2007 compared to the first quarter of 2006 which comprised of an \$8.3 million increase in small group premiums as a result of the acquisition of a block of business which transitioned to the Company's paper in the third quarter of 2006, a \$2.7 million increase in short-term medical premiums, and a \$3.3 million increase in dental premiums primarily due to new business and increased retentions, and a \$1.0 million increase due to new vision and mini-medical products in 2007.

#### Net Investment Income

Total net investment income increased \$.1 million primarily due to slightly higher yields on the bond portfolio offset by less partnership income in the first three months of 2007 compared to the same period in 2006 as a result of the liquidation of certain partnership interests. The overall investment yield was 5.4% in both the 2007 and 2006 first quarter.

#### Net Realized Investment Gains

Net realized investment gains in the first quarter of 2007 are comparable to the same period in 2006. These amounts include gains and losses from sales of fixed maturities and equity securities available-for-sale, as well as trading securities and other investments. Decisions to sell securities are based on management's ongoing evaluation of investment opportunities and economic and market conditions, thus creating fluctuations in gains and losses from period to period.

#### **Equity Income**

Equity income from AMIC in the first quarter of 2007 increased \$.3 million compared to the first quarter of 2006 due to higher income earned by AMIC.

#### Fee Income and Other Income

Fee income increased \$2.8 million to \$10.2 million in the first quarter of 2007 from \$7.4 million in the first quarter of 2006 primarily due to an increase in administrative fees of \$2.0 million earned by IAC in addition to \$.6 million of fees earned by IHC Health Solutions, Inc. as a result of the acquisition of CAM in January 2007.

Total other income increased \$.8 million in the first quarter of 2007 to \$1.4 million from \$.6 million in the first quarter of 2006 primarily due to adjustments in settlement of a reinsurance agreement.

#### Insurance Benefits, Claims and Reserves

Benefits, claims and reserves increased \$12.1 million. The increase is due to: (i) an increase of \$2.8 million in the Medical Stop-Loss segment primarily resulting from increased premiums and a decrease in Net Loss Ratios to 91.3% in the first quarter of 2007 as compared to 92.0% for the first quarter of 2006; (ii) an increase of \$9.3 million in the Fully Insured Health segment primarily due to the increase in small group (\$6.7 million), short-term medical (\$1.7 million) and dental premiums (\$.2 million) (\$.9 million of the increase in this segment is due to adverse development of reserves related to the 2006 year as described above); (iii) a \$.7 million increase in the Credit life and disability line due to higher loss ratios; and (iv) a decrease of \$.5 million in the Group segment primarily due to lower loss ratios and improved experience in the group A&H and DBL lines of business.

# **Amortization of Deferred Acquisition Costs**

Amortization of deferred acquisition costs was relatively unchanged.

#### **Interest Expense on Debt**

Interest expense increased \$.2 million, primarily due to a \$2.5 million increase in outstanding debt under a line of credit from \$12.5 million to \$15.0 million during the third quarter of 2006. The interest rate paid on that line was 6.65% in 2007 compared to 3.96% in 2006. In addition, the interest rate on \$12.4 million of floating rate junior subordinated debt averaged 9.3% in the first quarter of 2007 as compared to 8.4% in the first quarter of 2006.

#### Selling, General and Administrative Expenses

Total selling, general and administrative expenses increased \$9.4 million in the first-quarter of 2007 as compared to the first quarter of 2006. The increase is primarily due to (i) an \$6.4 million increase in commission and administrative expenses associated with the operation of the Fully Insured Health segment, primarily due to (a) higher volume of business; (b) the acquisition of CAM and inclusion of IAC for a full three months in 2007; and (c) the ramping up of people and systems to prepare for the expected increase in business as described above; (ii) a \$1.2 million increase in commissions and other general expenses in the Medical Stop-Loss segment due to a higher level of premiums earned, slightly offset by a decrease in profit commission expense due to the increase in net loss ratios; (iii) a \$.9 million increase in the Group segment primarily due to the increased profit commissions in group A&H business in 2007 due to the increased profitability of the business; and (iv) a \$.4 million increase in other corporate expenses.

#### **Income Taxes**

Income tax expense increased \$.1 million to \$2.2 million for the quarter ended March 31, 2007 from \$2.1 million for the first quarter of 2006 primarily due to the increase in pre-tax income in 2007. The effective tax rates were 32.1% for the first quarter of 2007 and 33.8% for the first quarter of 2006.

