

Viacom Inc.
Form 10-Q
January 29, 2015

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the quarterly period ended December 31, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the transition period from _____ to _____

Commission File Number 001-32686

VIACOM INC.

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of
incorporation or organization)

20-3515052

(I.R.S. Employer
Identification Number)

1515 Broadway
New York, NY 10036
(212) 258-6000

(Address, including zip code, and telephone number,
including area code, of registrant's principal executive offices)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Class of Stock

Shares Outstanding

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| | |
|---|------------------------|
| | as of January 15, 2015 |
| Class A common stock, par value \$0.001 per share | 50,607,121 |
| Class B common stock, par value \$0.001 per share | 355,154,549 |

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements.

VIACOM INC.

CONSOLIDATED STATEMENTS OF EARNINGS

(Unaudited)

| (in millions, except per share amounts) | Quarter Ended | | |
|--|---------------|---------|---|
| | December 31, | | |
| | 2014 | 2013 | |
| Revenues | \$3,344 | \$3,197 | |
| Expenses: | | | |
| Operating | 1,623 | 1,474 | |
| Selling, general and administrative | 731 | 704 | |
| Depreciation and amortization | 55 | 59 | |
| Total expenses | 2,409 | 2,237 | |
| Operating income | 935 | 960 | |
| Interest expense, net | (160 |) (149 |) |
| Equity in net earnings of investee companies | 33 | 26 | |
| Other items, net | (18 |) — |) |
| Earnings before provision for income taxes | 790 | 837 | |
| Provision for income taxes | (277 |) (280 |) |
| Net earnings (Viacom and noncontrolling interests) | 513 | 557 | |
| Net earnings attributable to noncontrolling interests | (13 |) (10 |) |
| Net earnings attributable to Viacom | \$500 | \$547 | |
| Basic earnings per share attributable to Viacom | \$1.22 | \$1.23 | |
| Diluted earnings per share attributable to Viacom | \$1.20 | \$1.20 | |
| Weighted average number of common shares outstanding: | | | |
| Basic | 410.6 | 444.9 | |
| Diluted | 416.1 | 454.0 | |
| Dividends declared per share of Class A and Class B common stock | \$0.33 | \$0.30 | |

See accompanying notes to Consolidated Financial Statements

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VIACOM INC.
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
 (Unaudited)

| (in millions) | Quarter Ended | |
|---|---------------|-------|
| | December 31, | |
| | 2014 | 2013 |
| Net earnings (Viacom and noncontrolling interests) | \$513 | \$557 |
| Other comprehensive income (loss), net of tax: | | |
| Foreign currency translation adjustments | (104 |) 26 |
| Defined benefit pension plans | (20 |) — |
| Other comprehensive income (loss) (Viacom and noncontrolling interests) | (124 |) 26 |
| Comprehensive income | 389 | 583 |
| Less: Comprehensive income attributable to noncontrolling interest | 11 | 11 |
| Comprehensive income attributable to Viacom | \$378 | \$572 |

See accompanying notes to Consolidated Financial Statements

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VIACOM INC.

CONSOLIDATED BALANCE SHEETS

(Unaudited)

| (in millions, except par value) | December 31, 2014 | September 30, 2014 |
|---|----------------------|-----------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$1,185 | \$1,000 |
| Receivables, net | 3,024 | 3,066 |
| Inventory, net | 870 | 846 |
| Prepaid and other assets | 391 | 340 |
| Total current assets | 5,470 | 5,252 |
| Property and equipment, net | 976 | 1,016 |
| Inventory, net | 4,100 | 3,897 |
| Goodwill | 11,495 | 11,535 |
| Intangibles, net | 372 | 399 |
| Other assets | 1,003 | 1,018 |
| Total assets | \$23,416 | \$23,117 |
| LIABILITIES AND EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$370 | \$475 |
| Accrued expenses | 710 | 969 |
| Participants' share and residuals | 949 | 993 |
| Program obligations | 673 | 703 |
| Deferred revenue | 252 | 259 |
| Current portion of debt | 617 | 18 |
| Other liabilities | 468 | 518 |
| Total current liabilities | 4,039 | 3,935 |
| Noncurrent portion of debt | 13,146 | 12,751 |
| Participants' share and residuals | 289 | 403 |
| Program obligations | 435 | 459 |
| Deferred tax liabilities, net | 527 | 266 |
| Other liabilities | 1,396 | 1,340 |
| Redeemable noncontrolling interest | 207 | 216 |
| Commitments and contingencies (Note 6) | | |
| Viacom stockholders' equity: | | |
| Class A common stock, par value \$0.001, 375.0 authorized; 50.6 and 50.9 outstanding, respectively | — | — |
| Class B common stock, par value \$0.001, 5,000.0 authorized; 356.7 and 363.3 outstanding, respectively | — | — |
| Additional paid-in capital | 9,914 | 9,772 |
| Treasury stock, 387.1 and 377.0 common shares held in treasury, respectively | (19,975) | (19,225) |
| Retained earnings | 13,828 | 13,465 |
| Accumulated other comprehensive loss | (415) | (293) |
| Total Viacom stockholders' equity | 3,352 | 3,719 |
| Noncontrolling interests | 25 | 28 |
| Total equity | 3,377 | 3,747 |
| Total liabilities and equity | \$23,416 | \$23,117 |

See accompanying notes to Consolidated Financial Statements

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VIACOM INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

| (in millions) | Quarter Ended | |
|--|----------------------|----------|
| | December 31, 2014 | 2013 |
| OPERATING ACTIVITIES | | |
| Net earnings (Viacom and noncontrolling interests) | \$513 | \$557 |
| Reconciling items: | | |
| Depreciation and amortization | 55 | 59 |
| Feature film and program amortization | 1,027 | 907 |
| Equity-based compensation | 26 | 32 |
| Equity in net earnings and distributions from investee companies | (29 |) (22 |
| Deferred income taxes | 232 | (30 |
| Operating assets and liabilities, net of acquisitions: | | |
| Receivables | 42 | 90 |
| Inventory, program rights and participations | (1,448 |) (1,185 |
| Accounts payable and other current liabilities | (421 |) (121 |
| Other, net | 59 | 6 |
| Cash provided by operations | 56 | 293 |
| INVESTING ACTIVITIES | | |
| Acquisitions and investments, net | (1 |) 6 |
| Capital expenditures | (34 |) (20 |
| Net cash flow used in investing activities | (35 |) (14 |
| FINANCING ACTIVITIES | | |
| Borrowings | 990 | — |
| Purchase of treasury stock | (754 |) (970 |
| Dividends paid | (137 |) (271 |
| Excess tax benefits on equity-based compensation awards | 35 | 5 |
| Exercise of stock options | 104 | 11 |
| Other, net | (45 |) (42 |
| Net cash flow provided by/(used) in financing activities | 193 | (1,267 |
| Effect of exchange rate changes on cash and cash equivalents | (29 |) 2 |
| Net change in cash and cash equivalents | 185 | (986 |
| Cash and cash equivalents at beginning of period | 1,000 | 2,403 |
| Cash and cash equivalents at end of period | \$1,185 | \$1,417 |

See accompanying notes to Consolidated Financial Statements

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1. BASIS OF PRESENTATION

Description of Business

Viacom Inc. is a leading global entertainment content company that connects with audiences in more than 165 countries and territories and creates compelling television programs, motion pictures, short-form videos, apps, games, brands for consumer products, social media and other entertainment content. Viacom operates through two reporting segments: Media Networks, which includes Music, Nickelodeon, Entertainment and BET Networks and Filmed Entertainment. The Media Networks segment provides entertainment content and related branded products for consumers in targeted demographics attractive to advertisers, content distributors and retailers. The Filmed Entertainment segment produces, finances, acquires and distributes motion pictures, television programming and other entertainment content under the Paramount Pictures, Paramount Vantage, Paramount Classics, Insurge Pictures, MTV Films, Nickelodeon Movies and Paramount Television brands. References in this document to “Viacom”, “Company”, “we”, “us” and “our” mean Viacom Inc. and our consolidated subsidiaries, unless the context requires otherwise.

