

GENERAL AMERICAN INVESTORS CO INC

Form N-30B-2

October 26, 2018

## TO THE STOCKHOLDERS

F

or the nine months ended September 30, 2018, return as measured based upon net asset value (NAV) per common share, including reinvestment of dividends and distributions, was 9.95% while the investment return to our stockholders (based upon market price per share), also including reinvestment of dividends and distributions, was 9.03%. By comparison, the return for our benchmark, the Standard and Poor's 500 Stock Index (including income), was 10.57% during this period. For the twelve months ended September 30, 2018, return on net asset value was 14.79% and return to our stockholders was 13.71% which compares to the return of the S&P 500 Stock Index of 17.91%. During both time periods, the discount at which our shares traded continued to fluctuate and on September 30, 2018 it was 15.7%.

As detailed in the accompanying financial statements (unaudited), as of September 30, 2018, the net assets applicable to the Company's Common Stock were \$1,123,052,995 equal to \$43.86 per Common Share.

The increase in net assets resulting from operations for the nine months ended September 30, 2018 was \$95,197,633. During this period, the net realized gain on investments sold was \$62,989,260 and the increase in net unrealized appreciation was \$34,730,659. Net investment income for the nine months was \$5,961,693. Distributions to preferred shareholders amounted to \$8,483,979 and distributions to common shareholders totaled \$13,105,940. During the nine months, the Company also repurchased 845,708 of its shares at a cost of \$29,522,143, an average discount to net asset value of 15.6%.

Third quarter U.S. economic performance was strong and continued to benefit from tax reform, regulatory reductions and robust consumer demand. U.S. equities enjoyed solid performance consistent with better than expected results for second quarter profits, significant repurchases of company shares and increased dividends. Earnings multiples contracted again, as U.S. interest rates rose modestly, but were partially offset by earnings growth, leaving price to earnings ratios lower than the year ago period and close to historical averages on a 12-month forward basis.

The business cycle is maturing, however, and a few industries are beginning to experience headwinds. Industrials, housing and autos are sensitive to rising interest rates. Industrial and technology hardware companies face particular difficulties with their global supply chains, if threatened U.S. trade actions and their reciprocal become effective and permanent. Profit margins remain historically high and may be pressured if tariffs force companies to consider more costly alternative supply routes. More favorably, trade policies can be

amended with beneficial results, as demonstrated by the new trade agreement between the U.S., Mexico and Canada. As well, the European Union and the U.S. have outlined a new agreement.

Non-U.S. equity markets and economies are struggling with uncertainty over U.S. trade policy and tariffs, as well as the U.S. Federal Reserve's (Fed) Quantitative Tightening (QT) which may reduce liquidity and raise interest rates further. The Fed is the first central bank to execute QT, while several others appear intent on pursuing similar policies next year, provided global growth remains stable and inflation benign.

On a positive note, the U.S. economy does seem to be on a firmer foundation than its foreign counterparts, with unemployment claims and rates near late 1960's lows. Business confidence is high and inflation is close to the Fed's target. New business orders are also strong though some deceleration from very high levels has been noted. Inventories have risen, but remain low relative to shipments as the economy has improved. Wages have increased modestly, more so on an after-tax basis for lower paid workers. Final sales growth has been strong which should lead

to continued absorption of excess capacity and, in turn, spur more investment in capital equipment.

In sum, despite headwinds and volatility from trade rows and quantitative tightening, the U.S. equity markets appear fairly valued on a historical basis. A cessation of these disputes may improve world Gross Domestic Product (GDP) growth and lower inflation prospects, leading to expansion and continued favorable market performance. We remain positive on equities' long-term prospects, but are cognizant of the increasing risks of a maturing business cycle and the rising geo-political threats to growth and profit margins.

Information about the Company, including our investment objectives, operating policies and procedures, investment results, record of dividend and distribution payments, financial reports, and press releases, is on our website and has been updated through September 30, 2018. It can be accessed on the internet at [www.generalamericaninvestors.com](http://www.generalamericaninvestors.com).

By Order of the Board of Directors,

GENERAL AMERICAN INVESTORS COMPANY, INC.

Jeffrey W. Priest  
*President and Chief Executive Officer*

October 17, 2018

**STATEMENT OF INVESTMENTS September 30, 2018 (Unaudited)***General American Investors*

|                      | Shares    | COMMON STOCKS  | Value<br>(note 1a)              |
|----------------------|-----------|--|---------------------------------|
|                      |           | Automobiles and Components (0.4%)                              |                                 |
|                      | 434,063   | Ford Motor Company (Cost \$5,091,724)                          | \$4,015,083                     |
|                      |           | Media (3.9%)   |                                 |
| <b>Consumer</b>      | 10,000    | Charter Communications, Inc. (a)                               | 3,258,800                       |
|                      | 399,285   | Discovery, Inc. (a)  | 12,777,120                      |
| <b>Discretionary</b> | 291,599   | GCI Liberty, Inc.- Class A (a)                                 | 14,871,549                      |
| <b>(16.7%)</b>       | 460,196   | Sinclair Broadcast Group, Inc. - Class A (Cost \$38,903,406)   | 13,046,557<br>43,954,026        |
|                      |           | Retailing (12.4%)  |                                 |
|                      | 18,000    | Amazon.com, Inc. (a)   | 36,054,000                      |
|                      | 335,279   | Liberty Expedia Holdings, Inc. (a)                             | 15,771,524                      |
|                      | 420,000   | Macy's, Inc.   | 14,586,600                      |
|                      | 648,268   | The TJX Companies, Inc. (Cost \$40,648,549)                    | 72,618,981<br>139,031,105       |
|                      |           |  | (Cost \$84,643,679) 187,000,214 |
|                      |           | Food, Beverage, and Tobacco (10.9%)                            |                                 |
|                      | 225,118   | Danone (France)  | 17,435,848                      |
|                      | 93,210    | Diageo plc ADR (United Kingdom)                                | 13,205,061                      |
| <b>Consumer</b>      | 450,000   | Nestle S.A. (Switzerland)                                      | 37,524,461                      |
|                      | 195,000   | PepsiCo, Inc.  | 21,801,000                      |
| <b>Staples</b>       | 590,000   | Unilever N.V. (Netherlands/United Kingdom) (Cost \$60,025,216) | 32,861,206<br>122,827,576       |
| <b>(16.0%)</b>       |           | Food and Staples Retailing (5.1%)                              |                                 |
|                      | 85,200    | Costco Wholesale Corporation                                   | 20,011,776                      |
|                      | 556,761   | The Kroger Co.   | 16,207,313                      |
|                      | 230,200   | Wal-Mart Stores, Inc. (Cost \$35,231,612)                      | 21,618,082<br>57,837,171        |
|                      |           |  | (Cost \$95,256,828) 180,664,747 |
|                      | 252,500   | Anadarko Petroleum Corporation                                 | 17,021,025                      |
|                      | 1,127,947 | Cameco Corporation (Canada)                                    | 12,858,596                      |
| <b>Energy</b>        | 1,525,000 | Ensco plc - Class A (United Kingdom)                           | 12,871,000                      |
| <b>(8.1%)</b>        |           |  |                                 |

Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-30B-2

|                   |           |  |                     |             |
|-------------------|-----------|--|---------------------|-------------|
|                   | 3,830,440 | Gulf Coast Ultra Deep Royalty Trust      |                     | 210,674     |
|                   | 485,000   | Halliburton Company                      |                     | 19,657,050  |
|                   | 1,300,000 | Helix Energy Solutions Group, Inc. (a)   |                     | 12,844,000  |
|                   | 140,000   | Phillips 66                              |                     | 15,780,800  |
|                   |           |  | (Cost \$62,866,926) | 91,243,145  |
|                   |           |  |                     |             |
|                   |           | Banks (1.6%)                             |                     |             |
|                   | 110,000   | M&T Bank Corporation                     | (Cost \$560,176)    | 18,099,400  |
|                   |           |  |                     |             |
|                   |           | Diversified Financials (3.8%)            |                     |             |
|                   | 188,900   | JPMorgan Chase & Co.                     |                     | 21,315,476  |
| <b>Financials</b> | 370,000   | Nelnet, Inc.                             |                     | 21,152,900  |
|                   |           |  | (Cost \$10,004,873) | 42,468,376  |
| <b>(19.4%)</b>    |           |  |                     |             |
|                   |           | Insurance (14.0%)                        |                     |             |
|                   | 154,552   | Aon plc (United Kingdom)                 |                     | 23,767,007  |
|                   | 1,200,000 | Arch Capital Group Ltd. (a) (Bermuda)    |                     | 35,772,000  |
|                   | 275,000   | Axis Capital Holdings Limited (Bermuda)  |                     | 15,870,250  |
|                   | 110       | Berkshire Hathaway Inc.- Class A (a) (b) |                     | 35,200,005  |
|                   | 120,000   | Everest Re Group, Ltd. (Bermuda)         |                     | 27,416,400  |
|                   | 400,000   | MetLife, Inc.                            |                     | 18,688,000  |
|                   |           |  | (Cost \$41,917,542) | 156,713,662 |
|                   |           |  | (Cost \$52,482,591) | 217,281,438 |

**STATEMENT OF INVESTMENTS September 30, 2018 (Unaudited) - continued***General American Investors*

|                                   | Shares    | COMMON STOCKS (continued)                         | Value<br>(note 1a)                |
|-----------------------------------|-----------|---|-----------------------------------|
| <b>Health Care</b>                |           | Pharmaceuticals, Biotechnology, and Life Sciences |                                   |
| <b>(9.1%)</b>                     | 1,874,364 | Arantana Therapeutics, Inc. (a)                   | \$10,946,286                      |
|                                   | 165,000   | Celgene Corporation (a)                           | 14,765,850                        |
|                                   | 373,600   | Gilead Sciences, Inc.                             | 28,845,656                        |
|                                   | 299,942   | Intra-Cellular Therapies, Inc. (a)                | 6,508,741                         |
|                                   | 458,817   | Kindred Biosciences, Inc. (a)                     | 6,400,497                         |
|                                   | 200,191   | Merck & Co., Inc.                                 | 14,201,549                        |
|                                   | 436,364   | Paratek Pharmaceuticals, Inc. (a)                 | 4,232,731                         |
|                                   | 380,808   | Pfizer Inc.                                       | 16,782,209                        |
|                                   |           | (Cost<br>\$51,826,761)                            | 102,683,519                       |
| <b>Industrials</b>                |           | Capital Goods (4.0%)                              |                                   |
| <b>(9.9%)</b>                     | 129,131   | Eaton Corporation plc (Ireland)                   | 11,199,532                        |
|                                   | 295,000   | General Electric Company                          | 3,330,550                         |
|                                   | 217,541   | United Technologies Corporation                   | 30,414,407                        |
|                                   |           | (Cost<br>\$32,712,565)                            | 44,944,489                        |
|                                   |           | Commercial and Professional Services (3.9%)       |                                   |
|                                   | 597,895   | Republic Services, Inc.                           | (Cost \$8,407,622) 43,443,051     |
|                                   |           | Transportation (2.0%)                             |                                   |
|                                   | 396,511   | Delta Air Lines, Inc.                             | (Cost<br>\$20,270,129) 22,930,231 |
|                                   |           | (Cost<br>\$61,390,316)                            | 111,317,771                       |
| <b>Information<br/>Technology</b> |           | Semiconductors and Semiconductor Equipment (3.7%) |                                   |
| <b>(27.0%)</b>                    | 203,652   | Applied Materials, Inc.                           | 7,871,150                         |
|                                   | 177,850   | ASML Holding N.V. (Netherlands)                   | 33,439,357                        |
|                                   |           | (Cost \$9,264,555)                                | 41,310,507                        |
|                                   |           | Software and Services (14.3%)                     |                                   |

Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-30B-2

|   |                   |  |                         |               |
|---|-------------------|--|-------------------------|---------------|
|   | 35,500            | Alphabet Inc. (a)  |                         | 42,368,185    |
|   | 126,474           | DXC Technology Company   |                         | 11,827,848    |
|   | 638,800           | eBay Inc. (a)  |                         | 21,093,176    |
|   | 86,000            | Facebook, Inc. - Class A (a)                                       |                         | 14,143,560    |
|   | 500,686           | Microsoft Corporation  |                         | 57,263,458    |
|   | 138,769           | Worldpay, Inc. (a)   |                         | 14,053,137    |
|   |                   |  | (Cost<br>\$97,019,626)  | 160,749,364   |
|   |                   | Technology, Hardware, and Equipment (9.0%)                         |                         |               |
|   | 104,000           | Apple Inc.   |                         | 23,476,960    |
|   | 640,000           | Cisco Systems, Inc.  |                         | 31,136,000    |
|   | 133,966           | InterDigital, Inc.   |                         | 10,717,280    |
|   | 175,000           | Lumentum Holdings Inc. (a)   |                         | 10,491,250    |
|   | 135,036           | QUALCOMM Incorporated  |                         | 9,726,643     |
|   | 131,309           | Universal Display Corporation                                      |                         | 15,481,331    |
|   |                   |  | (Cost<br>\$43,793,100)  | 101,029,464   |
|   |                   |  | (Cost<br>\$150,077,281) | 303,089,335   |
| <b>Miscellaneous</b>                              |                   | Other (c)  | (Cost<br>\$45,761,459)  | 36,439,054    |
| <b>(3.3%)</b>                                     |                   |  |                         |               |
| <b>Telecommunication</b>                          | 671,252           | Vodafone Group plc ADR (United Kingdom)                            | (Cost<br>\$18,886,186)  | 14,566,168    |
| <b>Services (1.3%)</b>                            |                   | TOTAL COMMON STOCKS (110.8%)                                       | (Cost<br>\$623,192,027) | 1,244,285,391 |
|   |                   |  |                         |               |
|   | Warrants          | WARRANT (a)  |                         |               |
| <b>Technology, Hardware, and Equipment (0.0%)</b> | 281,409           | Applied DNA Sciences, Inc./ November 14, 2019/\$3.50(Cost \$2,814) |                         | 73,166        |
|   |                   |  |                         |               |
|   | Contracts         | COMPANY/EXPIRATION DATE/EXERCISE PRICE                             |                         |               |
| Put Option  | (100 shares each) |  |                         |               |
| <b>Retailing (0.0%)</b>                           | 1,000             | The TJX Companies, Inc./January 18, 2019/\$97.50                   |                         | 90,000        |
|   | 900               | The TJX Companies, Inc./January 18, 2019/\$92.50                   |                         | 40,500        |

|                        |       |                                   |                  |         |
|------------------------|-------|-----------------------------------|------------------|---------|
|                        |       |                                   | (Cost \$524,508) | 130,500 |
| <b>Software and</b>    | 1,500 | Microsoft Corporation/January 18, | (Cost \$304,552) | 262,500 |
| <b>Services (0.0%)</b> |       | 2019/\$105                        |                  |         |
|                        |       | <b>TOTAL PUT OPTIONS</b>          | (Cost \$829,060) | 393,000 |

**STATEMENT OF INVESTMENTS September 30, 2018 (Unaudited) - continued***General American Investors*

| Shares     | SHORT-TERM SECURITY AND OTHER ASSETS   |                 |
|------------|--|-----------------|
| 81,572,639 | State Street Institutional Treasury Plus Money Market Fund,<br>Trust Class, 1.9% (d) (7.3%)(Cost \$81,572,639) |                 |
|            |  | \$81,572,639    |
|            | TOTAL INVESTMENTS (e) (118.1%)(Cost \$705,596,540)   | 1,326,324,196   |
|            | Liabilities in excess of receivables and other assets (-1.2%)  | (13,154,026 )   |
|            |  | 1,313,170,170   |
|            | PREFERRED STOCK (-16.9%)   | (190,117,175 )  |
|            | NET ASSETS APPLICABLE TO COMMON STOCK (100%)   | \$1,123,052,995 |
|            | ADR - American Depository Receipt  |                 |

(a)Non-income producing security.

