

REPLIGEN CORP  
Form 10-K  
March 14, 2014  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-K**

x **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2013

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission File Number 000-14656

**REPLIGEN CORPORATION**

(Exact name of registrant as specified in its charter)

<b>Delaware</b> (State or other jurisdiction of incorporation or organization) <b>41 Seyon Street, Bldg. 1, Suite 100</b>	<b>04-2729386</b> (I.R.S. Employer Identification No.)
<b>Waltham, MA</b> (Address of principal executive offices) <b>Registrant's telephone number, including area code: (781) 250-0111</b>	<b>02453</b> (Zip Code)

**Securities registered pursuant to Section 12(b) of the Act:**

**Title of Each Class**

**Common Stock, \$0.01 Par Value Per Share**

**Name of Exchange on Which Registered**

**The NASDAQ Stock Market LLC**

**Securities registered pursuant to Section 12(g) of the Act: None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

## Edgar Filing: REPLIGEN CORP - Form 10-K

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller  
reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No .

The aggregate market value of the voting and non-voting common equity held by non-affiliates as of June 28, 2013, the last business day of the registrant's most recently completed second fiscal quarter, was \$262,149,000.

The number of shares of the registrant's common stock outstanding as of February 12, 2014 was 31,935,541.

### Documents Incorporated By Reference

**The registrant intends to file a proxy statement pursuant to Regulation 14A within 120 days of the end of the fiscal year ended December 31, 2013. Portions of such proxy statement are incorporated by reference into Part III of this Annual Report on Form 10-K.**

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**PART I**

**Item 1. BUSINESS**

*The following discussion of our business contains forward-looking statements that involve risks and uncertainties. When used in this report, the words intend, anticipate, believe, estimate, plan and expect and similar expressions as they relate to us are included to identify forward-looking statements. Our actual results could differ materially from those anticipated in these forward-looking statements and are a result of certain factors, including those set forth under Risk Factors and elsewhere in this Annual Report on Form 10-K.*

**Overview**

Repligen Corporation ( Repligen, the Company or we ) is a life sciences company that develops, manufactures and markets high-value, consumable bioprocessing products for life sciences and biopharmaceutical companies worldwide. We are a world-leading manufacturer of both native and recombinant forms of Protein A, critical reagents used in biomanufacturing to purify monoclonal antibodies, a type of biologic drug. We also supply several growth factor products used to increase cell culture productivity during the bioproduction process. In the expanding area of flexible biomanufacturing technologies, we have developed and currently market a series of OPUS<sup>®</sup> (Open-Platform, User-Specified) chromatography columns for use in clinical-scale manufacturing. These pre-packed, plug-and-play columns are uniquely customizable to our customers' media and size requirements. We generally manufacture and sell Protein A and growth factors to life sciences companies under long-term supply agreements and sell our chromatography columns, as well as media and quality test kits, directly to biopharmaceutical companies or contract manufacturing organizations. We refer to these activities as our bioprocessing business.

On December 20, 2011, we significantly increased the size of our bioprocessing business through a strategic acquisition. We acquired certain assets and assumed certain liabilities of Novozymes Biopharma Sweden, AB ( Novozymes ) in Lund, Sweden, including the manufacture and supply of cell culture ingredients for use in industrial cell culture, stem and therapeutic cell culture as well as Protein A affinity ligands for use in biopharmaceutical manufacturing (the Novozymes Biopharma Business and the acquisition of the Novozymes Biopharma Business, the Novozymes Acquisition ) for a total purchase price of 20,310,000 Euros (~\$26,400,000). As a result of the Novozymes Acquisition, we doubled the size of our bioprocessing business.

We have out-licensed certain intellectual property to Bristol-Myers Squibb Company, or Bristol, from which we received royalties on Bristol's net sales in the United States through 2013 of their product Orenicia<sup>®</sup>. On April 7, 2008, we entered into a settlement agreement with Bristol in connection with a patent infringement lawsuit that we filed against Bristol. Under the terms of the settlement agreement, Bristol was obligated to pay us royalties on its U.S. net sales of Orenicia<sup>®</sup> for any clinical indication at a rate of 1.8% for the first \$500,000,000 of annual sales, 2.0% for the next \$500,000,000 of annual sales and 4% of annual sales in excess of \$1 billion. Under the terms of the agreement, we will not receive any future royalties on Bristol's sales of Orenicia<sup>®</sup> made after December 31, 2013. We expect that the loss of these royalty payments will materially and adversely affect our revenue and operating results.

Historically, Repligen also conducted activities aimed at developing proprietary therapeutic drug candidates, often with a potential of entering into a collaboration with a larger commercial stage pharmaceutical or biotechnology company in respect of these programs. As part of our strategic decision in 2012 to focus our efforts on our core bioprocessing business, we reduced our efforts on our clinical development programs and increased our efforts to find collaboration partners to pursue the development and, if successful, the commercialization of these drug programs. The current status of our therapeutic drug development portfolio is:

On December 28, 2012, we out-licensed our spinal muscular atrophy program, or SMA program, led by RG3039, a small molecule drug candidate in clinical development for SMA, to Pfizer Inc., or Pfizer.

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Pursuant to the license agreement, Pfizer assumed the majority of the costs associated with completing the required clinical trials for this program as well as obtaining U.S. Food and Drug Administration ( FDA ) approval of the respective new drug application ( NDA ). Under the license agreement, we were obligated to conduct additional activities in support of this program, which included completing the second cohort of the initial Phase I trial for RG3039 and supporting the transition of the program to Pfizer. We completed this second cohort during the quarter ended March 31, 2013 and substantially all of our remaining clinical obligations during the quarter ended June 30, 2013. As of September 30, 2013, we had completed all of our obligations under the license agreement.

On January 21, 2014, we out-licensed our histone deacetylase inhibitor ( HDACi ) portfolio, which includes the Friedreich 's ataxia program, to BioMarin Pharmaceuticals Inc., or BioMarin. Under the terms of the agreement, Repligen received an upfront payment of \$2 million in January 2014 from BioMarin and we have the potential to receive up to \$160 million in future milestone payments for the development, regulatory approval and commercial sale of portfolio compounds included in the agreement. In addition, Repligen is eligible to receive royalties on sales of qualified products developed.

Our clinical development portfolio also includes RG1068, a synthetic human hormone developed as a novel imaging agent for the improved detection of pancreatic duct abnormalities in combination with magnetic resonance imaging in patients with pancreatitis and potentially other pancreatic diseases. We submitted an NDA to the FDA and a marketing authorization application to the European Medicines Agency in the first quarter of 2012. In the second quarter of 2012, we received a complete response letter from the FDA, indicating the need for additional clinical efficacy and safety trial data. We have also received from the FDA the requirements for an additional registration study. We believe this information may be a factor in the decision by third-parties that may wish to pursue a development or commercialization agreement with us for RG1068. We expect that any additional development activities in the future will be supported by sponsors or other third parties.

### **Corporate Background**

We were incorporated in May 1981, under the laws of the State of Delaware. Our principal executive offices are located at 41 Seyon Street, Waltham, Massachusetts 02453 and our telephone number is (781) 250-0111. We conduct manufacturing in Waltham and at our facility in Lund, Sweden.

### **Change in Fiscal Year**

In 2011 we changed our fiscal year end from March 31 to December 31. This Annual Report on Form 10-K reports our financial results for the twelve-month period ending on December 31, 2013. This report also includes our financial results for the twelve-month period ending on December 31, 2012, and the nine-month periods ending on December 31, 2011 and December 31, 2010.

### **Currently Marketed Products**

We currently sell various commercial bioprocessing products based on Protein A and growth factors, as well as a line of pre-packed chromatography columns and quality test kits, which are used in the production of monoclonal antibodies and other biopharmaceutical products.

### **Our Products for the Manufacturing of Biologic Drugs**

Repligen is a leading developer and manufacturer of certain consumable bioprocessing products used in the production of monoclonal antibodies and other biologic drugs. The Company manufactures multiple forms of Protein A ligand, a critical component of Protein A media that is used in the downstream purification process for monoclonal antibodies, on behalf of several major life sciences companies. We also manufacture and sell growth

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factors, used to increase cell growth and productivity during upstream fermentation, and chromatography products. Our chromatography products include OPUS pre-packed columns for biologics purification, proprietary Protein A media and quality test kits. These products are sold to life sciences companies, contract manufacturing organizations and biopharmaceutical companies for use in the biologic drug production. Demand for our bioprocessing products has grown in concert with the expanding global market for biologics, particularly monoclonal antibodies, and also as a result of new product offerings through our acquisition of the Novozymes Biopharma business in December 2011.

In 2012, the global biologics market was valued at approximately \$175 billion and is expected to grow at a rate in the high single digits annually. Market research indicates that the monoclonal antibody segment comprised over 40% of the overall biologics market in 2012 and is growing more rapidly than the overall market. Six of the ten worldwide best-selling drugs in 2012 were monoclonal antibodies, including blockbuster products such as Enbrel<sup>®</sup> and Remicade<sup>®</sup> for the treatment of rheumatoid arthritis and other inflammatory disorders, Rituxan<sup>®</sup> for non-Hodgkin's lymphoma and Herceptin<sup>®</sup> for the treatment of breast cancer. There are more than 35 approved monoclonal antibody products and over 350 product candidates currently in clinical development, most of which are manufactured using Protein A.

Repligen has been a leading manufacturer of Protein A for over fifteen years and manufactures multiple forms of Protein A for major life sciences companies including GE Healthcare and EMD Millipore under long-term supply agreements which extend to dates between 2016 and 2021. To be useful in the monoclonal antibody manufacturing process, Protein A is chemically bound to proprietary microscopic beads that are manufactured by life sciences companies, such as those mentioned above. These beads provide the rigid support required to use Protein A ligands. The combination of Protein A ligands bound to the beads is known as Protein A chromatographic media, which is packed by end-users into cylindrical columns and used to purify monoclonal antibodies. For example, after a fermentation process that produces monoclonal antibodies, the broth containing the monoclonal of interest, as well as numerous fermentation by-products and contaminants, is pumped through a column filled with Protein A chromatographic media. The Protein A media selectively binds to or captures the monoclonal antibody. Protein A has a high affinity for the monoclonal antibody and as a result, the antibody remains bound to the Protein A media while impurities flow through the column and are discarded. Once the impurities are removed, a change in pH conditions releases the purified antibody from the Protein A media. As a result, the monoclonal antibody product is highly purified and concentrated from a single purification step. Further purification steps are usually necessary to increase purity to a level greater than 98%. Over the past three years, the majority of our product sales have been sales of Protein A products.

Most biopharmaceuticals are produced through mammalian cell fermentation. In order to spur increased cell growth, manufacturers add growth factors and nutrients to the fermentor. As part of the Novozymes Acquisition, the Company acquired four cell culture growth factor products. Among those products is LONG<sup>®</sup>R3 IGF-I, a growth factor that is more biologically potent than insulin, and that has been shown to significantly increase recombinant protein production in fermentation applications. LONG<sup>®</sup>R3 IGF-I is currently used in the manufacture of several commercial biopharmaceutical products and is sold under a distribution agreement with Sigma-Aldrich Corporation (Sigma) which extends to 2021. Sigma has distribution rights for industrial cell culture applications while Repligen sells the product for use in stem cell and other cell-based therapies. In addition, we acquired long epidermal growth factor (LONG<sup>®</sup>EGF) and transforming growth factor alpha (LONG<sup>®</sup>TGF-a) supplements for serum-free or low serum culture in cell-based therapy applications, as well as recombinant transferrin (rTransferrin) which has been developed as an iron supplement for cell culture. There may be applications for these growth factors in stem cell and other cell-based therapies.

We also sell a number of products used in purification and quality control applications to contract manufacturers and biopharmaceutical companies. These products include: OPUS pre-packed, disposable chromatography columns, proprietary Protein A chromatography media and quality test kits. Our pre-packed chromatography columns are sold in a variety of sizes with the customer's choice of media. This product line's smaller sizes consist of proprietary technology that we acquired from BioFlash Partners, LLC (BioFlash) in

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January 2010 while the larger sizes encompass products and technology that we developed as a result of our internal research and development efforts. The OPUS brand stands for Open Platform, User Specified. OPUS columns have the potential to improve manufacturing efficiencies and lower costs by reducing labor and time spent on column packing, validation, set-up and cleaning. In addition, because OPUS columns are plug-and-play we believe they offer customers significantly greater manufacturing efficiency and flexibility when used with other flexible, disposable technologies. In early 2012, we introduced new, process-scale OPUS chromatography columns with diameters of 20cm and 30cm. These new products are well suited for the production of a broad range of clinical trial material and niche commercial products such as orphan biologics.

Our proprietary Protein A chromatography media is used by contract manufacturers and biopharmaceutical companies in a variety of applications, including in the purification of some currently marketed biotherapeutics. Customers use our Protein A and Growth Factor ELISA test kits to ensure that there are minimal levels of residual Protein A and growth factor, respectively, in the final bulk drug product.

### **Research and Development**

Historically, our research activities have been focused on both the development of proprietary therapeutic drug candidates and the development of new and improved bioprocessing products. As part of our strategic decision in 2012 to focus the Company's efforts on our core bioprocessing business, we reduced our research efforts on our clinical development programs and increased our efforts to find collaboration partners to finish their development and, if successful, commercialize these therapeutic drug candidates. We intend to focus the majority of our future research and development efforts on developing new bioprocessing products. Specifically, we plan to focus these efforts on our growth factor and chromatography product offerings because we believe those markets may offer a higher rate of growth than the bulk Protein A market. As a result, we expect research and development expenses to decrease slightly in 2014 as compared to 2013.

### **HDAC Agreement with BioMarin**

On January 21, 2014, we out-licensed our HDACi portfolio, which includes the Friedreich's ataxia program, to BioMarin Pharmaceuticals Inc. Friedreich's ataxia is an inherited disease that causes progressive damage to the nervous system resulting in symptoms ranging from impaired walking and speech problems to heart disease. Under the terms of the agreement, Repligen received an upfront payment of \$2 million in January 2014 from BioMarin and we have the potential to receive up to \$160 million in future milestone payments for the development, regulatory approval and commercial sale of portfolio compounds included in the agreement. In addition, Repligen is eligible to receive royalties on sales of qualified products developed.

### **SMA Agreement with Pfizer**

On December 28, 2012, we entered into an exclusive worldwide licensing agreement (the License Agreement) with Pfizer to advance the SMA program, which is led by RG3039 and also includes backup compounds and enabling technologies. Under the terms of the License Agreement, we received \$5 million from Pfizer as an upfront payment on January 22, 2013 and a \$1 million milestone payment on September 4, 2013. We are entitled to receive up to \$64 million in potential future milestone payments, a portion of which may be owed to third parties. These potential payments are approximately equally divided between milestones related to clinical development and initial commercial sales in specific geographies. In addition, we are entitled to receive royalties on any future sales of RG3039 or any SMA compounds developed under the License Agreement. The License Agreement also provides for tiered and increasing royalty rates which begin in the high single-digits for RG-3039 or lesser amounts for any backup compounds developed under the License Agreement. Our receipt of these royalties is subject to an obligation under an existing in-license agreement and other customary offsets and deductions. Royalties are payable, on a country-by-country basis, for a duration based upon the later of (a) expiration of the licensed patent(s) or (b) a predetermined time after the first commercial sale of the first such product in such country.



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Pursuant to this License Agreement, Pfizer has assumed full responsibility for the SMA program moving forward, including the conduct of the clinical trials necessary for any product approvals. Pfizer may terminate the license agreement at any time for convenience.

### **Orencia® (CTLA4-Ig) Royalties**

CTLA4 is a key regulator of the activity of the immune system. CTLA4 turns off the immune system after it has successfully cleared a bacterial or viral infection by blocking the activation of T-cells, the immune cells responsible for initiating an immune response. In the 1990s, our collaborators at the University of Michigan and the U.S. Navy demonstrated in animal models that a fusion protein consisting of fragments of CTLA4 and an antibody (CTLA4-Ig) could be used to treat certain autoimmune diseases. This research finding resulted in the granting of U.S. patent No. 6,685,941 (the '941 Patent) covering the treatment of certain autoimmune disorders including rheumatoid arthritis with CTLA4-Ig. CTLA4-Ig's mechanism of action is different from the current therapies for autoimmune disease or organ transplant rejection, thus, it may provide a treatment for patients who are refractory to existing therapies.

In December 2005, the FDA approved Bristol's application to market CTLA4-Ig, under the brand name Orencia®, for treatment of rheumatoid arthritis. In January 2006, Repligen and the University of Michigan jointly filed a lawsuit against Bristol in the United States District Court for the Eastern District of Texas for infringement of the '941 Patent. In April 2008, Repligen and the University of Michigan entered into a settlement agreement with Bristol pursuant to which, Bristol made an initial payment of \$5 million to us and agreed to pay us royalties on the U.S. net sales of Orencia® for any clinical indication at a rate of 1.8% for the first \$500 million of annual sales, 2.0% for the next \$500 million and 4.0% of annual sales in excess of \$1 billion for each year from January 1, 2008 until December 31, 2013. These royalty payments have ceased.

The '941 Patent is owned by the University of Michigan and exclusively licensed to Repligen. In consideration of this exclusive license, Repligen agreed to pay the University of Michigan 15% of all royalty income received from Bristol, after deducting legal expenses. There are no annual or other fees associated with this agreement. As of December 31, 2013, we have paid approximately \$10,065,000 to the University of Michigan under this agreement.

### **Sales and Marketing**

We sell our bioprocessing products through our direct sales force, to partners such as GE Healthcare, EMD Millipore, Sigma Aldrich and to distributors in certain foreign markets.

### **Segment and Geographic Areas**

We have one reportable segment. Segment and geographical information is contained in Note 2, the notes to our consolidated financial statements.

### **Significant Customers and Geographic Reporting**

Customers for our bioprocessing products include major life science companies, contract manufacturing organizations, biopharmaceutical companies, diagnostics companies and laboratory researchers. For the fiscal years ended December 31, 2013 and 2012, the nine-month fiscal year ended December 31, 2011 and the nine-month period ended December 31, 2010, total revenues from sales to customers in the United States were approximately 51%, 46%, 48%, and 48%, respectively, of total revenues. During the same periods, total revenues generated through sales to customers in Sweden were 35%, 42%, 44% and 45%, respectively, of total revenues. During the same periods, total revenues generated through sales to customers in the United Kingdom were 12%, 9%, 3% and 4%, respectively, of total revenues. For the fiscal years ended December 31, 2013 and 2012, the nine-month fiscal year ended December 31, 2011 and the nine-month period ended December 31, 2010, royalty

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revenue from Bristol represented 27%, 24%, 37% and 37% of total revenues, respectively. Our largest bioprocessing customer accounted for 35%, 42%, 44% and 45% of total revenues in the fiscal years ended December 31, 2013 and 2012, the nine-month fiscal year ended December 31, 2011 and the nine-month period ended December 31, 2010, respectively.

### **Employees**

As of February 17, 2014, we had 116 employees. Of those employees, 94 were engaged in research, development and manufacturing and 22 were in administrative and marketing functions. Each of our employees has signed a confidentiality agreement. None of our U.S. employees are covered by collective bargaining agreements. We have two collective bargaining agreements that cover our 58 employees in Sweden, comprising approximately 50% of our total workforce. The current collective bargaining agreements expire on March 1, 2016. The Company considers its employee relations to be satisfactory.

### **Patents, Licenses and Proprietary Rights**

Repligen considers patents to be an important element in the protection of our competitive and proprietary position and actively, and selectively, pursues patent protection in the United States and in major countries abroad. As further described below, Repligen owns or has exclusive rights to a number of U.S. patents and U.S. pending patent applications as well as corresponding foreign patents and patent applications. The expiration of key patents owned or licensed by us or the failure of patents to issue on pending patent applications could create increased competition, with potential adverse effects on our business prospects.

Other forms of market protection, including trade secrets and know-how, are also considered important elements of our proprietary strategy. Our policy is to require each of our employees, consultants, business partners and major customers to execute confidentiality agreements upon the commencement of an employment, consulting, business relationship, or product related audit with us. These agreements provide that all confidential information developed or made known to the other party during the course of the relationship with us is to be kept confidential and not disclosed to third parties except in specific circumstances. In the case of employees and consultants, the agreements generally provide that all inventions conceived by the individual in the course of rendering services to Repligen shall be our exclusive property.

### **Protein A**

We have developed proprietary technology, trade secrets, and know-how relating to the manufacture of recombinant Protein A at a scale and quality standard which is consistent with the requirements of the biopharmaceutical industry. In addition, in April 2010, we were granted U.S. Patent No. 7,691,608 B2, *Nucleic Acids Encoding Recombinant Protein A*, which claims a recombinant gene that encodes a Protein A molecule with an amino acid sequence identical to that of the natural Protein A molecule, which has long been commercialized for bioprocessing applications. This U.S. patent, with the term extension that was granted, will remain in effect until 2028. Foreign equivalents of this patent are being prosecuted outside of the United States.

### **OPUS**

In January 2012, Repligen filed a provisional patent application with the U.S. Patent and Trademark Office ( USPTO ) which covers certain unique features of our OPUS pre-packed columns. Pending claims that relate to these unique features cover the ease and flexibility of column packing, bed height and cleaning that is improved over existing column designs. In January 2013, we filed an international patent cooperation treaty ( PCT ) application as well as a utility application with the USPTO on the basis of the provisional application.

### **CTLA4-Ig**

The 941 patent, covering the use of CTLA4-Ig to treat specific autoimmune disorders including rheumatoid arthritis and multiple sclerosis was issued in February 2004. The patent is assigned to the University of Michigan

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and the U.S. Navy and is exclusively licensed to Repligen. In April 2008, Repligen granted Bristol an exclusive sublicense to this patent, pursuant to which Bristol paid us royalties on its U.S. net sales of its rheumatoid arthritis drug, Orenzia® through December 31, 2013. These royalty payments have ceased.

### **Spinal Muscular Atrophy**

In 2009, Repligen entered into an exclusive license agreement with a non-profit organization, FSMA, for worldwide rights to patent applications related to compositions and methods for the treatment of spinal muscular atrophy. FSMA had funded the development of these compounds and identified a novel enzyme target ( DcpS ) that these compounds inhibit. In 2011, we were granted U.S. Patent Nos. 7,888,366 and 7,985,755, both entitled 2,4 Diaminoquinazolines for Spinal Muscular Atrophy, with allowed composition claims that cover both the genus and the species of the chemical structures of the lead clinical candidates. Pursuant to the License Agreement, we licensed all of our intellectual property related to SMA to Pfizer and Pfizer has assumed responsibility for maintaining existing intellectual property and prosecuting new intellectual property relating to this program.

### **Histone Deacetylase Inhibitors**

Repligen has entered into an exclusive license agreement with The Scripps Research Institute for worldwide rights to a patent application claiming compounds and methods for treating Friedreich's ataxia with inhibitors of histone deacetylase. We have extended this original work and filed additional patent applications which claim both methods and compositions for treating Friedreich's ataxia. We licensed all of our intellectual property related to HDAC to BioMarin and BioMarin has assumed responsibility for maintaining existing intellectual property and prosecuting new intellectual property relating to this program.

### **Competition**

Our bioprocessing products compete on the basis of quality, performance, cost effectiveness, and application suitability with numerous established technologies. Additional products using new technologies that may be competitive with our products may also be introduced. Many of the companies selling or developing competitive products have greater financial and human resources, research and development, manufacturing and marketing experience than we do. They may succeed in developing products that are more effective or less costly than any that we may develop. These competitors may also prove to be more successful in their production, marketing and commercialization activities. We cannot be certain that the research, development and commercialization efforts of our competitors will not render any of our existing or potential products obsolete.

### **Manufacturing**

We manufacture seven forms of commercial scale Protein A including native Protein A for life sciences companies including GE Healthcare and EMD Millipore under long-term supply agreements which expire between 2016 and 2021. Native Protein A is manufactured in Sweden, while the recombinant forms are manufactured in both Waltham and Sweden. We currently manufacture our growth factor products in Sweden and assemble and pack our OPUS chromatography columns in Waltham.

We generally purchase raw materials from more than one commercially established company and believe that the necessary raw materials are currently commercially available in sufficient quantities necessary to meet market demand. We utilize our own facilities in Waltham and Sweden as well as third party contract manufacturing organizations to carry out certain fermentation and recovery operations, while the purification, immobilization, packaging and quality control testing of our bioprocessing products are conducted at our facilities. Our U.S. facility, located in Waltham, Massachusetts and our Sweden facility, located in Lund, are both ISO 9001 certified and maintain formal quality systems to maintain process control, traceability, and product conformance. Our Sweden facility, located in Lund, is also cGMP certified. We practice continuous

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improvement initiatives based on routine internal audits as well as external feedback and audits performed by our partners and customers. In addition, we maintain a business continuity management system which focuses on key areas such as contingency planning, security stocks and off-site storage of raw materials and finished goods to ensure continuous supply of our products.