Unaudited Interim Financial Statements

The accompanying unaudited consolidated quarterly financial statements have been prepared on a basis consistent with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information and pursuant to the rules of the Securities and Exchange Commission (“SEC”). In the opinion of management, the accompanying unaudited financial statements reflect all adjustments, consisting of only normal and recurring adjustments, necessary for a fair presentation of our results of operations, financial position and cash flows for the periods presented. The results of operations for the periods presented are not necessarily indicative of the results expected for the fiscal year ending September 30, 2015 (“fiscal 2015”) or any future period. These financial statements should be read in conjunction with our Form 10-K for the year ended September 30, 2014, as filed with the SEC on November 13, 2014 (the “2014 Form 10-K”).

Use of Estimates

Preparing financial statements in conformity with GAAP requires management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities as of the dates presented and the reported amounts of revenues and expenses during the periods presented. Significant estimates inherent in the preparation of the accompanying Consolidated Financial Statements include estimates of film ultimate revenues, product returns, potential outcome of uncertain tax positions, fair value of acquired assets and liabilities, fair value of equity-based compensation and pension benefit assumptions. Estimates are based on past experience and other considerations reasonable under the circumstances. Actual results may differ from these estimates.

Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board issued Accounting Standards Update (“ASU”) 2014-09 - Revenue from Contracts with Customers (“ASU 2014-09”), a comprehensive revenue recognition model that supersedes the current revenue recognition requirements and most industry-specific guidance. The underlying core principle of ASU 2014-09 is that a company should recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration it expects to be entitled to in exchange for those goods or services. ASU 2014-09 will be effective for the first interim period within annual reporting periods beginning after December 15, 2016, and allows adoption either under a full retrospective or a modified retrospective approach. Early adoption is not permitted. We will adopt ASU 2014-09 during the first quarter of fiscal 2018. We are currently evaluating the impact of the new standard.

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

NOTE 2. INVENTORY

Our total inventory consists of the following:

| Inventory (in millions) | December 31, 2014 | September 30, 2014 |
|---|----------------------|-----------------------|
| Film inventory: | | |
| Released, net of amortization | \$712 | \$664 |
| Completed, not yet released | 28 | 131 |
| In process and other | 673 | 436 |
| Total film inventory, net of amortization | 1,413 | 1,231 |
| Original programming: | | |
| Released, net of amortization | 1,452 | 1,409 |
| In process and other | 605 | 631 |
| Total original programming, net of amortization | 2,057 | 2,040 |
| Acquired program rights, net of amortization | 1,402 | 1,367 |
| Home entertainment inventory | 98 | 105 |
| Total inventory, net | 4,970 | 4,743 |
| Less: current portion | (870 |) (846 |
| Total inventory-noncurrent, net | \$4,100 | \$3,897 |

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

NOTE 3. DEBT

Our total debt consists of the following:

| Debt (in millions) | December 31, 2014 | September 30, 2014 |
|--|----------------------|-----------------------|
| Senior Notes and Debentures: | | |
| Senior notes due February 2015, 1.250% | \$600 | \$600 |
| Senior notes due September 2015, 4.250% | 250 | 250 |
| Senior notes due April 2016, 6.250% | 917 | 917 |
| Senior notes due December 2016, 2.500% | 399 | 399 |
| Senior notes due April 2017, 3.500% | 498 | 498 |
| Senior notes due October 2017, 6.125% | 499 | 499 |
| Senior notes due September 2018, 2.500% | 498 | 498 |
| Senior notes due April 2019, 2.200% | 400 | 400 |
| Senior notes due September 2019, 5.625% | 552 | 552 |
| Senior notes due December 2019, 2.750% | 400 | — |
| Senior notes due March 2021, 4.500% | 495 | 495 |
| Senior notes due December 2021, 3.875% | 593 | 593 |
| Senior notes due June 2022, 3.125% | 297 | 296 |
| Senior notes due March 2023, 3.250% | 298 | 298 |
| Senior notes due September 2023, 4.250% | 1,239 | 1,238 |
| Senior notes due April 2024, 3.875% | 546 | 546 |
| Senior debentures due December 2034, 4.850% | 597 | — |
| Senior debentures due April 2036, 6.875% | 1,072 | 1,072 |
| Senior debentures due October 2037, 6.750% | 76 | 76 |
| Senior debentures due February 2042, 4.500% | 246 | 245 |
| Senior debentures due March 2043, 4.375% | 1,090 | 1,089 |
| Senior debentures due June 2043, 4.875% | 249 | 249 |
| Senior debentures due September 2043, 5.850% | 1,242 | 1,242 |
| Senior debentures due April 2044, 5.250% | 549 | 549 |
| Capital lease and other obligations | 161 | 168 |
| Total debt | 13,763 | 12,769 |
| Less: current portion | (617 |) (18 |
| Total noncurrent portion of debt | \$13,146 | \$12,751 |

Senior Notes and Debentures

In December 2014, we issued a total of \$1.0 billion of senior notes and debentures as follows:

2.750% Senior Notes due December 2019 with an aggregate principal amount of \$400 million at a price equal to 99.986% of the principal amount.

4.850% Senior Debentures due December 2034 with an aggregate principal amount of \$600 million at a price equal to 99.543% of the principal amount.

The proceeds, net of the discount and other issuance fees and expenses, from the issuance of the senior notes and debentures were \$990 million.

The total unamortized net discount related to our senior notes and debentures was \$418 million as of December 31, 2014. The fair value of our senior notes and debentures was approximately \$14.7 billion as of December 31, 2014.

The valuation of our publicly traded debt is based on quoted prices in active markets.

The Senior Notes due in September 2015 are classified as long-term debt as we have the intent and the ability, through utilization of our \$2.5 billion revolving credit facility, to refinance this debt.

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

Credit Facility

In November 2014, we amended our revolving credit agreement, originally dated as of October 8, 2010, to, among other things, extend the maturity date of the \$2.5 billion revolving credit facility from November 9, 2017 to November 18, 2019. At December 31, 2014, there were no amounts outstanding under the credit facility. The credit facility has one principal financial covenant that requires our interest coverage for the most recent four consecutive fiscal quarters to be at least 3.0x, which we met as of December 31, 2014.

NOTE 4. PENSION BENEFITS

We offered certain participants of our funded pension plan the option to receive a one-time lump-sum payment equal to the present value of their respective pension benefit. The settlement triggered a remeasurement of the net pension obligation and settlement accounting. The remeasurement resulted in a \$53 million increase to the net benefit obligation, primarily driven by a decline in the discount rate to 4.0% from 4.5%. The settlement resulted in the recognition of a non-cash settlement loss of \$24 million reclassified from unrecognized actuarial loss included within Accumulated other comprehensive income (loss) in the Consolidated Balance Sheet.