(b)Security is held as collateral for options written.

(c)Securities which have been held for less than one year, not previously disclosed, and not restricted.

(d)7-day yield.

(e)At September 30, 2018, the cost of investments for Federal income tax purposes was \$709,307,046; aggregate gross unrealized appreciation was \$645,460,683; aggregate gross unrealized depreciation was \$28,443,533; and net unrealized appreciation was \$617,017,150.

**MAJOR STOCK CHANGES (a): Three Months Ended September 30, 2018 (Unaudited)***General American Investors*

| Increases                      | Net Shares Transacted | Shares Held |     |
|--------------------------------|-----------------------|-------------|-----|
| New Positions                  |                       |             |     |
| Delta Air Lines, Inc.          | 175,000               | 396,511     | (b) |
| Lumentum Holdings Inc.         | 25,000                | 175,000     | (b) |
| Worldpay, Inc.                 | 4,800                 | 138,769     | (b) |
| Additions                      |                       |             |     |
| Anadarko Petroleum Corporation | 45,000                | 252,500     |     |
| Arantana Therapeutics, Inc.    | 256,441               | 1,874,364   |     |
| eBay Inc.                      | 23,800                | 638,800     |     |
| Facebook, Inc. - Class A       | 16,000                | 86,000      |     |
| Halliburton Company            | 40,000                | 485,000     |     |



Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-30B-2

|                                    |         |           |     |
|------------------------------------|---------|-----------|-----|
| The Kroger Co.                     | 80,302  | 556,761   |     |
| Paratek Pharmaceuticals, Inc.      | 50,000  | 436,364   |     |
| Vodafone Group plc ADR             | 250,000 | 671,252   |     |
| Decreases                          |         |           |     |
| Elimination                        |         |           |     |
| American Express Company           | 105,000 | ---       |     |
| Broadcom Limited                   | 13,400  | ---       |     |
| Reductions                         |         |           |     |
| Applied Materials, Inc.            | 6,104   | 203,652   |     |
| ASML Holding N.V.                  | 15,000  | 177,850   |     |
| Costco Wholesale Corporation       | 18,581  | 85,200    |     |
| Discovery, Inc.                    | 20,000  | 399,285   |     |
| Eaton Corporation plc              | 20,000  | 129,131   |     |
| Gilead Sciences, Inc.              | 70,000  | 373,600   |     |
| Helix Energy Solutions Group, Inc. | 258,600 | 1,300,000 |     |
| JPMorgan Chase & Co.               | 16,100  | 188,900   |     |
| Kindred Biosciences, Inc.          | 136,061 | 458,817   | (b) |
| PepsiCo, Inc.                      | 15,000  | 195,000   |     |
| QUALCOMM Incorporated              | 200,000 | 135,036   |     |
| Republic Services, Inc.            | 189,905 | 597,895   |     |
| Unilever N.V.                      | 35,000  | 590,000   |     |

(a)Common shares unless otherwise noted; excludes transactions in Common Stocks - Miscellaneous - Other.

(b)Shares purchased in prior period and previously carried under Common Stocks - Miscellaneous - Other.

(see notes to unaudited financial statement)

**PORTFOLIO DIVERSIFICATION September 30, 2018 (Unaudited)***General American Investors*

The diversification of the Company's net assets applicable to its Common Stock by industry group as of September 30, 2018 is shown in the table.

| Industry Category                              | Cost (000) | Value (000) | % Common Net Assets* |
|--|------------|-------------|----------------------|
| <b>Information Technology</b>                  |            |             |                      |
| Semiconductors & Semiconductor Equipment       | \$9,265    | \$41,310    | 3.7 %                |
| Software & Services                            | 97,324     | 161,012     | 14.3                 |
| Technology Hardware & Equipment                | 43,796     | 101,103     | 9.0                  |
|  | 150,385    | 303,425     | 27.0                 |
| <b>Financials</b>                              |            |             |                      |
| Banks  | 560        | 18,099      | 1.6                  |
| Diversified Financials                         | 10,005     | 42,468      | 3.8                  |
| Insurance                                      | 41,918     | 156,714     | 14.0                 |
|  | 52,483     | 217,281     | 19.4                 |
| <b>Consumer Discretionary</b>                  |            |             |                      |
| Automobiles & Components                       | 5,092      | 4,015       | 0.4                  |
| Media  | 38,903     | 43,954      | 3.9                  |
| Retailing                                      | 41,173     | 139,162     | 12.4                 |
|  | 85,168     | 187,131     | 16.7                 |
| <b>Consumer Staples</b>                        |            |             |                      |
| Food, Beverage & Tobacco                       | 60,025     | 122,827     | 10.9                 |
| Food & Staples Retailing                       | 35,232     | 57,837      | 5.1                  |
|  | 95,257     | 180,664     | 16.0                 |
| <b>Industrials</b>                             |            |             |                      |
| Capital Goods                                  | 32,712     | 44,945      | 4.0                  |
| Commercial & Professional Services             | 8,408      | 43,443      | 3.9                  |
| Transportation                                 | 20,270     | 22,930      | 2.0                  |
|  | 61,390     | 111,318     | 9.9                  |
| <b>Health Care</b>                             |            |             |                      |
| Pharmaceuticals, Biotechnology & Life Sciences | 51,827     | 102,684     | 9.1                  |
| Energy   | 62,867     | 91,243      | 8.1                  |
| Miscellaneous**                                | 45,761     | 36,439      | 3.3                  |
| Telecommunication Services                     | 18,886     | 14,566      | 1.3                  |
|  | 624,024    | 1,244,751   | 110.8                |
| Short-Term Securities                          | 81,573     | 81,573      | 7.3                  |

|                                       |           |             |         |
|---------------------------------------|-----------|-------------|---------|
| Total Investments                     | \$705,597 | 1,326,324   | 118.1   |
| Other Assets and Liabilities - Net    |           | (13,154 )   | (1.2 )  |
| Preferred Stock                       |           | (190,117 )  | (16.9 ) |
| Net Assets Applicable to Common Stock |           | \$1,123,053 | 100.0 % |

\*Net Assets applicable to the Company's Common Stock.

\*\*Securities which have been held for less than one year, not previously disclosed, and not restricted.

