

SMITH A O CORP  
Form 10-Q  
November 04, 2013

UNITED STATES

**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended September 30, 2013.

or

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-475

**A. O. Smith Corporation**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**39-0619790**  
(I.R.S. Employer Identification No.)

**11270 West Park Place, Milwaukee, Wisconsin**  
(Address of principal executive office)

**53224-9508**  
(Zip Code)

**(414) 359-4000**

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

☒ Yes ☐ No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

☒ Yes ☐ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Non-accelerated filer ☐ (Do not check if a smaller reporting company)

Accelerated Filer ☐

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.)

☐ Yes ☒ No

Class A Common Stock Outstanding as of October 31, 2013 13,225,946 shares

Common Stock Outstanding as of October 31, 2013 77,998,261 shares

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A. O. Smith Corporation

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**PART I - FINANCIAL INFORMATION****ITEM 1 - FINANCIAL STATEMENTS**

## A. O. SMITH CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

Three and Nine Months Ended September 30, 2013 and 2012

(dollars in millions, except per share data)

(unaudited)

|                                                       | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                 |
|-------------------------------------------------------|-------------------------------------|----------------|------------------------------------|-----------------|
|                                                       | 2013                                | 2012           | 2013                               | 2012            |
| Net sales                                             | \$ 536.2                            | \$ 462.2       | \$ 1,594.9                         | \$ 1,415.0      |
| Cost of products sold                                 | 339.6                               | 305.4          | 1,021.0                            | 948.6           |
| Gross profit                                          | 196.6                               | 156.8          | 573.9                              | 466.4           |
| Selling, general and administrative expenses          | 133.7                               | 111.5          | 385.3                              | 325.7           |
| Contingent consideration adjustment                   | -                                   | (6.4)          | -                                  | (6.4)           |
| Restructuring, impairment and settlement expense, net | 1.3                                 | -              | 7.2                                | -               |
| Interest expense                                      | 1.4                                 | 1.9            | 4.5                                | 7.1             |
| Other income                                          | (1.1)                               | (2.2)          | (2.8)                              | (32.5)          |
|                                                       | 61.3                                | 52.0           | 179.7                              | 172.5           |
| Provision for income taxes                            | 15.1                                | 15.0           | 52.4                               | 53.1            |
| <b>Net Earnings</b>                                   | <b>\$ 46.2</b>                      | <b>\$ 37.0</b> | <b>\$ 127.3</b>                    | <b>\$ 119.4</b> |
| <b>Net Earnings Per Share of Common Stock</b>         | <b>\$ 0.50</b>                      | <b>\$ 0.40</b> | <b>\$ 1.38</b>                     | <b>\$ 1.30</b>  |
| <b>Diluted Net Earnings Per Share of Common Stock</b> | <b>\$ 0.50</b>                      | <b>\$ 0.40</b> | <b>\$ 1.37</b>                     | <b>\$ 1.28</b>  |
| <b>Dividends Per Share of Common Stock</b>            | <b>\$ 0.12</b>                      | <b>\$ 0.10</b> | <b>\$ 0.34</b>                     | <b>\$ 0.26</b>  |

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS

Three and Nine Months Ended September 30, 2013 and 2012

(dollars in millions)

(unaudited)

|                                     | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |          |
|-------------------------------------|-------------------------------------|---------|------------------------------------|----------|
|                                     | 2013                                | 2012    | 2013                               | 2012     |
| Net earnings                        | \$ 46.2                             | \$ 37.0 | \$ 127.3                           | \$ 119.4 |
| Other comprehensive earnings (loss) |                                     |         |                                    |          |

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|                                                                                                                                                                   |         |         |          |          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|----------|----------|
| Foreign currency translation adjustments                                                                                                                          | 3.6     | 6.1     | (2.0)    | 3.1      |
| Unrealized net (loss) gain on cash flow derivative instruments, less related income tax benefit (provision) of \$0.3 and \$0.4 in 2013, \$0.1 and \$(0.2) in 2012 | (0.5)   | (0.1)   | (0.7)    | 0.3      |
| Adjustment to pension liability gain (loss) less related income tax (provision) benefit of \$(4.0) and \$(11.9) in 2013 and \$1.5 and \$1.5 in 2012               | 6.3     | (3.4)   | 13.9     | (3.4)    |
| Reversal of unrealized gain on investments less related income tax benefit of \$0.7 in 2012                                                                       | -       | -       | -        | (1.2)    |
| Comprehensive Earnings                                                                                                                                            | \$ 55.6 | \$ 39.6 | \$ 138.5 | \$ 118.2 |

See accompanying notes to unaudited condensed consolidated financial statements.