The components of net periodic benefit cost (income) for our defined benefit pension plans, which are currently frozen to future benefit accruals, are set forth below.

| Net Periodic Benefit Cost (Income) (in millions) | Quarter Ended December 31, | |
|---|-------------------------------|-------|
| | 2014 | 2013 |
| Interest cost | \$12 | \$12 |
| Expected return on plan assets | (13 |) (13 |
| Recognized actuarial loss | 1 | — |
| Loss on pension settlement | 24 | — |
| Net periodic benefit cost (income) | \$24 | \$(1 |

NOTE 5. REDEEMABLE NONCONTROLLING INTEREST

We are subject to a redeemable put option, payable in a foreign currency, with respect to an international subsidiary. The put option expires in January 2016 and is classified as Redeemable noncontrolling interest in the Consolidated Balance Sheets.

The components of redeemable noncontrolling interest are as follows:

| Redeemable Noncontrolling Interest (in millions) | Quarter Ended December 31, | |
|---|-------------------------------|-------|
| | 2014 | 2013 |
| Beginning balance | \$216 | \$200 |
| Net earnings | 7 | 6 |
| Distributions | (8 |) (8 |
| Translation adjustment | (9 |) 6 |
| Redemption value adjustment | 1 | 2 |
| Ending Balance | \$207 | \$206 |

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

NOTE 6. COMMITMENTS AND CONTINGENCIES

Commitments

As more fully described in Notes 4 and 11 of the 2014 Form 10-K, our commitments primarily consist of programming and talent commitments, operating and capital lease arrangements, and purchase obligations for goods and services. These arrangements result from our normal course of business and represent obligations that may be payable over several years.

Contingencies

We have certain indemnification obligations with respect to leases primarily associated with the previously discontinued operations of Famous Players Inc. (“Famous Players”). In addition, we have certain indemnities provided by the acquirer of Famous Players. These lease commitments amounted to approximately \$348 million as of December 31, 2014. The amount of lease commitments varies over time depending on expiration or termination of individual underlying leases, or of the related indemnification obligation, and foreign exchange rates, among other things. We may also have exposure for certain other expenses related to the leases, such as property taxes and common area maintenance. We have recorded a liability of \$192 million with respect to such obligations as of December 31, 2014. We believe our accrual is sufficient to meet any future obligations based on our consideration of available financial information, the lessees’ historical performance in meeting their lease obligations and the underlying economic factors impacting the lessees’ business models.

Legal Matters

Litigation is inherently uncertain and always difficult to predict. However, based on our understanding and evaluation of the relevant facts and circumstances, we believe that the legal matters described below and other litigation to which we are a party are not likely, in the aggregate, to have a material adverse effect on our results of operations, financial position or operating cash flows.

In February 2013, Cablevision Systems Corporation filed a lawsuit in the United States District Court for the Southern District of New York alleging that Viacom’s industry standard practice of offering discounts for additional network distribution constituted a “tying” arrangement in violation of federal and New York state antitrust laws. Similar arrangements have been upheld by numerous federal and state courts, including in a federal case in which Cablevision itself advocated for the legality of such arrangements. We believe the lawsuit is without merit. In July 2014, Viacom answered the amended complaint and asserted counterclaims against Cablevision for having fraudulently induced Viacom to renew their affiliate agreement at the end of 2012 on terms which Cablevision intended to challenge in the courts. Cablevision answered the counterclaims in September 2014. The litigation has now entered the discovery phase.

NOTE 7. STOCKHOLDERS’ EQUITY

The components of stockholders’ equity are as follows:

| Stockholders’ Equity (in millions) | Quarter Ended December 31, 2014 | | | Quarter Ended December 31, 2013 | | |
|---|---|-----------------------------|--------------|---|-----------------------------|--------------|
| | Total Viacom Stockholders’ Equity | Noncontrolling Interests | Total Equity | Total Viacom Stockholders’ Equity | Noncontrolling Interests | Total Equity |
| Beginning Balance | \$3,719 | \$ 28 | \$3,747 | \$5,193 | \$(3) | \$5,190 |
| Net earnings | 500 | 13 | 513 | 547 | 10 | 557 |
| Other comprehensive income (loss) ⁽¹⁾ | (122) | (2) | (124) | 25 | 1 | 26 |
| Noncontrolling interests | (1) | (14) | (15) | (2) | (11) | (13) |
| Dividends declared | (136) | — | (136) | (134) | — | (134) |
| Purchase of treasury stock | (750) | — | (750) | (850) | — | (850) |
| | 142 | — | 142 | 23 | — | 23 |

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Equity-based
compensation and other

| | | | | | | | |
|----------------|---------|-------|---------|---------|------|---|---------|
| Ending Balance | \$3,352 | \$ 25 | \$3,377 | \$4,802 | \$(3 |) | \$4,799 |
|----------------|---------|-------|---------|---------|------|---|---------|

(1) The components of other comprehensive income (loss) are net of a tax benefit of \$10 million for the quarter ended December 31, 2014.

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

NOTE 8. EARNINGS PER SHARE

Basic earnings per common share is computed by dividing Net earnings attributable to Viacom by the weighted average number of common shares outstanding during the period. The determination of diluted earnings per common share includes the weighted average number of common shares plus the dilutive effect of equity awards based upon the application of the treasury stock method. Anti-dilutive common shares were excluded from the calculation of diluted earnings per common share.

The following table sets forth the weighted average number of common shares outstanding used in determining basic and diluted earnings per common share and anti-dilutive common shares:

| Weighted Average Number of Common Shares Outstanding and Anti-dilutive Common Shares (in millions) | Quarter Ended December 31, | |
|--|-------------------------------|-------|
| | 2014 | 2013 |
| Weighted average number of common shares outstanding, basic | 410.6 | 444.9 |
| Dilutive effect of equity awards | 5.5 | 9.1 |
| Weighted average number of common shares outstanding, diluted | 416.1 | 454.0 |
| Anti-dilutive common shares | 4.1 | — |

NOTE 9. SUPPLEMENTAL CASH FLOW AND OTHER INFORMATION

Our supplemental cash flow information is as follows:

| Supplemental Cash Flow Information (in millions) | Quarter Ended December 31, | |
|---|-------------------------------|-------|
| | 2014 | 2013 |
| Cash paid for interest | \$156 | \$122 |
| Cash paid for income taxes | \$48 | \$124 |

Accounts Receivable

We had \$458 million and \$482 million of noncurrent trade receivables as of December 31, 2014 and September 30, 2014, respectively. The accounts receivable were primarily in the Filmed Entertainment segment, included within Other assets in our Consolidated Balance Sheets, and principally related to long-term television license arrangements. Such amounts are due in accordance with the underlying terms of the respective agreements and are principally from investment grade companies with which we have historically done business under similar terms, for which credit loss allowances are generally not considered necessary.

Variable Interest Entities

In the normal course of business, we enter into joint ventures or make investments with business partners that support our underlying business strategy and provide us the ability to enter new markets to expand the reach of our brands, develop new programming and/or distribute our existing content. In certain instances, an entity in which we make an investment may qualify as a variable interest entity (“VIE”). In determining whether we are the primary beneficiary of a VIE, we assess whether we have the power to direct matters that most significantly impact the activities of the VIE and have the obligation to absorb losses or the right to receive benefits from the VIE that could potentially be significant to the VIE.

Unconsolidated Variable Interest Entities: We have an unconsolidated investment in Viacom 18, a 50% owned joint venture in India with Network 18 Media and Investments Limited that qualifies as a VIE. Our aggregate investment carrying value in Viacom 18 was \$71 million and \$68 million as of December 31, 2014 and September 30, 2014, respectively.

Consolidated Variable Interest Entities: Our Consolidated Balance Sheets include amounts related to consolidated VIEs totaling \$132 million in assets and \$53 million in liabilities as of December 31, 2014, and \$138 million in assets and \$54 million in liabilities as of September 30, 2014. The consolidated VIEs' revenues, expenses and operating income were not significant for all periods presented.