**Available Information**

We maintain a website with the address [www.repligen.com](http://www.repligen.com). We are not including the information contained on our website as a part of, or incorporating it by reference into, this Annual Report on Form 10-K. We make available free of charge through our website our annual reports on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K, and amendments to these reports, as soon as reasonably practicable after we electronically file such materials with, or furnish such materials to, the Securities and Exchange Commission. Our Code of Business Conduct and Ethics is also available free of charge through our website.

In addition, the public may read and copy any materials that we file with the Securities and Exchange Commission at the Securities and Exchange Commission's Public Reference Room at 100 F Street, NE, Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the Securities and Exchange Commission at 1-800-SEC-0330. Also, our filings with the Securities and Exchange Commission may be accessed through the Securities and Exchange Commission's Electronic Data Gathering, Analysis and Retrieval (EDGAR) system at [www.sec.gov](http://www.sec.gov).

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**Item 1A. RISK FACTORS**

*Investors should carefully consider the risk factors described below before making an investment decision.*

*If any of the events described in the following risk factors occur, our business, financial condition or results of operations could be materially harmed. In that case the trading price of our common stock could decline, and investors may lose all or part of their investment. Additional risks and uncertainties that we are unaware of or that we currently deem immaterial may also become important factors that affect Repligen.*

*This Annual Report on Form 10-K contains forward looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward looking statements as a result of certain factors, including the risks faced by us described below and elsewhere in this Annual Report on Form 10-K.*

**We face competition from numerous competitors, most of whom have far greater resources than we have, which may make it more difficult for us to achieve significant market penetration.**

The bioprocessing market is intensely competitive, subject to rapid change and significantly affected by new product introductions and other market activities of industry participants.

Many of our competitors are large, well-capitalized companies with significantly more market share and resources than we have. As a consequence, they are able to spend more aggressively on product development, marketing, sales and other product initiatives than we can. Many of these competitors have:

significantly greater name recognition;

larger and more established distribution networks;

additional lines of products and the ability to bundle products to offer higher discounts or other incentives to gain a competitive advantage;

greater experience in conducting research and development, manufacturing, clinical trials, marketing, obtaining regulatory approval and entering into collaboration or other strategic partnership arrangements; and

greater financial and human resources for product development, sales and marketing and patent litigation.

Our current competitors or other companies may at any time develop additional products that compete with our products. If an existing or future competitor develops products that compete with or are superior to our products, our revenue may decline. In addition, some of our competitors may compete by lowering the price of their products. If prices were to fall, we may not be able to improve our gross margins or sales growth sufficiently to maintain and grow our profitability.

**We depend on, and expect to continue to depend on, a limited number of customers for a high percentage of our revenues.**

As a result, the loss of, or a significant reduction in orders from, any of these customers would significantly reduce our revenues and harm our results of operations. If a large customer purchases fewer of our products, defers orders or fails to place additional orders with us, our revenue could decline, and our operating results may not meet market expectations. In addition, if those customers order our products, but fail to pay on time or at all, our liquidity and operating results could be materially and adversely affected.

**As we evolve from a company involved in research and development to a company with a strategic focus on our bioprocessing business, we may encounter difficulties in expanding our operations successfully.**

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In connection with the Company's decision to focus our efforts on the growth of our core bioprocessing business, we will continue to seek development and commercialization partnerships for our remaining portfolio

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of therapeutic and diagnostic assets. Our future financial performance will depend, in part, on our ability to successfully negotiate and consummate these partnerships. We may not be able to accomplish these tasks, and our failure to accomplish any of them could prevent us from monetizing our clinical stage assets. There is also no guarantee that we will successfully expand our bioprocessing business as a result of this change in strategic focus and the Company's financial performance will likely suffer if we are unable to do so.

### **If intangible assets that we recorded in connection with the Novozymes Acquisition become impaired, we could have to take significant charges against earnings.**

In connection with the accounting for the Novozymes Acquisition, we recorded a significant amount of intangible assets, including developed technology and customer relationships relating to the growth factor products. Under U.S. GAAP, we must assess, at least annually and potentially more frequently, whether the value of intangible assets has been impaired. Intangible assets will be assessed for impairment in the event of an impairment indicator. Any reduction or impairment of the value of intangible assets will result in a charge against earnings, which could materially adversely affect our results of operations and shareholders' equity in future periods.

### **Our exposure to political, economic and other risks that arise from operating a multinational business has increased dramatically since the consummation of the Novozymes Acquisition.**

Our operations and sales outside of the United States have increased and may continue to increase as a result of the Novozymes Acquisition. Risks related to these increased foreign operations include:

changes in general economic and political conditions in countries where we operate, particularly as a result of ongoing economic instability within the European Union;

being subject to complex and restrictive employment and labor laws and regulations, as well as union and works council restrictions;

fluctuations in foreign currency exchange rates;

changes in tax laws or rulings in the United States or other foreign jurisdictions that may have an adverse impact on our effective tax rate;

being subject to burdensome foreign laws and regulations, including regulations that may place an increased tax burden on our operations;

being subject to longer payment cycles from customers and experiencing greater difficulties in timely accounts receivable collections; and

required compliance with a variety of foreign laws and regulations.

Our business success depends in part on our ability to anticipate and effectively manage these and other risks to which our exposure has increased following the Novozymes Acquisition. We cannot assure you that these and other related factors will not materially adversely affect our international operations or business as a whole since the consummation of the Novozymes Acquisition.

### **We may be unable to manage efficiently having become a larger and more geographically diverse organization since the consummation of the Novozymes Acquisition.**

Since the acquisition of the Novozymes Biopharma Business, we have faced challenges inherent in efficiently managing an increased number of employees over large geographic distances, including the need to implement appropriate systems, policies, benefits and compliance programs.

## Edgar Filing: REPLIGEN CORP - Form 10-K

Our inability to manage successfully the geographically more diverse (including from a cultural perspective) and substantially larger combined organization could materially adversely affect our operating results and, as a result, the market price of our common stock.



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### **The environmental risks of our business have increased dramatically since the Novozymes Acquisition.**

Our manufacturing business involves the controlled use of hazardous materials and chemicals and is therefore subject to numerous environmental and safety laws and regulations and to periodic inspections for possible violations of these laws and regulations. In addition to these hazardous materials and chemicals, our facility in Sweden, also uses *Staphylococcus aureus* and toxins produced by *Staphylococcus aureus* in some of its manufacturing processes. *Staphylococcus aureus* and the toxins it produces, particularly enterotoxins, can cause severe illness in humans. The costs of compliance with environmental and safety laws and regulations are significant and have increased since we completed the acquisition of the Novozymes Biopharma Business. Any violations, even if inadvertent or accidental, of current or future environmental, safety laws or regulations and the cost of compliance with any resulting order or fine could adversely affect our operations.

### **Our acquisitions expose us to risks that could adversely affect our business, and we may not achieve the anticipated benefits of acquisitions of businesses or technologies.**

In addition to the Novozymes Acquisition and as a part of our growth strategy, we may make selected acquisitions of complementary products and/or businesses. Any acquisition involves numerous risks and operational, financial, and managerial challenges, including the following, any of which could adversely affect our business, financial condition, or results of operations:

difficulties in integrating new operations, technologies, products, and personnel;

lack of synergies or the inability to realize expected synergies and cost-savings;

difficulties in managing geographically dispersed operations;

underperformance of any acquired technology, product, or business relative to our expectations and the price we paid;

negative near-term impacts on financial results after an acquisition, including acquisition-related earnings charges;

the potential loss of key employees, customers, and strategic partners of acquired companies;

claims by terminated employees and shareholders of acquired companies or other third parties related to the transaction;

the assumption or incurrence of additional debt obligations or expenses, or use of substantial portions of our cash;

the issuance of equity securities to finance or as consideration for any acquisitions would dilute the ownership of our stockholders;

the issuance of equity securities to finance or as consideration for any acquisitions may not be an option if the price of our common stock is low or volatile which could preclude us from completing any such acquisitions;

any collaboration, strategic alliance and licensing arrangement may require us to relinquish valuable rights to our technologies or product candidates, or grant licenses on terms that are not favorable to us;

diversion of management's attention and company resources from existing operations of the business;

inconsistencies in standards, controls, procedures, and policies;

the impairment of intangible assets as a result of technological advancements, or worse-than-expected performance of acquired companies; and

assumption of, or exposure to, historical liabilities of the acquired business, including unknown contingent or similar liabilities that are difficult to identify or accurately quantify.

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In addition, the successful integration of acquired businesses requires significant efforts and expense across all operational areas, including sales and marketing, research and development, manufacturing, finance, legal, and information technologies. There can be no assurance that any of the acquisitions we may make will be successful or will be, or will remain, profitable. Our failure to successfully address the foregoing risks may prevent us from achieving the anticipated benefits from any acquisition in a reasonable time frame, or at all.

### **Our royalty agreement with Bristol-Myers Squibb on sales of Orenzia expired on December 31, 2013.**

Our royalty agreement with Bristol provided for us to receive payments from Bristol based on their net sales of their Orenzia<sup>®</sup> product in the United States through December 31, 2013. As a result, we no longer receive royalty payments under this agreement as of December 31, 2013. If we are unable to replace these royalty payments with an alternative source of revenue and related income, our operating results will decline and, as a result, we may experience a decline in the price of our common stock.

### **We have limited sales and marketing capabilities.**

We have a small sales force and, historically, we have generated most of our revenues through sales of bioprocessing products to a limited number of life sciences companies, such as GE Healthcare, EMD Millipore, Sigma-Aldrich, Life Technologies and through other individual distributors. However, we expect a significant amount of our future revenue growth to come from bioprocessing products that we sell directly to end-users such as biopharmaceutical companies and contract manufacturing organizations. This may require us to invest additional resources in our sales and marketing capabilities. We may not be able to attract and retain additional sales and marketing professionals, and the cost of building the sales and marketing function may not generate our anticipated revenue growth. In addition, our sales and marketing efforts may be unsuccessful. Our failure to manage these risks may have a negative impact on our financial condition, or results of operations and may cause our stock price to decline.

### **If we are unable to obtain or maintain our intellectual property, we may not be able to succeed commercially.**

We endeavor to obtain and maintain patent and trade secret protection for our products and processes when available in order to protect them from unauthorized use and to produce a financial return consistent with the significant time and expense required to bring our products to market. Our success will depend, in part, on our ability to:

obtain and maintain patent protection for our products and manufacturing processes;

preserve our trade secrets;

operate without infringing the proprietary rights of third parties; and

secure any necessary licenses from others on acceptable terms.

We cannot be sure that any patent applications relating to our products that we will file in the future or that any currently pending applications will issue on a timely basis, if ever. Since patent applications in the United States filed prior to November 2000 are maintained in secrecy until patents issue and since publication of discoveries in the scientific or patent literature often lag behind actual discoveries, we cannot be certain that we were the first to make the inventions covered by each of our pending patent applications or that we were the first to file patent applications for such inventions. Even if patents are issued, the degree of protection afforded by such patents will depend upon the:

scope of the patent claims;

validity and enforceability of the claims obtained in such patents; and

our willingness and financial ability to enforce and/or defend them.

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The patent position of life sciences companies is often highly uncertain and usually involves complex legal and scientific questions. Patents which may be granted to us in certain foreign countries may be subject to opposition proceedings brought by third parties or result in suits by us, which may be costly and result in adverse consequences for us.

In some cases, litigation or other proceedings may be necessary to assert claims of infringement, to enforce patents issued to us or our licensors, to protect trade secrets, know-how or other intellectual property rights we own or to determine the scope and validity of the proprietary rights of third parties. Such litigation could result in substantial cost to us and diversion of our resources. An adverse outcome in any such litigation or proceeding could have a material adverse effect on our business, financial condition and results of operations.

If our competitors prepare and file patent applications in the United States that claim technology also claimed by us, we may be required to participate in interference proceedings declared by the U.S. Patent and Trademark Office to determine priority of invention, which would result in substantial costs to us.

**Since some of our U.S. patents covering recombinant Protein A have expired, we may face increased competition, which could harm our results of operations, financial condition, cash flow and future prospects.**

Other companies could begin manufacturing and selling recombinant Protein A in the U.S. and may directly compete with us on certain Protein A products. This may induce us to sell Protein A at lower prices and may erode our market share which could adversely affect our results of operations, financial condition, cash flow and future prospects.

**Our freedom to develop our products may be challenged by others, and we may have to engage in litigation to determine the scope and validity of competitors' patents and proprietary rights, which, if we do not prevail, could harm our business, results of operations, financial condition, cash flow and future prospects.**

There has been substantial litigation and other proceedings regarding the complex patent and other intellectual property rights in the life sciences industry. We have been a party to, and in the future may become a party to, patent litigation or other proceedings regarding intellectual property rights.

Other types of situations in which we may become involved in patent litigation or other intellectual property proceedings include:

We may initiate litigation or other proceedings against third parties to seek to invalidate the patents held by such third parties or to obtain a judgment that our products or services do not infringe such third parties' patents.

We may initiate litigation or other proceedings against third parties to seek to enforce our patents against infringement.

If our competitors file patent applications that claim technology also claimed by us, we may participate in interference or opposition proceedings to determine the priority of invention.

If third parties initiate litigation claiming that our processes or products infringe their patent or other intellectual property rights, we will need to defend against such claims.

The cost to us of any patent litigation or other proceeding, even if resolved in our favor, could be substantial. Some of our competitors may be able to sustain the cost of such litigation or proceedings more effectively than we can because of their substantially greater financial resources. If a patent litigation or other intellectual property proceeding is resolved in a way that is unfavorable to us, we or our collaborative or strategic partners may be enjoined from manufacturing or selling our products and services without a license from the

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other party and be held liable for significant damages. The failure to obtain any required license on commercially acceptable terms or at all may harm our business, results of operations, financial condition, cash flow and future prospects.

Uncertainties resulting from the initiation and continuation of patent litigation or other proceedings could have a material adverse effect on our ability to compete in the marketplace. Patent litigation and other proceedings may also absorb significant management time, attention and resources.

**We may become involved in litigation or other proceedings with collaborative partners, which may be time consuming, costly and could result in delays in our development and commercialization efforts.**

In connection with the Company's decision to focus its efforts on the growth of its core bioprocessing business, we will seek development and commercialization partnerships for our remaining portfolio of clinical stage assets. Any disputes with such partners, such as Pfizer or BioMarin, that lead to litigation or similar proceedings may result in us incurring legal expenses, as well as facing potential legal liability. Such disputes, litigation or other proceedings are also time consuming and may cause delays in our development and commercialization efforts. If we fail to resolve these disputes quickly and with terms that are no less favorable to us than the current terms of the arrangements, our business, results of operations, financial condition, cash flow and future prospects may be harmed.

**If we are unable to continue to hire and retain skilled personnel, then we will have trouble developing and marketing our products.**

Our success depends largely upon the continued service of our management and scientific staff and our ability to attract retain and motivate highly skilled technical, scientific, management and marketing personnel. We also face significant competition in the hiring and retention of such personnel from other companies, research and academic institutions, government and other organizations who have superior funding and resources. The loss of key personnel or our inability to hire and retain skilled personnel could materially adversely affect our product development efforts and our business.

**The market may not be receptive to our new bioprocessing products upon their introduction.**

We expect a portion of our future revenue growth to come from introducing new bioprocessing products, such as a larger size version of our OPUS disposable chromatography products which we began selling in 2012. The commercial success of these new products as well as the products acquired in the Novozymes Acquisition will depend upon their acceptance by the life science and biopharmaceutical industries. Many of the bioprocessing products that we are developing are based upon new technologies or approaches. As a result, there can be no assurance that these new products, even if successfully developed and introduced, will be accepted by customers. If customers do not adopt our new products and technologies, our results of operations may suffer and, as a result, the market price of our common stock may decline.

**If our products do not perform as expected or the reliability of the technology on which our products are based is questioned, we could experience lost revenue, delayed or reduced market acceptance of our products, increased costs and damage to our reputation.**

Our success depends on the market's confidence that we can provide reliable, high-quality bioprocessing products. We believe that customers in our target markets are likely to be particularly sensitive to product defects and errors. Our reputation and the public image of our products and technologies may be impaired if our products fail to perform as expected. Although our products are tested prior to shipment, defects or errors could nonetheless occur in our products. Furthermore, the Protein A that we manufacture is subsequently incorporated into products that are sold by other life sciences companies and we have no control over the manufacture and production of those products.

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In the future, if our products experience, or are perceived to experience, a material defect or error, this could result in loss or delay of revenues, delayed market acceptance, damaged reputation, diversion of development resources, legal claims, increased insurance costs or increased service and warranty costs, any of which could harm our business. Such defects or errors could also narrow the scope of the use of our products, which could hinder our success in the market. Even after any underlying concerns or problems are resolved, any lingering concerns in our target market regarding our technology or any manufacturing defects or performance errors in our products could continue to result in lost revenue, delayed market acceptance, damaged reputation, increased service and warranty costs and claims against us.

**If we are unable to manufacture our products in sufficient quantities and in a timely manner, our operating results will be harmed, our ability to generate revenue could be diminished and our gross margin may be negatively impacted.**

Our revenues and other operating results will depend in large part on our ability to manufacture and assemble our products in sufficient quantities and in a timely manner. Any interruptions we experience in the manufacturing or shipping of our products could delay our ability to recognize revenues in a particular quarter. Manufacturing problems can and do arise, and as demand for our products increases, any such problems could have an increasingly significant impact on our operating results. While we have not generally experienced problems with or delays in our production capabilities that resulted in delays in our ability to ship finished products, there can be no assurance that we will not encounter such problems in the future. We may not be able to quickly ship products and recognize anticipated revenues for a given period if we experience significant delays in the manufacturing process. In addition, we must maintain sufficient production capacity in order to meet anticipated customer demand, which carries fixed costs that we may not be able to offset if orders slow, which would adversely affect our operating margins. If we are unable to manufacture our products consistently, in sufficient quantities, and on a timely basis, our bioprocessing revenue, gross margins and our other operating results will be materially and adversely affected.

**Our operating results may fluctuate significantly, our customers' future purchases are difficult to predict and any failure to meet financial expectations may result in a decline in our stock price.**

Our quarterly operating results may fluctuate in the future as a result of many factors such as the impact of seasonal spending patterns, changes in overall spending levels in the life sciences industry, the inability of some of our customers to consummate anticipated purchases of our products due to changes in end-user demand, and other unpredictable factors that may affect ordering patterns. Because our revenue and operating results are difficult to predict, we believe that period-to-period comparisons of our results of operations are not a good indicator of our future performance. Additionally, if revenue declines in a quarter, whether due to a delay in recognizing expected revenue, adverse economic conditions or otherwise our results of operations will be harmed because many of our expenses are relatively fixed. In particular, a large portion of our manufacturing costs, our research and development, sales and marketing and general and administrative expenses are not significantly affected by variations in revenue. If our quarterly operating results fail to meet investor expectations, the price of our common stock may decline.

**We may be unsuccessful in negotiating and consummating development and commercialization partnerships for our remaining portfolio of therapeutic and diagnostic assets on acceptable terms, if at all.**

Our decision to focus on the growth of the Company's core bioprocessing business will result in the Company seeking development or commercialization partners for our remaining portfolio of therapeutic and diagnostic assets. The consummation and performance of any such future development and commercialization transactions will involve risks, such as:

diversion of managerial resources from day-to-day operations;

exposure to litigation from the counterparties to any such transaction or other third parties;

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misjudgment with respect to value;

higher than expected transaction costs; or

an inability to successfully consummate any such transaction or collaboration.

**Our future revenues pursuant to our license agreement with Pfizer regarding the SMA program depends significantly on Pfizer's development and commercialization activities, over which we have no control. If Pfizer is unable or determines not to further develop or commercialize the SMA program, or experiences significant delays in doing so, we may see a delay in receiving any potential milestone or royalty payments or fail to receive any additional financial benefits from the program.**

We entered into a license agreement with Pfizer on December 28, 2012, related to the SMA program, which is led by RG3039 and also includes backup compounds and enabling technologies. We are dependent on Pfizer for the future success of this development program. We have no control over the conduct and timing of development efforts with respect to the SMA program. Although we have had discussions with Pfizer regarding their current plans and intentions for the development of the SMA program, they may revise their plan in their sole discretion. Pfizer's failure to devote sufficient financial and other resources to the development plan may result in the delayed or unsuccessful development of the program, which could lead to the non-payment or delay in payment of milestones under the license agreement and may preclude or delay commercialization of any product under the SMA program and any royalties we could receive on future commercial sales. Because the license we granted to Pfizer is exclusive, our future financial results may be harmed if Pfizer does not commercialize the SMA program successfully or on a timely basis or if Pfizer elects to terminate the license agreement prior to the achievement of any milestones or the payment of any royalties to us.

**Our future revenues pursuant to our asset purchase agreement with BioMarin regarding the HDAC program depends significantly on BioMarin's development and commercialization activities, over which we have no control. If BioMarin is unable or determines not to further develop or commercialize the HDAC program, or experiences significant delays in doing so, we may see a delay in receiving any potential milestone or royalty payments or fail to receive any additional financial benefits from the program.**

We entered into an asset purchase agreement with BioMarin on January 21, 2014, related to the histone deacetylase inhibitor ( HDACi ) portfolio, which includes the Friedreich's ataxia program. We are dependent on BioMarin for the future success of this development program. We have no control over the conduct and timing of development efforts with respect to the HDAC program. Although we have had discussions with BioMarin regarding their current plans and intentions for the development of the HDAC program, they may revise their plan in their sole discretion. BioMarin's failure to devote sufficient financial and other resources to the development plan may result in the delayed or unsuccessful development of the program, which could lead to the non-payment or delay in payment of milestones under the asset purchase agreement and may preclude or delay commercialization of any product under the HDAC program and any royalties we could receive on future commercial sales. Our future financial results may be harmed if BioMarin does not commercialize the HDAC program successfully or on a timely basis prior to the achievement of any milestones or the payment of any royalties to us.

**Healthcare reform measures could adversely affect our business.**

The efforts of governmental and third-party payors to contain or reduce the costs of health care may adversely affect the business and financial condition of pharmaceutical and biotechnology companies, including us. Specifically, in both the United States and some foreign jurisdictions, there have been a number of legislative and regulatory proposals to change the health care system in ways that could affect our ability to sell our products profitably. The U.S. Congress passed the America Affordable Health Choices Act of 2009 and the Patient Protection and Affordable Care Act and is considering a number of proposals that are intended to reduce



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or limit the growth of health care costs and which could significantly transform the market for pharmaceutical products. We expect further federal and state proposals and health care reforms to continue to be proposed by legislators, which could limit the prices that can be charged for the products we develop and may limit our commercial opportunity. In the United States, the Medicare Prescription Drug, Improvement, and Modernization Act of 2003, also called the Medicare Modernization Act (the MMA) changed the way Medicare covers and pays for pharmaceutical products. These cost reduction initiatives and other provisions of this legislation could decrease the coverage and price that we receive for any approved products and could seriously harm our business. While the MMA applies only to drug benefits for Medicare beneficiaries, private payors often follow Medicare coverage policy and payment limitations in setting their own reimbursement rates, and any reduction in reimbursement that results from the MMA may result in a similar reduction in payments from private payors. The continuing efforts of government and other third-party payors to contain or reduce the costs of health care through various means may limit our commercial opportunities. In addition, the pendency or approval of such proposals could result in a decrease in the price of Repligen's common stock or limit our ability to raise capital or to enter into collaborations or license rights to our products.

**We compete with life science, pharmaceutical and biotechnology companies who are capable of developing new approaches that could make our products and technology obsolete.**

The market for therapeutic and commercial products is intensely competitive, rapidly evolving and subject to rapid technological change. Life science, pharmaceutical and biotechnology companies may have substantially greater financial, manufacturing, marketing, and research and development resources than we have. New approaches by these competitors may make our products and technologies obsolete or noncompetitive.

**We may be exposed to liabilities under the Foreign Corrupt Practices Act, and any determination that we violated the Foreign Corrupt Practices Act could have a material adverse effect on our business.**

We are subject to the Foreign Corrupt Practice Act (the FCPA) and other laws that prohibit improper payments or offers of payments to foreign governments and their officials and political parties by U.S. persons and issuers as defined by the statute for the purpose of obtaining or retaining business. We have operations, agreements with third parties and make sales in jurisdictions outside of the U.S., which may experience corruption. Our activities in jurisdictions outside of the U.S. create the risk of unauthorized payments or offers of payments by one of our employees, consultants, sales agents or distributors, because these parties are not always subject to our control. These risks have increased following the Novozymes Acquisition. It is our policy to implement safeguards to discourage these practices by our employees. However, our existing safeguards and any future improvements may prove to be less than effective, and the employees, consultants, sales agents or distributors of our Company may engage in conduct for which we might be held responsible. Violations of the FCPA may result in severe criminal or civil sanctions, and we may be subject to other liabilities, which could negatively affect our business, operating results and financial condition. In addition, the government may seek to hold us liable for successor liability FCPA violations committed by any companies in which we invest or that we acquire.