#### STATEMENT OF OPTIONS WRITTEN September 30, 2018 (Unaudited)

| Call Options                 | Contracts<br>(100 shares each) | COMPANY/EXPIRATION DATE/EXERCISE PRICE  | Value<br>(note 1a)   |
|------------------------------|--------------------------------|---|----------------------|
| <b>Food and Staples</b>      | 252                            | Costco Wholesale Corporation/October 19, 2018/\$220                             | \$409,500            |
| <b>Retailing</b>             | 1,000                          | The Kroger Co./January 18, 2019/\$30<br>(Premiums Received \$698,996)           | 151,000<br>560,500   |
| <b>Software and Services</b> | 1,500                          | Microsoft Corporation/January 18, 2019/\$120<br>(Premium Received \$337,144)    | 438,000              |
| <b>Retailing</b>             | 251                            | The TJX Companies, Inc./October 19, 2018/\$105                                  | 188,250              |
|                              | 1,000                          | The TJX Companies, Inc./January 18, 2019/\$100                                  | 1,380,000            |
|                              | 900                            | The TJX Companies, Inc./January 18, 2019/\$105<br>(Premiums Received \$671,235) | 882,000<br>2,450,250 |
|                              |                                | TOTAL CALL OPTIONS(Total Premiums Received<br>(\$1,707,375)                     | \$3,448,750          |

The maximum cash outlay if all put options are exercised is \$48,629,500.

(see notes to financial statements)

**STATEMENT OF ASSETS AND LIABILITIES September 30, 2018 (Unaudited)***General American Investors*

## Assets

## INVESTMENTS, AT VALUE (NOTE 1a)

|  |  |                 |
|--|--|-----------------|
| Common stocks (cost \$623,192,027)     |  | \$1,244,285,391 |
| Warrant (cost \$2,814; note 4)         |  | 73,166          |
| Purchased options (cost \$829,060)     |  | 393,000         |
| Money market fund (cost \$81,572,639)  |  | 81,572,639      |
| <br>                                   |  |                 |
| Total investments (cost \$705,596,540) |  | 1,326,324,196   |

## RECEIVABLES AND OTHER ASSETS

|  |             |               |
|--|-------------|---------------|
| Receivable for securities sold                           | \$4,903,814 |               |
| Dividends, interest and other receivables                | 1,482,229   |               |
| Qualified pension plan asset, net excess funded (note 7) | 4,956,687   |               |
| Present value of future office lease payments (note 8)   | 5,540,382   |               |
| Prepaid expenses, fixed assets and other assets          | 1,981,867   | 18,864,979    |
| <br>   |             |               |
| TOTAL ASSETS   |             | 1,345,189,175 |

## Liabilities

|   |           |            |
|---|-----------|------------|
| Payable for securities purchased  | 8,585,723 |            |
| Accrued preferred stock dividend not yet declared                             | 219,955   |            |
| Accrued compensation payable to officers and employees                        | 3,213,750 |            |
| Outstanding options written, at value (premiums received \$1,707,375; note 4) | 3,448,750 |            |
| Accrued supplemental pension plan liability (note 7)                          | 5,918,765 |            |
| Accrued supplemental thrift plan liability (note 7)                           | 4,176,632 |            |
| Present value of future office lease payments (note 8)                        | 5,540,382 |            |
| Accrued expenses and other liabilities  | 915,048   |            |
| <br>  |           |            |
| TOTAL LIABILITIES   |           | 32,019,005 |

## 5.95% CUMULATIVE PREFERRED STOCK, SERIES B-

|  |  |             |
|--|--|-------------|
| 7,604,687 shares at a liquidation value of \$25 per share (note 5) |  | 190,117,175 |
|--|--|-------------|

|  |  |                 |
|--|--|-----------------|
| NET ASSETS APPLICABLE TO COMMON STOCK-25,607,428 shares (note 5) |  | \$1,123,052,995 |
|--|--|-----------------|

NET ASSET VALUE PER COMMON SHARE \$43.86

Net Assets Applicable To Common Stock

|   |              |
|---|--------------|
| Common Stock, 25,607,428 shares at par value (note 5)                 | \$25,607,428 |
| Additional paid-in capital (note 5)                                   | 423,164,394  |
| Undistributed net investment income (note 5)                          | 3,567,631    |
| Undistributed net realized gain on common stocks, options, and other  | 63,067,091   |
| Unallocated distributions on Preferred Stock                          | (8,703,934 ) |
| Unrealized appreciation on common stocks, warrant, options, and other | 618,986,281  |
| Accumulated other comprehensive loss (note 7)                         | (2,635,896 ) |

NET ASSETS APPLICABLE TO COMMON STOCK \$1,123,052,995  
 (see notes to financial statements)

**STATEMENT OF OPERATIONS** Nine months ended September 30, 2018 (Unaudited)*General American Investors*

## Income

|   |  |              |
|---|--|--------------|
| Dividends (net of foreign withholding taxes of \$642,966) |  | \$14,739,206 |
|---|--|--------------|

|          |  |           |
|----------|--|-----------|
| Interest |  | 1,043,636 |
|----------|--|-----------|

|  |  |            |
|--|--|------------|
|  |  | 15,782,842 |
|--|--|------------|

## Expenses

|                     |             |  |
|---------------------|-------------|--|
| Investment research | \$5,410,486 |  |
|---------------------|-------------|--|

|                               |           |  |
|-------------------------------|-----------|--|
| Administration and operations | 2,664,209 |  |
|-------------------------------|-----------|--|

|                          |         |  |
|--------------------------|---------|--|
| Office space and general | 929,430 |  |
|--------------------------|---------|--|

|                              |         |  |
|------------------------------|---------|--|
| Directors' fees and expenses | 217,995 |  |
|------------------------------|---------|--|

|                         |         |  |
|-------------------------|---------|--|
| Auditing and legal fees | 206,748 |  |
|-------------------------|---------|--|

|  |         |  |
|--|---------|--|
| Transfer agent, custodian, and registrar fees and expenses | 189,867 |  |
|--|---------|--|

|                       |         |  |
|-----------------------|---------|--|
| State and local taxes | 130,282 |  |
|-----------------------|---------|--|

|                                   |        |           |
|-----------------------------------|--------|-----------|
| Stockholders' meeting and reports | 72,132 | 9,821,149 |
|-----------------------------------|--------|-----------|

|                              |  |                  |
|------------------------------|--|------------------|
| <b>NET INVESTMENT INCOME</b> |  | <b>5,961,693</b> |
|------------------------------|--|------------------|

## Realized Gain and Change in Unrealized Appreciation on Investments (notes 1, 3 and 4)

## Net realized gain on investments:

|                                       |            |  |
|---------------------------------------|------------|--|
| Common stock and warrant transactions | 65,109,111 |  |
|---------------------------------------|------------|--|

|                               |            |  |
|-------------------------------|------------|--|
| Purchased option transactions | (388,209 ) |  |
|-------------------------------|------------|--|

|                             |              |  |
|-----------------------------|--------------|--|
| Written option transactions | (1,731,642 ) |  |
|-----------------------------|--------------|--|

|  |            |  |
|--|------------|--|
|  | 62,989,260 |  |
|--|------------|--|

## Net decrease in unrealized appreciation:

|                           |            |  |
|---------------------------|------------|--|
| Common stocks and warrant | 38,803,756 |  |
|---------------------------|------------|--|

|                   |              |  |
|-------------------|--------------|--|
| Purchased options | (2,238,286 ) |  |
|-------------------|--------------|--|

|                 |              |  |
|-----------------|--------------|--|
| Written options | (1,834,811 ) |  |
|-----------------|--------------|--|

|  |            |  |
|--|------------|--|
|  | 34,730,659 |  |
|--|------------|--|

|  |  |                   |
|--|--|-------------------|
| <b>GAINS AND APPRECIATION ON INVESTMENTS</b> |  | <b>97,719,919</b> |
|--|--|-------------------|

|  |  |                    |
|--|--|--------------------|
| <b>NET INVESTMENT INCOME, GAINS, AND APPRECIATION ON INVESTMENTS</b> |  | <b>103,681,612</b> |
|--|--|--------------------|

|  |  |                     |
|--|--|---------------------|
| <b>DISTRIBUTIONS TO PREFERRED STOCKHOLDERS</b> |  | <b>(8,483,979 )</b> |
|--|--|---------------------|

|   |  |                     |
|---|--|---------------------|
| <b>INCREASE IN NET ASSETS RESULTING FROM OPERATIONS</b> |  | <b>\$95,197,633</b> |
|---|--|---------------------|