**PART I - FINANCIAL INFORMATION****ITEM 1 - FINANCIAL STATEMENTS**

## A. O. SMITH CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEETS

September 30, 2013 and December 31, 2012

(dollars in millions, except share data)

|                                                                                                     | (unaudited)        |                   |
|-----------------------------------------------------------------------------------------------------|--------------------|-------------------|
|                                                                                                     | September 30, 2013 | December 31, 2012 |
| <b>Assets</b>                                                                                       |                    |                   |
| <b>Current Assets</b>                                                                               |                    |                   |
| Cash and cash equivalents                                                                           | \$ 374.1           | \$ 266.9          |
| Marketable securities                                                                               | 102.7              | 196.0             |
| Receivables                                                                                         | 436.0              | 425.4             |
| Inventories                                                                                         | 189.5              | 163.4             |
| Deferred income taxes                                                                               | 36.9               | 33.2              |
| Other current assets                                                                                | 25.8               | 22.3              |
| <b>Total Current Assets</b>                                                                         | <b>1,165.0</b>     | <b>1,107.2</b>    |
| Property, plant and equipment                                                                       | 728.0              | 680.7             |
| Less accumulated depreciation                                                                       | 356.3              | 335.0             |
| Net property, plant and equipment                                                                   | 371.7              | 345.7             |
| Goodwill                                                                                            | 434.9              | 435.4             |
| Other intangibles                                                                                   | 329.2              | 338.7             |
| Other assets                                                                                        | 48.1               | 38.2              |
| <b>Total Assets</b>                                                                                 | <b>\$ 2,348.9</b>  | <b>\$ 2,265.2</b> |
| <b>Liabilities</b>                                                                                  |                    |                   |
| <b>Current Liabilities</b>                                                                          |                    |                   |
| Trade payables                                                                                      | \$ 344.5           | \$ 328.9          |
| Accrued payroll and benefits                                                                        | 55.0               | 46.5              |
| Accrued liabilities                                                                                 | 75.3               | 61.8              |
| Product warranties                                                                                  | 46.0               | 43.2              |
| Long-term debt due within one year                                                                  | 14.4               | 18.6              |
| <b>Total Current Liabilities</b>                                                                    | <b>535.2</b>       | <b>499.0</b>      |
| Long-term debt                                                                                      | 213.4              | 225.1             |
| Pension liabilities                                                                                 | 188.1              | 190.1             |
| Other liabilities                                                                                   | 159.6              | 156.9             |
| <b>Total Liabilities</b>                                                                            | <b>1,096.3</b>     | <b>1,071.1</b>    |
| <b>Stockholders' Equity</b>                                                                         |                    |                   |
| Class A Common Stock, \$5 par value: authorized 14,000,000 shares; issued 13,299,752 and 13,309,876 | 66.5               | 66.6              |
|                                                                                                     | 82.1               | 82.0              |

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|                                                                                              |            |    |         |
|----------------------------------------------------------------------------------------------|------------|----|---------|
| Common Stock, \$1 par value: authorized 120,000,000 shares; issued 82,054,070 and 82,043,946 |            |    |         |
| Capital in excess of par value                                                               | 588.3      |    | 580.5   |
| Retained earnings                                                                            | 950.7      |    | 855.1   |
| Accumulated other comprehensive loss                                                         | (309.3)    |    | (320.5) |
| Treasury stock at cost                                                                       | (125.7)    |    | (69.6)  |
| <b>Total Stockholders' Equity</b>                                                            | 1,252.6    |    | 1,194.1 |
| <b>Total Liabilities and Stockholders' Equity</b>                                            | \$ 2,348.9 | \$ | 2,265.2 |

See accompanying notes to unaudited condensed consolidated financial statements.