**Our stock price could be volatile, which could cause shareholders to lose part or all of their investment.**

The market price of our common stock, like that of the common stock of many other companies with similar market capitalizations, is highly volatile. In addition, the stock market has experienced extreme price and volume fluctuations. This volatility has significantly affected the market prices of securities of many life sciences, biotechnology and pharmaceutical companies for reasons frequently unrelated to or disproportionate to the operating performance of the specific companies. These broad market fluctuations may adversely affect the market price of our common stock.

**Our growth potential is changing as we evolve from an organization that was heavily involved in research and development to an organization with a strategic focus on our bioprocessing business.**

In connection with the Company's decision to focus its efforts on the growth of its core bioprocessing business, the Company has terminated its therapeutic product development activities. The core bioprocessing

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business on which the Company now focuses will provide growth opportunities that are different than those of a research and development oriented biotechnology company. As a result, the price of the Company's common stock may behave differently than it has historically and, during the shift in our business, may behave in a manner not expected by securities analysts and investors. If the Company's future business focused on bioprocessing generates results that fall below the revised expectations of securities analysts and investors, the trading price of the Company's common stock could decline.

As a result of these risks, we may not be able to achieve the expected benefits of any such transaction or deliver the value thereof to our shareholders. If we are unsuccessful in consummating any such transaction, we may be required to reevaluate our business only after we have incurred substantial expenses and devoted significant management time and resources.

### **Anti-takeover provisions in our charter documents and under Delaware law could make an acquisition of us, even one that may be beneficial to our stockholders, more difficult and may prevent attempts by our stockholders to replace or remove our current management.**

Provisions in our certificate of incorporation and by-laws may delay or prevent an acquisition of us or a change in our management. These provisions include the ability of our board of directors to issue preferred stock without stockholder approval. In addition, because we are incorporated in Delaware, we are governed by the provisions of Section 203 of the Delaware General Corporation Law, which limits the ability of stockholders owning in excess of 15% of our outstanding voting stock to merge or combine with us. Although we believe these provisions collectively provide for an opportunity to obtain greater value for stockholders by requiring potential acquirers to negotiate with our board of directors, they would apply even if an offer rejected by our board were considered beneficial by some stockholders. In addition, these provisions may frustrate or prevent any attempts by our stockholders to replace or remove our current management by making it more difficult for stockholders to replace members of our board of directors, which is responsible for appointing the members of our management.

### **Changes in accounting standards and subjective assumptions, estimates, and judgments by management related to complex accounting matters could significantly affect our financial results or financial condition.**

Generally accepted accounting principles and related accounting pronouncements, implementation guidelines, and interpretations with regard to a wide range of matters that are relevant to our business, such as revenue recognition, asset impairment and fair value determinations, inventories, business combinations and intangible asset valuations, and litigation, are highly complex and involve many subjective assumptions, estimates, and judgments. Changes in these rules or their interpretation or changes in underlying assumptions, estimates, or judgments could significantly change our reported or expected financial performance or financial condition.

### **The Company's results of operations could be negatively affected by potential fluctuations in foreign currency exchange rates.**

The Company conducts a large portion of its business in international markets. For the fiscal year ended December 31, 2013, 32% of the Company's revenue and 37% of its costs and expenses were denominated in foreign currencies, primarily the Swedish Kroner. The Company is exposed to the risk of an increase or decrease in the value of the foreign currencies relative to the U.S. Dollar, which would increase the value of our expenses and decrease the value of our revenue when measured in U.S. Dollars. As a result, our results of operation may be influenced by the effects of future exchange rate fluctuations and such effects may have an adverse impact on our common stock price.

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**Our ability to use net operating loss and tax credit carryforwards and certain built-in losses to reduce future tax payments is limited by provisions of the Internal Revenue Code, and it is possible that certain transactions or a combination of certain transactions may result in material additional limitations on our ability to use our net operating loss and tax credit carryforwards.**

Section 382 and 383 of the Internal Revenue Code of 1986, as amended, contain rules that limit the ability of a company that undergoes an ownership change, which is generally any change in ownership of more than 50% of its stock over a three-year period, to utilize its net operating loss and tax credit carryforwards and certain built-in losses recognized in years after the ownership change. These rules generally operate by focusing on ownership changes involving stockholders owning directly or indirectly 5% or more of the stock of a company and any change in ownership arising from a new issuance of stock by the company. Generally, if an ownership change occurs, the yearly taxable income limitation on the use of net operating loss and tax credit carryforwards and certain built-in losses is equal to the product of the applicable long term tax exempt rate and the value of the company's stock immediately before the ownership change. We may be unable to offset our taxable income with losses, or our tax liability with credits, before such losses and credits expire and therefore would incur larger federal income tax liability. We have completed a number of financings since our inception which may have resulted in a change in control as defined by Section 382, or could result in a change in control in the future.

**If we identify a material weakness in our internal control over financial reporting, our ability to meet our reporting obligations and the trading price of our stock could be negatively affected.**

A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of our annual or interim financial statements will not be prevented or detected on a timely basis. Accordingly, a material weakness increases the risk that the financial information we report contains material errors.

We regularly review and update our internal controls, disclosure controls and procedures, and corporate governance policies. In addition, we are required under the Sarbanes-Oxley Act of 2002 to report annually on our internal control over financial reporting. Any system of internal controls, however well designed and operated, is based in part on certain assumptions and can provide only reasonable, not absolute, assurances that the objectives of the system are met. For example, in 2012 we updated our internal controls to include our operations in Sweden. If we, or our independent registered public accounting firm, determine that our internal controls over financial reporting are not effective, or we discover areas that need improvement in the future, these shortcomings could have an adverse effect on our business and financial results, and the price of our common stock could be negatively affected.

If we cannot conclude that we have effective internal control over our financial reporting, or if our independent registered public accounting firm is unable to provide an unqualified opinion regarding the effectiveness of our internal control over financial reporting, investors could lose confidence in the reliability of our financial statements, which could lead to a decline in our stock price. Failure to comply with reporting requirements could also subject us to sanctions and/or investigations by the SEC, The NASDAQ Stock Market or other regulatory authorities.

**Item 1B. UNRESOLVED STAFF COMMENTS**

None.

**Item 2. PROPERTIES**

We currently lease and occupy approximately 56,000 square feet of space located in Waltham, Massachusetts which serves as our corporate headquarters. We also conduct manufacturing, research and development, marketing and administrative operations at this facility. This lease expires on May 31, 2023. In addition, we lease approximately 10,000 square feet of space at a second location in Waltham for expanded

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manufacturing and administrative operations. This lease expired on December 31, 2012 and we now rent on a month-to-month basis. We also lease four adjacent buildings in Lund, Sweden totaling approximately 45,000 square feet of space used primarily for manufacturing and administrative operations. The lease for three buildings totaling approximately 41,000 square feet expires on June 30, 2017 while the lease for the fourth building with approximately 4,000 square feet of space expires on September 30, 2019.

During the fiscal year ended December 31, 2013, we incurred total rental costs for all facilities of approximately \$2,437,000.

**Item 3. LEGAL PROCEEDINGS**

From time to time, we may be subject to legal proceedings and claims in the ordinary course of business. We are not currently aware of any such proceedings or claims that we believe will have, individually or in the aggregate, a material adverse effect on our business, financial condition or results of operations.

**Item 4. MINE SAFETY DISCLOSURES**

Not applicable.

**Table of Contents****PART II****Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES****Market Information**

Our common stock is traded on the Nasdaq Global Market under the symbol RGEN. The quarterly high and low sales prices for our common stock are shown in the following tables.

	<b>Year Ended December 31, 2013</b>	
	<b>High</b>	<b>Low</b>
First Quarter	\$ 7.31	\$ 5.73
Second Quarter	\$ 9.65	\$ 6.65
Third Quarter	\$ 11.44	\$ 8.25
Fourth Quarter	\$ 14.05	\$ 9.89

  

	<b>Year Ended December 31, 2012</b>	
	<b>High</b>	<b>Low</b>
First Quarter	\$ 6.00	\$ 3.40
Second Quarter	\$ 7.29	\$ 3.72
Third Quarter	\$ 6.36	\$ 3.78
Fourth Quarter	\$ 6.80	\$ 4.90

**Stockholders and Dividends**

As of February 14, 2014, there were approximately 559 stockholders of record of our common stock. We have not paid any dividends since our inception and do not intend to pay any dividends on our common stock in the foreseeable future. We anticipate that we will retain all earnings, if any, to support our operations. Any future determination as to the payment of dividends will be at the sole discretion of our Board of Directors and will depend on our financial condition, results of operations, capital requirements and other factors our Board of Directors deems relevant.

**Equity Compensation Plan Information**

See Part III, Item 12 for information regarding securities authorized for issuance under our equity compensation plans.

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**Issuer Purchases of Equity Securities**

In June 2008, the Board of Directors authorized a program to repurchase up to 1.25 million shares of our common stock to be repurchased at the discretion of management from time to time in the open market or through privately negotiated transactions. The repurchase program has no set expiration date and may be suspended or discontinued at any time. We did not repurchase any shares of common stock during the year ended December 31, 2013. In prior years, we repurchased a total of 592,827 shares, leaving 657,173 shares remaining under this authorization.

The graph below matches Repligen Corporation's cumulative 69-month total shareholder return on common stock with the cumulative total returns of the NASDAQ Composite index, the NASDAQ Pharmaceutical index, and the NASDAQ Biotechnology index. The graph tracks the performance of a \$100 investment in our common stock and in each index (with the reinvestment of all dividends) from March 31, 2008 to December 31, 2013.

The information contained in the performance graph shall not be deemed to be soliciting material or to be filed with the Securities and Exchange Commission, and such information shall not be incorporated by reference into any future filing under the Securities Act or Exchange Act, except to the extent that Repligen specifically incorporates it by reference into such filing.

**Table of Contents****Item 6. SELECTED CONSOLIDATED FINANCIAL DATA**

The following selected consolidated financial data are derived from the audited financial statements of Repligen, except for the consolidated financial data at December 31, 2010 and for the nine months then ended which are derived from unaudited financial statements. The selected financial data set forth below should be read in conjunction with our financial statements and the related notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations included elsewhere in this Annual Report, our Annual Report on Form 10-K for the fiscal year ended December 31, 2012, our Transition Report on Form 10-K for the nine months ended December 31, 2011 and our Annual Reports on Form 10-K for the fiscal years ended March 31, 2011, and 2010.

	Years Ended December 31,		Nine Months Ended December 31,		Years Ended March 31,	
	2013	2012 (1)	2011	2010	2011	2010
(In thousands except per share amounts)						
<b>Revenue:</b>						
Product revenue	\$ 47,482	\$ 41,834	\$ 13,215	\$ 11,811	\$ 14,961	\$ 10,305
Royalty and other revenue	20,687	20,433	10,235	9,574	12,330	10,666
Total revenue	68,169	62,267	23,450	21,385	27,291	20,971
<b>Operating expenses:</b>						
Cost of product revenue	22,481	24,957	5,157	4,187	5,580	4,159
Cost of royalty and other revenue	2,682	2,213	1,315	1,161	1,537	1,347
Research and development	7,341	10,490	9,462	8,745	12,529	14,160
Selling, general and administrative	12,701	13,227	9,050	5,580	8,019	7,072
Contingent consideration fair value adjustments	91	611				
Gain on bargain purchase		(314)	(427)			
Total operating expenses	45,296	51,184	24,557	19,673	27,665	26,738
Income (loss) from operations	22,873	11,083	(1,107)	1,712	(374)	(5,767)
Investment income	301	219	161	287	357	870
Interest expense	(50)	(57)	(28)	(12)	(26)	(2)
Other income (expense)	(110)	26	(623)			
Income (loss) before income taxes	23,014	11,271	(1,597)	1,987	(43)	(4,899)
Income tax (benefit) provision	6,921	(2,885)	16			(835)
Net income (loss)	\$ 16,093	\$ 14,156	\$ (1,613)	\$ 1,987	\$ (43)	\$ (4,064)
<b>Earnings (loss) per share:</b>						
Basic	\$ 0.51	\$ 0.46	\$ (0.05)	\$ 0.06	\$ (0.00)	\$ (0.13)
Diluted	\$ 0.50	\$ 0.45	\$ (0.05)	\$ 0.06	\$ (0.00)	\$ (0.13)
<b>Weighted average shares outstanding:</b>						
Basic	31,667	30,914	30,774	30,778	30,782	30,752
Diluted	32,407	31,253	30,774	30,949	30,782	30,752
(In thousands)						
<b>Balance Sheet Data:</b>						
Cash and marketable securities (2)	\$ 73,842	\$ 49,970	\$ 36,025	\$ 60,285	\$ 61,503	\$ 59,146
Working capital	75,049	55,457	39,431	55,563	51,221	55,024

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Total assets	118,645	97,010	76,057	73,099	72,294	71,420
Long-term obligations	3,458	2,133	2,606	617	584	642
Accumulated deficit	(89,057)	(105,151)	(119,307)	(115,934)	(117,965)	(117,921)
Stockholders' equity	103,886	84,125	65,987	68,882	67,087	66,120

- (1) Includes the full year impact of the Novozymes Acquisition on December 20, 2011.
- (2) Excludes restricted cash of \$200 related to our headquarters' lease arrangement for all years presented.



**Table of Contents****Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

This Annual Report on Form 10-K contains forward-looking statements which are made pursuant to the safe harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act). The forward-looking statements in this Annual Report on Form 10-K do not constitute guarantees of future performance. Investors are cautioned that statements in this Annual Report on Form 10-K that are not strictly historical statements, including, without limitation, statements regarding current or future financial performance, potential impairment of future earnings, management's strategy, plans and objectives for future operations or acquisitions, product development and sales, litigation strategy, product candidate research and development, selling, general and administrative expenditures, intellectual property, development and manufacturing plans, availability of materials, and product and adequacy of capital resources and financing plans constitute forward-looking statements. Such forward-looking statements are subject to a number of risks and uncertainties that could cause actual results to differ materially from those anticipated, including, without limitation, the risks identified under the caption Risk Factors and other risks detailed in this Annual Report on Form 10-K and our other filings with the Securities and Exchange Commission. We assume no obligation to update any forward-looking information contained in this Annual Report on Form 10-K, except as required by law.

**Overview**

We are a life sciences company that develops, manufactures and markets high-value, consumable bioprocessing products for life sciences companies and biopharmaceutical manufacturing companies worldwide. We are a world-leading manufacturer of both native and recombinant forms of Protein A, critical reagents used in biomanufacturing to separate and purify monoclonal antibodies, a type of biologic drug. We also supply several growth factor products used to increase cell culture productivity during the biomanufacturing process. In the expanding area of flexible biomanufacturing technologies, we have developed and currently market a series of OPUS (Open-Platform, User-Specified) chromatography columns for use in clinical-scale manufacturing. These pre-packed, plug-and-play columns are uniquely customizable to our customers' media and size requirements. We generally manufacture and sell Protein A and growth factors to life sciences companies under long-term supply agreements and sell our chromatography columns, as well as media and quality test kits, directly to biopharmaceutical companies or contract manufacturing organizations. We refer to these activities as our bioprocessing business.

On December 20, 2011, we significantly increased the size of our bioprocessing business through a strategic acquisition. We acquired certain assets and assumed certain liabilities of Novozymes Biopharma Sweden, AB (Novozymes) in Lund, Sweden, including the manufacture and supply of cell culture ingredients and Protein A affinity ligands for use in industrial cell culture, stem and therapeutic cell culture and biopharmaceutical manufacturing (the Novozymes Biopharma Business) and the acquisition of the Novozymes Biopharma Business, the Novozymes Acquisition) for a total purchase price of 20,310,000 Euros (~\$26,400,000). As a result of the Novozymes Acquisition, we doubled the size of our bioprocessing business.

We have out-licensed certain intellectual property to Bristol-Myers Squibb Company, or Bristol, from which we receive royalties on Bristol's net sales in the United States through 2013 of their product Ocrencia®. On April 7, 2008, we entered into a settlement agreement with Bristol in connection with a patent infringement lawsuit we filed against Bristol. Under the terms of the agreement, Bristol was obligated to pay us royalties on its U.S. net sales of Ocrencia® for any clinical indication at a rate of 1.8% for the first \$500,000,000 of annual sales, 2.0% for the next \$500,000,000 of annual sales and 4% of annual sales in excess of \$1 billion. Under the terms of the agreement, we will not receive any future royalties on Bristol's sales of Ocrencia® made after December 31, 2013. We expect that the loss of these royalty payments will materially and adversely affect our revenue and operating results.

Historically, Repligen also conducted activities aimed at developing proprietary therapeutic drug candidates, often with a potential of entering into a collaboration with a larger commercial stage pharmaceutical or

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biotechnology company in respect of these programs. As part of our strategic decision in 2012 to focus our efforts on our core bioprocessing business, we reduced our efforts on our clinical development programs and increased our efforts to find collaboration partners to pursue the development and, if successful, the commercialization of these drug programs. The current status of our therapeutic drug development portfolio is:

On December 28, 2012, we out-licensed our spinal muscular atrophy program, or SMA program, led by RG3039, a small molecule drug candidate in clinical development for SMA, to Pfizer Inc., or Pfizer. Pursuant to the license agreement, Pfizer will assume the majority of the costs associated with completing the required clinical trials for this program as well as obtaining U.S. Food and Drug Administration ( FDA ) approval of the respective new drug application ( NDA ). Under the license agreement, we are obligated to conduct additional activities in support of this program, which include completing the second cohort of the initial Phase I trial for RG3039 and supporting the transition of the program to Pfizer. We completed this second cohort during the quarter ended March 31, 2013 and substantially all of our remaining clinical obligations during the quarter ended June 30, 2013. As of September 30, 2013, we had completed all of our obligations under the license agreement.

On January 21, 2014, we out-licensed our histone deacetylase inhibitor ( HDACi ) portfolio, which includes the Friedreich 's ataxia program, to BioMarin Pharmaceuticals Inc., or BioMarin. Under the terms of the agreement, Repligen received an upfront payment of \$2 million in January 2014 from BioMarin and we have the potential to receive up to \$160 million in future milestone payments for the development, regulatory approval and commercial sale of portfolio compounds included in the agreement. In addition, Repligen is eligible to receive royalties on sales of qualified products developed.

Our clinical development portfolio also includes RG1068, a synthetic human hormone developed as a novel imaging agent for the improved detection of pancreatic duct abnormalities in combination with magnetic resonance imaging in patients with pancreatitis and potentially other pancreatic diseases. We submitted an NDA to the FDA and a marketing authorization application to the European Medicines Agency in the first quarter of 2012. In the second quarter of 2012, we received a complete response letter from the FDA, indicating the need for additional clinical efficacy and safety trial data. We have also received from the FDA the requirements for an additional registration study. We believe this information may be a factor in the decision by third-parties that may wish to pursue a development or commercialization agreement with us for RG1068. We expect that any additional development activities that we may pursue in the future will be largely supported by sponsors or other third parties.

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

While our significant accounting policies are more fully described in the notes to our financial statements, we have identified the policies and estimates below as being critical to our business operations and the understanding of our results of operations. The impact of and any associated risks related to these policies on our business operations are discussed throughout Management 's Discussion and Analysis of Financial Condition, including in the Results of Operations section, where such policies affect our reported and expected financial results.

**Revenue recognition***Product Sales*

We generate revenue from the sale of products, licensing transactions and research and development collaborations. Our product revenues are from the sale of bioprocessing products to customers in the life science and biopharmaceutical industries. We recognize revenue related to product sales upon delivery of the product to the customer as long as there is persuasive evidence of an arrangement, the sales price is fixed or determinable and collection of the related receivable is reasonably assured. Determination of whether these criteria have been met are based on management 's judgments primarily regarding the fixed nature of the fee charged for the product

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delivered and the collectability of those fees. We have a few longstanding customers who comprise the majority of revenue and have excellent payment histories and therefore we do not require collateral. We have had no significant write-offs of uncollectible invoices in the periods presented.

At the time of sale, we also evaluate the need to accrue for warranty and sales returns. The supply agreements we have with our customers and related purchase orders identify the terms and conditions of each sale and the price of the goods ordered. Due to the nature of the sales arrangements, inventory produced for sale is tested for quality specifications prior to shipment. Since the product is manufactured to order and in compliance with required specifications prior to shipment, the likelihood of sales return, warranty or other issues is largely diminished. Sales returns and warranty issues are infrequent and have had nominal impact on our financial statements historically.

*Orencia Royalty*

In April 2008, we settled our outstanding litigation with Bristol and began recognizing royalty revenue from that settlement in fiscal year 2009 for Bristol's net sales in the United States of Orencia<sup>®</sup>, which is used in the treatment of rheumatoid arthritis. Pursuant to the settlement with Bristol, we recognized royalty revenue of \$17,881,000 and \$14,753,000 for the fiscal years ended December 31, 2013 and 2012, respectively, and \$8,769,000 for the nine-month fiscal year ended December 31, 2011. Revenue earned from Bristol royalties was recorded in the periods when it was earned based on royalty reports sent by Bristol to us. We have no continuing obligations to Bristol as a result of this settlement. Our royalty agreement with Bristol provides that we will receive such royalty payments on sales of Orencia<sup>®</sup> by Bristol through December 31, 2013. These royalty payments have ceased.

*Pfizer License Agreement*

In December 2012, we entered into an exclusive worldwide licensing agreement (the License Agreement) with Pfizer to advance the SMA program, which is led by RG3039 and also includes backup compounds and enabling technologies. Pursuant to the terms of the License Agreement, we received \$5 million from Pfizer as an upfront payment on January 22, 2013 and a \$1 million milestone payment on September 4, 2013. We are entitled to receive up to \$64 million in potential future payments, a portion of which may be owed to third parties. These potential payments are approximately equally divided between milestones related to clinical development and initial commercial sales in specific geographies. In addition, we are entitled to receive royalties on any future sales of RG3039 or any SMA compounds developed under the License Agreement. The royalty rates are tiered and begin in the high single-digits for RG-3039 or lesser amounts for any backup compounds developed under the License Agreement. Our receipt of these royalties is subject to an obligation under an existing in-license agreement and other customary offsets and deductions. There are no refund provisions in this agreement.

Activities under this agreement were evaluated in accordance with ASC 605-25 to determine if they represented a multiple element revenue arrangement. We identified the following deliverables in the Pfizer agreement:

An exclusive license to research, develop, manufacture, commercialize and use RG3039 and backup compounds for the treatment of SMA and other disorders (the License);

Research and development services designed to transition the SMA program to Pfizer pursuant to a transition plan (the Transition Services);

The completion of the second cohort of a phase I clinical trial that was underway at the time the License Agreement was signed; and

An inventory of RG3039, that could be used in clinical development, specifically to complete the phase I clinical trial, referenced immediately above (the Clinical Trial Material).

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Two criteria must be met in order for a deliverable to be considered a separate unit of accounting. The first criterion requires that the delivered item or items have value to the customer on a stand-alone basis. The second criterion, which relates to evaluating a general right of return, is not applicable because such a provision does not exist in the License Agreement. The deliverables outlined above were deemed to have stand-alone value and to meet the criteria to be accounted for as separate units of accounting. Factors considered in this determination included, among other things, whether any other vendors sell the items separately and if Pfizer could use the delivered item for its intended purpose without the receipt of the remaining deliverables. If multiple deliverables included in an arrangement are separable into different units of accounting, the multiple-element arrangements guidance addresses how to allocate the arrangement consideration to those units of accounting. The amount of allocable arrangement consideration is limited to amounts that are fixed or determinable. Arrangement consideration is allocated at the inception of the arrangement to the identified units of accounting based on their relative selling price.

We identified the arrangement consideration to allocate among the units of accounting as the \$5.0 million non-refundable up-front payment and excluded the potential milestone payments provided for in the License Agreement from the arrangement consideration as they were not considered fixed or determinable at the time the License Agreement was signed. Because we had not sold these items on a standalone basis previously, we had no vendor-specific objective evidence of selling price. Furthermore, we did not have detailed third-party evidence of selling price, and as a result we used our best estimate of selling price for each item. In determining these prices, we considered what we would be willing to sell the items for on a standalone basis, what the market would bear for such items and what another party might charge for these items.

The up-front arrangement consideration allocated to the License was recognized upon delivery of the License as the risks and rewards associated with the License transferred at that time. We used a discounted cash flow analysis to determine the value of the license. Key assumptions in the analysis included: the estimated market size for a compound targeted at SMA, the estimated remaining costs of development and time to commercialization, and the probability of successfully developing and commercializing the program. Based on this analysis, we allocated \$4,876,000 to the value of the license and recognized this amount as revenue in the fiscal year ended December 31, 2012.

The remaining \$124,000 of value was allocated based on the following:

The estimated selling price of the Transition Services was approximately \$600,000 resulting in consideration allocation of approximately \$76,000. We were able to derive a price for these services, in part because they are similar to services provided by a contract research organization. We based the selling price of the Transition Services on internal full-time equivalent personnel costs and external costs that we expect to incur to transition the program to Pfizer. We applied a mark-up on the internal full-time equivalent personnel costs consistent with that of contract research organizations.

The estimated selling price of the completion of the second cohort of the clinical trial was approximately \$275,000 resulting in consideration allocation of approximately \$35,000. This estimated selling price is based on the estimated, remaining costs to complete this cohort. Since the costs are pursuant to an arrangement negotiated with a third-party clinical site, we believe that the external cost estimate included in the agreement represents the best estimate of selling price for this unit of accounting.