**STATEMENT OF CHANGES IN NET ASSETS**

Operations

Nine Months

Year Ended

Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-30B-2

|   | Ended<br>September 30,<br>2018<br>(Unaudited) | December 31,<br>2017   |
|---|---|------------------------|
| Net investment income   | \$5,961,693                                   | \$8,564,156            |
| Net realized gain on investments  | 62,989,260                                    | 91,833,612             |
| Net increase in unrealized appreciation   | 34,730,659                                    | 70,336,629             |
|   | 103,681,612                                   | 170,734,397            |
| Distributions to Preferred Stockholders:  |   |                        |
| From net investment income  | —   | (2,116,504 )           |
| From net capital gains  | —   | (9,195,468 )           |
| Unallocated distributions   | (8,483,979 )                                  | —                      |
| Decrease in net assets from Preferred distributions                             | (8,483,979 )                                  | (11,311,972 )          |
| <b>INCREASE IN NET ASSETS RESULTING FROM OPERATIONS</b>                         | <b>95,197,633</b>                             | <b>159,422,425</b>     |
| <b>OTHER COMPREHENSIVE INCOME</b>   |   |                        |
| Funded status of defined benefit plans (note 7)                                 | —   | 1,987,555              |
| Distributions to Common Stockholders  |   |                        |
| From net investment income  | —   | (15,212,903 )          |
| From net capital gains  | (13,105,940 )                                 | (71,518,172 )          |
| <b>DECREASE IN NET ASSETS FROM COMMON DISTRIBUTIONS</b>                         | <b>(13,105,940 )</b>                          | <b>(86,731,075 )</b>   |
| Capital Share Transactions (Note 5)   |   |                        |
| Value of Common Shares issued in payment of dividends and distributions         | —   | 35,156,383             |
| Cost of Common Shares purchased   | (29,522,143 )                                 | (61,886,535 )          |
| <b>DECREASE IN NET ASSETS-CAPITAL TRANSACTIONS</b>                              | <b>(29,522,143 )</b>                          | <b>(26,730,152 )</b>   |
| <b>NET INCREASE IN NET ASSETS</b>   | <b>52,569,550</b>                             | <b>47,948,753</b>      |
| Net Assets Applicable to Common Stock   |   |                        |
| <b>BEGINNING OF PERIOD</b>  | <b>1,070,483,445</b>                          | <b>1,022,534,692</b>   |
| <b>END OF PERIOD (including over/under distributed net investment income of</b> |   |                        |
| <b>\$3,567,631 and (\$2,394,592), respectively</b>                              | <b>\$1,123,052,995</b>                        | <b>\$1,070,483,445</b> |
| (see notes to unaudited financial statements)                                   |   |                        |

**FINANCIAL HIGHLIGHTS***General American Investors*

The following table shows per share operating performance data, total investment return, ratios, and supplemental data for the nine months ended September 30, 2018 and for each year in the five-year period ended December 31, 2017.

This information has been derived from information contained in the financial statements and market price data for the Company's shares.

|   | Nine Months<br>Ended<br>September 30,<br>2018<br>(unaudited) | Year Ended December 31, |         |         |         |         |
|---|--|-------------------------|---------|---------|---------|---------|
|   |  | 2017                    | 2016    | 2015    | 2014    | 2013    |
| <b>PER SHARE<br/>OPERATING<br/>PERFORMANCE</b>  |  |                         |         |         |         |         |
| Net asset value,<br>beginning of period   | \$40.47  | \$37.56                 | \$37.74 | \$39.77 | \$41.07 | \$32.68 |
| Net investment income   | .23  | .32                     | .30     | .48     | .32     | .17     |
| Net gain (loss) on<br>common stocks,<br>options and<br>other-realized and<br>unrealized | 3.99   | 6.23                    | 3.10    | (.99 )  | 2.39    | 10.51   |
| Other comprehensive<br>income (loss)  | —  | .08                     | .02     | .02     | (.13 )  | .20     |
|   | 4.22   | 6.63                    | 3.42    | (.49 )  | 2.58    | 10.88   |
| Distributions on<br>Preferred Stock:  |  |                         |         |         |         |         |
| Dividends from net<br>investment income   | —  | (.04 )                  | (.04 )  | (.12 )  | (.04 )  | (.04 )  |
| Distributions from net<br>capital gains   | —  | (.39 )                  | (.38 )  | (.27 )  | (.34 )  | (.35 )  |
| Unallocated   | (.33 )   | —                       | —       | —       | —       | —       |
|   | (.33 )   | (.43 )                  | (.42 )  | (.39 )  | (.38 )  | (.39 )  |
| Total from investment<br>operations   | 3.89   | 6.20                    | 3.00    | (.88 )  | 2.20    | 10.49   |
| Distributions on<br>Common Stock:   |  |                         |         |         |         |         |
| Dividends from net<br>investment income   | —  | (.30 )                  | (.33 )  | (.34 )  | (.32 )  | (.18 )  |
| Distributions from net<br>capital gains   | (.50 )   | (2.99 )                 | (2.85 ) | (.81 )  | (3.18 ) | (1.92 ) |



Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-30B-2

|  |             |     |             |   |             |   |             |    |             |   |             |   |
|--|-------------|-----|-------------|---|-------------|---|-------------|----|-------------|---|-------------|---|
|  | (.50        | )   | (3.29       | ) | (3.18       | ) | (1.15       | )  | (3.50       | ) | (2.10       | ) |
| Net asset value, end of period                                       | \$43.86     |     | \$40.47     |   | \$37.56     |   | \$37.74     |    | \$39.77     |   | \$41.07     |   |
| Per share market value, end of period                                | \$36.97     |     | \$34.40     |   | \$31.18     |   | \$31.94     |    | \$35.00     |   | \$35.20     |   |
| TOTAL INVESTMENT   |             |     |             |   |             |   |             |    |             |   |             |   |
| RETURN-Stockholder return, based on market price per share           | 9.03        | %*  | 21.21       | % | 7.59        | % | (5.34       | %) | 9.32        | % | 34.24       | % |
| RATIOS AND SUPPLEMENTAL DATA   |             |     |             |   |             |   |             |    |             |   |             |   |
| Net assets applicable to Common Stock end of period (000's omitted)  | \$1,123,053 |     | \$1,070,483 |   | \$1,022,535 |   | \$1,068,028 |    | \$1,227,900 |   | \$1,229,470 |   |
| Ratio of expenses to average net assets applicable to Common Stock   | 1.22        | %** | 1.28        | % | 1.27        | % | 1.17        | %  | 1.10        | % | 1.27        | % |
| Ratio of net income to average net assets applicable to Common Stock | 0.74        | %** | 0.79        | % | 0.78        | % | 1.17        | %  | 0.78        | % | 0.47        | % |
| Portfolio turnover rate  | 17.31       | %*  | 19.58       | % | 20.29       | % | 14.41       | %  | 14.98       | % | 17.12       | % |
| PREFERRED STOCK  |             |     |             |   |             |   |             |    |             |   |             |   |
| Liquidation value, end of period (000's omitted)                     | \$190,117   |     | \$190,117   |   | \$190,117   |   | \$190,117   |    | \$190,117   |   | \$190,117   |   |
| Asset coverage   | 691         | %   | 663         | % | 638         | % | 662         | %  | 746         | % | 747         | % |
| Liquidation preference per share                                     | \$25.00     |     | \$25.00     |   | \$25.00     |   | \$25.00     |    | \$25.00     |   | \$25.00     |   |
| Market value per share   | \$26.06     |     | \$26.59     |   | \$25.77     |   | \$26.75     |    | \$26.01     |   | \$25.30     |   |

\*Not annualized

\*\*Annualized

(see notes to unaudited financial statements)

**NOTES TO FINANCIAL STATEMENTS (Unaudited)**

*General American Investors*

1. Significant Accounting Policies - General American Investors Company, Inc. (the "Company"), established in 1927, is registered under the Investment Company Act of 1940 as a closed-end, diversified management investment company. It is internally managed by its officers under the direction of the Board of Directors.