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

Income Taxes

We recognized discrete tax expense of \$23 million in the quarter ended December 31, 2014, principally related to a reduction in qualified production activity tax benefits as a result of retroactively reenacted legislation.

NOTE 10. FAIR VALUE MEASUREMENTS

The following table summarizes our financial assets and liabilities measured and recorded at fair value on a recurring basis as of December 31, 2014 and September 30, 2014:

| Financial Asset (Liability) | Total | Quoted Prices | | |
|-----------------------------|--------|--|-------------------------------------|---------------------------------|
| | | In Active Markets for Identical Assets | Significant Other Observable Inputs | Significant Unobservable Inputs |
| (in millions) | | Level 1 | Level 2 | Level 3 |
| December 31, 2014 | | | | |
| Marketable securities | \$ 106 | \$ 106 | \$— | \$— |
| Derivatives | (1) | — | (1) | — |
| Total | \$ 105 | \$ 106 | \$(1) | \$— |
| September 30, 2014 | | | | |
| Marketable securities | \$ 107 | \$ 107 | \$— | \$— |
| Derivatives | (8) | — | (8) | — |
| Total | \$ 99 | \$ 107 | \$(8) | \$— |

The fair value for marketable securities is determined utilizing a market approach based on quoted market prices in active markets at period end and the fair value for derivatives is determined utilizing a market-based approach.

The notional value of all foreign exchange contracts was \$565 million and \$628 million as of December 31, 2014 and September 30, 2014, respectively. At December 31, 2014, \$363 million related to our foreign currency balances, \$147 million related to anticipated investing cash flows and \$55 million related to future production costs. At September 30, 2014, \$390 million related to our foreign currency balances, \$154 million related to anticipated investing cash flows and \$84 million related to future production costs.

NOTE 11. REPORTING SEGMENTS

The following tables set forth our financial performance by reporting segment. Our reporting segments have been determined in accordance with our internal management structure. We manage our operations through two reporting segments: (i) Media Networks and (ii) Filmed Entertainment. Typical intersegment transactions include the purchase of advertising by the Filmed Entertainment segment on Media Networks' properties and the purchase of Filmed Entertainment's feature films exhibition rights by Media Networks. The elimination of such intercompany transactions in the Consolidated Financial Statements is included within eliminations in the tables below.

Our measure of segment performance is adjusted operating income (loss). Adjusted operating income (loss) is defined as operating income (loss), before equity-based compensation and certain other items identified as affecting comparability, when applicable.

| Revenues by Segment | Quarter Ended | |
|----------------------|---------------|---------|
| | December 31, | |
| (in millions) | 2014 | 2013 |
| Media Networks | \$2,654 | \$2,541 |
| Filmed Entertainment | 720 | 681 |
| Eliminations | (30) | (25) |

| | | |
|----------------|---------|---------|
| Total revenues | \$3,344 | \$3,197 |
|----------------|---------|---------|

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

| Adjusted Operating Income (Loss) (in millions) | Quarter Ended December 31, | |
|---|-------------------------------|---------|
| | 2014 | 2013 |
| Media Networks | \$1,104 | \$1,114 |
| Filmed Entertainment | (60 |) (74 |
| Corporate expenses | (61 |) (51 |
| Eliminations | 2 | 3 |
| Equity-based compensation | (26 |) (32 |
| Loss on pension settlement | (24 |) — |
| Operating income | 935 | 960 |
| Interest expense, net | (160 |) (149 |
| Equity in net earnings of investee companies | 33 | 26 |
| Other items, net | (18 |) — |
| Earnings before provision for income taxes | \$790 | \$837 |

| Total Assets (in millions) | December 31, | September 30, |
|-------------------------------|--------------|---------------|
| | 2014 | 2014 |
| Media Networks | \$17,704 | \$17,647 |
| Filmed Entertainment | 5,719 | 5,440 |
| Corporate/Eliminations | (7 |) 30 |
| Total assets | \$23,416 | \$23,117 |

| Revenues by Component (in millions) | Quarter Ended December 31, | |
|--|-------------------------------|---------|
| | 2014 | 2013 |
| Advertising | \$1,367 | \$1,325 |
| Feature film | 674 | 639 |
| Affiliate fees | 1,132 | 1,066 |
| Ancillary | 201 | 192 |
| Eliminations | (30 |) (25 |
| Total revenues | \$3,344 | \$3,197 |

Certain prior year revenues for the Filmed Entertainment segment have been reclassified to conform to the current year presentation.

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

NOTE 12. RELATED PARTY TRANSACTIONS

National Amusements, Inc. (“NAI”), directly and through a wholly-owned subsidiary, is the controlling stockholder of both Viacom and CBS Corporation (“CBS”). Sumner M. Redstone, the controlling shareholder, Chairman and Chief Executive Officer of NAI, serves as our Executive Chairman and Founder and as the Executive Chairman and Founder of CBS. Shari Redstone, who is Sumner Redstone’s daughter, is the President and a director of NAI, and serves as non-executive Vice Chair of the Board of Directors of both Viacom and CBS. George Abrams, one of our directors, serves on the boards of both NAI and Viacom, and Frederic Salerno, another of our directors, serves on the boards of both Viacom and CBS. Philippe Dauman, our President and Chief Executive Officer, also serves on the boards of both NAI and Viacom. Transactions between Viacom and related parties are overseen by our Governance and Nominating Committee.

Viacom and NAI Related Party Transactions

NAI licenses films in the ordinary course of business for its motion picture theaters from all major studios, including Paramount. Paramount earned revenues from NAI in connection with these licenses in the aggregate amount of approximately \$2 million in each of the quarters ended December 31, 2014 and 2013.

Viacom and CBS Corporation Related Party Transactions

In the ordinary course of business, we are involved in transactions with CBS and its various businesses that result in the recognition of revenues and expenses by us. Transactions with CBS are settled in cash.

Our Filmed Entertainment segment earns revenues and recognizes expenses associated with its distribution of certain television products into the home entertainment market on behalf of CBS. Pursuant to its agreement with CBS, Paramount distributes CBS’s library of television and other content on DVD and Blu-ray disc on a worldwide basis. Under the terms of the agreement, Paramount is entitled to retain a fee based on a percentage of gross receipts and is generally responsible for all out-of-pocket costs, which are recoupable together with any advance amounts paid. Paramount made advance payments of \$75 million to CBS in the quarter ended December 31, 2014. Paramount also earns revenues from CBS through leasing of studio space and licensing of certain film products.

Our Media Networks segment recognizes advertising revenues and purchases television programming from CBS. The cost of the programming purchases is initially recorded as acquired program rights inventory and amortized over the estimated period that revenues will be generated.

Both of our segments recognize advertising expenses related to the placement of advertisements with CBS.