**PART I - FINANCIAL INFORMATION****ITEM 1 - FINANCIAL STATEMENTS**

## A. O. SMITH CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Nine Months Ended September 30, 2013 and 2012

(dollars in millions)

(unaudited)

|                                                                                           | Nine Months Ended<br>September 30, |                |
|-------------------------------------------------------------------------------------------|------------------------------------|----------------|
|                                                                                           | 2013                               | 2012           |
| <b>Operating Activities</b>                                                               |                                    |                |
| Net earnings                                                                              | \$ 127.3                           | \$ 119.4       |
| Adjustments to reconcile net earnings to cash provided by (used in) operating activities: |                                    |                |
| Depreciation and amortization                                                             | 42.2                               | 40.4           |
| Pension expense                                                                           | 20.9                               | 10.3           |
| Loss on disposal of assets                                                                | 0.2                                | 0.8            |
| Gain on sale of investments                                                               | -                                  | (27.2)         |
| Net changes in operating assets and liabilities, net of acquisitions:                     |                                    |                |
| Current assets and liabilities                                                            | (2.7)                              | (45.1)         |
| Noncurrent assets and liabilities                                                         | 1.9                                | 2.4            |
| <b>Cash Provided by Operating Activities - continuing operations</b>                      | <b>189.8</b>                       | <b>101.0</b>   |
| <b>Cash Used in Operating Activities - discontinued operations</b>                        | <b>(1.8)</b>                       | <b>(27.3)</b>  |
| <b>Cash Provided by Operating Activities</b>                                              | <b>188.0</b>                       | <b>73.7</b>    |
| <b>Investing Activities</b>                                                               |                                    |                |
| Capital expenditures                                                                      | (65.7)                             | (44.5)         |
| Acquisition of business                                                                   | (4.0)                              | -              |
| Investments in marketable securities                                                      | (63.8)                             | (237.8)        |
| Net proceeds from sale of securities                                                      | 158.4                              | 227.8          |
| <b>Cash Provided by (Used in) Investing Activities</b>                                    | <b>24.9</b>                        | <b>(54.5)</b>  |
| <b>Financing Activities</b>                                                               |                                    |                |
| Long-term debt retired                                                                    | (16.5)                             | (183.1)        |
| Common stock repurchases                                                                  | (66.5)                             | (9.7)          |
| Net proceeds from stock option activity                                                   | 8.9                                | 13.8           |
| Dividends paid                                                                            | (31.6)                             | (24.0)         |
| <b>Cash Used in Financing Activities</b>                                                  | <b>(105.7)</b>                     | <b>(203.0)</b> |
| Net increase (decrease) in cash and cash equivalents                                      | 107.2                              | (183.8)        |
| Cash and cash equivalents - beginning of period                                           | 266.9                              | 463.4          |



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**Cash and Cash Equivalents - End of Period**

\$ 374.1      \$ 279.6

See accompanying notes to unaudited condensed consolidated financial statements.

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**PART I - FINANCIAL INFORMATION**

**ITEM 1 - FINANCIAL STATEMENTS**

**A. O. SMITH CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**September 30, 2013**

**(unaudited)**

**1. Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). Accordingly, they do not include all of the information and footnotes required for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and nine month periods ended September 30, 2013 are not necessarily indicative of the results expected for the full year. It is suggested that the accompanying condensed consolidated financial statements be read in conjunction with the audited consolidated financial statements and the notes thereto included in the company's latest Annual Report on Form 10-K filed with the SEC on February 27, 2013.

Except where otherwise indicated, amounts reflected in the consolidated financial statements or the notes thereto relate to the company's continuing operations.