#### **LIQUIDITY**

#### **Insurance Group**

The Insurance Group normally provides cash flow from: (i) operations; (ii) the receipt of scheduled principal payments on its portfolio of fixed maturities; and (iii) earnings on investments. Such cash flow is partially used to fund liabilities for insurance policy benefits. These liabilities represent long-term and short-term obligations.

#### **Corporate**

Corporate derives its funds principally from: (i) dividends from the Insurance Group; (ii) management fees from its subsidiaries; and (iii) investment income from Corporate liquidity. Regulatory constraints historically have not affected the Company's consolidated liquidity, although state insurance laws have provisions relating to the ability of the parent company to use cash generated by the Insurance Group.

Total Corporate liquidity (cash, cash equivalents, resale agreements, short-term investments, fixed maturities, equity securities, partnership interests and certain other assets, net of liabilities) amounted to \$23.0 million at March 31, 2007.

#### **BALANCE SHEET**

Total investments and cash and cash equivalents decreased \$2.8 million during the three months ended March 31, 2007 largely due to \$3.5 million in cash used for acquisitions and a \$4.4 million increase in amounts due from and to brokers, partially offset by \$4.4 million decrease in unrealized losses on available for sale securities.

The Company had net receivables from reinsurers of \$71.7 million at March 31, 2007. Substantially all of the business ceded to such reinsurers is of short duration. All of such receivables are either due from the Company's affiliate, Independence American, highly rated companies or are adequately secured. No allowance for doubtful accounts was necessary at March 31, 2007.

Major factors that affect the Projected Net Loss Ratio assumption in reserving for Medical Stop-Loss relate to: (i) frequency and severity of claims; (ii) changes in medical trend resulting from the influences of underlying cost inflation, changes in utilization and demand for medical services, the impact of new medical technology and changes in medical treatment protocols; and (ii) the adherence by the MGUs that produce and administer this business to the Company's underwriting guidelines. Changes in these underlying factors are what determine the reasonably likely changes in the Projected Net Loss Ratio.

The Company's health reserves by segment are as follows (in thousands):

	<b>Total Health Reserves</b>				
	March 31, 2007		Dec	December 31,	
			2006		
Medical Stop-Loss	\$	88,322	\$	86,265	
Fully Insured Health		35,598		14,526	
Group Disability		68,189		64,786	
Credit A&H		7,597		7,426	
Individual A&H and Other		7,121		9,452	
	\$	206,827	\$	182,455	

The \$7.6 million increase in total stockholders' equity in the first three months of 2007 is primarily due to \$4.6 million in net income and a \$2.5 million decrease in net unrealized losses on investments.

# **Asset Quality**

The nature and quality of insurance company investments must comply with all applicable statutes and regulations, which have been promulgated primarily for the protection of policyholders. Of the aggregate carrying value of the Insurance Group's investment assets, approximately 89.4% was invested in investment grade fixed maturities, resale agreements, policy loans and cash and cash equivalents at March 31, 2007. Also at such date, approximately 98.9% of the Insurance Group's fixed maturities were investment grade. These investments carry less risk and, therefore, lower interest rates than other types of fixed maturity investments. At March 31, 2007, approximately 1.1% of the carrying value of fixed maturities was invested in diversified non-investment grade fixed maturities (investments in such securities have different risks than investment grade securities, including greater risk of loss upon default, and thinner trading markets). The Company does not have any mortgage loans or non-performing fixed maturities at March 31, 2007.

The Company reviews its investments regularly and monitors its investments continually for impairments. For the three months period ended March 31, 2007 and 2006, the Company did not record any losses for other-than-temporary impairments.

The Company's gross unrealized losses on fixed maturities totaled \$14.7 million at March 31, 2007. Substantially all of these securities were investment grade. The Company holds all fixed maturities as available-for-sale securities and, accordingly, marks all of its fixed maturities to market through accumulated other comprehensive income or loss. The unrealized losses on all available-for-sale securities have been evaluated in accordance with the Company's policy and were determined to be temporary in nature at March 31, 2007.

#### **CAPITAL RESOURCES**

Due to its strong capital ratios, broad licensing and excellent asset quality and credit-worthiness, the Insurance Group remains well positioned to increase or diversify its current activities. It is anticipated that future acquisitions or other expansion of operations will be funded internally from existing capital and surplus and parent company liquidity. In the event additional funds are required, it is expected that they would be borrowed or raised in the public or private capital markets to the extent determined to be necessary or desirable.