The following table summarizes the transactions with CBS as included in our Consolidated Financial Statements:

| CBS Related Party Transactions (in millions) | Quarter Ended December 31, | |
|---|-------------------------------|------|
| | 2014 | 2013 |
| Consolidated Statement of Earnings | | |
| Revenue | \$59 | \$73 |
| Operating expenses | \$68 | \$96 |
| | | |
| Consolidated Balance Sheets | | |
| Accounts receivable | \$5 | \$5 |
| | | |
| Accounts payable | \$3 | \$2 |
| Participants’ share and residuals, current | 75 | 100 |
| Program obligations, current | 84 | 87 |
| Program obligations, noncurrent | 86 | 104 |

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| | | |
|-------------------|-------|-------|
| Other liabilities | 8 | 9 |
| Total due to CBS | \$256 | \$302 |

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VIACOM INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(continued)

Other Related Party Transactions

In the ordinary course of business, we are involved in related party transactions with equity investees. These related party transactions primarily relate to the provision of advertising services, licensing of film and programming content, distribution of films and provision of certain administrative support services, for which the impact on our Consolidated Financial Statements is as follows:

| Other Related Party Transactions (in millions) | Quarter Ended December 31, | |
|---|-------------------------------|---------------|
| | 2014 | 2013 |
| Consolidated Statement of Earnings | | |
| Revenue | \$13 | \$13 |
| Operating expenses | \$2 | \$2 |
| Selling, general and administrative | \$(2) | \$(2) |
| | | |
| | December 31, | September 30, |
| | 2014 | 2014 |
| Consolidated Balance Sheets | | |
| Account receivable | \$89 | \$84 |
| Other assets | 2 | 1 |
| Total due from other related parties | \$91 | \$85 |
| | | |
| Accounts payable | \$9 | \$2 |
| Other liabilities | 37 | 37 |
| Total due to other related parties | \$46 | \$39 |

All other related party transactions are not material in the periods presented.

Item 2. Management's Discussion and Analysis of Results of Operations and Financial Condition.

Management's discussion and analysis of results of operations and financial condition is provided as a supplement to and should be read in conjunction with the unaudited consolidated financial statements and related notes to enhance the understanding of our results of operations, financial condition and cash flows. Additional context can also be found in our Form 10-K for the fiscal year ended September 30, 2014, as filed with the Securities and Exchange Commission ("SEC") on November 13, 2014 (the "2014 Form 10-K"). References in this document to "Viacom," "Company," "we," "us" and "our" mean Viacom Inc. and our consolidated subsidiaries, unless the context requires otherwise. Significant components of management's discussion and analysis of results of operations and financial condition include:

Overview. The overview section provides a summary of our business.

Results of Operations. The results of operations section provides an analysis of our results on a consolidated and reportable segment basis for the quarter ended December 31, 2014, compared to the quarter ended December 31, 2013. In addition, we provide a discussion of items that affect the comparability of our results of operations.

Liquidity and Capital Resources. The liquidity and capital resources section provides a discussion of our cash flows for the quarter ended December 31, 2014, compared to the quarter ended December 31, 2013, and of our outstanding debt, commitments and contingencies existing as of December 31, 2014.

OVERVIEW

Summary

We are a leading global entertainment content company that connects with audiences in more than 165 countries and territories and creates compelling television programs, motion pictures, short-form video, apps, games, brands for consumer products, social media and other entertainment content. With media networks reaching a cumulative 3.2 billion television subscribers worldwide, Viacom's leading brands include MTV®, VHI®, CMT®, Logo®, BET®, CENTRIC®, Nickelodeon®, Nick Jr.®, TeenNick®, Nicktoons®, Nick at Nite®, COMEDY CENTRAL®, TV Land®, SPIKE®, Channel 5® (UK), Tr3s®, Paramount Channel™ and VIVA™, among others. Paramount Pictures America's oldest film studio, is a major global producer and distributor of filmed entertainment and Paramount Television™, our television production division, is focused on developing programming for television and digital platforms.

We operate through two reporting segments: Media Networks and Filmed Entertainment. Our measure of segment performance is adjusted operating income (loss). We define adjusted operating income (loss) for our segments as operating income (loss), before equity-based compensation and certain other items identified as affecting comparability, when applicable. Equity-based compensation is excluded from our segment measure of performance since it is set and approved by the Compensation Committee of Viacom's Board of Directors in consultation with corporate executive management, and is included as a component of consolidated adjusted operating income.

When applicable, we use consolidated adjusted operating income, adjusted net earnings attributable to Viacom and adjusted diluted earnings per share ("EPS"), among other measures, to evaluate our actual operating performance and for planning and forecasting of future periods. We believe that the adjusted results provide relevant and useful information for investors because they clarify our actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as our management. Since these are not measures of performance calculated in accordance with accounting principles generally accepted in the United States of America ("GAAP"), they should not be considered in isolation of, or as a substitute for, operating income, net earnings attributable to Viacom and diluted EPS as indicators of operating performance and they may not be comparable to similarly titled measures employed by other companies. For a reconciliation of our adjusted measures and discussion of the items affecting comparability, refer to the section entitled "Factors Affecting Comparability".

Media Networks

Our Media Networks segment generates revenues in three categories: (i) the sale of advertising and marketing services related to our content, (ii) affiliate fees from multichannel television service providers, including cable television operators, direct-to-home satellite television operators and telecommunications operators, subscription and advertising supported video-on-demand services, and other distributors of our programming and program services, and (iii) ancillary revenues, which include consumer products licensing, brand licensing, sale of content on DVDs and Blu-ray discs, licensing of our content for download-to-own and download-to-rent services and television syndication.

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Management's Discussion and Analysis
of Results of Operations and Financial Condition
(continued)

Media Networks segment expenses consist of operating expenses, selling, general and administrative ("SG&A") expenses and depreciation and amortization. Operating expenses are comprised of costs related to original and acquired programming, including programming amortization, expenses associated with the distribution of home entertainment products and consumer products licensing, participation fees, integrated marketing expenses and other costs of sales. SG&A expenses consist primarily of employee compensation, marketing, research and professional service fees and facility and occupancy costs. Depreciation and amortization expenses reflect depreciation of fixed assets, including transponders financed under capital leases, and amortization of finite-lived intangible assets.

Filmed Entertainment

Our Filmed Entertainment segment generates revenues worldwide principally from: (i) the theatrical release and/or distribution of motion pictures, (ii) home entertainment revenues, which include sales of DVDs and Blu-ray discs relating to the motion pictures we release theatrically and direct-to-DVD, as well as content distributed on behalf of Viacom and third parties, transactional video-on-demand and download-to-own services, (iii) licensing of film exhibition rights to pay and basic cable television, broadcast television, syndicated television and subscription video-on-demand services and (iv) ancillary revenues from providing production services to third parties, primarily at Paramount's studio lot, licensing of its brands for consumer products and theme parks, and distribution of content specifically developed for digital platforms and game distribution.

Filmed Entertainment segment expenses consist of operating expenses, SG&A expenses and depreciation and amortization. Operating expenses principally include the amortization of film costs of our released feature films (including participations and residuals), print and advertising expenses and other distribution costs. We incur marketing costs before and throughout the theatrical release of a film and, to a lesser extent, other distribution windows. Such costs are incurred to generate public interest in our films and are expensed as incurred; therefore, we typically incur losses with respect to a particular film prior to and during the film's theatrical exhibition and profitability may not be realized until well after a film's theatrical release. Therefore, the results of the Filmed Entertainment segment can be volatile as films work their way through the various distribution windows. SG&A expenses include employee compensation, facility and occupancy costs, professional service fees and other overhead costs. Depreciation and amortization expense principally consists of depreciation of fixed assets.

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Management's Discussion and Analysis
of Results of Operations and Financial Condition
(continued)

RESULTS OF OPERATIONS

Consolidated Results of Operations

Our summary consolidated results of operations are presented below for the quarters ended December 31, 2014 and 2013.

| (in millions, except per share amounts) | Quarter Ended December 31, | | Better/(Worse) | | |
|--|-------------------------------|---------|----------------|-----|---|
| | 2014 | 2013 | \$ | % | |
| Revenues | \$3,344 | \$3,197 | \$147 | 5 | % |
| Operating income | 935 | 960 | (25) | (3) |) |
| Adjusted operating income | 959 | 960 | (1) | — |) |
| Net earnings attributable to Viacom | 500 | 547 | (47) | (9) |) |
| Adjusted net earnings attributable to Viacom | 538 | 547 | (9) | (2) |) |
| Diluted EPS | 1.20 | 1.20 | — | — |) |
| Adjusted diluted EPS | \$1.29 | \$1.20 | \$0.09 | 8 | % |

See the section entitled "Factors Affecting Comparability" for a reconciliation of our adjusted measures to our reported results.