The accompanying financial statements have been prepared in accordance with United States generally accepted accounting principles (“U.S. GAAP”) pursuant to the requirements for reporting; Accounting Standards Codification 946, *Financial Services - Investment Companies* (“ASC 946”), and Regulation S-X.

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of income, expenses, and gains and losses during the reported period. Changes in the economic environment, financial markets, and any other parameters used in determining these estimates could cause actual results to differ, and these differences could be material.

**NOTES TO FINANCIAL STATEMENTS (Unaudited) - continued***General American Investors***1. Significant Accounting Policies** - (Continued from bottom of previous page.)

- a. **Security Valuation** Equity securities traded on a national securities exchange are valued at the last reported sales price on the last business day of the period. Equity securities reported on the NASDAQ national market are valued at the official closing price on that day. Listed and NASDAQ equity securities for which no sales are reported on that day and other securities traded in the over-the-counter market are valued at the last bid price (asked price for options written) on the valuation date. Equity securities traded primarily in foreign markets are valued at the closing price of such securities on their respective exchanges or markets. Corporate debt securities, domestic and foreign, are generally traded in the over-the-counter market rather than on a securities exchange. The Company utilizes the latest bid prices provided by independent dealers and information with respect to transactions in such securities to determine current market value. If, after the close of foreign markets, conditions change significantly, the price of certain foreign securities may be adjusted to reflect fair value as of the time of the valuation of the portfolio. Investments in money market funds are valued at their net asset value.
- b. **Options** The Company may purchase and write (sell) put and call options. The Company purchases put options or writes call options to hedge the value of portfolio investments while it purchases call options and writes put options to obtain equity market exposure. The risk associated with purchasing an option is that the Company pays a premium whether or not the option is exercised. Additionally, the Company bears the risk of loss of the premium and a change in market value should the counterparty not perform under the contract. Put and call options purchased are accounted for in the same manner as portfolio securities. Premiums received from writing options are reported as a liability on the Statement of Assets and Liabilities. Those that expire unexercised are treated by the Company on the expiration date as realized gains on written option transactions in the Statement of Operations. The difference between the premium received and the amount paid on effecting a closing purchase transaction, including brokerage commissions, is also treated as a realized gain, or, if the premium is less than the amount paid for the closing purchase transaction, as a realized loss on written option transactions in the Statement of Operations. If a written call option is exercised, the premium is added to the proceeds from the sale of the underlying security in determining whether the Company has realized a gain or loss on investments in the Statement of Operations. If a written put option is exercised, the premium reduces the cost basis for the securities purchased by the Company and is parenthetically disclosed under cost of investments on the Statement of Assets and Liabilities. The Company as writer of an option bears the market risk of an unfavorable change in the price of the security underlying the written option. See Note 4 for option activity.
- c. **Security Transactions and Investment Income** Security transactions are recorded as of the trade date. Dividend income and distributions to stockholders are recorded as of the ex-dividend dates. Interest income, adjusted for amortization of discount and premium on investments, is earned from settlement date and is recognized on the accrual basis. Cost of short-term investments represent amortized cost.
- d. **Foreign Currency Translation and Transactions** Portfolio securities and other assets and liabilities denominated in foreign currencies are translated into U.S. dollars based on the exchange rate of such currencies versus U.S. dollars on the date of valuation. Purchases and sales of securities, income and expense items denominated in foreign currencies are translated into U.S. dollars at the exchange rate in effect on the transaction date. Events may impact the availability or reliability of foreign exchange rates used to convert the U.S. dollar equivalent value. If such an event occurs, the foreign exchange rate will be valued at fair value using procedures established and approved by the Company's Board of Directors. The Company does not separately report the effect of changes in foreign exchange rates from changes in market prices on securities held. Such changes are included in net realized and unrealized gain

or loss on the Statement of Operations.

Realized foreign exchange gains or losses arise from sales of foreign currencies, currency gains or losses realized between the trade and settlement dates on securities transactions and the difference between the recorded amounts of dividends, interest, and foreign withholding taxes and the U.S. dollar equivalent of the amounts actually received or paid. Net unrealized foreign exchange gains and losses arise from changes in foreign exchange rates on foreign denominated assets and liabilities other than investments in securities held at the end of the reporting period.

Foreign security and currency transactions may involve certain considerations and risks not typically associated with those of U.S. companies as a result of, among other factors, the possibility of political or economic instability or the level of governmental supervision and regulation of foreign securities markets.

e. **Dividends and Distributions** The Company expects to pay dividends of net investment income and distributions of net realized capital and currency gains, if any, annually to common shareholders and quarterly to preferred shareholders. Dividends and distributions to common and preferred shareholders, which are determined in accordance with Federal income tax regulations are recorded on the ex-dividend date. Permanent book/tax differences relating to income and gains are reclassified to paid-in capital as they arise.

f. **Federal Income Taxes** The Company's policy is to fulfill the requirements of the Internal Revenue Code applicable to regulated investment companies and to distribute substantially all taxable income to its stockholders. Accordingly, no provision for Federal income taxes is required. In accordance with U.S. GAAP requirements regarding accounting for uncertainties in income taxes, management has analyzed the Company's tax positions taken or expected to be taken on Federal and state income tax returns for all open tax years (the current and the prior three tax years) and has concluded that no provision for income tax is required in the Company's financial statements.

g. **Contingent Liabilities** Amounts related to contingent liabilities are accrued if it is probable that a liability has been incurred and an amount is reasonably estimable. Management evaluates whether there are incremental legal or other costs directly associated with the ultimate resolution of a matter that are reasonably estimable and, if so, they are included in the accrual.

h. **Indemnifications** In the ordinary course of business, the Company enters into contracts that contain a variety of indemnifications. The Company's maximum exposure under these arrangements is unknown. However, the Company has not had prior claims or losses pursuant to these indemnification provisions and expects the risk of loss thereunder to be remote.

2. Fair Value Measurements - Various data inputs are used in determining the value of the Company's investments. These inputs are summarized in a hierarchy consisting of the three broad levels listed below:

Level 1 - quoted prices in active markets for identical securities (including money market funds which are valued using amortized cost and which transact at net asset value, typically \$1.00 per share),

Level 2 - other significant observable inputs (including quoted prices for similar securities, interest rates, credit risk, etc.), and

Level 3 - significant unobservable inputs (including the Company's own assumptions in determining the fair value of investments).

**NOTES TO FINANCIAL STATEMENTS (Unaudited) - continued***General American Investors***2. Fair Value Measurements** - (Continued from bottom of previous page.)