IHC enters into a variety of contractual obligations with third-parties in the ordinary course of its operations, including liabilities for insurance reserves, funds on deposit, debt and operating lease obligations. However, IHC does not believe that its cash flow requirements can be fully assessed based solely upon an analysis of these obligations. Future cash outflows, whether they are contractual obligations or not, also will vary based upon IHC s future needs. Although some outflows are fixed, others depend on future events. The maturity distribution of the Company s obligations, as of March 31, 2007, is not materially different from that reported in the schedule of such obligations at December 31, 2006 which was included in Item 7 of the Company s Annual Report on Form 10-K.

In accordance with SFAS No. 115, the Company may carry its portfolio of fixed maturities either as held to maturity (carried at amortized cost), as trading securities (carried at fair market value) or as available-for-sale (carried at fair market value). The Company has chosen to carry all of its debt securities as available-for-sale. In the first three months of 2007, the Company experienced an decrease in net unrealized losses of \$4.5 million which, net of deferred tax expenses of \$1.4 million and net of deferred policy acquisition costs of \$.6 million, increased stockholders' equity by \$2.5 million (reflecting net unrealized losses of \$6.8 million at March 31, 2007 compared to net unrealized losses of \$9.3 million at December 31, 2006). From time to time, as warranted, the Company employs investment strategies to mitigate interest rate and other market exposures.

#### **OUTLOOK**

For 2007, IHC s business plan is for its two insurance companies, Standard Security Life Insurance Company of New York ("Standard Security Life") and Madison National Life Insurance Company, Inc. ("Madison National Life") to: (i) continue to expand into the Fully Insured Health sector with particular emphasis on transactions that leverage IHC s vertically integrated strategy of generating fee income at multiple levels of marketing and administration, as well as risk profit and profit commission income, (ii) continue to improve the profitability of their core lines of business, while expanding distribution, (iii) diversify the distribution of their life and disability products, and (iv) acquire blocks of life and annuity business, and blocks of fully insured health and dental to the extent opportunities arise. The following summarizes IHC's outlook for the remainder of the year given the results of the first quarter of 2007 by segment:

#### **Fully Insured Health Segment**

IHC completed the acquisition of Actuarial Management Corp. in the second quarter of 2007. This acquisition will not only bring in-house the actuarial expertise necessary to maintain the profitability of the block, but will add another source of fee income and potentially profit commission.

Based on premiums written in the first quarter of 2007, the Company believes that by the end of 2007, on an annualized basis, its Fully Insured Health premiums will equal or exceed those generated by its Medical Stop-Loss line. As a result of its multiple product filings, distribution sources, and the sheer size of the market, the Company is optimistic that its Fully Insured Health business will continue to grow rapidly and yield profitable results. Although, as demonstrated by the reserve strengthening in the first quarter of 2007, our fully insured results may change on a quarterly basis, in general, Fully Insured Health tends to be less volatile and cyclical in nature than Medical Stop-Loss business on an annual basis. IHC s total fully insured program produced underwriting profits of 8% or greater in both 2005 and 2006.

#### **Medical Stop-Loss Segment**

The Medical Stop-Loss market began to "soften" in 2003, and less favorable conditions continued through 2006. Despite these market conditions, the Company recorded Net Loss Ratios of 91.3% and 92.0% for the three months ended March 31, 2007 and 2006, respectively, and 95.2% for the year ended December 31, 2006 from its Medical Stop-Loss line. While still profitable, the Company did not consider the Net Loss Ratio for such years to be acceptable. In 2005, and throughout 2006, the Company increased rates and made changes in its underwriting guidelines in response to the results of its underwriting audits. Based on currently available information, business incepting in 2006, of which a material portion will be earned and recorded in 2007, is projected to achieve a Net Loss Ratio that is meaningfully lower than that of business incepting in 2005, just as the Net Loss Ratio on business incepting in 2005 was meaningfully lower than that of business incepting in 2004. The Company does not anticipate significant growth or shrinkage in Medical Stop-Loss.

#### Group Disability, Life, Annuities and DBL

The Company anticipates modest growth in its group disability, life, annuities and DBL segment.