Revenues

Worldwide revenues increased \$147 million, or 5%, to \$3.344 billion in the quarter ended December 31, 2014. Media Networks revenues increased \$113 million, due to higher affiliate fees, as well as an increase in advertising revenues driven by the acquisition of Channel 5 Broadcast Limited ("Channel 5"). Filmed Entertainment revenues increased \$39 million primarily driven by higher home entertainment revenues.

Operating Income

Adjusted operating income was substantially flat in the quarter ended December 31, 2014. Filmed Entertainment operating results improved by \$14 million, while Media Networks adjusted operating income declined \$10 million. In addition, corporate expenses increased \$10 million, due to higher employee-related expenses, and equity-based compensation decreased \$6 million. Adjusted results exclude the impact of a \$24 million non-cash pension settlement loss. Including the pension settlement loss, operating income decreased \$25 million, or 3%.

See the section entitled "Segment Results of Operations" for a more in-depth discussion of the revenues, expenses and adjusted operating income (loss) for each of the Media Networks and Filmed Entertainment segments.

Net Earnings Attributable to Viacom

Adjusted net earnings attributable to Viacom decreased \$9 million, or 2%, to \$538 million in the quarter ended December 31, 2014, principally due to foreign currency exchange losses and higher interest expense, reflecting higher levels of debt outstanding, partially offset by a decrease in the effective income tax rate.

Our effective income tax rate was 32.3% in the quarter ended December 31, 2014, compared with 33.5% in the quarter ended December 31, 2013, excluding the impact of discrete tax items. The decrease in the effective income tax rate is principally due to a change in the mix of domestic and international income.

Adjusted diluted EPS increased \$0.09 per diluted share to \$1.29 in the quarter, principally reflecting fewer shares outstanding.

In addition to the pension settlement loss mentioned above, adjusted net earnings attributable to Viacom in the quarter ended December 31, 2014 exclude discrete taxes. Including these items, net earnings attributable to Viacom decreased \$47 million, or 9%, and diluted EPS remained unchanged at \$1.20 per diluted share.

Segment Results of Operations

Transactions between reportable segments are accounted for as third-party arrangements for the purposes of presenting segment results of operations. Typical intersegment transactions include the purchase of advertising by the Filmed Entertainment segment on Media Networks' properties and the purchase of Filmed Entertainment's feature films exhibition rights by Media Networks.

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of Results of Operations and Financial Condition
(continued)

Media Networks

| (in millions) | Quarter Ended December 31, | | Better/(Worse) | | |
|-------------------------------------|-------------------------------|---------|----------------|------|---|
| | 2014 | 2013 | \$ | % | |
| Revenues by Component | | | | | |
| Advertising | \$1,367 | \$1,325 | \$42 | 3 | % |
| Affiliate fees | 1,132 | 1,066 | 66 | 6 | |
| Ancillary | 155 | 150 | 5 | 3 | |
| Total revenues by component | \$2,654 | \$2,541 | \$113 | 4 | % |
| Expenses | | | | | |
| Operating | \$987 | \$868 | \$(119) | (14) | % |
| Selling, general and administrative | 522 | 523 | 1 | — | |
| Depreciation and amortization | 41 | 36 | (5) | (14) | |
| Total expenses | \$1,550 | \$1,427 | \$(123) | (9) | % |
| Adjusted Operating Income | \$1,104 | \$1,114 | \$(10) | (1) | % |

Revenues

Worldwide revenues increased \$113 million, or 4%, to \$2.654 billion in the quarter ended December 31, 2014, driven by higher affiliate fees and advertising revenues. Domestic revenues were up slightly to \$2.124 billion and international revenues grew 25% to \$530 million. The growth in international revenues was due to the acquisition of Channel 5, partially offset by foreign exchange, which had a 6-percentage point unfavorable impact on international revenues.

Advertising

Worldwide advertising revenues increased \$42 million, or 3%, to \$1.367 billion in the quarter. Domestic advertising revenues decreased 6%. While demand remained strong, lower ratings across our channels resulted in a decline in the average price per unit, partially offset by the impact of an increase in units delivered to satisfy our audience deficiency liabilities. International advertising revenues increased 60%, driven by the acquisition of Channel 5, partially offset by the impact of foreign exchange, which had a 7-percentage point unfavorable impact in the quarter.

Affiliate Fees

Worldwide affiliate fee revenues increased \$66 million, or 6%, to \$1.132 billion in the quarter, primarily driven by rate increases. Domestic affiliate revenues increased 8% and international affiliate revenues decreased 2%. Excluding the impact from the timing of product available under certain distribution agreements, domestic affiliate revenues grew high single-digits in the quarter. Foreign exchange had a 7-percentage point unfavorable impact on international revenues.

Expenses

Total expenses increased \$123 million, or 9%, to \$1.550 billion in the quarter, driven by higher operating expenses.

Operating

Operating expenses increased \$119 million, or 14%, to \$987 million in the quarter. Programming costs increased \$111 million, or 15%, with the acquisition of Channel 5 contributing 9 percentage points and the remaining 6 percentage points of growth primarily reflecting our continuing investment in original content. Distribution and other expenses increased \$8 million, or 7%, driven by the acquisition of Channel 5.

Selling, General and Administrative

SG&A expenses were substantially flat at \$522 million in the quarter, with the acquisition of Channel 5 contributing a 2-percentage point increase, offset by a decline in incentive compensation expenses.

Depreciation and Amortization

Depreciation and amortization increased \$5 million, or 14%, to \$41 million in the quarter, driven by the acquisition of Channel 5.

Adjusted Operating Income

Adjusted operating income decreased \$10 million, or 1%, to \$1.104 billion in the quarter, reflecting the operating results discussed above and a 1-percentage point unfavorable foreign exchange impact.

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of Results of Operations and Financial Condition
(continued)

Filmed Entertainment

| (in millions) | Quarter Ended | | Better/(Worse) | | |
|-----------------------------------|---------------|----------|----------------|------|---|
| | December 31, | | \$ | % | |
| | 2014 | 2013 | | | |
| Revenues by Component | | | | | |
| Theatrical | \$ 169 | \$ 159 | \$ 10 | 6 | % |
| Home entertainment | 316 | 272 | 44 | 16 | |
| License fees | 189 | 208 | (19) | (9) | |
| Ancillary | 46 | 42 | 4 | 10 | |
| Total revenues by component | \$ 720 | \$ 681 | \$ 39 | 6 | % |
| Expenses | | | | | |
| Operating | \$ 668 | \$ 634 | \$ (34) | (5) | % |
| Selling, general & administrative | 99 | 100 | 1 | 1 | |
| Depreciation & amortization | 13 | 21 | 8 | 38 | |
| Total expenses | \$ 780 | \$ 755 | \$ (25) | (3) | % |
| Adjusted Operating Income/(Loss) | \$ (60) | \$ (74) | \$ 14 | 19 | % |

Revenues

Worldwide revenues increased \$39 million, or 6%, to \$720 million in the quarter ended December 31, 2014, primarily driven by higher home entertainment revenues. Domestic revenues were \$372 million, an increase of 22%, and international revenues were \$348 million, a decrease of 8% in the quarter. Foreign exchange had a 5-percentage point unfavorable impact on international revenues in the quarter.