The estimated selling price of the Clinical Trial Material was approximately \$105,000 resulting in consideration allocation of approximately \$13,000. The estimated selling price is based upon the cost of procuring such material from the contract manufacturing organization that made the material. Since these costs were incurred pursuant to an arrangement negotiated with a third-party contract manufacturing organization, we believe that the costs included in the agreement represents the best estimate of selling price for this unit of accounting.

We believe that a change in the key assumptions used to determine best estimate of selling price for each of the deliverables would not have a significant effect on the allocation of arrangement consideration.

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We recognized the revenues related to the transfer of Clinical Trial Material in 2013, upon transfer of title and risk of loss to Pfizer. We also recognized revenues related to the Transition Services and the completion of the second cohort in 2013.

Future milestone payments, if any, under the License Agreement will be recognized under the provisions of ASC 605-28, which was adopted by Repligen on January 1, 2011. ASC 605-28 allows an entity to make an accounting policy election to recognize a payment that is contingent upon the achievement of a substantive milestone in its entirety in the period in which the milestone is achieved. A milestone is considered substantive if:

It can only be achieved based in whole or in part on either (1) the Company's performance or (2) on the occurrence of a specific outcome resulting from the Company's performance;

There is substantive uncertainty at the date an arrangement is entered into that the event will be achieved; and

It would result in additional payments being due to the entity.

In addition to the \$5 million up-front and the \$1 million milestone payments already received, we are also eligible to receive \$64 million in potential milestone payments from Pfizer comprised of:

Up to \$29 million related to the achievement of specified clinical milestone events; and

Up to \$35 million related to the achievement of specified commercial sales events, specifically the first commercial sale in specific territories.

We believe that the \$29 million of remaining specified clinical milestone payments are substantive.

Any milestones earned upon specified commercial sales events or future royalty payments, under the License Agreement will be recognized as revenue when they are earned.

*Research and Development Agreements*

For the fiscal year ended December 31, 2013, we recognized \$1,589,000 of revenue from sponsored research and development projects under agreements with the National Institutes of Health / Scripps Research Institute, the Muscular Dystrophy Association, GoFar and the European Friedrich's Ataxia Consortium for Translational Studies. In the fiscal year ended December 31, 2012, we recognized \$803,000 of revenue from sponsored research and development projects under agreements with the National Institutes of Health / Scripps Research Institute, the European Friedrich's Ataxia Consortium for Translational Studies, GoFar, and the Friedrich's Ataxia Research Alliance. For the nine-month fiscal year ended December 31, 2011, we recognized approximately \$1,466,000 of revenue from sponsored research and development projects under agreements with the Muscular Dystrophy Association, the National Institutes of Health / Scripps Research Institute, the European Friedrich's Ataxia Consortium for Translational Studies, Go Friedrich's Ataxia Research ( GoFar ), and the Friedrich's Ataxia Research Alliance.

Research revenue is recognized when the expense has been incurred and services have been performed. Determination of which incurred costs qualify for reimbursement under the terms of our contractual agreements and the timing of when such costs were incurred involves the judgment of management. Our calculations are based upon the agreed-upon terms as stated in the arrangements. However, should the estimated calculations change or be challenged by other parties to the agreements, research revenue may be adjusted in subsequent periods. The calculations have not historically changed or been challenged, and we do not anticipate any significant subsequent change in revenue related to sponsored research and development projects.

There have been no material changes to our initial estimates related to revenue recognition in any periods presented in the accompanying consolidated financial statements.



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### **Inventories**

Inventories relate to our bioprocessing business. We value inventory at cost or, if lower, fair market value, using the first-in, first-out method. We review our inventory at least quarterly and record a provision for excess and obsolete inventory based on our estimates of expected sales volume, production capacity and expiration dates of raw materials, work-in-process and finished products. Expected sales volumes are determined based on supply forecasts provided by key customers for the next three to 12 months. We write down inventory that has become obsolete, inventory that has a cost basis in excess of its expected net realizable value, and inventory in excess of expected requirements to cost of product revenue. Manufacturing of bioprocessing finished goods is done to order and tested for quality specifications prior to shipment.

A change in the estimated timing or amount of demand for our products could result in additional provisions for excess inventory quantities on hand. Any significant unanticipated changes in demand or unexpected quality failures could have a significant impact on the value of inventory and reported operating results. During all periods presented in the accompanying consolidated financial statements, there have been no material adjustments related to a revised estimate of inventory valuations.

### **Business combinations**

Amounts paid for acquisitions are allocated to the assets acquired and liabilities assumed, if any, based on their fair values at the dates of acquisition. The fair value of identifiable intangible assets is based on detailed valuations that use information and assumptions determined by management. Any excess of purchase price over the fair value of the net tangible and intangible assets acquired is allocated to goodwill. The fair value of contingent consideration includes estimates and judgments made by management regarding the probability that future contingent payments will be made, the extent of royalties to be earned in excess of the defined minimum royalties, etc. Management updates these estimates and the related fair value of contingent consideration at each reporting period. Changes in the fair value of contingent consideration are recorded in our Statement of Operations.

We use the income approach to determine the fair value of certain identifiable intangible assets including customer relationships and developed technology. This approach determines fair value by estimating after-tax cash flows attributable to these assets over their respective useful lives and then discounting these after-tax cash flows back to a present value. We base our assumptions on estimates of future cash flows, expected growth rates, expected trends in technology, etc. We base the discount rates used to arrive at a present value as of the date of acquisition on the time value of money and certain industry-specific risk factors. We believe the estimated purchased customer relationships and developed technology amounts so determined represent the fair value at the date of acquisition and do not exceed the amount a third party would pay for the assets.

### **Intangible assets and goodwill**

#### *Intangible Assets*

We amortize our intangible assets that have finite lives using the straight-line method. Amortization is recorded over the estimated useful lives ranging from 8 to 8.5 years. We review our intangible assets subject to amortization to determine if any adverse conditions exist or a change in circumstances has occurred that would indicate impairment or a change in the remaining useful life. If the carrying value of an asset exceeds its undiscounted cash flows, we will write-down the carrying value of the intangible asset to its fair value in the period identified. In assessing fair value, we must make assumptions regarding estimated future cash flows and discount rates. If these estimates or related assumptions change in the future, we may be required to record impairment charges. We generally calculate fair value as the present value of estimated future cash flows to be generated by the asset using a risk-adjusted discount rate. If the estimate of an intangible asset's remaining useful life is changed, we will amortize the remaining carrying value of the intangible asset prospectively over the revised remaining useful life.

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### *Goodwill*

We test goodwill for impairment on an annual basis and between annual tests if events and circumstances indicate it is more likely than not that the fair value of a reporting unit is less than its carrying value. Events that would indicate impairment and trigger an interim impairment assessment include, but are not limited to current economic and market conditions, including a decline in market capitalization, a significant adverse change in legal factors, business climate or operational performance of the business, and an adverse action or assessment by a regulator. Our annual impairment test date is the last day of our fiscal fourth quarter, December 31, 2013.

### **Accrued liabilities**

We estimate accrued liabilities by identifying services performed on our behalf, estimating the level of service performed and determining the associated cost incurred for such service as of each balance sheet date. For example, we would accrue for professional and consulting fees incurred with law firms, audit and accounting service providers and other third party consultants. These expenses are determined by either requesting those service providers to estimate unbilled services at each reporting date for services incurred or tracking costs incurred by service providers under fixed fee arrangements.

We have processes in place to estimate the appropriate amounts to record for accrued liabilities, which principally involve the applicable personnel reviewing the services provided. In the event that we do not identify certain costs that have begun to be incurred or we under or over-estimate the level of services performed or the costs of such services, the reported expenses for that period may be too low or too high. The date on which certain services commence, the level of services performed on or before a given date, and the cost of such services often require the exercise of judgment. We make these judgments based upon the facts and circumstances known at the date of the financial statements.

A change in the estimated cost or volume of services provided could result in additional accrued liabilities. Any significant unanticipated changes in such estimates could have a significant impact on our accrued liabilities and reported operating results. There have been no material adjustments to our accrued liabilities in any of the periods presented in the accompanying financial statements.

### **Stock-based compensation**

We use the Black-Scholes option pricing model to calculate the fair value of share-based awards on the grant date.

The expected term of options granted represents the period of time for which the options are expected to be outstanding and is derived from our historical stock option exercise experience and option expiration data. For purposes of estimating the expected term, we have aggregated all individual option awards into one group as we do not expect substantial differences in exercise behavior among our employees. The expected volatility is a measure of the amount by which our stock price is expected to fluctuate during the expected term of options granted. We determined the expected volatility based upon the historical volatility of our common stock over a period commensurate with the option's expected term. The risk-free interest rate is the implied yield available on U.S. Treasury zero-coupon issues with a remaining term equal to the option's expected term on the grant date. We have never declared or paid any cash dividends on any of our capital stock and do not expect to do so in the foreseeable future. Accordingly, we use an expected dividend yield of zero to calculate the grant-date fair value of a stock option.

We recognize compensation expense on a straight-line basis over the requisite service period based upon options that are ultimately expected to vest, and accordingly, such compensation expense has been adjusted by an amount of estimated forfeitures. Forfeitures represent only the unvested portion of a surrendered option. Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Based on an analysis of historical data, we have calculated an 8% annual forfeiture



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rate for non-executive level employees, a 3% annual forfeiture rate for executive level employees, and a 0% forfeiture rate for non-employee members of the Board of Directors, which we believe is a reasonable assumption to estimate forfeitures. However, the estimation of forfeitures requires significant judgment and, to the extent actual results or updated estimates differ from our current estimates, such amounts will be recorded as a cumulative adjustment in the period estimates are revised.

For the fiscal years ended December 31, 2013 and 2012, we recorded stock-based compensation expense of approximately \$1,060,000 and \$1,024,000, respectively. For the nine-month fiscal year ended December 31, 2011 and the nine-month period ended December 31, 2010, we recorded stock-based compensation expense of approximately \$730,000 and \$748,000, respectively, for stock options granted under the Second Amended and Restated 2001 Repligen Corporation Stock Plan (the 2001 Plan).

As of December 31, 2013, there was \$1,908,109 of total unrecognized compensation cost related to unvested share-based awards. This cost is expected to be recognized over a weighted average remaining requisite service period of 3.19 years. We expect 687,293 unvested options to vest over the next five years.

**Income Taxes**

Prior to the end of 2012, our U.S. net operating losses (NOLs) and the majority of our other deferred tax assets were fully offset by a valuation allowance primarily because we were in a cumulative loss position and did not have sufficient history of income to conclude that it was more likely than not that we would be able to realize the tax benefits of those deferred tax assets. As of December 31, 2012 we had incurred three-year cumulative pre-tax income and concluded that it was more likely than not that we would generate sufficient taxable income in 2013 based on our 2013 projections to realize the tax benefit of a portion of our deferred tax assets. As such, we reversed \$3,021,000 of the deferred tax asset valuation allowance in the U.S in the fourth quarter of 2012. The amount was recorded as a benefit for income taxes in the consolidated statement of operations. During the year ended December 31, 2013, the Company utilized \$8.9 million of Net Operating Losses. As a result of the fact that we no longer receive royalty payments on Bristol's sales of Orenzia, as of December 31, 2013, we concluded that realization of deferred tax assets beyond December 31, 2013 is not more likely than not, and as such, as of December 31, 2013 we maintain a valuation allowance against the majority of our remaining deferred tax assets.

**RESULTS OF OPERATIONS**

On December 15, 2011, we changed our fiscal year end from March 31 to December 31. As a result of this change, we filed a Transition Report on Form 10-K covering the nine-month transition period ending December 31, 2011. Fiscal 2013 refers to the twelve month period from January 1, 2013 through December 31, 2013. Fiscal 2012 refers to the twelve month period from January 1, 2012 through December 31, 2012. Fiscal 2011 refers to the nine-month transition period from April 1, 2011 through December 31, 2011.

The following discussion of the financial condition and results of operations should be read in conjunction with the accompanying consolidated financial statements and the related footnotes thereto.

**Revenues**

Total revenues for fiscal years 2013, 2012, and 2011 were comprised of the following:

	Years ended December 31,			% Change	
	2013	2012	2011	2013 vs. 2012	2012 vs. 2011
	(in thousands, except percentages)				
Bioprocessing product revenue	\$ 47,482	\$ 41,834	\$ 13,215	14%	217%
Royalty and other revenue	20,687	20,433	10,235	1%	100%
<b>Total revenue</b>	<b>\$ 68,169</b>	<b>\$ 62,267</b>	<b>\$ 23,450</b>	<b>9%</b>	<b>166%</b>

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The majority of our bioprocessing products are sold to customers who incorporate our products into their proprietary antibody purification processes for monoclonal antibodies. These customers then sell their products directly to the pharmaceutical industry. Sales of our bioprocessing products can therefore be impacted by the timing of large-scale production orders and the regulatory approvals for such antibodies, which may result in significant quarterly fluctuations.

For fiscal 2013, bioprocessing product sales increased by \$5,648,000 or 14% as compared to fiscal 2012 due largely to increased volume in our growth factor, affinity ligand and OPUS products offset by slightly lower pricing in some of our more mature products.

For fiscal 2012, bioprocessing product sales increased by \$28,619,000 or 217% as compared to fiscal 2011 driven predominantly by the acquisition of the Novozymes business which contributed \$23,425,000 in revenue, the longer fiscal period in fiscal 2012 and increased demand from certain key customers. We sell our various bioprocessing products at different price points. The mix of products sold varies and impacts the fluctuations in total product revenue and cost of product revenues from period to period.

Pursuant to the settlement with Bristol, we recognized royalty revenue of \$17,881,000 for fiscal 2013, as well as \$14,753,000 and \$8,769,000 for fiscal 2012 and 2011, respectively. The increase from 2012 to 2013 was due to Bristol's increased U.S. sales of Orencia. The increase from 2011 to 2012 was primarily due a shorter nine-month period in 2011 as compared to a full year in 2012 as well as Bristol's increased U.S. sales of Orencia. As this royalty arrangement with Bristol expired on December 31, 2013, we will not recognize any further royalty revenue from Bristol.

We recognized \$1,217,000 and \$4,876,000 of revenue for fiscal 2013 and 2012, respectively, from the out-license of our Spinal Muscular Atrophy program to Pfizer on December 28, 2012. In fiscal 2013, we also recognized \$1,589,000 of revenue from sponsored research and development projects under agreements with the National Institutes of Health / Scripps Research Institute, the Muscular Dystrophy Association, GoFar and the European Friedrich's Ataxia Consortium for Translational Studies. In fiscal 2012, we also recognized \$803,000 of revenue from sponsored research and development projects under agreements with the National Institutes of Health / Scripps Research Institute, the European Friedrich's Ataxia Consortium for Translational Studies, GoFar, and the Friedrich's Ataxia Research Alliance. For fiscal 2011, we recognized approximately \$1,466,000 of revenue from sponsored research and development projects under agreements with the Muscular Dystrophy Association, the National Institutes of Health / Scripps Research Institute, the European Friedrich's Ataxia Consortium for Translational Studies, GoFar, and the Friedrich's Ataxia Research Alliance. Going forward we do not expect to recognize any research and license revenue unless we are successful in out-licensing or receiving incremental funding for our therapeutic development programs.

**Costs and operating expenses**

Total costs and operating expenses for fiscal years 2013, 2012, and 2011 were comprised of the following:

	Years ended December 31,			% Change	
	2013	2012	2011	2013 vs. 2012	2012 vs. 2011
	(in thousands, except percentages)				
Cost of product revenue	\$ 22,481	\$ 24,957	\$ 5,157	(10)%	384%
Cost of royalty and other revenue	2,682	2,213	1,315	21%	68%
Research and development	7,341	10,490	9,462	(30)%	11%
Selling, general and administrative	12,701	13,227	9,050	(4)%	46%
Contingent consideration fair value adjustments	91	611		(85)%	100%
Gain on bargain purchase		(314)	(427)	100%	26%
<b>Total costs and operating expenses</b>	<b>\$ 45,296</b>	<b>\$ 51,184</b>	<b>\$ 24,557</b>	<b>(12)%</b>	<b>108%</b>

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For fiscal 2013, cost of product revenue decreased \$2,476,000 or 10% as compared to fiscal 2012. This decrease is primarily due to increased manufacturing efficiencies and favorable product mix, particularly in our Sweden facility.

For fiscal 2012, cost of product revenue increased \$19,800,000 or 384% as compared to fiscal 2011. This increase is primarily due to a 217% increase in bioprocessing product sales driven by the Novozymes acquisition and overall higher production costs at our newly acquired Sweden facility. Additionally, fiscal 2011 is a nine-month period compared to a full year for fiscal 2012.

Gross margins were 53%, 40%, and 61% for fiscal 2013, 2012, and 2011, respectively. During the current year, the Company recognized the benefits of an extensive cost reduction initiative in both the Sweden and Waltham facilities that began in fiscal 2012. The lower gross margin in 2012 was primarily the result of operating the Novozymes manufacturing facility in its first year post-acquisition and related integration costs. We anticipate that gross margins in the year ending December 31, 2014 will remain relatively consistent with gross margins in fiscal 2013.

Pursuant to the settlement with Bristol, we must remit 15% of royalty revenue received through the expiration of the agreement in December 2013 to the University of Michigan. For the fiscal years 2013, 2012, and 2011, cost of royalty revenue was \$2,682,000, \$2,213,000, and \$1,315,000, respectively. These increases are directly related to the increases in Bristol royalty revenues noted above. As this royalty arrangement with Bristol expired on December 31, 2013, we do not expect to incur any further cost of royalty revenue to the University of Michigan.

Research and development costs represent bioprocessing product and therapeutic drug development costs and primarily include costs of internal personnel, supplies, external pharmacology and toxicology research, clinical trials and the costs associated with the manufacturing and testing of clinical materials. In August, 2012, we announced a strategic focus on our Bioprocessing business and a simultaneous effort to find partners, out-licensing opportunities or other funding arrangements with external parties to reduce or eliminate the net expenditures on research and development activities for our therapeutic programs. In January 2013, we announced that we entered into an outlicensing agreement with Pfizer, Inc. for our Spinal Muscular Atrophy program, under an arrangement that would provide \$5.0 million up front and up to \$65.0 million in future milestones, plus royalties. In January 2014, we announced that we entered into an outlicensing agreement with BioMarin Pharmaceutical Inc. for our Friedreich's ataxia portfolio, under an arrangement that would provide \$2.0 million up front and up to \$160.0 million in future milestones, plus royalties.

In June 2012, we received a complete response letter from the NDA on our NDA for SecreFlo for pancreatic imaging indicating that additional clinical data would be required to support potential approval in the United States. We simultaneously withdrew our MAA for SecreFlo from consideration by the EMA. We believe that SecreFlo, if approved, would provide a safe and effective means to non-invasively image the pancreas with MRI and will meet an important unmet medical need for patients with pancreatitis. However, given the shift in strategic focus towards Bioprocessing product sales, we do not anticipate incurring material expenditures under this program unless we are able to out-license or fund the development of this program through partners.

Due to the small size of the Company and the fact that these various programs share personnel and fixed costs, we do not track all of our expenses or allocate any fixed costs by program, and therefore, have not provided an estimate of historical costs incurred by project.

Each of our therapeutic research and development programs is subject to risks and uncertainties, including the requirement to seek regulatory approvals that are outside of our control. For example, our clinical trials may be subject to delays based on our inability to enroll patients at the rate that we expect to meet the schedule for our planned clinical trials. Moreover, the product candidates identified in these research programs, particularly in our early stage programs must overcome significant technological, manufacturing and marketing challenges before

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they can be successfully commercialized. For example, results from our preclinical animal models may not be replicated in our clinical trials with humans. As a result of these risks and uncertainties, we are unable to predict with any certainty the period in which material net cash inflows from such projects could be expected to commence or the completion dates of these programs.

These risks and uncertainties generally prevent us from estimating with any certainty the specific timing and future costs of our research and development programs, although historical trends within the industry suggest that gross expenses tend to increase in later stages of development. Arrangements with commercial vendors and academic researchers accounted for 22%, 30%, and 47% of our research and development expenses for fiscal 2013, 2012, and 2011, respectively. The outsourcing of such services provides us flexibility to discontinue or increase spending depending on the success of our research and development programs.

For fiscal 2013, research and development expenses decreased by \$3,149,000 or 30% as compared to fiscal 2012. This decrease is directly related to our decision in 2012 to cease therapeutic drug development activities. We expect our research and development expenses in the year ending December 31, 2014, which relate primarily to bioprocessing product development, to decrease slightly.

For fiscal 2012, research and development expenses increased by \$1,028,000 or 11% as compared to fiscal 2011. This increase is comprised primarily of a \$551,000 increase in bioprocessing process development costs due to the Novozymes acquisition and \$245,000 of severance and related expenses associated with the shift towards bioprocessing and a longer fiscal period in 2012 versus 2011.

Selling, general and administrative ( SG&A ) expenses include the costs associated with selling our commercial products and costs required to support our research and development efforts, including legal, accounting, patent, shareholder services, amortization of intangible assets and other administrative functions.

For fiscal 2013, SG&A costs decreased by \$526,000 or 4% as compared to fiscal 2012. This decrease is primarily due to the termination of our Secretin commercialization efforts from the prior year and lower acquisition-related deal and closing costs associated with the Novozymes Acquisition. We expect SG&A expenses to increase in the year ending December 31, 2014 as we look to expand our customer-facing activities to drive sales of our bioprocessing products.

For fiscal 2012, SG&A costs increased by \$4,177,000 or 46% as compared to fiscal 2011. This increase is primarily comprised of an incremental \$1,500,000 in SG&A from our newly acquired Swedish subsidiary, approximately \$2,400,000 which represents an additional quarter of our traditional U.S. operations as fiscal 2012 was a longer fiscal period than fiscal 2011, and other miscellaneous expenses.

For fiscal 2012 and 2011, we recorded a \$314,000 and \$427,000 gain on bargain purchase, respectively, related to the Novozymes Acquisition on December 20, 2011.

**Investment income**

Investment income includes income earned on invested cash balances. Investment income for fiscal 2013, 2012, and 2011 was \$301,000, \$219,000, and \$161,000, respectively. The increase of \$82,000 or 37% for fiscal 2013 compared to fiscal 2012 was due to slightly higher interest rates and a higher invested amount as we transferred \$10,000,000 from our operating account to our investments in 2013. The increase of \$58,000 or 36% for fiscal 2012 compared to fiscal 2011 was due to slightly higher interest rates after an unusually low fiscal 2011 and a longer period in fiscal 2012. We expect interest income to vary based on changes in the amount of funds invested and fluctuation of interest rates.

**Provision for income taxes**

The provision for income taxes for the year ended December 31, 2013 totaled \$6,921,000. Our current tax provision of \$4,124,000 primarily relates to a foreign tax provision of \$2,426,000 and state taxes of \$1,373,000,

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as well as \$800,000 related to an uncertain tax position for historic research and development credits that may not be upheld under an ongoing audit. Our deferred tax provision relates primarily to the utilization of net operating loss carryforwards.

The fiscal years ended March 31, 2007 through March 31, 2011 as well as the nine-month fiscal year ended December 31, 2011 and the years ended December 31, 2012 and 2013 are subject to examination by the federal and state taxing authorities. Currently, a corporate excise tax audit is underway in the Commonwealth of Massachusetts ( the Commonwealth ) for the fiscal years ended March 31, 2008 through 2011, and the nine-month period ended December 31, 2011. While no formal assessments have been made to date, for the years ended March 31, 2008 and 2009, two matters have been identified by the Commonwealth in these audits that could result in future assessments. First, the Commonwealth has indicated that it is seeking to disallow up to \$713,000 in Research and Development Credits that were generated between 1993 and 2007, and taken as a benefits in 2008 and 2009. Including potential penalties, if any, this assessment could increase to \$856,000.

In addition, the Commonwealth has indicated it may apportion to Massachusetts, and therefore tax, certain, although not all, payments received by the Company in connection with our intellectual property settlements with ImClone and Bristol Myers Squibb in 2007 and 2008, respectively. The Commonwealth believes that the full \$40 million ImClone payment and the initial \$5 million Bristol payment received under these settlements are litigation awards as opposed to royalty payments received for the use of intellectual property, as we contend, and therefore are taxable in Massachusetts. However, the Commonwealth agrees with our position that all subsequent Bristol payments received under the settlement are in fact royalty payments and therefore not subject to tax in the Commonwealth. The Company believes the Commonwealth intends to assess up to \$1,383,000, or \$1,659,000 including potential penalties, in connection with these transactions.

On October 29, 2013, we met with the Commonwealth in an attempt to remediate these matters and we were not successful. With respect to the R&D credit, the issue for the Company is that the documentation requested by the Commonwealth would be up to twenty years old and simply no longer exists to the standard we now believe the Commonwealth will require. In consideration of these facts, we now believe the matter has met the more likely than not standard for recognition. The Company performed an evaluation of the available documentation, the likelihood of similar matters in other open audit periods, the impact of interest and penalties and other relevant factors and recorded a provision of \$800,000 related to this matter for the year ended December 31, 2013.