On April 15, 2013, the company's stockholders approved a proposal to increase the company's authorized shares of Common Stock and the company's board of directors declared a two-for-one stock split of the company's Class A Common Stock and Common Stock (including treasury shares) in the form of a 100 percent stock dividend to stockholders of record on April 30, 2013 and payable on May 15, 2013. All references in the financial statements and footnotes to the number of shares outstanding, price per share, per share amounts and stock based compensation data have been recast to reflect the split for all periods presented.

Certain other prior year amounts have been reclassified to conform to the 2013 presentation.

*Recent Accounting Pronouncements*

In July 2012, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2012-02, "Testing Indefinite-Lived Intangible Assets for Impairment." ASU 2012-02 allows an entity to first assess qualitative factors in determining whether events and circumstances indicate that it is more-likely-than-not that an indefinite-lived intangible asset is impaired. If an entity determines that it is not more-likely-than-not that the indefinite-lived intangible asset is impaired, then the entity is not required to perform a quantitative impairment test. ASU 2012-02 is effective for the year ending December 31, 2013. The adoption of this ASU will not have an impact on the company's consolidated financial condition, results of operations or cash flows.

In February 2013, the FASB issued ASU No. 2013-02, "Comprehensive Income (Topic 220): Reporting of Amounts Reclassified out of Accumulated Other Comprehensive Income." ASU No. 2013-02 sets requirements for presentation for significant items reclassified out of accumulated other comprehensive income to net income in reporting periods presented. ASU 2013-02 was effective prospectively beginning with the quarter ended March 31, 2013. The adoption of this guidance did not have an impact on the company's financial

**1. Basis of Presentation (continued)**

condition or results of operations but required additional disclosure in the notes to the company's financial statements. The company complied with the disclosure requirements of ASU 2013-02 for the three and nine months ended September 30, 2013.

**2. Acquisition**

On February 14, 2013, the company acquired 100 percent of the shares of MiM Isitma Sogutma Havalandirma ve Aritma Sistemleri San. Tic. A.S. (MiM), a privately-held Turkish water treatment company. The addition of MiM expanded the company's product offerings and gives the company access to Eastern Europe and Black Sea region water treatment markets. MiM is included in the Rest of World segment.

The company paid an aggregate cash purchase price of \$4.0 million, net of cash received of \$1.9 million. In addition the company assumed debt of \$1.7 million and recorded contingent consideration of \$1.1 million.

The fair value of the purchase price resulted in an allocation to acquired intangible assets totaling \$4.1 million of which \$2.3 million has been assigned to customer lists which are being amortized over ten years.

MiM's results of operations have been included in the company's financial statements from February 14, 2013, the date of acquisition. Revenues and pre-tax results associated with MiM included in results of operations for the three and nine months ended September 30, 2013 are not material to the company's net sales or pre-tax earnings.

**3. Restructuring, Impairment and Settlement Expense - Net**

During the three months ended March 31, 2013, the company announced the move of its manufacturing operations from its Fergus, Ontario facility to other North American facilities. During the three months ended September 30, 2013, the company recognized \$1.3 million of pre-tax restructuring and impairment expenses, comprised of \$1.3 million of equipment relocation costs and \$0.3 million of inventory obsolescence reserves and a reduction in severance costs of \$0.3 million, as well as a corresponding \$0.3 million income tax benefit related to the expenses. For the nine months ended September 30, 2013, the company has recognized \$18.2 million of pre-tax restructuring and impairment expenses, comprised of \$7.5 million of severance costs, \$1.9 million for inventory obsolescence reserves, impairment charges related to long-lived assets totaling \$7.5 million and \$1.3 million for equipment relocation costs, as well as a corresponding \$4.6 million income tax benefit related to the expenses. The majority of the consolidation of operations occurred in the second quarter of 2013.

On March 11, 2013, the company entered into a settlement agreement with a former supplier of a North American subsidiary regarding previous overcharges and warranty costs. The terms of the settlement agreement resulted in an \$11.0 million cash payment to the company, a pre-tax gain of \$11.0 million and a related \$4.3 million income tax expense.