The inputs or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities. The following is a summary of the inputs used to value the Company's net assets as of September 30, 2018:

| Assets            | Level 1         | Level 2 | Level 3 | Total           |
|-------------------|-----------------|---------|---------|-----------------|
| Common stocks     | \$1,244,285,391 | —       | —       | \$1,244,285,391 |
| Warrant           | 73,166          | —       | —       | 73,166          |
| Purchased options | 393,000         | —       | —       | 393,000         |
| Money market fund | 81,572,639      | —       | —       | 81,572,639      |
| Total             | \$1,326,324,196 | —       | —       | \$1,326,324,196 |
| Liabilities       |                 |         |         |                 |
| Options written   | \$(3,448,750 )  | —       | —       | \$(3,448,750 )  |

Transfers of securities between levels, if any, are reported as of the actual date of reclassification. No such transfers occurred during the nine months ended September 30, 2018.

**3. Purchases and Sales of Securities** - Purchases and sales of securities (other than short-term securities and options) for the nine months ended September 30, 2018 amounted to \$234,339,514 and \$205,494,070, on long transactions, respectively.

**4. Options** - The level of activity in purchased and written options varies from year to year based upon market conditions. Transactions in Purchased call and put options as well as written covered call options and collateralized put options during the nine months ended September 30, 2018 were as follows:

| <u>Purchased Options</u>                    | Calls         |              | Puts                |              |
|---|---------------|--------------|---------------------|--------------|
|   | Contracts     | Cost Basis   | Contracts           | Cost Basis   |
| Outstanding, December 31, 2017              | 4,500         | \$333,937    | 2,100               | \$713,037    |
| Purchased                                   | 2,000         | 236,523      | 7,850               | 1,939,386    |
| Exercised                                   | (4,000 )      | (425,160 )   | (4,950 )            | (1,504,676 ) |
| Expired                                     | (2,500 )      | (145,300 )   | (1,600 )            | (318,687 )   |
| Outstanding, September 30, 2018             | 0             | \$0          | 3,400               | \$829,060    |
| <u>Written Options</u>                      | Covered Calls |              | Collateralized Puts |              |
|   | Contracts     | Premiums     | Contracts           | Premiums     |
| Outstanding, December 31, 2017              | 2,100         | \$705,936    | 0                   | \$0          |
| Written                                     | 12,578        | 5,250,001    | 6,602               | 1,507,272    |
| Terminated in closing purchase transactions | (9,127 )      | (3,868,812 ) | (6,062 )            | (1,374,205 ) |
| Options Assigned                            | (148 )        | (123,277 )   | (540 )              | (133,067 )   |
| Expired                                     | (500 )        | (256,473 )   | 0                   | 0            |

|                                 |       |             |   |     |
|---------------------------------|-------|-------------|---|-----|
| Outstanding, September 30, 2018 | 4,903 | \$1,707,375 | 0 | \$0 |
|---------------------------------|-------|-------------|---|-----|

5. Capital Stock And Dividend Distributions - The authorized capital stock of the Company consists of 50,000,000 shares of Common Stock, \$1.00 par value, and 10,000,000 shares of Preferred Stock, \$1.00 par value. With respect to the Common Stock, 25,607,428 shares were issued and outstanding; 8,000,000 Preferred Shares were originally issued and 7,604,687 were outstanding on September 30, 2018.

On September 24, 2003, the Company issued and sold 8,000,000 shares of its 5.95% Cumulative Preferred Stock, Series B in an underwritten offering. The Preferred Shares were non-callable for the 5 year period ended September 24, 2008 and have a liquidation preference of \$25.00 per share plus accumulated and unpaid dividends to the date of redemption. On December 10, 2008, the Board of Directors authorized the repurchase of up to 1 million Preferred Shares in the open market at prices below \$25.00 per share. This authorization has been renewed annually thereafter. To date, 395,313 shares have been repurchased.

The Company allocates distributions from net capital gains and other types of income proportionately among holders of shares of Common Stock and Preferred Stock. To the extent that dividends on the shares of Preferred Stock are not paid from net capital gains, they will be paid from investment company taxable income or will represent a return of capital.

Under the Investment Company Act of 1940, the Company is required to maintain an asset coverage of at least 200% of the Preferred Stock. In addition, pursuant to Moody's Investor Service, Inc. Rating Agency Guidelines, the Company is required to maintain a certain discounted asset coverage for its portfolio that equals or exceeds a Basic Maintenance Amount. If the Company fails to meet these requirements in the future and does not cure such failure, the Company may be required to redeem, in whole or in part, shares of Preferred Stock at a redemption price of \$25.00 per share plus accumulated and unpaid dividends. In addition, failure to meet the foregoing asset coverage requirements could restrict the Company's ability to pay dividends on shares of Common Stock and could lead to sales of portfolio securities at inopportune times.

The holders of Preferred Stock have voting rights equivalent to those of the holders of Common Stock (one vote per share) and, generally, vote together with the holders of Common Stock as a single class.

Holders of Preferred Stock will elect two members to the Company's Board of Directors and the holders of Preferred and Common Stock, voting as a single class, will elect the remaining directors. If the Company fails to pay dividends on the Preferred Stock in an amount equal to two full years' dividends, the holders of Preferred Stock will have the right to elect a majority of the directors. In addition, the Investment Company Act of 1940 requires that approval of the holders of a majority of any outstanding Preferred Shares, voting separately as a class, would be required to (a) adopt any plan of reorganization that would adversely affect the Preferred Stock and (b) take any action requiring a vote of security holders, including, among other things, changes in the Company's sub-classification as a closed-end investment company or changes in its fundamental investment policies.

The Company presents its Preferred Stock, for which its redemption is outside of the Company's control, outside of the net assets applicable to Common Stock in the Statement of Assets and Liabilities.

Transactions in Common Stock during the nine months ended September 30, 2018 and the year ended December 31, 2017 were as follows:

|   | Shares |           | Amount |             |
|---|--------|-----------|--------|-------------|
|   | 2018   | 2017      | 2018   | 2017        |
| Par value of Shares issued in payment of dividends and distributions (issued from treasury) | —      | 1,047,100 | —      | \$1,047,100 |

Edgar Filing: GENERAL AMERICAN INVESTORS CO INC - Form N-30B-2

|  |            |               |                 |                 |
|--|------------|---------------|-----------------|-----------------|
| Increase in paid-in capital  |            | —             |                 | 34,109,283      |
| Total increase   |            | —             |                 | 34,109,283      |
| Par value of Shares purchased (at an average discount from net asset value of 15.6% and 15.8%, respectively) | (845,708 ) | (1,815,079 )  | \$(845,708 )    | (1,815,079 )    |
| Decrease in paid-in capital  |            | (28,676,435 ) |                 | (60,071,456 )   |
| Total decrease   |            | (29,522,143 ) |                 | (61,886,535 )   |
| Net decrease   | (845,708 ) | (767,979 )    | \$(29,522,143 ) | \$(26,730,152 ) |

**NOTES TO FINANCIAL STATEMENTS (Unaudited) - continued***General American Investors***5. Capital Stock and Dividend Distributions** - (Continued from bottom of previous page.)

At September 30, 2018, the Company held in its treasury 6,373,444 shares of Common Stock with an aggregate cost of \$210,104,152.