Conversely, with respect to the apportionment issue, the Company asserts that according to the settlement agreements with ImClone and Bristol, all amounts received were in fact payments in exchange for licenses granted to those entities. The Company further believes the Commonwealth is inconsistent in its approach, taxing some, but not all of the payments received. As such, we continue to believe strongly in the legal merits of our position and therefore do not believe this matter meets the more likely than not standard. Accordingly, no further provision has been made for this matter.

In the year ended December 31, 2012, we recorded a tax benefit of \$2,885,000 that is comprised of the reversal of \$3,021,000 of the valuation allowance on our deferred tax assets offset by a provision for a state tax liability. In the fourth quarter of 2012, we entered into a cumulative pre-tax income position and concluded that it was more likely than not that we will generate sufficient taxable income in 2013 based on our 2013 projections to realize the tax benefit of a portion of our deferred tax assets.

In the nine-month fiscal year ended December 31, 2011, we recorded a tax provision of \$16,000 that is comprised of a \$48,000 provision for a deferred tax liability related to goodwill amortization and a \$32,000 benefit for a deferred tax asset related to a net operating loss for Repligen Sweden AB.

**Table of Contents****Liquidity and capital resources**

We have financed our operations primarily through sales of equity securities, revenues derived from product sales, and research grants, as well as proceeds and royalties from license arrangements and a litigation settlement. Our revenue for the foreseeable future will primarily be limited to our bioprocessing product revenue. Given the uncertainties related to pharmaceutical product development, we are currently unable to reliably estimate when, if ever, our therapeutic product candidates will generate revenue and cash flows.

At December 31, 2013, we had cash and marketable securities of \$73,842,000 compared to \$49,970,000 at December 31, 2012. A deposit for leased office space of \$200,000 is classified as restricted cash and is not included in cash and marketable securities total for December 31, 2013 or December 31, 2012.

**Cash flows**

(In thousands)

	Year ended December 31, 2013	Increase / (Decrease)	Year ended December 31, 2012	Increase / (Decrease)	Nine months ended December 31, 2011
<b>Cash provided by (used in)</b>					
Operating activities	\$ 25,930	\$ 12,490	\$ 13,440	\$ 11,129	\$ 2,311
Investing activities	(17,906)	(20,747)	2,841	7,852	(5,011)
Financing activities	2,522	1,363	1,159	1,490	(331)
<b>Operating activities</b>					

For fiscal 2013, our operating activities provided cash of \$25,930,000 reflecting net income of \$16,093,000 and non-cash charges totaling \$7,055,000 including depreciation, amortization, stock-based compensation charges, deferred tax asset valuation allowance changes and the revaluation of contingent consideration. Decreases in royalties and other receivables and in prepaid expenses and increases in accrued and long term liabilities provided an additional \$2,457,000 and \$2,458,000 of cash. Increases in accounts receivable and inventories as well as a decrease in accounts payable consumed \$1,400,000 and \$734,000 of cash.

For fiscal 2012, our operating activities provided cash of \$13,440,000 reflecting net income of \$14,156,000 and non-cash charges totaling \$2,383,000 including depreciation, amortization, stock-based compensation charges, deferred tax asset valuation allowance changes, the revaluation of contingent consideration and the gain on bargain purchase. Decreases in inventory and increases in accounts payable and accrued liabilities provided an additional \$2,734,000 and \$3,086,000 of cash. These increases were offset by an increase of \$5,924,000 in royalties and other receivables associated primarily with the up-front payment pursuant to the Pfizer license agreement.

**Investing activities**

We place our marketable security investments in high quality credit instruments as specified in our investment policy guidelines. For fiscal 2013, our investing activities consumed \$17,906,000 of cash, which is comprised of \$13,272,000 of net purchases of marketable securities and \$4,635,000 of fixed asset additions as we completed the expansion of our Waltham facility. For fiscal 2012, our investing activities provided \$2,841,000 of cash, which is primarily capital expenditures of \$1,264,000, offset by net redemptions of marketable securities of \$4,105,000. For fiscal 2011, our investing activities consumed \$5,011,000 of cash, which is primarily due to the Novozymes Acquisition for \$26,884,000 and capital expenditures of \$575,000, offset by net redemptions of marketable securities of \$22,449,000. We expect capital expenditures to decrease in 2014 as compared to 2013.

**Financing activities**

Exercises of stock options provided cash receipts of \$2,450,000 and \$1,159,000 in fiscal 2013 and 2012, respectively. In fiscal 2013, an excess tax benefit related to stock option exercises provided \$72,000. In fiscal 2011, there were no stock option exercises while the repurchase of common stock consumed \$331,000.



**Table of Contents****Off-balance sheet arrangements**

We do not have any special purpose entities or off-balance sheet financing arrangements.

**Contractual obligations**

As of December 31, 2013, we had the following fixed obligations and commitments:

(In thousands)	Total	Payments Due By Period				More than 5 Years
		Less than 1 Year	1 3 Years	3 5 Years		
Operating lease obligations	\$ 14,116	\$ 2,273	\$ 4,547	\$ 2,773	\$ 4,523	
Purchase obligations (1)	2,326	2,326				
Contingent consideration (2)	1,615	1,162	210	243		
Total	\$ 18,057	\$ 5,761	\$ 4,757	\$ 3,016	\$ 4,523	

(1) Primarily represents purchase orders for the procurement of raw material for manufacturing.

(2) Represents the current estimated fair value of contingent consideration amounts relating to acquisitions. These amounts are recorded in accrued expenses and long term liabilities on our consolidated balance sheets.

**Capital requirements**

Our future capital requirements will depend on many factors, including the following:

the expansion of our bioprocessing business;

the ability to sustain sales and profits of our bioprocessing products;

the ability to replace the Orenca royalty revenue that we ceased receiving at the end of 2013;

the resources required to successfully integrate the Novozymes Biopharma Business and recognize expected synergies;

our ability to realize value from our outlicensed early stage CNS programs or to establish one or more partnerships for development and commercialization of RG1068;

the scope of and progress made in our research and development activities;

our ability to acquire additional bioprocessing products;



the extent of any share repurchase activity; and

the success of any proposed financing efforts.

Absent acquisitions of additional products, product candidates or intellectual property, we believe our current cash balances are adequate to meet our cash needs for at least the next 24 months. We expect operating expenses in the year ending December 31, 2014 to decrease as we will no longer have the cost of royalty revenue related to Orencia and as we continue to improve gross margins through process improvement initiatives. We expect to incur continued spending related to the development and expansion of our bioprocessing product lines for the foreseeable future. Our future capital requirements may include, but are not limited to, purchases of property, plant and equipment, the acquisition of additional bioprocessing products and technologies to complement our existing manufacturing capabilities, and continued investment in our intellectual property portfolio.

We plan to continue to invest in our bioprocessing business and in key research and development activities associated with our efforts to identify and consummate development and commercialization partnerships. We actively evaluate various strategic transactions on an ongoing basis, including monetizing existing assets and

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licensing or acquiring complementary products, technologies or businesses that would complement our existing portfolio of development programs. We continue to seek to acquire such potential assets that may offer us the best opportunity to create value for our shareholders. In order to acquire such assets, we may need to seek additional financing to fund these investments. This may require the issuance or sale of additional equity or debt securities. The sale of additional equity may result in additional dilution to our stockholders. Should we need to secure additional financing to acquire a product, fund future investment in research and development, or meet our future liquidity requirements, we may not be able to secure such financing, or obtain such financing on favorable terms because of the volatile nature of the biotechnology marketplace.

### **Net operating loss carryforwards**

At December 31, 2013, we had net operating loss carryforwards of approximately \$37,633,000 and business tax credits carryforwards of approximately \$1,520,000 available to reduce future federal income taxes, if any. The net operating loss and business tax credits carryforwards will continue to expire at various dates through December 2031. Net operating loss carryforwards and available tax credits are subject to review and possible adjustment by the Internal Revenue Service and may be limited in the event of certain changes in the ownership interest of significant stockholders.

### **Foreign earnings**

At December 31, 2013, we have not provided for U.S. income taxes or foreign withholding taxes on outside basis differences of foreign subsidiaries of approximately \$8,405,000 as we have the ability and intend to indefinitely reinvest the undistributed earnings of Repligen Sweden and there are no needs for such earnings in the U.S. that would contradict our plan to indefinitely reinvest.

### **Effects of inflation**

Our assets are primarily monetary, consisting of cash, cash equivalents and marketable securities. Because of their liquidity, these assets are not directly affected by inflation. Since we intend to retain and continue to use our equipment, furniture and fixtures and leasehold improvements, we believe that the incremental inflation related to replacement costs of such items will not materially affect our operations. However, the rate of inflation affects our expenses, such as those for employee compensation and contract services, which could increase our level of expenses and the rate at which we use our resources.

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**Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

**Interest rate risk**

We have investments in commercial paper, U.S. Government and agency securities as well as corporate bonds and other debt securities. As a result, we are exposed to potential loss from market risks that may occur as a result of changes in interest rates, changes in credit quality of the issuer or otherwise.

We generally place our marketable security investments in high quality credit instruments, as specified in our investment policy guidelines. A hypothetical 100 basis point decrease in interest rates would result in an approximate \$297,000 decrease in the fair value of our investments as of December 31, 2013. We believe, however, that the conservative nature of our investments mitigates our interest rate exposure, and our investment policy limits the amount of our credit exposure to any one issue, issuer (with the exception of U.S. agency obligations) and type of instrument. We do not expect any material loss from our marketable security investments and therefore believe that our potential interest rate exposure is limited.

**Foreign exchange risk**

Transactions by our subsidiary, Repligen Sweden, may be denominated in Swedish kronor, British pound sterling, U.S. dollars, or in Euros while the entity's functional currency is the Swedish krona. Exchange gains or losses resulting from the translation between the transactional currency and the functional currency of Repligen Sweden are included in our consolidated statements of operations. The functional currency of the Company is U.S. dollars. Fluctuations in exchange rates may adversely affect our results of operations, financial position and cash flows. We currently do not seek to hedge this exposure to fluctuations in exchange rates.

Although a majority of our contracts are denominated in U.S. dollars, 32% and 28% of total revenues during fiscal 2013 and 2012, respectively, were denominated in foreign currencies while 37% and 39% of our costs and expenses during fiscal 2013 and 2012, respectively, were denominated in foreign currencies, primarily operating expenses associated with cost of revenue, sales and marketing and general and administrative. In addition, 36% and 37% of our consolidated tangible assets were subject to foreign currency exchange fluctuations as of each of December 31, 2013 and 2012, respectively, while 43% and 48% of our consolidated liabilities were exposed to foreign currency exchange fluctuations as of each of December 31, 2013 and 2012, respectively.

**Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

Financial statements and supplementary data required by Item 8 are set forth at the pages indicated in Item 15(a) below and are incorporated herein by reference.

**Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.**

None.

**Item 9A. CONTROLS AND PROCEDURES**

*(a) Disclosure Controls and Procedures.*

The Company's management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Exchange Act and as required by paragraph (b) of Rules 13a-15 or 15d-15 under the Exchange Act) as of the end of the period covered by this report. Based on such evaluation, our principal executive officer and principal financial officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures were effective at the reasonable assurance level.

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*(b) Report of Management on Internal Control Over Financial Reporting.*

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is defined in Rule 13a-15(f) and 15d-15(f) under the Exchange Act as a process designed by, or under the supervision of, the Company's principal executive and principal financial officers and effected by the Company's Board of Directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles and includes those policies and procedures that:

pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the Company;

provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and

provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2013. In making this assessment, management used the criteria established in *Internal Control - Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) (COSO).

Subject to the foregoing, based on this assessment, our management concluded that, as of December 31, 2013, our internal control over financial reporting is effective based on those criteria. Ernst & Young LLP, the independent registered public accounting firm that audited our financial statements included in this Annual Report on Form 10-K, has issued an attestation report on our internal control over financial reporting as of December 31, 2013.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

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*(c) Attestation Report of the Independent Registered Public Accounting Firm.*

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of Repligen Corporation:

We have audited Repligen Corporation's (the "Company") internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) (the COSO criteria). Repligen Corporation's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Report of Management on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Repligen Corporation maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets as of December 31, 2013 and December 31, 2012, and the related consolidated statements of operations and comprehensive income (loss), stockholders' equity, and cash flows for the years ended December 31, 2013 and 2012, and the nine months ended December 31, 2011 of Repligen Corporation and our report dated March 14, 2014 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Boston, Massachusetts

March 14, 2014

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*(d) Changes in Internal Control Over Financial Reporting.*

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended December 31, 2013 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**Item 9B. OTHER INFORMATION**

None.

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**PART III**

Pursuant to General Instructions G to Form 10-K, the information required for Part III, Items 10, 11, 12, 13 and 14, is incorporated herein by reference from the Company's proxy statement for the 2014 Annual Meeting of Stockholders.

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**PART IV**

**Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

The following documents are filed as part of this Annual Report on Form 10-K:

(a) (1) *Financial Statements:*

The financial statements required by this item are submitted in a separate section beginning on page 36 of this Report, as follows:

	<b>Page</b>
<u>Report of Independent Registered Public Accounting Firm</u>	53
<u>Consolidated Balance Sheets as of December 31, 2013 and December 31, 2012</u>	54
<u>Consolidated Statements of Operations and Comprehensive Income (Loss) for the Years Ended December 31, 2013 and 2012 and the Nine Months Ended December 31, 2011 and 2010 (unaudited)</u>	55
<u>Consolidated Statements of Stockholders' Equity for the Years Ended December 31, 2013 and 2012 and the Nine Months Ended December 31, 2011</u>	56
<u>Consolidated Statements of Cash Flows for the Years Ended December 31, 2013 and 2012 and the Nine Months Ended December 31, 2011 and 2010 (unaudited)</u>	57
<u>Notes to Consolidated Financial Statements</u>	58

(a) (2) *Financial Statement Schedules:*

None.



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(a) (3) *Exhibits:*

The Exhibits which are filed as part of this Annual Report or which are incorporated by reference are set forth in the Exhibit Index hereto.

**EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Document Description</b>
3.1	Restated Certificate of Incorporation dated June 30, 1992 and amended September 17, 1999 (filed as Exhibit 3.1 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended September 30, 1999 and incorporated herein by reference) (SEC File No. 000-14656).
3.2	Amended and Restated Bylaws (filed as Exhibit 3.2 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended September 30, 2003 and incorporated herein by reference) (SEC File No. 000-14656).
3.3	Amendment No. 1 to the Amended and Restated Bylaws (filed as Exhibit 3.1 to Repligen Corporation's Current Report on Form 8-K filed on December 20, 2011 and incorporated herein by reference).
3.4	Amendment No. 2 to the Amended and Restated Bylaws (filed as Exhibit 3.1 to Repligen Corporation's Current Report on Form 8-K filed on May 25, 2012 and incorporated herein by reference).
4.1	Specimen Stock Certificate (filed as Exhibit 4.1 to Repligen Corporation's Annual Report on Form 10-K for the year ended March 31, 2002 and incorporated herein by reference) (SEC File No. 000-14656).
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10.5*	Employment Offer Letter dated February 29, 2008 by and between Repligen Corporation and William Kelly (filed as Exhibit 10.20 to Repligen Corporation's Annual Report on Form 10-K for the year ended March 31, 2008 and incorporated herein by reference).
10.6*	Repligen Executive Incentive Compensation Plan (filed as Exhibit 10.1 to Repligen Corporation's Current Report on form 8-K filed on December 14, 2005 and incorporated herein by reference).
10.7*	The Amended 1992 Repligen Corporation Stock Option Plan, as amended (filed as Exhibit 4.2 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended September 30, 2000 and incorporated herein by reference) (SEC File No. 000-14656).
10.8*	The Second Amended and Restated 2001 Repligen Corporation Stock Plan (filed as Exhibit 10.1 to Repligen Corporation's Current Report on Form 8-K filed on September 18, 2008 and incorporated herein by reference).

**Table of Contents**

<b>Exhibit Number</b>	<b>Document Description</b>
10.8.1*	The Amended and Restated 2001 Repligen Corporation Stock Option Plan, Form of Incentive Stock Option Agreement (filed as Exhibit 10.14 to Repligen Corporation's Annual Report on Form 10-K for the year ended March 31, 2005 and incorporated herein by reference).
10.8.2*	The Amended and Restated 2001 Repligen Corporation Stock Plan, Form of Restricted Stock Agreement (filed as Exhibit 10.1 to Repligen Corporation's Current Report on Form 8-K filed on January 9, 2006 and incorporated herein by reference).
10.9	Common Stock Purchase Warrant dated April 6, 2007 (filed as Exhibit 4.1 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended June 30, 2007 and incorporated herein by reference).
10.10#	Manufacturing Transfer Agreement dated as of December 17, 1998 among the Company and Amersham Pharmacia Biotech AB (filed as Exhibit 10.1 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended December 31, 1998 and incorporated herein by reference) (SEC File No. 000-14656).
10.11#	License Agreement dated as of July 24, 2000 with University of Michigan (filed as Exhibit 10.1 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended September 30, 2000 and incorporated herein by reference) (SEC File No. 000-14656).
10.12	Lease Between Repligen Corporation as Tenant and West Seyon LLC as Landlord, 35 Seyon Street, Waltham, MA (filed as Exhibit 10.1 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended December 31, 2001 and incorporated herein by reference) (SEC File No. 000-14656).
10.13#	License Agreement by and between The Scripps Research Institute and Repligen Corporation dated April 6, 2007 (filed as Exhibit 10.18 to Repligen Corporation's Annual Report on Form 10-K for the year ended March 31, 2007 and incorporated herein by reference).
10.14#	Settlement and Release Agreement dated April 7, 2008 by and among Repligen Corporation, The Regents of the University of Michigan and Bristol-Myers Squibb Company (filed as Exhibit 10.1 to Repligen Corporation's Quarterly Report on Form 10-Q for the quarter ended June 30, 2008 and incorporated herein by reference).
10.15#	Strategic Supplier Alliance Agreement dated January 28, 2010 by and between Repligen Corporation and GE Healthcare Bio-Sciences AB (filed as Exhibit 10.17 to Repligen Corporation's Annual Report on Form 10-K for the year ended March 31, 2010 and incorporated herein by reference).
10.16	First Amendment to Lease, dated July 5, 2011, by and between Repligen Corporation and TC Saracen, LLC (filed as Exhibit 10.1 to Repligen's Current Report on Form 8-K filed on July 8, 2011 and incorporated herein by reference).
10.17	Asset Transfer Agreement by and among Repligen Corporation, Repligen Sweden AB, Novozymes Biopharma DK A/S and Novozymes Biopharma Sweden AB, dated October 27, 2011 (filed as Exhibit 2.1 to Repligen Corporation's Current Report on Form 8-K filed on October 28, 2011 and incorporated herein by reference).
10.18	Lease Between Repligen Sweden AB (as successor-in-interest to Novozymes Biopharma Sweden AB) as Tenant and i-parken i Lund AB as Landlord, St. Lars Vag 47, 220 09 Lund, Sweden (filed as Exhibit 10.18 to Repligen Corporation's Transition Report on Form 10-K for the year ended December 31, 2011 and incorporated herein by reference).
10.19#	Amendment No. 1 to Strategic Supplier Alliance Agreement, by and between GE Healthcare Bio-Sciences AB and Repligen Corporation, dated as of October 27, 2011 (filed as Exhibit 10.19 to Repligen Corporation's Transition Report on Form 10-K for the year ended December 31, 2011 and incorporated herein by reference).

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<b>Exhibit Number</b>	<b>Document Description</b>
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10.21#	Amendment to Strategic Supply Alliance Agreement, by and between GE Healthcare Bio-Sciences AB and Repligen Sweden AB (as successor-in-interest to Novozymes Biopharma Sweden AB), dated as of October 27, 2011 (filed as Exhibit 10.21 to Repligen Corporation’s Transition Report on Form 10-K for the year ended December 31, 2011 and incorporated herein by reference).
10.22*	Repligen Corporation 2012 Stock Option and Incentive Plan (filed as Exhibit 10.1 to Repligen Corporation’s Current Report on Form 8-K filed on May 25, 2012 and incorporated herein by reference).
10.23*	Repligen Corporation Non-Employee Directors’ Deferred Compensation Plan (filed as Exhibit 10.2 to Repligen Corporation’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2012 and incorporated herein by reference).
10.24#	License Agreement, dated as of December 28, 2012, by and between Pfizer Inc. and Repligen Corporation (filed as Exhibit 10.25 to Repligen Corporation’s Annual Report on Form 10-K for the year ended December 31, 2012 and incorporated herein by reference).
10.25#	Separation Agreement, dated September 10, 2013, by and between the Company and Jonathan Lieber (filed as Exhibit 10.1 to Repligen Corporation’s Current Report on Form 8-K filed on September 13, 2013 and incorporated herein by reference).
10.26*+	Employment Offer Letter dated December 2, 2008 by and between Repligen Corporation and Howard Benjamin.
21.1+	Subsidiaries of the Registrant.
23.1+	Consent of Ernst & Young LLP.
24.1+	Power of Attorney (included on signature page).
31.1+	Rule 13a-14(a)/15d-14(a) Certification.
31.2+	Rule 13a-14(a)/15d-14(a) Certification.
32.1+	Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	The following materials from Repligen Corporation on Form 10-K for the fiscal year ended December 31, 2013, formatted in Extensive Business Reporting Language (XBRL): (i) Consolidated Statements of Operations and Comprehensive Income (Loss), (ii) Consolidated Balance Sheets, (iii) Consolidated Statement of Stockholders’ Equity, (iv) Consolidated Statements of Cash Flows, and (v) Notes to Consolidated Financial Statements, tagged as blocks of text.

# Confidential treatment obtained as to certain portions.

\* Management contract or compensatory plan or arrangement.

+ Filed herewith.

The exhibits listed above are not contained in the copy of the Annual Report on Form 10-K distributed to stockholders. Upon the request of any stockholder entitled to vote at the 2014 annual meeting, the Registrant will furnish that person without charge a copy of any exhibits listed above. Requests should be addressed to Repligen Corporation, 41 Seyon Street, Waltham, MA 02453.

**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**REPLIGEN CORPORATION**

Date: March 14, 2014

By: /s/ WALTER C. HERLIHY  
Walter C. Herlihy**President and Chief Executive Officer****POWER OF ATTORNEY**

KNOW ALL MEN BY THESE PRESENTS, that each person whose signature appears below hereby makes, constitutes and appoints Walter C. Herlihy and William J. Kelly with full power to act without the other, his true and lawful attorney-in-fact and agent, with full power of substitution and resubstitution, for him and in his name, place and stead, in any and all capacities to sign any or all amendments to this Form 10-K, and to file the same with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorney-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in connection therewith, as fully to all intents and purposes as he might or could do in person, hereby ratifying and confirming all that said attorney-in-fact and agents of any of them, or any substitute or substitutes, lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<b>Signature</b>	<b>Title</b>	<b>Date</b>
/s/ WALTER HERLIHY <b>Walter C. Herlihy, Ph.D.</b>	President, Chief Executive Officer and Director  (Principal executive officer)	March 14, 2014
/s/ WILLIAM J. KELLY <b>William J. Kelly</b>	Chief Accounting Officer  (Principal accounting officer)	March 14, 2014
/s/ KAREN DAWES <b>Karen Dawes</b>	Chairperson of the Board	March 14, 2014
/s/ GLENN L. COOPER <b>Glenn L. Cooper, M.D.</b>	Director	March 14, 2014
/s/ JOHN G. COX <b>John G. Cox</b>	Director	March 14, 2014
/s/ ALFRED L. GOLDBERG <b>Alfred L. Goldberg, Ph.D.</b>	Director	March 14, 2014

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/s/ MICHAEL A. GRIFFITH

Director

March 14, 2014

**Michael A. Griffith**

/s/ THOMAS F. RYAN, JR.

Director

March 14, 2014

**Thomas F. Ryan, Jr.**

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23.1+	Consent of Ernst & Young LLP.
24.1+	Power of Attorney (included on signature page).
31.1+	Rule 13a-14(a)/15d-14(a) Certification.
31.2+	Rule 13a-14(a)/15d-14(a) Certification.
32.1+	Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	The following materials from Repligen Corporation on Form 10-K for the fiscal year ended December 31, 2013, formatted in Extensive Business Reporting Language (XBRL): (i) Consolidated Statements of Operations and Comprehensive Income (Loss), (ii) Consolidated Balance Sheets, (iii) Consolidated Statement of Stockholders’ Equity, (iv) Consolidated Statements of Cash Flows, and (v) Notes to Consolidated Financial Statements, tagged as blocks of text.

# Confidential treatment obtained as to certain portions.

\* Management contract or compensatory plan or arrangement.

+ Filed herewith.