**3. Restructuring, Impairment and Settlement Expense - Net (continued)**

The following table presents an analysis of the company's restructuring, impairment and settlement reserves as of and for the nine months ended September 30, 2013:

|                               | (dollars in millions)     |                    |                     |                                  |                      |        |
|-------------------------------|---------------------------|--------------------|---------------------|----------------------------------|----------------------|--------|
|                               | Inventory<br>Obsolescence | Severance<br>Costs | Asset<br>Impairment | Equipment<br>Relocation<br>Costs | Settlement<br>Income | Total  |
| Balance at December 31, 2012  | \$ -                      | \$ -               | \$ -                | \$ -                             | \$ -                 | \$ -   |
| Expense (income) recognized   | -                         | 5.2                | 7.5                 | -                                | (11.0)               | 1.7    |
| Asset write-down              | -                         | -                  | (7.5)               | -                                | -                    | (7.5)  |
| Settlement income             | -                         | -                  | -                   | -                                | 11.0                 | 11.0   |
| Balance at March 31, 2013     | \$ -                      | \$ 5.2             | \$ -                | \$ -                             | \$ -                 | \$ 5.2 |
| Expense recognized            | 1.6                       | 2.6                | -                   | -                                | -                    | 4.2    |
| Severance payments            | -                         | (0.9)              | -                   | -                                | -                    | (0.9)  |
| Balance at June 30, 2013      | \$ 1.6                    | \$ 6.9             | \$ -                | -                                | \$ -                 | \$ 8.5 |
| Expense (income) recognized   | 0.3                       | (0.3)              | -                   | 1.3                              | -                    | 1.3    |
| Severance payments            | -                         | (4.2)              | -                   | -                                | -                    | (4.2)  |
| Balance at September 30, 2013 | \$ 1.9                    | \$ 2.4             | \$ -                | \$ 1.3                           | \$ -                 | \$ 5.6 |

**4. Inventories**

The following table presents the components of the company's inventory balances:

|                   | (dollars in millions) |                      |
|-------------------|-----------------------|----------------------|
|                   | September 30,<br>2013 | December 31,<br>2012 |
| Finished products | \$ 97.2               | \$ 74.4              |
| Work in process   | 12.0                  | 12.0                 |
| Raw materials     | 103.3                 | 100.0                |
|                   | 212.5                 | 186.4                |
| LIFO reserve      | (23.0)                | (23.0)               |
|                   | \$ 189.5              | \$ 163.4             |

**5. Long-Term Debt**

The company has a \$400 million multi-currency revolving credit agreement with eight banks. The facility expires on December 12, 2017 and has an accordion provision which allows it to be increased up to \$500 million if certain conditions (including lender approval) are satisfied. Interest rates on borrowings under the facility are determined in part based upon the company's leverage ratio.

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Borrowings under bank credit lines and commercial paper borrowings are supported by the \$400 million revolving credit agreement. As a result of the long-term nature of this facility, the commercial paper and credit line borrowings are classified as long-term debt at September 30, 2013.

## 6. Product Warranties

The company offers warranties on the sales of certain of its products and records an accrual for the estimated future claims. The following table presents the company's warranty liability activity for each of the three first three month periods in 2013 and 2012 (dollars in millions):

|                          | (dollars in millions) |         |
|--------------------------|-----------------------|---------|
|                          | 2013                  | 2012    |
| Balance at January 1,    | \$129.6               | \$131.9 |
| Expense                  | 15.0                  | 15.4    |
| Claims settled           | (15.7)                | (15.3)  |
| Balance at March 31,     | \$128.9               | \$132.0 |
| Expense                  | 16.7                  | 14.9    |
| Claims settled           | (15.8)                | (14.9)  |
| Balance at June 30,      | 129.8                 | 132.0   |
| Expense                  | 15.5                  | 12.4    |
| Claims settled           | (13.6)                | (11.8)  |
| Balance at September 30, | \$131.7               | \$132.6 |