Theatrical

Worldwide theatrical revenues increased \$10 million, or 6%, to \$169 million in the quarter. Carryover revenues were \$48 million higher driven by the prior period release of Teenage Mutant Ninja Turtles, while revenues from our current quarter releases were lower by \$38 million due to the mix of releases. We released five titles in the current and prior year quarter, with the current quarter including Interstellar, Top Five and The Gambler, as well as the limited release of Selma and the prior year quarter including Jackass: Bad Grandpa, Anchorman 2: The Legend Continues and The Wolf of Wall Street. Domestic theatrical revenues decreased 8%, while international theatrical revenues increased 49%, driven by the release of Teenage Mutant Ninja Turtles. Foreign exchange had a 13-percentage point unfavorable impact on international theatrical revenues.

Home Entertainment

Worldwide home entertainment revenues increased \$44 million, or 16%, to \$316 million in the quarter. Revenues from current quarter titles increased \$103 million as we released two titles in the current quarter, Teenage Mutant Ninja Turtles and Hercules, compared with none in the prior year quarter. Carryover and catalog revenues from prior year releases were lower by \$57 million and digital revenues declined \$2 million. Domestic home entertainment revenues increased 100%, primarily driven by the two releases discussed above, and international home entertainment revenues decreased 23%, primarily from lower catalog revenues. Foreign exchange had a 5-percentage point unfavorable impact on international home entertainment revenues.

License Fees

License fees decreased \$19 million, or 9%, to \$189 million in the quarter, primarily driven by the mix of available titles.

Table of ContentsManagement's Discussion and Analysis
of Results of Operations and Financial Condition
(continued)

Expenses

Total expenses increased \$25 million, or 3%, to \$780 million in the quarter, principally driven by higher operating expenses.

Operating

Operating expenses increased \$34 million, or 5%, to \$668 million in the quarter. Film costs increased \$16 million, or 5%, as a result of the number and mix of films, partially offset by lower participation costs on third-party distribution arrangements. Distribution and other costs, principally print and advertising expenses, increased \$18 million, or 5%, as a result of the number and mix of current year home entertainment titles.

Depreciation and Amortization

Depreciation and amortization decreased \$8 million, or 38%, to \$13 million in the quarter, driven by a decline in amortization expense associated with an intangible asset becoming fully amortized in the prior year.

Adjusted Operating Income/(Loss)

Adjusted operating loss was \$60 million for the quarter ended December 31, 2014 compared with \$74 million for the quarter ended December 31, 2013, an improvement of \$14 million as higher revenues more than offset an increase in expenses as discussed above. The generation of an operating loss reflects the recognition of print and advertising expenses incurred in the period, generally before and throughout the theatrical release of a film, while revenues for the respective films are recognized as earned through its theatrical exhibition and subsequent distribution windows.

Factors Affecting Comparability

The Consolidated Financial Statements as of and for the quarters ended December 31, 2014 and 2013 reflect our results of operations, financial position and cash flows reported in accordance with GAAP. Results for the aforementioned periods, as discussed in the section entitled "Overview", have been affected by certain items identified as affecting comparability. Accordingly, when applicable, we use adjusted measures to evaluate our actual operating performance.

The following table reconciles our adjusted measures to our reported results for the quarter ended December 31, 2014. The tax impact included in the table has been calculated using the rate applicable to the adjustment presented. There were no adjustments to our results for the quarter ended December 31, 2013.

(in millions, except per share amounts)

| | Quarter Ended December 31, 2014 | | | |
|----------------------------------|------------------------------------|--|--|----------------|
| | Operating Income | Pre-tax Earnings from Operations | Net Earnings Attributable to Viacom | Diluted EPS |
| Reported results | \$935 | \$ 790 | \$ 500 | \$1.20 |
| Factors Affecting Comparability: | | | | |
| Loss on pension settlement | 24 | 24 | 15 | 0.04 |
| Discrete tax expense | — | — | 23 | 0.05 |
| Adjusted results | \$959 | \$ 814 | \$ 538 | \$1.29 |

Loss on pension settlement: The pre-tax non-cash charge of \$24 million was driven by the settlement of pension benefits of certain participants of our funded pension plan.

Discrete tax expense: The discrete tax expense is principally related to a reduction in qualified production activity tax benefits as a result of retroactively reenacted legislation. Our effective income tax rate was 32.3% in the quarter, excluding the impact of the discrete tax expense. Discrete tax expense of \$23 million, taken together with the impact of the pension settlement loss, contributed 2.8 percentage points of expense to the effective tax rate, which reconciles to the reported effective tax rate of 35.1%.

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Management's Discussion and Analysis
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LIQUIDITY AND CAPITAL RESOURCES

Liquidity

Sources and Uses of Cash

Our primary source of liquidity is cash provided through the operations of our businesses. We have access to external financing sources such as our \$2.5 billion five-year revolving credit facility and the capital markets. Our principal uses of cash from operations include the creation of new programming and film content, acquisitions of third-party content, and interest and income tax payments. We also use cash for discretionary share repurchases under our stock repurchase program, as deemed appropriate, as well as quarterly cash dividends, capital expenditures and acquisitions of businesses.

We believe that our cash flows from operating activities together with our credit facility provide us with adequate resources to fund our anticipated ongoing cash requirements. We anticipate that future debt maturities will be funded with cash and cash equivalents, cash flows from operating activities and future access to capital markets, including our credit facility.

We may continue to access external financing from time to time depending on our cash requirements, assessments of current and anticipated market conditions and after-tax cost of capital. Our access to capital markets can be impacted by factors outside our control, including economic conditions; however, we believe that our strong cash flows and balance sheet, our credit facility and our credit rating will provide us with adequate access to funding given our expected cash needs. Any new borrowing cost would be affected by market conditions and short and long-term debt ratings assigned by independent rating agencies, and there can be no assurance that we will be able to access capital markets on terms and conditions that will be favorable to us.

Cash Flows

Cash and cash equivalents as of December 31, 2014 increased \$185 million compared to September 30, 2014.

Operating Activities

Cash provided by operations was \$56 million for the quarter ended December 31, 2014, a decrease of \$237 million compared with the quarter ended December 31, 2013. The decrease is primarily driven by an increase in production spending.

Investing Activities

Cash used in investing activities was \$35 million in the quarter ended December 31, 2014 and \$14 million in the quarter ended December 31, 2013, reflecting higher capital expenditures in the current year.

Financing Activities

Cash provided by financing activities was \$193 million for the quarter ended December 31, 2014, primarily driven by proceeds of \$990 million from the issuance of senior notes and debentures and proceeds of \$104 million from the exercise of stock options, partially offset by the settlement of share repurchases of \$754 million and dividend payments totaling \$137 million.

Cash used in financing activities was \$1.267 billion in the quarter ended December 31, 2013, primarily driven by the settlement of share repurchases of \$970 million and two dividend payments totaling \$271 million.

Capital Resources

Capital Structure and Debt

Total debt was \$13.763 billion as of December 31, 2014, an increase of \$994 million from \$12.769 billion at September 30, 2014.

In December 2014, we issued a total of \$1.0 billion of senior notes and debentures as follows:

• 2.750% Senior Notes due December 2019 with an aggregate principal amount of \$400 million at a price equal to 99.986% of the principal amount.

• 4.850% Senior Debentures due December 2034 with an aggregate principal amount of \$600 million at a price equal to 99.543% of the principal amount.