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<u>Consolidated Balance Sheets as of December 31, 2013 and December 31, 2012</u>	54
<u>Consolidated Statements of Operations and Comprehensive Income (Loss) for the Years Ended December 31, 2013 and 2012, and for the Nine Months Ended December 31, 2011 and 2010 (unaudited)</u>	55
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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of Repligen Corporation:

We have audited the accompanying consolidated balance sheets of Repligen Corporation as of December 31, 2013 and December 31, 2012, and the related consolidated statements of operations and comprehensive income (loss), stockholders' equity, and cash flows for the years ended December 31, 2013 and 2012 and the nine months ended December 31, 2011. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Repligen Corporation at December 31, 2013 and December 31, 2012, and the consolidated results of its operations and its cash flows for the years ended December 31, 2013 and 2012 and the nine months ended December 31, 2011, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Repligen Corporation's internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) and our report dated March 14, 2014 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Boston, Massachusetts

March 14, 2014

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**REPLIGEN CORPORATION**  
**CONSOLIDATED BALANCE SHEETS**

	December 31, 2013	December 31, 2012
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 39,829,653	\$ 29,209,821
Marketable securities	21,793,550	10,845,195
Accounts receivable, less reserve for doubtful accounts of \$10,000	4,946,132	4,158,758
Royalties and other receivables	6,730,818	9,130,515
Inventories, net	11,798,638	11,143,695
Deferred tax asset, net	1,984	416,580
Prepaid expenses and other current assets	1,249,824	1,304,887
<b>Total current assets</b>	<b>86,350,599</b>	<b>66,209,451</b>
Property, plant and equipment, at cost:		
Leasehold improvements	8,973,615	5,200,271
Equipment	13,684,954	12,802,978
Furniture and fixtures	2,116,017	1,937,238
Construction in progress	21,647	338,814
<b>Total property, plant and equipment, at cost</b>	<b>24,796,233</b>	<b>20,279,301</b>
Less: Accumulated depreciation	(12,287,010)	(10,326,840)
<b>Property, plant and equipment, net</b>	<b>12,509,223</b>	<b>9,952,461</b>
Long-term deferred tax asset, net	184,848	2,557,384
Long-term marketable securities	12,218,602	9,914,855
Intangible assets, net	6,187,632	7,182,012
Goodwill	994,000	994,000
Restricted cash	200,000	200,000
<b>Total assets</b>	<b>\$ 118,644,904</b>	<b>\$ 97,010,163</b>
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Accounts payable	\$ 1,721,459	\$ 2,454,238
Accrued liabilities	9,579,712	8,297,990
<b>Total current liabilities</b>	<b>11,301,171</b>	<b>10,752,228</b>
Other long-term liabilities	3,457,631	2,133,339
Commitments and contingencies (Note 5)		
Stockholders' equity:		
Preferred stock, \$.01 par value, 5,000,000 shares authorized, no shares issued or outstanding		
Common stock, \$.01 par value, 40,000,000 shares authorized, 31,925,741 shares at December 31, 2013 and 31,195,041 shares at December 31, 2012 issued and outstanding	319,257	311,950
Additional paid-in capital	190,625,937	187,051,253
Accumulated other comprehensive income	1,998,330	1,911,970
Accumulated deficit	(89,057,422)	(105,150,577)
<b>Total stockholders' equity</b>	<b>103,886,102</b>	<b>84,124,596</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 118,644,904</b>	<b>\$ 97,010,163</b>

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The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****REPLIGEN CORPORATION****CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)**

	Years ended December 31,		Nine Months ended December 31,	
	2013	2012	2011	2010 (unaudited)
<b>Revenue:</b>				
Product revenue	\$ 47,482,382	\$ 41,834,188	\$ 13,215,053	\$ 11,810,869
Royalty and other revenue	20,687,241	20,432,348	10,235,194	9,573,770
Total revenue	68,169,623	62,266,536	23,450,247	21,384,639
<b>Operating expenses:</b>				
Cost of product revenue	22,481,122	24,957,243	5,157,135	4,186,670
Cost of royalty and other revenue	2,682,177	2,213,004	1,315,315	1,160,775
Research and development	7,340,698	10,489,811	9,461,960	8,744,548
Selling, general and administrative	12,701,195	13,226,732	9,050,382	5,580,215
Contingent consideration fair value adjustments	91,191	610,877		
Gain on bargain purchase		(314,244)	(427,478)	
Total operating expenses	45,296,383	51,183,423	24,557,314	19,672,208
Income (loss) from operations	22,873,240	11,083,113	(1,107,067)	1,712,431
Investment income	301,078	218,604	161,053	287,430
Interest expense	(49,849)	(56,714)	(27,773)	(12,683)
Other income (expense)	(110,648)	26,403	(623,094)	
Income (loss) before income taxes	23,013,821	11,271,406	(1,596,881)	1,987,178
Income tax (benefit) provision	6,920,666	(2,884,631)	15,744	
Net income (loss)	\$ 16,093,155	\$ 14,156,037	\$ (1,612,625)	\$ 1,987,178
<b>Earnings (loss) per share:</b>				
Basic	\$ 0.51	\$ 0.46	\$ (0.05)	\$ 0.06
Diluted	\$ 0.50	\$ 0.45	\$ (0.05)	\$ 0.06
<b>Weighted average shares outstanding:</b>				
Basic	31,667,015	30,914,424	30,774,467	30,778,430
Diluted	32,406,641	31,253,434	30,774,467	30,949,264
<b>Other comprehensive income (loss):</b>				
Unrealized gain (loss) on investments	(19,411)	7,792	6,338	
Foreign currency translation gain	105,771	1,790,551	107,289	
Comprehensive income (loss)	\$ 16,179,515	\$ 15,954,380	\$ (1,498,998)	\$ 1,987,178

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****REPLIGEN CORPORATION****CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**

	Common Stock			Accumulated Other Comprehensive Income	Accumulated Deficit	Stockholders Equity
	Number of Shares	Amount	Additional Paid-in Capital			
Balance, March 31, 2011	30,812,257	\$ 308,123	\$ 184,743,195	\$	\$ (117,964,614)	\$ 67,086,704
Net loss					(1,612,625)	(1,612,625)
Unrealized gain on investments				6,338		6,338
Foreign currency translation adjustment				107,289		107,289
Share-based compensation expense			730,136			730,136
Repurchase and retirement of treasury stock	(100,000)	(1,000)	(600,492)		270,625	(330,867)
Exercise of stock options	2,500	25				25
Balance, December 31, 2011	30,714,757	\$ 307,148	\$ 184,872,839	\$ 113,627	\$ (119,306,614)	\$ 65,987,000
Net income					14,156,037	14,156,037
Unrealized gain on investments				7,792		7,792
Foreign currency translation adjustment				1,790,551		1,790,551
Share-based compensation expense			1,024,152			1,024,152
Exercise of stock options	480,284	4,802	1,154,262			1,159,064
Balance, December 31, 2012	31,195,041	\$ 311,950	\$ 187,051,253	\$ 1,911,970	\$ (105,150,577)	\$ 84,124,596
Net income					16,093,155	16,093,155
Unrealized loss on investments				(19,411)		(19,411)
Foreign currency translation adjustment				105,771		105,771
Share-based compensation expense			1,059,806			1,059,806
Exercise of stock options	730,700	7,307	2,514,878			2,522,185
Balance, December 31, 2013	31,925,741	\$ 319,257	\$ 190,625,937	\$ 1,998,330	\$ (89,057,422)	\$ 103,886,102

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****REPLIGEN CORPORATION****CONSOLIDATED STATEMENTS OF CASH FLOWS**

	Years ended December 31,		Nine Months ended December 31,	
	2013	2012	2011	2010 (unaudited)
<b>Cash flows from operating activities:</b>				
Net income (loss):	\$ 16,093,155	\$ 14,156,037	\$ (1,612,625)	\$ 1,987,178
Adjustments to reconcile net income (loss) to net cash provided by operating activities:				
Depreciation and amortization	3,113,892	3,508,592	1,274,597	1,274,247
Stock-based compensation expense	1,059,806	1,024,152	730,136	748,235
Deferred tax expense (benefit)	2,787,967	(3,143,268)	15,744	
Gain on bargain purchase		(314,244)	(427,478)	
Loss on revaluation of contingent consideration	91,191	604,133	28,182	
Loss on disposal of assets	1,836		2,826	
Changes in assets and liabilities:				
Accounts receivable	(773,954)	(1,211,343)	3,551,969	(601,141)
Royalties and other receivables	2,399,697	(5,923,675)	(694,238)	(450,600)
Inventories	(625,895)	2,734,239	(870,252)	263,570
Prepaid expenses and other current assets	57,604	30,266	(190,007)	(708,311)
Accounts payable	(733,728)	1,001,546	247,222	(291,824)
Accrued liabilities	1,256,736	2,083,964	243,182	(408,224)
Long-term liabilities	1,201,660	(1,110,791)	11,487	(25,447)
Net cash provided by operating activities	25,929,967	13,439,608	2,310,745	1,787,683
<b>Cash flows from investing activities:</b>				
Purchases of marketable securities	(42,480,331)	(39,109,959)	(49,465,924)	(58,095,140)
Sales of marketable securities			26,290,378	
Redemptions of marketable securities	29,208,818	43,214,487	45,624,819	54,225,000
Acquisition of assets of BioFlash Partners, LLC				(300,000)
Acquisition of assets and liabilities of Novozymes			(26,884,428)	
Purchases of property, plant and equipment	(4,634,776)	(1,263,647)	(575,455)	(317,982)
Net cash provided by (used in) investing activities	(17,906,289)	2,840,881	(5,010,610)	(4,488,122)
<b>Cash flows from financing activities:</b>				
Exercise of stock options	2,450,220	1,159,064	25	25,758
Excess tax benefit on exercise of stock options	71,964			
Repurchase and retirement of treasury stock			(330,867)	
Principal payments under capital lease obligations				(56,850)
Net cash provided by (used in) financing activities	2,522,184	1,159,064	(330,842)	(31,092)
Effect of exchange rate changes on cash and cash equivalents	73,970	602,523	(5,092)	
Net increase (decrease) in cash and cash equivalents	10,619,832	18,042,076	(3,035,799)	(2,731,531)
Cash and cash equivalents, beginning of period	29,209,821	11,167,745	14,203,544	12,526,040
Cash and cash equivalents, end of period	\$ 39,829,653	\$ 29,209,821	\$ 11,167,745	\$ 9,794,509

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### Supplemental disclosure of non-cash investing activities:

Income taxes paid	\$ 1,264,000	\$ 140,000	\$	\$
Contingent consideration transferred in the Novozymes Acquisition	\$	\$	\$ 1,610,560	\$

The accompanying notes are an integral part of these consolidated financial statements.



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**REPLIGEN CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Information for the nine months ended December 31, 2010 is unaudited)**

**1. Organization and Nature of Business**

Repligen Corporation ( Repligen or the Company ) is a life sciences company that develops, manufactures and markets high-value, consumable bioprocessing products for life sciences companies and biopharmaceutical manufacturing companies worldwide. The Company is a world-leading manufacturer of both native and recombinant forms of Protein A, critical reagents used in biomanufacturing to separate and purify monoclonal antibodies, a type of biologic drug. Repligen also supplies several growth factor products used to increase cell culture productivity during the biomanufacturing process. In the expanding area of flexible biomanufacturing technologies, the Company has developed and currently markets a series of OPUS (Open-Platform, User-Specified) chromatography columns for use in clinical-scale manufacturing. The Company generally manufactures and sells Protein A and growth factors to life sciences companies under long-term supply agreements and sells its chromatography columns, as well as media and quality test kits, directly to biopharmaceutical companies or contract manufacturing organizations. Repligen refers to these activities as its bioprocessing business. The Company manufactures its products in production facilities in the United States and Sweden.

Historically, Repligen also conducted activities aimed at developing proprietary therapeutic drug candidates, often with a potential of entering into a collaboration with a larger commercial stage pharmaceutical or biotechnology company in respect of these programs. In addition, the Company has out-licensed certain intellectual property to Bristol-Myers Squibb Company, from which Repligen received royalties on Bristol's net sales in the United States of their product Orenicia®. On April 7, 2008, we entered into a settlement agreement with Bristol in connection with a patent infringement lawsuit that we filed against Bristol. Under the terms of the settlement agreement, Bristol was obligated to pay us royalties on its U.S. net sales of Orenicia® for any clinical indication at a rate of 1.8% for the first \$500,000,000 of annual sales, 2.0% for the next \$500,000,000 of annual sales and 4% of annual sales in excess of \$1 billion. Under the terms of the agreement, we will not receive any future royalties on Bristol's sales of Orenicia® made after December 31, 2013. As part of Repligen's strategic decision in 2012 to focus the Company's efforts on its core bioprocessing business, the Company reduced efforts on its clinical development programs and increased its efforts to find collaboration partners to finish their development and, if successful, commercialize these therapeutic drug candidates.

The Company is subject to a number of risks typically associated with companies in the biotechnology industry. These risks principally include the Company's dependence on key customers, development by the Company or its competitors of new technological innovations, dependence on key personnel, protection of proprietary technology, compliance with the FDA and other governmental regulations and approval requirements, as well as the ability to grow the Company's business and obtain adequate funding to finance this growth.

**2. Summary of Significant Accounting Policies**

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ( GAAP ) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

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### **Consolidation**

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiary, Repligen Sweden AB. All significant intercompany accounts and transactions have been eliminated in consolidation.

### **Foreign Currency**

The Company translates the assets and liabilities of its foreign subsidiary at rates in effect at the end of the reporting period. Revenues and expenses are translated at average rates in effect during the reporting period. Translation adjustments are included in accumulated other comprehensive income.

### **Revenue Recognition**

#### *Product Sales*

The Company generates revenue from the sale of products, licensing transactions and research and development collaborations. The Company's product revenues are from the sale of bioprocessing products to customers in the life science and biopharmaceutical industries. Revenue related to product sales is recognized upon delivery of the product to the customer as long as there is persuasive evidence of an arrangement, the sales price is fixed or determinable and collection of the related receivable is reasonably assured. Determination of whether these criteria have been met are based on management's judgments primarily regarding the fixed nature of the fee charged for the product delivered and the collectability of those fees. The Company has a few longstanding customers who comprise the majority of revenue and have excellent payment histories and therefore the Company does not require collateral. The Company has had no significant write-offs of uncollectible invoices in the periods presented.

At the time of sale, the Company also evaluates the need to accrue for warranty and sales returns. The supply agreements the Company has with its customers and the related purchase orders identify the terms and conditions of each sale and the price of the goods ordered. Due to the nature of the sales arrangements, inventory produced for sale is tested for quality specifications prior to shipment. Since the product is manufactured to order and in compliance with required specifications prior to shipment, the likelihood of sales return, warranty or other issues is largely diminished. Sales returns and warranty issues are infrequent and have had nominal impact on the Company's financial statements historically.

#### *Orencia Royalty*

In April 2008, the Company settled its outstanding litigation with Bristol and began recognizing royalty revenue in fiscal year 2009 for Bristol's net sales in the United States of Orencia<sup>®</sup>, which is used in the treatment of rheumatoid arthritis. Pursuant to the settlement with Bristol (see Note 9), the Company recognized royalty revenue of \$17,881,000 and \$14,753,000 for the fiscal years ended December 31, 2013 and 2012, respectively, and \$8,769,000 for the nine-month fiscal year ended December 31, 2011. Revenue earned from Bristol royalties is recorded in the periods when it is earned based on royalty reports sent by Bristol to the Company. The Company has no continuing obligations to Bristol as a result of this settlement. The Company's royalty agreement with Bristol provides that the Company will receive such royalty payments from Bristol through December 31, 2013.

#### *Therapeutics Licensing Agreements*

Activities under licensing agreements are evaluated in accordance with ASC 605-25 to determine if they represent a multiple element revenue arrangement. The Company identifies the deliverables included within the agreement and evaluates which deliverables represent separate units of accounting. The Company accounts for those components as separate units of accounting if the following two criteria are met:

The delivered item or items have value to the customer on a stand-alone basis.

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If there is a general right of return relative to the delivered items, delivery or performance of the undelivered items is considered probable and within our control.

Factors considered in this determination include, among other things, whether any other vendors sell the items separately and if the licensee could use the delivered item for its intended purpose without the receipt of the remaining deliverables. If multiple deliverables included in an arrangement are separable into different units of accounting, the Company allocates the arrangement consideration to those units of accounting. The amount of allocable arrangement consideration is limited to amounts that are fixed or determinable. Arrangement consideration is allocated at the inception of the arrangement to the identified units of accounting based on their relative selling price. Revenue is recognized for each unit of accounting when the appropriate revenue recognition criteria are met.

Future milestone payments, if any, under a license agreement will be recognized under the provisions of ASC 605-28, which the Company adopted on January 1, 2011. The Company has elected to recognize a payment that is contingent upon the achievement of a substantive milestone in its entirety in the period in which the milestone is achieved. A milestone is substantive if:

It can only be achieved based in whole or in part on either (1) the Company's performance or (2) on the occurrence of a specific outcome resulting from the Company's performance;

There is substantive uncertainty at the date an arrangement is entered into that the event will be achieved; and

It would result in additional payments being due to the entity.

The Company believes that the clinical milestone payments pursuant to the license agreement with Pfizer, Inc. ( Pfizer ), as described in Note 10, are substantive and thus will be recognized when achieved. The commercial milestone payments and royalty payments received under license agreements, if any, will be recognized as revenue when they are earned.

*Research and Development Agreements*

For the fiscal year ended December 31, 2013, the Company recognized \$1,589,000 of revenue from sponsored research and development projects under agreements with the National Institutes of Health / Scripps Research Institute, the Muscular Dystrophy Association, GoFar and the European Friedrich's Ataxia Consortium for Translational Studies.

In the fiscal year ended December 31, 2012, the Company recognized \$803,000 of revenue from sponsored research and development projects under agreements with the National Institutes of Health / Scripps Research Institute, the European Friedrich's Ataxia Consortium for Translational Studies, GoFar, and the Friedrich's Ataxia Research Alliance.

For the nine-month fiscal year ended December 31, 2011, the Company recognized \$1,466,000 of revenue from sponsored research and development projects under agreements with the Muscular Dystrophy Association, the National Institutes of Health / Scripps Research Institute, the European Friedrich's Ataxia Consortium for Translational Studies, Go Friedrich's Ataxia Research ( GoFar ), and the Friedrich's Ataxia Research Alliance. For the nine-month period ended December 31, 2010, the Company recognized \$1,102,000 of revenue from sponsored research and development projects under agreements with the Muscular Dystrophy Association, the National Institutes of Health / Scripps Research Institute, GoFar, and the Friedrich's Ataxia Research Alliance. For the nine months ended December 31, 2010, the Company also recognized approximately \$733,000 in one-time grants under the Qualifying Therapeutic Discovery Project Program, which was created in March 2010 as part of the Patient Protection and Affordability Care Act.

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Research revenue is recognized when the expense has been incurred and services have been performed. Determination of which costs incurred qualify for reimbursement under the terms of the Company's contractual agreements and the timing of when such costs were incurred involves the judgment of management. The Company's calculations are based upon the agreed-upon terms as stated in the arrangements. However, should the estimated calculations change or be challenged by other parties to the agreements, research revenue may be adjusted in subsequent periods. The calculations have not historically changed or been challenged and the Company does not anticipate any subsequent change in its revenue related to sponsored research and development projects.

There have been no material changes to the Company's initial estimates related to revenue recognition in any periods presented in the accompanying consolidated financial statements.

**Risks and Uncertainties**

The Company evaluates its operations periodically to determine if any risks and uncertainties exist that could impact its operations in the near term. The Company does not believe that there are any significant risks which have not already been disclosed in the consolidated financial statements. A loss of certain suppliers could temporarily disrupt operations, although alternate sources of supply exist for these items. The Company has mitigated these risks by working closely with key suppliers, identifying alternate sources and developing contingency plans.

**Cash, Cash Equivalents and Marketable Securities**

At December 31, 2013 and December 31, 2012, the Company's investments included money market funds as well as short-term and long-term marketable securities. Marketable securities are investments with original maturities of greater than 90 days. Long-term marketable securities are securities with maturities of greater than one year. The average remaining contractual maturity of marketable securities at December 31, 2013 is approximately 10.5 months.

Investments in debt securities consisted of the following at December 31, 2013:

	Amortized Cost	December 31, 2013		Fair Value
		Gross Unrealized Gain	Gross Unrealized Loss	
<b>Marketable securities:</b>				
U.S. Government and agency securities	\$ 8,165,464	\$ 435	\$ (630)	\$ 8,165,269
Corporate and other debt securities	13,626,690	3,636	(2,045)	13,628,281
	21,792,154	4,071	(2,675)	21,793,550
<b>Long-term marketable securities:</b>				
U.S. Government and agency securities	11,599,415	466	(7,034)	11,592,847
Corporate and other debt securities	625,882	100	(227)	625,755
	12,225,297	566	(7,261)	12,218,602
<b>Total</b>	<b>\$ 34,017,451</b>	<b>\$ 4,637</b>	<b>\$ (9,936)</b>	<b>\$ 34,012,152</b>

At December 31, 2013, the Company's investments included forty-two debt securities in unrealized loss positions with a total unrealized loss of approximately \$10,000 and a total fair market value of approximately \$18,981,000. All investments with gross unrealized losses have been in unrealized loss positions for less than 12 months. The unrealized losses were caused primarily by current economic and market conditions. There was no change in the credit risk of the securities. The Company does not intend to sell any investments in an unrealized loss position and it is not more likely than not that the Company will be required to sell the

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investments before recovery of their amortized cost bases. There were no realized gains or losses on the investments for the fiscal years ended December 31, 2013 and 2012, or the nine-month fiscal year ended December 31, 2011.

Investments in debt securities consisted of the following at December 31, 2012:

	December 31, 2012			Fair Value
	Amortized Cost	Gross Unrealized Gain	Gross Unrealized Loss	
<b>Marketable securities:</b>				
U.S. Government and agency securities	\$ 2,000,897	\$ 353	\$ (7)	\$ 2,001,243
Corporate and other debt securities	8,835,098	8,854		8,843,952
	10,835,995	9,207	(7)	10,845,195
<b>Long-term marketable securities:</b>				
U.S. Government and agency securities	5,198,264	2,747		5,201,011
Corporate and other debt securities	4,711,679	3,525	(1,360)	4,713,844
	9,909,943	6,272	(1,360)	9,914,855
<b>Total</b>	<b>\$ 20,745,938</b>	<b>\$ 15,479</b>	<b>\$ (1,367)</b>	<b>\$ 20,760,050</b>

The contractual maturities of debt securities at December 31, 2013 were as follows:

	Amortized Cost	Fair Value
Due in 1 year or less	\$ 21,792,154	\$ 21,793,550
Due in 1 to 2 years	12,225,297	12,218,602
	\$ 34,017,451	\$ 34,012,152

**Fair Value Measurement**

In determining the fair value of its assets and liabilities, the Company uses various valuation approaches. The Company employs a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability based on market data obtained from sources independent of the Company. Unobservable inputs are inputs that reflect the Company's assumptions about the inputs that market participants would use in pricing the asset or liability and are developed based on the best information available in the circumstances. The fair value hierarchy is broken down into three levels based on the source of inputs as follows:

Level 1	Valuations based on unadjusted quoted prices in active markets for identical assets or liabilities that the Company has the ability to access.
Level 2	Valuations based on quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active and models for which all significant inputs are observable, either directly or indirectly.
Level 3	Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

The availability of observable inputs can vary among the various types of financial assets and liabilities. To the extent that the valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. In certain

cases, the inputs used to measure fair value

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may fall into different levels of the fair value hierarchy. In such cases, for financial statement disclosure purposes, the level in the fair value hierarchy within which the fair value measurement is categorized is based on the lowest level input that is significant to the overall fair value measurement.

The Company's fixed income investments are comprised of obligations of U.S. government agencies, corporate debt securities and other interest bearing securities. These investments have been initially valued at the transaction price and subsequently valued, at the end of each reporting period, utilizing third party pricing services or other market observable data. The pricing services utilize industry standard valuation models, including both income and market based approaches and observable market inputs to determine value. These observable market inputs include reportable trades, benchmark yields, credit spreads, broker/dealer quotes, bids, offers, current spot rates and other industry and economic events. The Company validates the prices provided by third party pricing services by reviewing their pricing methods and matrices, obtaining market values from other pricing sources, analyzing pricing data in certain instances and confirming that the relevant markets are active. After completing its validation procedures, the Company did not adjust or override any fair value measurements provided by the pricing services as of December 31, 2013.

