

BlackRock Inc.  
Form DEFA14A  
April 12, 2019

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**SCHEDULE 14A INFORMATION**  
**Proxy Statement Pursuant to Section 14(a) of the**  
**Securities Exchange Act of 1934**  
**(Amendment No. )**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

**Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Pursuant to §240.14a-12

**BlackRock, Inc.**

**(Name of Registrant as Specified In Its Charter)**

**(Name of Person(s) Filing Proxy Statement, if other than the Registrant)**

Payment of Filing Fee (Check the appropriate box):

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No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

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- (2) Aggregate number of securities to which transaction applies:
  
  
  
  
  
  
  
  
  
  
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Fee paid previously with preliminary materials.

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- (3) Filing Party:

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**[Form of email communication sent to certain institutional investors in advance of the 2019 Annual Meeting of Shareholders]**

**From:** Samantha Tortora, Global Head of Investor Relations

**Subject:** BlackRock 2019 Proxy Statement

[Shareholder Name],

I am writing to inform you that BlackRock filed its 2019 Proxy Statement on April 12, 2019. The proxy can be accessed by clicking [here](#).

We value engagement with our shareholders and over the last year, we collected valuable feedback that guided enhancements to this year's disclosure.

We appreciate the opportunity for continued engagement this proxy season and welcome the chance to continue an open dialogue throughout the year.

Please do not hesitate to reach out to us with any questions related to the 2019 Proxy Statement or Annual Meeting.

Thank you for your continued feedback and support.