## 7. Earnings Per Share of Common Stock

The numerator for the calculation of basic and diluted earnings per share is net earnings. The following table sets forth the computation of basic and diluted weighted-average shares used in the earnings per share calculations:

|                                                                    | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |            |
|--------------------------------------------------------------------|-------------------------------------|------------|------------------------------------|------------|
|                                                                    | 2013                                | 2012       | 2013                               | 2012       |
| Denominator for basic earnings per share - weighted average shares | 92,050,932                          | 92,387,904 | 92,417,352                         | 92,381,930 |
| Effect of dilutive stock options and share units                   | 677,129                             | 750,280    | 629,201                            | 705,766    |
| Denominator for diluted earnings per share                         | 92,728,061                          | 93,138,184 | 93,046,553                         | 93,087,696 |

## 8. Stock Based Compensation

The company adopted the A. O. Smith Combined Incentive Compensation Plan (the "plan") effective January 1, 2007. The plan was reapproved on April 16, 2012. The plan is a continuation of the A. O. Smith Combined Executive Incentive Compensation Plan which was originally approved by stockholders in 2002. The number of shares available for granting of options, restricted stock or share units under the plan at September 30, 2013 was 2,759,070. Upon stock option exercise or share unit vesting, shares are issued from treasury stock.

Total stock based compensation cost recognized in the three months ended September 30, 2013 and 2012 was \$2.4 million and \$1.5 million, respectively. Total stock based compensation cost recognized in the nine month periods ended September 30, 2013 and 2012 was \$8.8 million and \$5.3 million, respectively.

**8. Stock Based Compensation (continued)***Stock Options*

The stock options granted in the nine months ended September 30, 2013 and 2012 have three year pro-rata vesting from the date of grant. Stock options are issued at exercise prices equal to the fair value of Common Stock on the date of grant. For active employees, all options granted in 2013 and 2012 expire ten years after date of grant. Options are expensed ratably over the three-year vesting period. Stock based compensation cost attributable to stock options in the three months ended September 30, 2013 and 2012 was \$1.1 million and \$0.7 million, respectively. Stock based compensation expense attributable to stock options in the nine months ended September 30, 2013 and 2012 was \$4.1 million and \$2.5 million, respectively. Included in the stock option expense for the nine months ended September 30, 2013 and 2012 was expense associated with the accelerated vesting of stock option awards for certain employees who either are retirement eligible or become retirement eligible during the vesting period.

Changes in option awards, all of which relate to Common Stock, were as follows for the nine months ended September 30, 2013:

|                                   | Weighted-Average<br>Per Share<br>Exercise Price | Nine Months<br>Ended<br>September 30, 2013 | Average<br>Remaining<br>Contractual<br>Life | Aggregate<br>Intrinsic Value<br>(dollars in<br>millions) |
|-----------------------------------|-------------------------------------------------|--------------------------------------------|---------------------------------------------|----------------------------------------------------------|
| Outstanding at January 1, 2013    | \$ 16.72                                        | 1,530,734                                  |                                             |                                                          |
| Granted                           | 35.03                                           | 357,100                                    |                                             |                                                          |
| Exercised                         | 13.13                                           | (363,862)                                  |                                             |                                                          |
| Forfeited                         | 30.66                                           | (3,732)                                    |                                             |                                                          |
| Outstanding at September 30, 2013 | 21.84                                           | 1,520,240                                  | 8 years                                     | \$ 35.5                                                  |
| Exercisable at September 30, 2013 | \$ 15.83                                        | 820,614                                    | 7 years                                     | \$ 24.1                                                  |

The weighted-average fair value per option at the date of grant during the nine months ended September 30, 2013 and 2012 using the Black-Scholes option-pricing model was \$12.48 and \$8.26, respectively. Assumptions were as follows:

|                         | Nine Months Ended September 30, |       |
|-------------------------|---------------------------------|-------|
|                         | 2013                            | 2012  |
| Expected life (years)   | 6.1                             | 6.2   |
| Risk-free interest rate | 2.0%                            | 2.0%  |
| Dividend yield          | 1.1%                            | 1.4%  |
| Expected volatility     | 38.4%                           | 39.4% |

**8. Stock Based Compensation (continued)**

The expected life is based on historical exercise behavior and the projected exercise of unexercised stock options. The risk free interest rate is based on the U.S. Treasury yield curve in effect on the date of grant for the expected life of the option. The actual dividend yield is based on the actual annual dividends divided by the grant date market value of the company's common stock. The expected volatility is based on the historical volatility of the company's common stock.