#### Individual Life, Annuities and Other

IHC did not acquire any life or annuity blocks in the first quarter of 2007, but will continue to consider financially viable life and annuity acquisition opportunities during the remainder of 2007.

# ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company manages interest rate risk by seeking to maintain a portfolio with a duration and average life that falls within the band of the duration and average life of the applicable liabilities. Options may be utilized to modify the duration and average life of such assets.

The Company monitors its investment portfolio on a continuous basis and believes that the liquidity of the Insurance Group will not be adversely affected by its current investments. This monitoring includes the maintenance of an asset-liability model that matches current insurance liability cash flows with current investment cash flows.

The expected change in fair value as a percentage of the Company's fixed income portfolio at March 31, 2007 given a 100 to 200 basis point rise or decline in interest rates is not materially different than the expected change at December 31, 2006 included in Item 7A of the Company's Annual Report on Form 10-K. In the Company's analysis of the asset-liability model, a 100 to 200 basis point change in

interest rates on the Insurance Group's liabilities would not be expected to have a material adverse effect on the Company. With respect to its liabilities, if interest rates were to increase, the risk to the Company is that policies would be surrendered and assets would need to be sold. This is not a material exposure to the Company since a large portion of the Insurance Group's interest sensitive policies are burial policies that are not subject to the typical surrender patterns of other interest sensitive policies, and many of the Insurance Group's universal life and annuity policies were issued by liquidated companies which tend to exhibit lower surrender rates than such policies of continuing companies. Additionally, there are charges to help offset the benefits being surrendered. If interest rates were to decrease substantially, the risk to the Company is that some of its investment assets would be subject to early redemption. This is not a material exposure because the Company would have additional unrealized gains in its investment portfolio to help offset the future reduction of investment income.

#### ITEM 4.

#### **CONTROLS AND PROCEDURES**

IHC s Chief Executive Officer and Chief Financial Officer supervised and participated in IHC s evaluation of its disclosure controls and procedures as of the end of the period covered by this report. Disclosure controls and procedures are controls and procedures designed to ensure that information required to be disclosed in IHC s periodic reports filed or submitted under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission s rules and forms. Based upon that evaluation, IHC S Chief Executive Officer and Chief Financial Officer concluded that IHC s disclosure controls and procedures are effective.

There has been no change in IHC s internal control over financial reporting during the fiscal quarter ended March 31, 2007 that has materially affected, or is reasonably likely to materially affect, IHC's internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### ITEM 1.

#### **LEGAL PROCEEDINGS**

The Company is involved in legal proceedings and claims that arise in the ordinary course of its businesses. The Company has established reserves that it believes are sufficient given information presently available related to its outstanding legal proceedings and claims. The Company believes the results of pending legal proceedings and claims are not expected to have a material adverse effect on its financial condition or cash flows, although there could be such an effect on its results of operations for a particular period.

Edgar Filing:	United	Continental	Holdings.	Inc	Form 4

#### ITEM 1A.

# **RISK FACTORS**

There were no material changes from the risk factors previously disclosed in the Company s Annual Report on Form 10-K for the year ended December 31, 2006 in Item 1A to Part 1 of Form 10-K.

# ITEM 2.

# UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Not Applicable

# **Share Repurchase Program**

IHC has a program, initiated in 1991, under which it repurchases shares of its common stock. As of March 31, 2007, 51,522 shares were still authorized to be repurchased under the plan. There were no share repurchases during the first quarter of 2007.

DEFAULTS UPON SENIOR SECURITIES
Not applicable
ITEM 4.  SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
Not applicable
ITEM 5.
OTHER INFORMATION
Not applicable
ITEM 6.
<b>EXHIBITS</b>
31.1
Certification of the Chief Executive Officer and President Pursuant to Section 302 of the Sarbanes-Oxley Act of 200
31.2
Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1

ITEM 3.

Certification Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

32.2

Certification Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
INDEPENDENCE HOLDING COMPANY
(REGISTRANT)
By:
/s/Roy T. K. Thung
Date:
May 10, 2007
Roy T.K. Thung
Chief Executive Officer and President
By:
/s/Teresa A. Herbert
Date:
May 10, 2007

Teresa A. Herbert

Edgar Filing: United	Continental	Holdinas.	Inc Form	4
----------------------	-------------	-----------	----------	---

Senior Vice President and

Chief Financial Officer