The tax basis distributions during the year ended December 31, 2017 are as follows: ordinary distributions of \$17,329,407 and net capital gains distributions of \$80,713,640. As of December 31, 2017, distributable earnings on a tax basis included \$16,747,116 from undistributed net capital gains and \$580,692,277 from net unrealized appreciation on investments if realized in future years. Reclassifications arising from permanent "book/tax" difference reflect non-tax deductible expenses during the year ended December 31, 2017. As a result, additional paid-in capital was decreased by \$1,517 and over-distributed net investment income was decreased by \$1,517. As of December 31, 2017, the Company had straddle loss deferrals of \$131,762. Net assets were not affected by this reclassification.

**6. Officers' Compensation** - The aggregate compensation accrued and paid by the Company during the nine months ended September 30, 2018 to its officers (identified on back cover) amounted to \$5,046,000.

**7. Benefit Plans** - The Company has funded (qualified) and unfunded (supplemental) noncontributory defined benefit pension plans that are available to its employees. The pension plans provide defined benefits based on years of service and final average salary with an offset for a portion of social security covered compensation. The components of the net periodic benefit cost (income) of the plans for the nine months ended September 30, 2018 were:

|   |              |
|---|--------------|
| Service cost                                  | \$386,918    |
| Interest cost                                 | 651,197      |
| Expected return on plan assets                | (1,127,133 ) |
| Amortization of prior service cost            | 439          |
| Amortization of recognized net actuarial loss | 209,864      |
| Net periodic benefit cost                     | \$121,285    |

The Company recognizes the overfunded status of its defined benefit postretirement plan as an asset in the Statement of Assets and Liabilities and recognizes changes in funded status in the year in which the changes occur through other comprehensive income.

The Company also has funded (qualified) and unfunded (supplemental) defined contribution thrift plans that are available to its employees. The aggregate cost of such plans for the nine months ended September 30, 2018 was \$689,729. The qualified thrift plan acquired 23,499 shares in the open market, sold 17,727 shares in the open market, of the Company's Common Stock during the nine months ended September 30, 2018 and held 634,464 shares of the Company's Common Stock at September 30, 2018.

**8. Operating Lease Commitment** - In 2007, the Company entered into an operating lease agreement for office space which expired on January 31, 2018. The Company extended the lease for two months through March 31, 2018 at which time the lease concluded. Total expense for this operating lease was approximately \$186,400.

In 2017, the Company entered into a new operating lease agreement for office space which commenced on January 1, 2018 that will expire on October 31, 2028 and provides for aggregate rental payments of approximately \$6,437,500.



The lease agreement contains clauses whereby the Company will receive free rent for a specified number of months, credit towards construction of office improvements, and incur escalations annually relating to operating costs and real property taxes and to annual rent charges beginning in 2023. The Company has the option to extend the lease for an additional five years at market rates. Total expense for this operating lease was approximately \$447,300 through September 30, 2018. Minimum rental commitments (cash payments) under this operating lease are approximately:

2018: \$104,000 (2 months) 2019 - 2022: \$624,200 (per year) Thereafter: \$3,836,500

In February 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2016-02, Leases, which requires lessees to reassess if a contract is or contains lease agreements and assess the lease classification to determine if they should recognize a right-of-use asset and offsetting liability on the Statement of Assets and Liabilities that arises from entering into a lease, including an operating lease. Existing U.S. GAAP does not require the lessee to record an asset and offsetting liability associated with an operating lease. Generally consistent with existing U.S. GAAP, the annual cost of an operating lease will continue to be reflected as an expense in the Statements of Operations and Changes in Net Assets and disclosure of the terms of a lease will continue to be reported in the footnotes to the financial statements. ASU 2016-02 is effective for financial statements issued for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early application is permitted and the Company adopted such accounting requirements in conjunction with the expiration of its prior operating lease and entrance into a new operating lease. The above referenced right-of-use asset and offsetting liability is reported on the Statement of Assets and Liabilities of the Company in line items entitled, “Present value of future office lease payments.” Since the operating lease does not specify an implicit rate, the right-of-use asset and liability have been calculated using a discount rate of 3.0%, which is based upon high quality corporate interest rates for a term equivalent to the lease period as of January 1, 2018.

#### **OTHER MATTERS (Unaudited)**

Previous purchases of the Company’s Common and Preferred Stock are set forth in Note 5 on pages 10 and 11. Prospective purchases of Common and Preferred Stock may be made at such times, at such prices, in such amounts and in such manner as the Board of Directors may deem advisable.

The policies and procedures used by the Company to determine how to vote proxies relating to portfolio securities and the Company’s proxy voting record for the twelve-month period ended September 30, 2018 are available: (1) without charge, upon request, by calling us at our toll-free telephone number (1-800-436-8401), (2) on the Company’s website at [www.generalamericaninvestors.com](http://www.generalamericaninvestors.com) and (3) on the Securities and Exchange Commission’s website at [www.sec.gov](http://www.sec.gov).

In addition to distributing financial statements as of the end of each quarter, General American Investors files a Quarterly Schedule of Portfolio Holdings (Form N-Q) with the Securities and Exchange Commission (“SEC”) as of the end of the first and third calendar quarters. The Company’s Forms N-Q are available at [www.generalamericaninvestors.com](http://www.generalamericaninvestors.com) and on the SEC’s website: [www.sec.gov](http://www.sec.gov). Copies of Forms N-Q may also be obtained and reviewed at the SEC’s Public Reference Room in Washington, DC or through the Company by calling us at 1-800-436-8401. Information on the operation of the SEC’s Public Reference Room may be obtained by calling 1-800-SEC-0330.

On April 26, 2018, the Company submitted a CEO annual certification to the New York Stock Exchange (“NYSE”) on which the Company’s principal executive officer certified that he was not aware, as of that date, of any violation by the Company of the NYSE’s Corporate Governance listing standards. In addition, as required by Section 302 of the Sarbanes-Oxley Act of 2002 and related SEC rules, the Company’s principal executive and principal financial officer made quarterly certifications, included in filings with the SEC on Forms N-CSR and N-Q relating to, among other things, the Company’s disclosure controls and procedures and internal control over financial reporting, as applicable.

GENERAL AMERICAN INVESTORS  
COMPANY, INC.

*THIRD QUARTER REPORT*

September 30, 2018

A Closed-End Investment Company

listed on the New York Stock Exchange

530 FIFTH AVENUE

NEW YORK • NY 10036

212-916-8400 • 1-800-436-8401

E-mail: [InvestorRelations@gainv.com](mailto:InvestorRelations@gainv.com)

[www.generalamericaninvestors.com](http://www.generalamericaninvestors.com)

**DIRECTORS\***

Spencer Davidson, Chairman

Arthur G. Altschul, Jr.

Rodney B. Berens

Lewis B. Cullman

Clara E. Del Villar

John D. Gordan, III

Betsy F. Gotbaum

Sidney R. Knafel

Rose P. Lynch

Jeffrey W. Priest

Henry R. Schirmer

Raymond S. Troubh

(\*The Company is a stand-alone fund.)

**OFFICERS**

Jeffrey W. Priest, President and Chief Executive Officer

Andrew V. Vindigni, Senior Vice-President

Craig A. Grassi, Vice-President

Sally A. Lynch, Vice-President

Anang K. Majmudar, Vice-President

Eugene S. Stark, Vice-President, Administration, Principal  
Financial Officer & Chief Compliance Officer

Diane G. Radosti, Treasurer

Linda J. Genid, Corporate Secretary

## **SERVICE COMPANIES**

### **Counsel**

Sullivan & Cromwell LLP **Transfer Agent and Registrar**

**Independent Auditors** American Stock Transfer & Trust  
Company, LLC

Ernst & Young LLP  
**Custodian** 6201 15th Avenue  
Brooklyn, NY 11219  
1-800-413-5499  
www.amstock.com

State Street Bank and  
Trust Company