The following fair value hierarchy table presents information about each major category of the Company's assets measured at fair value on a recurring basis as of December 31, 2013:

	Fair value measurement at reporting date using:			
	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
Assets:				
Money market funds	\$ 8,265,089	\$	\$	\$ 8,265,089
U.S. Government and agency securities	9,792,141	9,965,975		19,758,116
Corporate and other debt securities		14,254,036		14,254,036
<b>Total</b>	<b>\$ 18,057,230</b>	<b>\$ 24,220,011</b>	<b>\$</b>	<b>\$ 42,277,241</b>

The Company has no other assets or liabilities for which fair value measurement is either required or has been elected to be applied, other than the liabilities for contingent consideration recorded in connection with the Novozymes Acquisition and the acquisition of the assets of BioFlash. The contingent consideration related to Novozymes is valued using management's best estimates of expected future milestone payments of amounts to be paid to Novozymes Biopharma DK A/S, a company organized under the laws of Denmark (Novozymes Denmark). The contingent consideration related to BioFlash is valued using management's best estimates of royalties to be paid to the former shareholders of BioFlash based on sales of the acquired assets. These valuations are Level 3 valuations as the primary inputs are unobservable. Changes in the fair value of contingent consideration in the year ended December 31, 2013 are primarily attributable to a 1,000,000 Euro milestone payment made to Novozymes Denmark in March 2013 and a \$55,000 minimum royalty payment made to BioFlash in January 2013, which were previously accrued. The following table provides a roll forward of the fair value of the contingent consideration:

Balance at December 31, 2012	\$ 2,899,076
Additions	
Payments	(1,341,339)
Changes in fair value	91,191
<b>Balance at December 31, 2013</b>	<b>\$ 1,648,928</b>

There were no remeasurements to fair value during the year ended December 31, 2013 of financial assets and liabilities that are not measured at fair value on a recurring basis.





**Table of Contents****Inventories**

Inventories relate to the Company's bioprocessing business. The Company values inventory at cost or, if lower, fair market value, using the first-in, first-out method. The Company reviews its inventories at least quarterly and records a provision for excess and obsolete inventory based on its estimates of expected sales volume, production capacity and expiration dates of raw materials, work-in process and finished products. Expected sales volumes are determined based on supply forecasts provided by key customers for the next 3 to 12 months. The Company writes down inventory that has become obsolete, inventory that has a cost basis in excess of its expected net realizable value, and inventory in excess of expected requirements to cost of product revenue. Manufacturing of bioprocessing finished goods is done to order and tested for quality specifications prior to shipment. Reserves for excess and obsolete inventory were \$183,000 and \$154,000 as of December 31, 2013 and 2012, respectively.

A change in the estimated timing or amount of demand for the Company's products could result in additional provisions for excess inventory quantities on hand. Any significant unanticipated changes in demand or unexpected quality failures could have a significant impact on the value of inventory and reported operating results. During all periods presented in the accompanying financial statements, there have been no material adjustments related to a revised estimate of inventory valuations.

Work-in-process and finished products inventories consist of material, labor, outside processing costs and manufacturing overhead. Inventories consist of the following:

	December 31, 2013	December 31, 2012
Raw Materials	\$ 4,557,870	\$ 4,064,317
Work-in-process	4,285,648	4,112,478
Finished products	2,955,120	2,966,900
Total	\$ 11,798,638	\$ 11,143,695

**Accrued Liabilities**

The Company estimates accrued liabilities by identifying services performed on the Company's behalf, estimating the level of service performed and determining the associated cost incurred for such service as of each balance sheet date. For example, the Company would accrue for professional and consulting fees incurred with law firms, audit and accounting service providers and other third party consultants. These expenses are determined by either requesting those service providers to estimate unbilled services at each reporting date for services incurred or tracking costs incurred by service providers under fixed fee arrangements.

The Company has processes in place to estimate the appropriate amounts to record for accrued liabilities, which principally involve the applicable personnel reviewing the services provided. In the event that the Company does not identify certain costs that have begun to be incurred or the Company under or over-estimates the level of services performed or the costs of such services, the reported expenses for that period may be too low or too high. The date on which certain services commence, the level of services performed on or before a given date, and the cost of such services often require the exercise of judgment. The Company makes these judgments based upon the facts and circumstances known at the date of the financial statements.

**Income Taxes**

Deferred taxes are determined based on the difference between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect in the years in which the differences are expected to reverse. Valuation allowances are provided, if, based upon the weight of available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized. The Company accounts for uncertain tax positions using a more-likely-than-not threshold for recognizing and resolving uncertain tax positions. The evaluation of

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uncertain tax positions is based on factors including, but not limited to, changes in tax law, the measurement of tax positions taken or expected to be taken in tax returns, the effective settlement of matters subject to audit, new audit activity and changes in facts or circumstances related to a tax position. The Company evaluates this tax position on a quarterly basis. The Company also accrues for potential interest and penalties, related to unrecognized tax benefits in income tax expense.

**Depreciation**

Depreciation is calculated using the straight-line method over the estimated useful life of the asset as follows:

Classification	Estimated Useful Life
Leasehold improvements	Shorter of the term of the lease or estimated useful life
Equipment	Three to eight years
Furniture and fixtures	Three years

For depreciation of property and equipment, the Company expensed approximately \$2,092,000 and \$2,492,000 in the years ended December 31, 2013 and 2012, respectively, \$1,117,000 in the nine-month fiscal year ended December 31, 2011 and \$1,141,000 the nine-month period ended December 31, 2010. These amounts include depreciation of assets recorded under capitalized lease agreements of approximately \$82,000 in the nine months ended December 31, 2010. Assets recorded under capital leases were fully depreciated at December 31, 2011.

**Earnings (Loss) Per Share**

Basic earnings (loss) per share is computed by dividing net income (loss) available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted earnings per share is computed by dividing net income available to common shareholders by the weighted-average number of common shares and dilutive common share equivalents then outstanding. Potential common share equivalents consist of restricted stock awards and the incremental common shares issuable upon the exercise of stock options and warrants. Under the treasury stock method, unexercised in-the-money stock options are assumed to be exercised at the beginning of the period or at issuance, if later. The assumed proceeds are then used to purchase common shares at the average market price during the period. Share-based payment awards that entitle their holders to receive non-forfeitable dividends before vesting are considered participating securities and are included in the calculation of basic and diluted earnings per share.

A reconciliation of basic and diluted share amounts is as follows:

	Years ended December 31,		Nine Months ended December 31,	
	2013	2012	2011	2010 (unaudited)
<b>Numerator:</b>				
Net income (loss)	\$ 16,093,155	\$ 14,156,037	\$ (1,612,625)	\$ 1,987,178
<b>Denominator:</b>				
Basic weighted average common shares outstanding	31,667,015	30,914,424	30,774,467	30,778,430
Weighted average common stock equivalents from assumed exercise of stock options and restricted stock awards	739,626	339,010		170,834
Diluted weighted average common shares outstanding	32,406,641	31,253,434	30,774,467	30,949,264
Basic net income (loss) per common share	\$ 0.51	\$ 0.46	\$ (0.05)	\$ 0.06
Diluted net income (loss) per common share	\$ 0.50	\$ 0.45	\$ (0.05)	\$ 0.06

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At December 31, 2013, there were outstanding options to purchase 1,610,988 shares of the Company's common stock at a weighted average exercise price of \$5.07 per share. For the fiscal year ended December 31, 2013, 187,000 shares of the Company's common stock were excluded from the calculation of diluted earnings per share because the exercise prices of the stock options were greater than or equal to the average price of the common shares, and were therefore anti-dilutive.

At December 31, 2012, there were outstanding options to purchase 2,315,090 shares of the Company's common stock at a weighted average exercise price of \$4.20 per share. For the fiscal year ended December 31, 2012, 1,296,700 shares of the Company's common stock were excluded from the calculation of diluted earnings per share because the exercise prices of the stock options were greater than or equal to the average price of the common shares, and were therefore anti-dilutive.

At December 31, 2011, there were outstanding options to purchase 2,823,400 shares of the Company's common stock at a weighted average exercise price of \$4.05 per share. Diluted weighted average shares outstanding for the nine-month fiscal year ended December 31, 2011 do not include the impact of 2,823,400 outstanding potential common shares for stock options as they would be anti-dilutive. Accordingly, basic and diluted net losses per share are the same for the nine-month fiscal year ended December 31, 2011.

At December 31, 2010, there were outstanding options to purchase 2,566,450 shares of the Company's common stock at a weighted average exercise price of \$4.08 per share. For the nine-month fiscal year ended December 31, 2010, 1,771,100 shares of the Company's common stock were excluded from the calculation of diluted earnings per share because the exercise prices of the stock options were greater than or equal to the average price of the common shares, and were therefore anti-dilutive.

**Segment Reporting**

The Company views its operations, makes decisions regarding how to allocate resources and manages its business as one operating segment. As a result, the financial information disclosed herein represents all of the material financial information related to the Company's principal operating segment.

The following table represents the Company's total revenue by geographic area (based on the location of the customer):

	Years ended December 31,		Nine Months ended December 31,	
	2013	2012	2011	2010
United States	51%	46%	48%	48%
Sweden	35%	42%	44%	45%
United Kingdom	12%	9%	3%	4%
Other	2%	3%	5%	3%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

The following table represents the Company's total assets by geographic area:

	December 31, 2013	December 31, 2012
United States	\$ 73,557,001	\$ 58,356,697
Sweden	45,087,903	38,653,466
<b>Total</b>	<b>\$ 118,644,904</b>	<b>\$ 97,010,163</b>

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The following table represents the Company's long-lived assets by geographic area:

	December 31, 2013	December 31, 2012
United States	\$ 19,858,691	\$ 16,537,804
Sweden	12,435,614	14,262,908
<b>Total</b>	<b>\$ 32,294,305</b>	<b>\$ 30,800,712</b>

**Concentrations of Credit Risk and Significant Customers**

Financial instruments that subject the Company to significant concentrations of credit risk primarily consist of cash and cash equivalents, marketable securities and accounts receivable. Per the Company's investment policy, cash equivalents and marketable securities are invested in financial instruments with high credit ratings and credit exposure to any one issue, issuer (with the exception of U.S. treasury obligations) and type of instrument is limited. At December 31, 2013 and 2012, the Company had no investments associated with foreign exchange contracts, options contracts or other foreign hedging arrangements.

Concentration of credit risk with respect to accounts receivable is limited to customers to whom the Company makes significant sales. While a reserve for the potential write-off of accounts receivable is maintained, the Company has not written off any significant accounts to date. To control credit risk, the Company performs regular credit evaluations of its customers' financial condition.

Revenue from significant customers as a percentage of the Company's total revenue is as follows:

	Years ended December 31, 2013	2012	Nine Months ended December 31, 2011	2010
Orencia® Royalties from Bristol	27%	24%	37%	37%
Bioprocessing Customer A	35%	42%	44%	45%
Bioprocessing Customer B	12%	10%	5%	5%
Bioprocessing Customer C	13%	10%		

Significant accounts receivable balances as a percentage of the Company's total trade accounts receivable and royalties and other receivable balances are as follows:

	December 31, 2013	December 31, 2012
Orencia® Royalties from Bristol	42%	31%
Bioprocessing Customer A	17%	21%
Bioprocessing Customer C	8%	5%
Tenant improvement allowance due from landlord	15%	
Pfizer		38%

**Goodwill, Other Intangible Assets and Acquisitions***Acquisitions*

Total consideration transferred for acquisitions is allocated to the assets acquired and liabilities assumed, if any, based on their fair values at the dates of acquisition. The fair value of identifiable intangible assets is based on detailed valuations that use information and assumptions determined by management. Any excess of purchase price over the fair value of the net tangible and intangible assets acquired is allocated to goodwill. Any excess of the fair value of the net tangible and intangible assets acquired over the purchase price is recognized in the statement of operations. The fair value of contingent consideration includes estimates and judgments made by management regarding the probability that future contingent payments will be made and the extent of royalties to



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be earned in excess of the defined minimum royalties. Management updates these estimates and the related fair value of contingent consideration at each reporting period. Changes in the fair value of contingent consideration are recorded in the consolidated statements of operations.

The Company uses the income approach to determine the fair value of certain identifiable intangible assets including customer relationships and developed technology. This approach determines fair value by estimating after-tax cash flows attributable to these assets over their respective useful lives and then discounting these after-tax cash flows back to a present value. The Company bases its assumptions on estimates of future cash flows, expected growth rates, expected trends in technology, etc. Discount rates used to arrive at a present value as of the date of acquisition are based on the time value of money and certain industry-specific risk factors.

*Goodwill*

Goodwill is not amortized and is reviewed for impairment at least annually. There was no evidence of impairment to goodwill at December 31, 2013. There were no goodwill impairment charges during the fiscal years ended December 31, 2013 and 2012, the nine-month fiscal year ended December 31, 2011, or the nine-month period ended December 31, 2010.

*Intangible Assets*

Intangible assets are amortized over their useful lives using the estimated economic benefit method, as applicable, and the amortization expense is recorded within cost of product revenue and selling, general and administrative expense in the statements of operations. Intangible assets and their related useful lives are reviewed at least annually to determine if any adverse conditions exist that would indicate the carrying value of these assets may not be recoverable. More frequent impairment assessments are conducted if certain conditions exist, including a change in the competitive landscape, any internal decisions to pursue new or different technology strategies, a loss of a significant customer, or a significant change in the marketplace, including changes in the prices paid for our products or changes in the size of the market for our products. If impairment indicators are present, the Company determines whether the underlying intangible asset is recoverable through estimated future undiscounted cash flows. If the asset is not found to be recoverable, it is written down to the estimated fair value of the asset based on the sum of the future undiscounted cash flows expected to result from the use and disposition of the asset. If the estimate of an intangible asset's remaining useful life is changed, the remaining carrying amount of the intangible asset is amortized prospectively over the revised remaining useful life. The Company continues to believe that its intangible assets are recoverable at December 31, 2013.

Intangible assets consisted of the following at December 31, 2013:

	Gross Carrying Amount	Accumulated Amortization	Weighted Average Useful Life (in years)
Technology developed	\$ 1,455,382	\$ (537,589)	8
Patents	240,000	(117,500)	8
Customer relationships	6,897,052	(1,749,713)	8
Total intangible assets	\$ 8,592,434	\$ (2,404,802)	8

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Intangible assets consisted of the following at December 31, 2012:

	Gross Carrying Amount	Accumulated Amortization	Weighted Average Useful Life (in years)
Technology developed	\$ 1,452,729	\$ (360,748)	8
Patents	240,000	(87,500)	8
Customer relationships	6,872,383	(934,852)	8
Total intangible assets	\$ 8,565,112	\$ (1,383,100)	8

Amortization expense for amortized intangible assets was approximately \$1,022,000 and \$1,017,000 for the years ended December 31, 2013 and 2012, respectively, \$158,000 for the nine-month fiscal year ended December 31, 2011 and \$134,000 for the nine-month period ended December 31, 2010. The Company expects to record amortization expense of approximately \$1,000,000 in each of the next five years.

**Stock Based Compensation**

The Company measures stock-based compensation cost at the grant date based on the estimated fair value of the award, and recognizes it as expense over the employee's requisite service period on a straight-line basis. The Company records the expense for share-based awards subject to performance-based milestone vesting over the remaining service period when management determines that achievement of the milestone is probable. Management evaluates whether the achievement of a performance-based milestone is probable as of the reporting date. The Company has no awards that are subject to market conditions. The Company recognizes stock-based compensation expense based upon options that are ultimately expected to vest, and accordingly, such compensation expense has been adjusted by an amount of estimated forfeitures.

The Company uses the Black-Scholes option pricing model to calculate the fair value of share-based awards on the grant date. The following assumptions are used in calculating the fair value of share-based awards:

*Expected term* The expected term of options granted represents the period of time for which the options are expected to be outstanding. For purposes of estimating the expected term, the Company has aggregated all individual option awards into one group as the Company does not expect substantial differences in exercise behavior among its employees.

*Expected volatility* The expected volatility is a measure of the amount by which the Company's stock price is expected to fluctuate during the expected term of options granted. The Company determines the expected volatility based primarily upon the historical volatility of the Company's common stock over a period commensurate with the option's expected term.

*Risk-free interest rate* The risk-free interest rate is the implied yield available on U.S. Treasury zero-coupon issues with a remaining term equal to the option's expected term on the grant date.

*Expected dividend yield* The Company has never declared or paid any cash dividends on any of its capital stock and does not expect to do so in the foreseeable future. Accordingly, the Company uses an expected dividend yield of zero to calculate the grant-date fair value of a stock option.

*Estimated forfeiture rates* The Company has applied, based on an analysis of its historical forfeitures, annual forfeiture rates of 8% for awards granted to non-executive level employees, 3% for awards granted to executive level employees and 0% for awards granted to non-employee members of the Board of Directors to all unvested stock options as of December 31, 2013. The Company reevaluates this analysis periodically and adjusts these estimated forfeiture rates as necessary. Ultimately, the Company will only recognize expense for those shares that vest.

**Table of Contents****Recently Issued Accounting Pronouncements**

In February 2013, the Financial Accounting Standards Board (FASB) issued ASU No. 2013-02, *Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income* (ASU 2013-02). This newly issued accounting standard requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. This ASU is effective for reporting periods beginning after December 15, 2012. The Company adopted this standard in 2013. The adoption of this standard did not have an impact on our financial position or results of operations and no amounts were reclassified out of accumulated other comprehensive income during 2013.

In July 2013, the FASB issued guidance to address the diversity in practice related to the financial statement presentation of unrecognized tax benefits as either a reduction of a deferred tax asset or a liability when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. This guidance is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The adoption of this guidance is not expected to have a material impact on our consolidated financial statements.

**3. Income Taxes**

Income tax data for the years ended December 31, 2013 and 2012, and the nine months ended December 31, 2011:

	December 31, 2013	December 31, 2012	December 31, 2011
The components of income from operations before income taxes are as follows:			
Domestic	\$ 12,782,598	\$ 11,175,638	\$ (1,845,024)
Foreign	10,231,223	95,768	248,143
Total	\$ 23,013,821	\$ 11,271,406	\$ (1,596,881)
The current and deferred components of the provision for income taxes on operations are as follows:			
Current	\$ 4,123,752	\$ 312,630	\$
Deferred	2,796,914	(3,197,261)	15,744
Total	\$ 6,920,666	\$ (2,884,631)	\$ 15,744
The jurisdictional components of the provision for income taxes on operations are as follows:			
Federal	\$ 3,322,032	\$ (2,915,673)	\$ 48,000
State	1,305,388	115,307	
Foreign	2,293,245	(84,265)	(32,256)
Total	\$ 6,920,666	\$ (2,884,631)	\$ 15,744

At December 31, 2013, the Company had net operating loss carryforwards of approximately \$37,633,000 and business tax credits carryforwards of approximately \$1,520,000 available to reduce future federal income taxes, if any. The cumulative U.S. federal net operating loss includes \$1,580,000 related to excess tax deductions from share-based payments, the tax benefit of which will be recognized as an increase to additional paid in capital when the deduction reduces current taxes payable. The net operating loss and business tax credits carryforwards will continue to expire at various dates through December 2031. The net operating loss and business tax credit carryforwards are subject to review and possible adjustment by the Internal Revenue Service and may be limited in the event of certain changes in the ownership interest of significant stockholders.





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The Company's consolidated deferred tax assets (liabilities) consist of the following:

	December 31, 2013	December 31, 2012
Deferred tax assets:		
Temporary timing differences	\$ 3,018,000	\$ 4,152,000
Net operating loss carryforwards	12,264,000	15,041,000
Tax business credits carryforwards	1,520,000	2,160,000
<b>Total deferred tax assets</b>	<b>16,802,000</b>	<b>21,353,000</b>
Valuation allowance	(16,571,000)	(18,307,000)
<b>Net deferred tax assets</b>	<b>\$ 231,000</b>	<b>\$ 3,046,000</b>
Deferred tax liabilities:		
Goodwill	\$ (44,000)	\$ (72,000)
Acquired intangibles		
<b>Net deferred tax assets (liabilities)</b>	<b>\$ 187,000</b>	<b>\$ 2,974,000</b>

The net change in the total valuation allowance was a decrease of \$1,736,000 in the year ended December 31, 2013. The valuation allowance decreased by \$10,169,000 for the year ended December 31, 2012 and increased by \$73,000 for the nine months ended December 31, 2011. Prior to 2012, the Company's U.S. net operating losses (NOLs) and other deferred tax assets were fully offset by a valuation allowance primarily because the Company was in a cumulative loss position and did not have sufficient history of income to conclude that it was more likely than not that the Company would be able to realize the tax benefits of those deferred tax assets. In the fourth quarter of 2012, the Company entered into a three-year cumulative pre-tax income position and concluded that it was more likely than not that it will generate sufficient taxable income in 2013 based on its 2013 projections to realize the tax benefit of a portion of its deferred tax assets. Thus, the Company reversed \$3,021,000 of the deferred tax asset valuation allowance in the U.S in the fourth quarter of 2012. The amount was recorded as a benefit for income taxes in the Company's consolidated statements of operations and comprehensive income (loss). The Company concluded that realization of deferred tax assets beyond December 31, 2013 is not more likely than not as a result of the fact that the Company will not receive royalty payments from Bristol on U.S. net sales of Orenicia after December 31, 2013, and as such, as of December 31, 2013 the Company maintains a valuation allowance against its remaining deferred tax assets.

The reconciliation of the federal statutory rate to the effective income tax rate for the fiscal years ended December 31, 2013 and 2012, and the nine-month fiscal year ended December 31, 2011 is as follows:

	December 31, 2013		Period Ended, December 31, 2012		December 31, 2011	
	\$	%	\$	%	\$	%
Income (loss) before income taxes	\$ 23,013,821		\$ 11,271,406		\$ (1,596,881)	
Expected tax (recovery) at statutory rate	7,824,699	34.0%	3,944,996	35.0%	(542,939)	(34.0)%
Adjustments due to:						
Difference between U.S. and foreign tax	(1,227,747)	(5.3)%	(8,332)	(0.1)%	(19,287)	(1.2)%
State income and franchise taxes	1,121,821	4.9%	357,866	3.2%	52,905	3.3%
Business tax credits	(74,999)	(0.3)%	(67,276)	(0.6)%	(68,926)	(4.3)%
Transaction costs		0.0%		0.0%	240,842	15.1%
Gain on bargain purchase		0.0%	(82,422)	(0.7)%	(112,427)	(7.0)%
Permanent differences	(298,185)	(1.3)%	242,629	2.1%	218,989	13.7%
Change in valuation allowance	(508,629)	(2.21)%	(7,272,092)	(64.5)%	246,587	15.4%
Other	83,706	0.4%		0.0%		0.0%
<b>Provision (benefit) for income taxes</b>	<b>\$ 6,920,666</b>	<b>30.1%</b>	<b>\$ (2,884,631)</b>	<b>(25.6)%</b>	<b>\$ 15,744</b>	<b>1.0%</b>



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The fiscal years ended March 31, 2007 through March 31, 2011 as well as the nine-month fiscal year ended December 31, 2011 and the years ended December 31, 2012 and 2013 are subject to examination by the federal and state taxing authorities. Currently, a corporate excise tax audit is underway in the Commonwealth of Massachusetts ( the Commonwealth ) for the fiscal years ended March 31, 2008 through 2011, and the nine-month period ended December 31, 2011. While no formal assessments have been made to date, for the years ended March 31, 2008 and 2009, two matters have been identified by the Commonwealth in these audits that could result in future assessments. First, the Commonwealth has indicated that it is seeking to disallow up to \$713,000 in Research and Development Credits that were generated between 1993 and 2007, and taken as a benefits in 2008 and 2009. Including potential penalties, if any, this amount could increase to \$856,000.

In addition, the Commonwealth has indicated it may apportion to Massachusetts, and therefore tax, certain, although not all, payments received by the Company in connection with our intellectual property settlements with ImClone and Bristol Myers Squibb in 2007 and 2008, respectively. The Commonwealth believes that the full \$40 million ImClone payment and the initial \$5 million Bristol payment received under these settlements are litigation awards as opposed to royalty payments received for the use of intellectual property, as we contend, and therefore are taxable in Massachusetts. However, the Commonwealth agrees with our position that all subsequent Bristol payments received under the settlement are in fact royalty payments and therefore not subject to tax in the Commonwealth. The Company believes the Commonwealth intends to assess up to \$1,383,000, or \$1,659,000 including potential penalties, in connection with these transactions.

On October 29, 2013, the Company met with the Commonwealth in an attempt to remediate these matters and was not successful. With respect to the R&D credit, the issue for the Company is that the documentation requested by the Commonwealth would be up to twenty years old and simply no longer exists to the standard we no longer believe the Commonwealth will require. In consideration of developments stemming from the October 2013 remediation, we no longer believe the R&D matter meets the more likely than not standard for recognition under ASC 740. The Company performed an evaluation of the available documentation in comparison to the recent requests by the Commonwealth, the likelihood of similar matters in other open audit periods, the impact of interest and penalties and other relevant factors and recorded a provision of \$800,000 related to this matter during the fourth quarter of 2013.

Conversely, with respect to the apportionment issue, the Company asserts that according to the settlement agreements with ImClone and Bristol, all amounts received were in fact payments in exchange for licenses granted to those entities. The Company further believes the Commonwealth is inconsistent in its approach, taxing some, but not all of the payments received. As such, the Company continues to believe strongly in the legal merits of its position and therefore believes this matter meets the more likely than not standard. Accordingly, no provision has been made for this matter.

As of December 31, 2012, the Company had accumulated Federal research credits of \$2,160,000, which were not recognized for financial statement purposes as it was not more likely than not that the Company would have sufficient earnings to realize those benefits in addition to the benefits we may derive from use of our Net Operating Losses. However, given the uncertainty noted above at the state level in the current year regarding the documentation of our historical research credits and their sustainability under audit, the Company recorded a partial reserve of \$1,117,000 against cumulative Federal research credits as of December 31, 2013. As the Federal research credits were not previously recognized for financial statement purposes, the recording of this partial reserve had no impact on net income for the year ended December 31, 2013.