The proceeds, net of the discount and other issuance fees and expenses, from the issuance of the senior notes and debentures were \$990 million. We intend to utilize the net proceeds for the repayment of outstanding indebtedness, which includes the repayment of \$600 million aggregate principal amount of our 1.250% senior notes due February 2015 and borrowings under our commercial paper program. To the extent any proceeds remain, they will be used for general corporate purposes, including the repurchase of shares under our stock repurchase program.

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Credit Facility

In November 2014, we amended our revolving credit agreement, originally dated as of October 8, 2010, to, among other things, extend the maturity date of the \$2.5 billion revolving credit facility from November 9, 2017 to November 18, 2019. At December 31, 2014, there were no amounts outstanding under the credit facility. The credit facility has one principal financial covenant that requires our interest coverage for the most recent four consecutive fiscal quarters to be at least 3.0x, which we met as of December 31, 2014.

Stock Repurchase Program

During the quarter ended December 31, 2014, we repurchased 10.2 million shares of Class B common stock for an aggregate purchase price of \$750 million. From January 1, 2015 through January 28, 2015, we repurchased an additional 1.8 million shares for an aggregate purchase price of \$130 million, leaving \$5.620 billion of remaining capacity under our program. Share repurchases under the program are expected to be funded through a combination of debt and cash generated by operations, as deemed appropriate.

Commitments and Contingencies

Legal Matters

Litigation is inherently uncertain and difficult to predict. However, based on our understanding and evaluation of the relevant facts and circumstances, we believe that the legal matters described in this document and other litigation to which we are a party are not likely, in the aggregate, to have a material adverse effect on our results of operations, financial position or operating cash flows. For additional information, see Note 6 to the Consolidated Financial Statements.

OTHER MATTERS

Related Parties

In the ordinary course of business we enter into transactions with related parties, including National Amusements, Inc., CBS Corporation, their respective subsidiaries and affiliates, and companies that we account for under the equity method of accounting. For additional information, see Note 12 to the Consolidated Financial Statements.

CAUTIONARY STATEMENT CONCERNING FORWARD-LOOKING STATEMENTS

This quarterly report on Form 10-Q, including "Item 2. Management's Discussion and Analysis of Results of Operations and Financial Condition," contains both historical and forward-looking statements. All statements that are not statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements reflect our current expectations concerning future results, objectives, plans and goals, and involve known and unknown risks, uncertainties and other factors that are difficult to predict and which may cause future results, performance or achievements to differ. These risks, uncertainties and other factors include, among others: the measured audience acceptance of our programs, motion pictures and other entertainment content on the various platforms on which they are distributed; technological developments and their effect in our markets and on consumer behavior; competition for content, audiences, advertising and distribution; the impact of piracy; economic fluctuations in advertising and retail markets, and economic conditions generally; fluctuations in our results due to the timing, mix and availability of our motion pictures and other programming; the potential for loss of carriage or other reduction in the distribution of our content; changes in the Federal communications laws and regulations; evolving cybersecurity and similar risks; other domestic and global economic, business, competitive and/or regulatory factors affecting our businesses generally; and other factors described in our news releases and filings with the Securities and Exchange Commission, including but not limited to our 2014 Form 10-K and reports on Form 10-Q and Form 8-K. The forward-looking statements included in this document are made only as of the date of this document, and we do not have any obligation to publicly update any forward-looking statements to reflect subsequent events or circumstances.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

We are exposed to the impact of interest rate changes, foreign currency fluctuations and changes in the market value of investments. In the ordinary course of business, we may employ established and prudent policies and procedures to

manage our exposure principally to changes in interest rates and foreign exchange risks. The objective of such policies and procedures is to manage exposure to market risks in order to minimize the impact on earnings and cash flows. We do not hold or enter into financial instruments for speculative trading purposes.

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Item 4. Controls and Procedures.

Our Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) of the Securities Exchange Act of 1934, as amended (“Exchange Act”)) were effective, based on the evaluation of these controls and procedures required by Rule 13a-15(b) or 15d-15(b) of the Exchange Act.

There were no changes in our internal control over financial reporting during the quarter ended December 31, 2014 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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PART II – OTHER INFORMATION

Item 1. Legal Proceedings.

Since our 2014 Form 10-K, there have been no material developments in the material legal proceedings in which we are involved, except as set forth in Note 6 to the Consolidated Financial Statements.

Item 1A. Risk Factors.

A wide range of risks may affect our business and financial results, now and in the future. We consider the risks described in our 2014 Form 10-K to be the most significant. There may be other currently unknown or unpredictable economic, business, competitive, regulatory or other factors that could have material adverse effects on our future results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

The following table provides information about our purchases of Viacom Class B common stock during the quarter ended December 31, 2014 under our publicly announced stock repurchase program.

| | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs ⁽¹⁾ | Approximate Dollar Value of Shares that May Yet Be Purchased Under Program |
|-------------------------------|--|---------------------------------|---|--|
| | (thousands) | (dollars) | (thousands) | (millions) |
| Open Market Purchases | | | | |
| Month ended October 31, 2014 | 3,197 | \$71.93 | 3,197 | \$6,270 |
| Month ended November 30, 2014 | 2,866 | \$73.26 | 2,866 | \$6,060 |
| Month ended December 31, 2014 | 4,126 | \$75.14 | 4,126 | \$5,750 |
| Total | 10,189 | | 10,189 | |

(1) There is no expiration date for the program.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not Applicable.

Item 5. Other Information.

None.

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Item 6. Exhibits.

Exhibit No. Description of Exhibit

| | |
|----------|---|
| 4.1 | Eighteenth Supplemental Indenture, dated as of December 10, 2014, between Viacom Inc. and The Bank of New York Mellon, as Trustee (including forms of the Securities) (incorporated by reference to Exhibit 4.1 to the Current Report on Form 8-K of Viacom Inc. filed December 10, 2014) (File No. 001-32686). |
| 10.1* | Third Amendment, dated as of November 18, 2014, to the Credit Agreement, dated as of October 8, 2010, among Viacom Inc., the subsidiaries of Viacom Inc. designated as borrowers from time to time thereunder, the Lenders named therein, JPMorgan Chase Bank, N.A., as Administrative Agent, Citibank, N.A. and Bank of America, N.A., as Syndication Agents, and Deutsche Bank Securities Inc., Morgan Stanley MUFG Loan Partners, LLC, The Royal Bank of Scotland PLC and Wells Fargo Bank, N.A., as Documentation Agents. |
| 10.2* | Employment Agreement between Viacom Inc. and Philippe P. Dauman, effective as of January 15, 2015. |
| 10.3* | Employment Agreement between Viacom Inc. and Wade Davis, effective as of November 27, 2014. |
| 31.1* | Certification of the Chief Executive Officer of Viacom Inc. pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2* | Certification of the Chief Financial Officer of Viacom Inc. pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1* | Certification of the Chief Executive Officer of Viacom Inc. furnished pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2* | Certification of the Chief Financial Officer of Viacom Inc. furnished pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS* | XBRL Instance Document. |
| 101.SCH* | XBRL Taxonomy Extension Schema Document. |
| 101.CAL* | XBRL Taxonomy Extension Calculation Linkbase Document. |
| 101.DEF* | XBRL Taxonomy Extension Definition Linkbase Document. |
| 101.LAB* | XBRL Taxonomy Extension Label Linkbase Document. |
| 101.PRE* | XBRL Taxonomy Extension Presentation Linkbase Document. |

* Filed herewith

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

VIACOM INC.

Date: January 29, 2015

By: /s/ WADE DAVIS
Wade Davis
Executive Vice President, Chief Financial Officer

Date: January 29, 2015

By: /s/ KATHERINE GILL-CHAREST
Katherine Gill-Charest
Senior Vice President, Controller
(Chief Accounting Officer)