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The following is a tabular reconciliation of the total amounts of unrecognized tax benefits:

	<b>December 31, 2013</b>
Unrecognized tax benefits at January 1, 2013	\$
Gross increases tax positions in prior period	1,637,936
Gross increases tax positions in current period	37,249
Unrecognized tax benefits at December 31, 2013	\$ 1,675,185

The amount of unrecognized tax benefits at December 31, 2013 that will impact our effective tax rate are \$586,000.

For the year ended December 31, 2013, we recognized interest and penalties of \$238,000. As of December 31, 2013 we recognize interest and penalties of \$238,000 in the consolidated balance sheet.

At December 31, 2013, the Company has not provided for U.S. income taxes or foreign withholding taxes on outside basis differences of foreign subsidiaries of approximately \$8,405,000 as it is the Company's current intention to permanently reinvest these earnings outside the U.S. It is not practical to estimate the additional taxes that may be payable upon repatriation.

#### **4. Stockholders' Equity Common Stock and Warrants**

At December 31, 2013, the Company has reserved 2,790,204 shares of common stock pursuant to the Plans, as described below. On April 6, 2007, the Company issued warrants to an individual at Scripps to purchase up to 150,000 shares of common stock at \$0.01 per share, as discussed in Note 10. The warrants have a seven-year term and are exercisable based on performance criteria as detailed in the warrant agreement. At this time, the Company does not believe that the performance criteria are probable of being achieved in the near future.

#### **Stock-Based Compensation**

The Company recorded stock-based compensation expense of approximately \$1,060,000 and \$1,024,000 for the years ended December 31, 2013 and 2012, respectively, for share-based awards granted under the Second Amended and Restated 2001 Repligen Corporation Stock Plan (the 2001 Plan) and the Repligen Corporation 2012 Stock Option and Incentive Plan (the 2012 Plan, and collectively with the 2001 Plan and the 1992 Repligen Corporation Stock Option Plan, the Plans). We recorded stock-based compensation expense of approximately \$730,000 for the nine-month fiscal year ended December 31, 2011, and \$748,000 for the nine-month period ended December 31, 2010 for share-based awards granted under the Plans.

The following table presents stock-based compensation expense in the Company's consolidated statements of operations:

	<b>Years ended December 31,</b>		<b>Nine Months ended December 31,</b>	
	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010 (unaudited)</b>
Cost of product revenue	\$ 74,000	\$ 45,000	\$ 35,000	\$ 38,000
Research and development	97,000	219,000	191,000	164,000
Selling, general and administrative	889,000	760,000	504,000	546,000
Total	\$ 1,060,000	\$ 1,024,000	\$ 730,000	\$ 748,000

The 2012 Plan allows for the granting of incentive and nonqualified options to purchase shares of common stock, restricted stock and other equity awards. Incentive options granted to employees under the Plans generally



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vest over a four to five-year period, with 20%-25% vesting on the first anniversary of the date of grant and the remainder vesting in equal yearly installments thereafter. Nonqualified options issued to non-employee directors and consultants under the Plans generally vest over one year. Options granted under the Plans have a maximum term of ten years from the date of grant and generally, the exercise price of the stock options equals the fair market value of the Company's common stock on the date of grant. At December 31, 2013, options to purchase 1,610,988 shares were outstanding under the Plans. At December 31, 2013, 1,179,216 shares were available for future grant under the 2012 Plan.

The Company uses the Black-Scholes option pricing model to calculate the fair value of share-based awards on the grant date. The fair value of share-based awards granted during the years ended December 31, 2013 and 2012, the nine-month fiscal year ended December 31, 2011, and the nine-month period ended December 31, 2010 were calculated using the following estimated assumptions:

	Years ended December 31,		Nine Months ended December 31,	
	2013	2012	2011	2010
Expected term (years)	6.5	6.5	6.5	6.5
Volatility	51.39% - 53.63%	49.76% - 53.54%	53.09% - 55.76%	57.58% - 63.60%
Risk-free interest rate	1.09% - 2.08%	0.89% - 1.06%	1.25% - 2.38%	1.81% - 2.62%
Expected dividend yield				

Information regarding option activity for the year ended December 31, 2013 under the Plans is summarized below:

	Options Outstanding	Weighted-Average Exercise Price Per Share	Weighted-Average Remaining Contractual Term (in years)	Aggregate Intrinsic Value
Options outstanding at December 31, 2012	2,315,090	\$ 4.20		
Granted	567,052	7.24		
Exercised	(927,654)	4.39		
Forfeited/cancelled	(343,500)	4.67		
Options outstanding at December 31, 2013	1,610,988	\$ 5.07	6.41	\$ 13,812,307
Options exercisable at December 31, 2013	831,078	\$ 4.13	4.34	\$ 7,905,877
Vested and expected to vest at December 31, 2013 (1)	1,518,371	\$ 4.98	6.29	\$ 13,149,147

- (1) This represents the number of vested options as of December 31, 2013 plus the number of unvested options expected to vest as of December 31, 2013 based on the unvested outstanding options at December 31, 2013 adjusted for estimated forfeiture rates of 8% for awards granted to non-executive level employees and 3% for awards granted to executive level employees.

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between the closing price of the common stock on December 31, 2013 of \$13.64 per share and the exercise price of each in-the-money option) that would have been received by the option holders had all option holders exercised their options on December 31, 2013. The aggregate intrinsic value of stock options exercised during the years ended December 31, 2013 and 2012 was approximately \$3,723,000 and \$1,384,000, respectively. The aggregate intrinsic value of stock options exercised during the nine-month fiscal year ended December 31, 2011 was approximately \$8,000.

The weighted average grant date fair value of options granted during the years ended December 31, 2013 and 2012 was \$4.31 and \$3.62, respectively. The total fair value of stock options that vested during the years

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ended December 31, 2013 and 2012 was approximately \$991,000 and \$931,000, respectively. The total fair value of stock options that vested during the nine-month fiscal year ended December 31, 2011 and the nine-month period ended December 31, 2010 was approximately \$804,000 and \$817,000, respectively.

As of December 31, 2013, there was \$1,908,109 of total unrecognized compensation cost related to unvested share-based awards. This cost is expected to be recognized over a weighted average remaining requisite service period of 3.19 years. We expect 687,293 unvested options to vest over the next five years.

**5. Commitments and Contingencies***Lease Commitments*

In 2001, the Company entered into a ten-year lease agreement for approximately 25,000 square feet of space located in Waltham, Massachusetts to be used for its corporate headquarters, manufacturing, research and development, and marketing and administrative operations. In July 2011, the Company amended this agreement to expand the lease to cover approximately 56,000 square feet and to extend the term of the lease by eleven years, which expires on May 31, 2023. In connection with this lease agreement, the Company issued a letter of credit in the amount of \$200,000 to the lessor. The letter of credit is collateralized by a certificate of deposit held by the bank that issued the letter of credit. The certificate of deposit is classified as restricted cash in the accompanying consolidated balance sheets.

In 2007, the Company entered into a five-year lease agreement for approximately 2,500 square feet of space in Waltham, Massachusetts to provide for expanded manufacturing operations. Adjacent to this space, the Company entered into a two-year lease in 2008 for approximately 7,350 square feet of additional space to be used for expanded manufacturing and administrative operations. Both of these leases expired on December 31, 2012 and we are now on a month-to-month basis.

Following the completion of the Novozymes Acquisition, the Company now leases four adjacent buildings in Lund, Sweden totaling approximately 45,000 square feet of space used primarily for biologics manufacturing and administrative operations. The lease for three buildings totaling approximately 41,000 square feet expires on June 30, 2017 while the lease for the fourth building with approximately 4,000 square feet of space expires on September 30, 2019.

Obligations under non-cancelable operating leases, including the facility leases discussed above, as of December 31, 2013 are approximately as follows:

<b>Years Ending</b>	<b>Operating Leases</b>
December 31, 2014	\$ 2,273,000
December 31, 2015	2,273,000
December 31, 2016	2,273,000
December 31, 2017	1,682,000
December 31, 2018	1,090,000
Thereafter	4,525,000
<b>Minimum lease payments</b>	<b>\$ 14,116,000</b>

Rent expense charged to operations under operating leases was approximately \$2,437,000 and \$2,183,000 for the fiscal years ended December 31, 2013 and 2012, respectively, and \$528,000 and \$510,000 for the nine-month fiscal year ended December 31, 2011 and the nine-month period ended December 31, 2010, respectively. As of December 31, 2013 and December 31, 2012, the Company had deferred rent liabilities of \$2,028,000 and \$329,000, respectively, related to the escalating rent provisions for the Waltham headquarters.



**Table of Contents***Licensing and Research Agreements*

The Company licenses certain technologies that are, or may be, incorporated into its technology under several agreements and also has entered into several clinical research agreements which require the Company to fund certain research projects. Generally, the license agreements require the Company to pay annual maintenance fees and royalties on product sales once a product has been established using the technologies. The Company recorded research and development expenses associated with license agreements of approximately \$302,000 for the year ended December 31, 2013, \$55,000 for the fiscal year ended December 31, 2012, and \$525,000 and \$343,000 for the nine-month fiscal year ended December 31, 2011 and the nine-month period ended December 31, 2010, respectively.

In October 2009, the Company entered into an exclusive worldwide commercial license agreement with Families of Spinal Muscular Atrophy (see Note 10). The initial license fee of \$500,000 and a related sublicense fee of \$175,000 were charged to research and development expenses in the fiscal year ended March 31, 2010. A related sublicense fee of \$65,000 was charged to research and development expenses in the fiscal year ended March 31, 2011. A related milestone payment of \$500,000 was charged to research and development expenses in the nine month fiscal year ended December 31, 2011. Pursuant to the License Agreement dated December 28, 2012, the Company transferred all rights and obligations related to the FSMA License Agreement to Pfizer.

*Purchase Orders, Supply Agreements and Other Contractual Obligations*

In the normal course of business, the Company has entered into purchase orders and other agreement with manufacturers, distributors and others. Outstanding obligations at December 31, 2013 of approximately \$2,326,000 are expected to be completed within one year.

**6. Prepaid Expenses and Other Current Assets**

Prepaid expenses and other current assets consist of the following:

	December 31, 2013	December 31, 2012
Equipment maintenance and services	521,772	747,273
Prepaid insurance	344,698	365,167
Interest receivable	214,902	140,363
Taxes	135,102	
Clinical and research expenses		15,354
Other	33,350	36,730
<b>Total</b>	<b>\$ 1,249,824</b>	<b>\$ 1,304,887</b>

**7. Accrued Liabilities**

Accrued liabilities consist of the following:

	December 31, 2013	December 31, 2012
Employee compensation	\$ 3,166,086	\$ 3,634,839
Taxes	2,324,711	
Royalty and license fees	1,897,473	1,459,680
Contingent consideration	1,195,248	1,376,877
Professional fees	385,478	418,800
VAT liabilities	7,591	98,162
Unearned revenue	3,341	599,120
Research and development		18,300
Other accrued expenses	599,784	692,212

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Total	\$	9,579,712	\$	8,297,990
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### **8. Employee Benefit Plans**

In the U.S., the Repligen Corporation 401(k) Savings and Retirement Plan (the 401(k) Plan ) is a qualified defined contribution plan in accordance with Section 401(k) of the Internal Revenue Code. All U.S. employees over the age of 21 are eligible to make pre-tax contributions up to a specified percentage of their compensation. Under the 401(k) Plan, the Company may, but is not obligated to match a portion of the employees' contributions up to a defined maximum. The match is calculated on a calendar year basis. The Company matched approximately \$92,000 for the year ended December 31, 2013, \$103,000 for the year ended December 31, 2012, \$102,000 for the nine-month fiscal year ended December 31, 2011, and \$108,000 for the nine-month period ended December 31, 2010.

In Sweden, the Company contributes to a government-mandated occupational pension plan that is a qualified defined contribution plan. All employees in Sweden are eligible for this pension plan. The Company pays premiums to a third party occupational pension specialist who administers the pension plan. These premiums are based on various factors including each employee's age, salary, employment history and selected benefits in the pension plan. When an employee terminates or retires, these premium payments cease for that employee and the Company has no further pension-related obligations for that employee. For the fiscal years ended December 31, 2013 and 2012, the Company contributed approximately \$457,000 and \$532,000, respectively, to the pension plan. For the period from the completion of the Novozymes Acquisition on December 20, 2011 to December 31, 2011, the Company contributed approximately \$10,000 to the pension plan.

### **9. Royalty Arrangement with Bristol Myers Squibb Company ( Bristol )**

In 2008, the Company together with the University of Michigan entered into a settlement agreement with Bristol related to alleged patent infringement of a certain patent related to the treatment of rheumatoid arthritis. The settlement provided for Bristol to pay royalties on the United States net sales of Orencia® for any clinical indication at a rate of 1.8% for the first \$500 million of annual net sales, 2.0% for the next \$500 million of annual net sales and 4% of annual net sales in excess of \$1 billion for each year from January 1, 2008 until December 31, 2013. These royalty payments have ceased.

Pursuant to the Bristol Settlement, the Company recognized royalty revenue of \$17,881,000 and \$14,753,000 for the years ended December 31, 2013 and 2012, respectively, \$8,769,000 for the nine-month fiscal year ended December 31, 2011, and \$7,739,000 for the nine-month period ended December 31, 2010.

The Company must also remit to the University of Michigan 15% of all royalty revenue received from Bristol. Royalty expense was \$2,682,000 and \$2,213,000 for the years ended December 31, 2013 and 2012, respectively, \$1,315,000 for the nine-month fiscal year ended December 31, 2011 and \$1,161,000 for the nine-month period ended December 31, 2010. Royalty expense is included on the statements of operations under the line item Cost of royalty and other revenue.

### **10. License Agreements**

#### *Pfizer*

On December 28, 2012, the Company entered into an exclusive worldwide outlicensing agreement (the License Agreement ) with Pfizer to advance the SMA program, which is led by RG3039 and also includes backup compounds and enabling technologies. Under the terms of the License Agreement, the Company received a \$5 million upfront payment on January 22, 2013 and a \$1 million milestone payment on September 4, 2013. The Company is entitled to receive up to \$64 million in potential future milestone payments, a portion of which may be owed to third parties. These potential payments are approximately equally divided between milestones related to clinical development and initial commercial sales in specific geographies. In addition, the Company is entitled to receive royalties on any future sales of RG3039 or any SMA compounds developed under the License Agreement. The License Agreement also provides for tiered and increasing royalty rates which begin in the high

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single-digits for RG-3039 or lesser amounts for any backup compounds developed under the License Agreement. The Company's receipt of these royalties is subject to an obligation under an existing in-license agreement and other customary offsets and deductions. Royalties are payable, on a country-by-country basis, for a duration based upon the later of (a) expiration of the licensed patent(s) or (b) a predetermined time after the first commercial sale of the first such product in such country.

Pursuant to the License Agreement, Pfizer assumed virtually all of the costs associated with completing the required clinical trials for the SMA program as well as obtaining FDA approval of the respective NDA. The Company was obligated to conduct additional activities in support of this program, which included completion of the second cohort of the ongoing Phase I trial and supporting the transition of the program to Pfizer. The Company provided specific technology transfer services to Pfizer who has assumed full responsibility for the SMA program moving forward, including the conduct of any registration trials necessary for any product approvals. The Company had completed its obligation with respect to this program as of September 30, 2013. Pfizer may terminate the license agreement at any time for convenience. There are no refund provisions in the License Agreement.

Activities under this agreement were evaluated in accordance with ASC 605-25 to determine if they represented a multiple element revenue arrangement. The Company identified the following deliverables in the Pfizer agreement:

An exclusive license to research, develop, manufacture, commercialize and use RG3039 and backup compounds for the treatment of SMA and other disorders (the License );

Research and development services designed to transition the SMA program to Pfizer pursuant to a transition plan (the Transition Services );

The completion of the second cohort of a phase I clinical trial that was underway at the time the License Agreement was signed; and

An inventory of RG3039, that could be used in clinical development, specifically to complete the phase I clinical trial, referenced immediately above (the Clinical Trial Material ).

The deliverables outlined above were deemed to have stand-alone value and to meet the criteria to be accounted for as separate units of accounting. Factors considered in this determination included, among other things, whether any other vendors sell the items separately or whether or not Pfizer had the ability to resell and if Pfizer could use the delivered item for its intended purpose without the receipt of the remaining deliverables. The amount of allocable arrangement consideration is limited to amounts that are fixed or determinable. Arrangement consideration is allocated at the inception of the arrangement to the identified units of accounting based on their relative selling price.

The Company identified the arrangement consideration to allocate among the units of accounting as the \$5.0 million non-refundable up-front payment and excluded the potential milestone payments provided for in the License Agreement from the arrangement consideration as they were not considered fixed or determinable at the time the License Agreement was signed. Because Repligen had not sold these items on a standalone basis previously, there was no vendor-specific objective evidence of selling price. Furthermore, the Company did not have detailed third-party evidence of selling price, and as a result used a best estimate of selling price for each item. In determining these prices, the Company considered what it would be willing to sell the items for on a standalone basis, what the market would bear for such items and what another party might charge for these items.

The Company used a discounted cash flow analysis to determine the value of the license. Key assumptions in the analysis included: the estimated market size for a compound targeted at SMA, the estimated remaining costs of development and time to commercialization, and the probability of successfully developing and commercializing the program. A change in the key assumptions used to determine best estimate of selling price for each of the deliverables would not have a significant effect on the allocation of arrangement consideration.

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Based on this analysis, the Company allocated \$4,876,000 to the value of the license and recognized this amount as revenue in the year ended December 31, 2012 upon delivery as the risks and rewards associated with the License transferred at that time.

The remaining \$124,000 of value was allocated based on the following:

The estimated selling price of the Transition Services was approximately \$600,000 resulting in consideration allocation of approximately \$76,000. Repligen was able to derive a price for these services, in part because they are similar to services provided by a contract research organization. The selling price of the Transition Services was based on the Company's internal FTE costs and external costs that it expects to incur to transition the program to Pfizer. The Company applied a mark-up on the internal FTE costs consistent with that of contract research organizations.

The estimated selling price of the completion of the second cohort of the clinical trial was approximately \$275,000 resulting in consideration allocation of approximately \$35,000. This estimated selling price is based on the estimated, remaining costs to complete this cohort. Since the costs are pursuant to an arrangement negotiated with a third-party (the clinical site), the Company believes that the external cost estimate included in the agreement represents the best estimate of selling price for this unit of accounting.

The estimated selling price of the Clinical Trial Material was approximately \$105,000 resulting in consideration allocation of approximately \$13,000. The estimated selling price is based upon the cost of procuring such material from the contract manufacturing organization that made the material. Since these costs were incurred pursuant to an arrangement negotiated with a third-party (the contract manufacturing organization), the Company believes that the costs included in the agreement represents the best estimate of selling price for this unit of accounting.

The Company recognized the revenues related to the transfer of Clinical Trial Material upon transfer of title and risk of loss to Pfizer. The Company recognized revenues related to the Transition Services and the completion of the second cohort ratably over the first six months of 2013.

In addition to the \$5 million up-front payment and the \$1,000,000 milestone already received, the Company is also eligible to receive \$64 million in potential milestone payments comprised of: (i) up to \$29 million related to the achievement of specified clinical milestone events; and (ii) up to \$35 million related to the achievement of specified commercial sales events, specifically first commercial sale in specific territories.

Any future royalty payments, under the License Agreement will be recognized as revenue when they are earned.

*The Scripps Research Institute*

On April 6, 2007, the Company entered into an exclusive worldwide commercial license agreement ( *Scripps License Agreement* ) with The Scripps Research Institute ( *Scripps* ). Pursuant to the License Agreement, the Company obtained a license to use, commercialize and sublicense certain patented technology and improvements thereon, owned or licensed by Scripps, relating to compounds that may have utility in treating Friedrich's ataxia, an inherited neurodegenerative disease.

Pursuant to the Scripps License Agreement, the Company agreed to pay Scripps an initial license fee of \$300,000, certain royalty and sublicense fees and, in the event that the Company achieved specified developmental and commercial milestones, certain additional milestone payments. Total future milestone payments, if all milestones had been achieved, would have been approximately \$4,300,000. In addition, the Company issued Scripps and certain of its designees 87,464 shares of the Company's common stock, which had a value of \$300,000 on the date of issuance.

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In connection with the Scripps License Agreement, the Company issued warrants to an individual at Scripps to purchase up to 150,000 shares of common stock. The warrants have a seven-year term and are exercisable based on performance criteria as detailed in the warrant agreement governing such warrants. No expense has been recorded related to these warrants through December 31, 2013, as none of the performance criteria have been achieved. At this time, the Company does not believe that the performance criteria are probable of being achieved.

**11. Subsequent Event**

On January 21, 2014, the Company entered into an agreement to sell its histone deacetylase inhibitor (HDACi) portfolio to BioMarin Pharmaceutical Inc. The HDACi portfolio includes multiple orally bioavailable small molecule compounds as well as enabling technologies. Under the terms of the agreement, the Company will receive an upfront payment of \$2 million from BioMarin and it has the potential to receive up to \$160 million in future milestone payments for the development, regulatory approval and commercial sale of portfolio compounds included in the agreement. In addition, Company is eligible to receive royalties on sales of therapeutic products originating from the HDACi portfolio. Potential applications of the HDACi portfolio include Friedreich's ataxia and other neurological disorders. Pursuant to this agreement, the Company transferred all rights and obligations related to the Scripps License Agreement to BioMarin Pharmaceutical Inc.

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The following table contains consolidated statements of operations information for each of the previous eight quarters. The Company believes that the following information reflects all normal recurring adjustments necessary for a fair presentation of the information for the periods presented. The operating results for any quarter are not necessarily indicative of results for any future period.

	December 31, 2013	September 30, 2013	June 30, 2013	March 31, 2013	December 31, 2012	September 30, 2012	June 30, 2012	March 31, 2012
(in thousands, except per share amounts)								
<b>Revenue:</b>								
Product revenue	\$ 10,350	\$ 12,184	\$ 13,014	\$ 11,934	\$ 9,710	\$ 11,123	\$ 11,659	\$ 9,342
Royalty and other revenue	5,032	6,638	4,495	4,522	9,104	3,981	3,865	3,482
<b>Total revenue</b>	<b>15,382</b>	<b>18,822</b>	<b>17,509</b>	<b>16,456</b>	<b>18,814</b>	<b>15,104</b>	<b>15,524</b>	<b>12,824</b>
<b>Operating expenses:</b>								
Cost of product revenue	4,627	5,659	5,298	6,897	5,920	6,419	7,345	5,273
Cost of royalty and other revenue	738	724	643	577	620	594	537	462
Research and development	1,422	1,430	2,306	2,183	2,343	2,433	2,906	2,808
Selling, general and administrative	3,367	2,902	3,124	3,308	3,253	3,126	3,418	3,428
Contingent consideration fair value adjustments	45	65	35	(54)	267	344		
Gain on bargain purchase								(314)
<b>Total operating expenses</b>	<b>10,199</b>	<b>10,780</b>	<b>11,406</b>	<b>12,911</b>	<b>12,403</b>	<b>12,916</b>	<b>14,206</b>	<b>11,657</b>
<b>Income from operations</b>	<b>5,183</b>	<b>8,042</b>	<b>6,103</b>	<b>3,545</b>	<b>6,411</b>	<b>2,188</b>	<b>1,318</b>	<b>1,167</b>
Investment income	98	76	65	62	62	95	29	31
Interest income (expense)	(12)	(12)	(12)	(14)	(14)	7	(27)	(22)
Other income (expense)	(54)	37	(122)	29	(41)	(500)	458	109
<b>Income before income taxes</b>	<b>5,215</b>	<b>8,143</b>	<b>6,034</b>	<b>3,622</b>	<b>6,418</b>	<b>1,790</b>	<b>1,778</b>	<b>1,285</b>
Income tax provision (benefit)	1,887	2,255	1,495	1,284	(3,135)	(16)	208	59
<b>Net income</b>	<b>\$ 3,328</b>	<b>\$ 5,888</b>	<b>\$ 4,539</b>	<b>\$ 2,338</b>	<b>\$ 9,553</b>	<b>\$ 1,806</b>	<b>\$ 1,570</b>	<b>\$ 1,226</b>
<b>Earnings per share:</b>								
Basic	\$ 0.10	\$ 0.18	\$ 0.14	\$ 0.07	\$ 0.31	\$ 0.06	\$ 0.05	\$ 0.04
Diluted	\$ 0.10	\$ 0.18	\$ 0.14	\$ 0.07	\$ 0.30	\$ 0.06	\$ 0.05	\$ 0.04
<b>Weighted average shares outstanding:</b>								
Basic	31,916	31,858	31,644	31,241	31,132	30,948	30,845	30,730
Diluted	32,708	32,552	32,317	31,855	31,600	31,256	31,149	31,010