*Restricted Stock and Share Units*

Participants may also be awarded shares of restricted stock or share units under the plan. The company granted 142,900 and 167,800 share units under the plan in the nine months ended September 30, 2013 and 2012, respectively. The share units were valued at \$4.9 million and \$3.9 million at the dates of issuance in 2013 and 2012, respectively, based on the company's stock price at the dates of grant and those amounts are recognized as compensation expense ratably over the three-year vesting period. Share based compensation expense attributable to share units of \$1.2 million and \$0.8 million was recognized in the three months ended September 30, 2013 and 2012, respectively. Share based compensation expense attributable to share units of \$4.7 million and \$2.8 million was recognized in the nine months ended September 30, 2013 and 2012, respectively. Share based compensation expense recognized in the nine months ended September 30, 2013 and 2012 included expense associated with accelerated vesting of share unit awards for certain employees who either are retirement eligible or will become retirement eligible during the vesting period.

A summary of share unit activity under the plan is as follows:

|                                           | Number of Units | Weighted-Average<br>Grant Date<br>Value |
|-------------------------------------------|-----------------|-----------------------------------------|
| Issued and unvested at January 1, 2013    | 469,012         | \$ 19.37                                |
| Granted                                   | 142,900         | 34.63                                   |
| Vested                                    | (157,732)       | 13.97                                   |
| Forfeited                                 | (9,350)         | 27.38                                   |
| Issued and unvested at September 30, 2013 | 444,830         | \$ 26.02                                |

**9. Pensions**

The following table presents the components of the company's net pension expense:

|                                    | (dollars in millions)               |        |                                    |         |
|------------------------------------|-------------------------------------|--------|------------------------------------|---------|
|                                    | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |         |
|                                    | 2013                                | 2012   | 2013                               | 2012    |
| Service cost                       | \$ 2.3                              | \$ 1.9 | \$ 6.8                             | \$ 5.8  |
| Interest cost                      | 9.9                                 | 10.9   | 29.6                               | 32.6    |
| Expected return on plan assets     | (15.5)                              | (17.2) | (46.3)                             | (51.6)  |
| Amortization of unrecognized loss  | 10.6                                | 8.1    | 31.5                               | 24.1    |
| Amortization of prior service cost | (0.3)                               | (0.2)  | (0.7)                              | (0.6)   |
| Defined benefit plan expense       | \$ 7.0                              | \$ 3.5 | \$ 20.9                            | \$ 10.3 |

The company did not make a contribution to its U.S. pension plan in 2012 and does not anticipate making a contribution in 2013.





**10. Operations by Segment**

The company is comprised of two reporting segments: North America and Rest of World. The Rest of World segment is primarily comprised of China, India, Europe and the Middle East. Both segments manufacture and market comprehensive lines of residential gas, gas tankless and electric water heaters and commercial water heating equipment. Both segments primarily serve their respective regions of the world. The North America segment also manufactures and markets specialty commercial water heating equipment, condensing and non-condensing boilers and water system tanks. The Rest of World segment also manufactures and markets water treatment products, primarily in Asia.

The company's operations by segment are as follows:

|                                                                                  | (dollars in millions)               |          |                                    |            |
|----------------------------------------------------------------------------------|-------------------------------------|----------|------------------------------------|------------|
|                                                                                  | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |            |
|                                                                                  | 2013                                | 2012     | 2013                               | 2012       |
| <b>Net sales</b>                                                                 |                                     |          |                                    |            |
| North America                                                                    | \$ 370.1                            | \$ 335.7 | \$ 1,137.8                         | \$ 1,054.9 |
| Rest of World                                                                    | 175.2                               | 133.8    | 483.0                              | 385.3      |
| Inter-segment sales                                                              | (9.1)                               | (7.3)    | (25.9)                             | (25.2)     |
|                                                                                  | \$ 536.2                            | \$ 462.2 | \$ 1,594.9                         | \$ 1,415.0 |
| <b>Operating earnings</b>                                                        |                                     |          |                                    |            |
| North America <sup>(1) (3) (4) (5)</sup>                                         | \$ 51.5                             | \$ 50.7  | \$ 160.6                           | \$ 144.1   |
| Rest of World                                                                    | 26.9                                | 12.7     | 67.6                               | 39.2       |
| Inter-segment earnings elimination                                               | (0.1)                               | -        | (0.1)                              | -          |
|                                                                                  | 78.3                                | 63.4     | 228.1                              | 183.3      |
| Corporate expense <sup>(2) (6)</sup>                                             | (15.6)                              | (9.5)    | (43.9)                             | (3.7)      |
| Interest expense                                                                 | (1.4)                               | (1.9)    | (4.5)                              | (7.1)      |
| Earnings before income taxes                                                     | 61.3                                | 52.0     | 179.7                              | 172.5      |
| Provision for income taxes                                                       | 15.1                                | 15.0     | 52.4                               | 53.1       |
| <b>Net earnings</b>                                                              | \$ 46.2                             | \$ 37.0  | \$ 127.3                           | \$ 119.4   |
| <sup>(1)</sup> Includes non-operating pension costs of:                          | \$ (3.9)                            | \$ (1.2) | \$ (11.1)                          | \$ (3.3)   |
| <sup>(2)</sup> Includes non-operating pension costs of:                          | (1.3)                               | (0.6)    | (3.7)                              | (1.8)      |
| <sup>(3)</sup> Includes settlement income of:                                    | -                                   | -        | 11.0                               | -          |
| <sup>(4)</sup> Includes restructuring and impairment expenses of:                | (1.3)                               | -        | (18.2)                             | -          |
| <sup>(5)</sup> Includes contingent consideration adjustment of:                  | -                                   | 6.4      | -                                  | 6.4        |
| <sup>(6)</sup> Includes net gain on shares of Regal Beloit Corporation stock of: | -                                   | -        | -                                  | 27.2       |

**11. Fair Value Measurements**

Accounting Standards Codification (ASC) 820 Fair Value Measures and Disclosures, among other things, defines fair value, establishes a consistent framework for measuring fair value and expands disclosure for each major asset and liability category measured at fair value on either a recurring basis or nonrecurring basis. ASC 820 clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such

**11. Fair Value Measurements (continued)**

assumptions, ASC 820 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows: (Level 1) observable inputs such as quoted prices in active markets; (Level 2) inputs, other than the quoted prices in active markets, that are observable either directly or indirectly; and (Level 3) unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

Assets and liabilities measured at fair value are based on the market approach which are prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

Assets and liabilities measured at fair value on a recurring basis are as follows:

| Fair Value Measurement Using                                   | (dollars in millions) |                   |
|----------------------------------------------------------------|-----------------------|-------------------|
|                                                                | September 30, 2013    | December 31, 2012 |
| Quoted prices in active markets for identical assets (Level 1) | \$ 102.8              | \$ 197.2          |

There were no changes in the company's valuation techniques used to measure fair values on a recurring basis during the nine months ended September 30, 2013.

**12. Derivative Instruments**

ASC 815 Derivatives and Hedging as amended, requires that all derivative instruments be recorded on the balance sheet at fair value and establishes criteria for designation and effectiveness of the hedging relationships. The accounting for changes in the fair value of a derivative instrument depends on whether it has been designated and qualifies as a part of a hedging relationship and, further, on the type of hedging relationship. For those derivative instruments that are designated and qualify as hedging instruments, the company must designate the hedging instrument, based upon the exposure hedged, as a fair value hedge, cash flow hedge, or a hedge of a net investment in a foreign operation.

*Equity Collar Contract*

On August 22, 2011, the company sold its Electrical Products Company (EPC) to Regal Beloit Corporation (RBC) and received approximately 2.83 million shares of RBC common stock. The RBC share price appreciated in the first quarter of 2011 during which the company entered into an equity collar contract for 50 percent of the RBC shares it owned to protect a portion of that appreciation. The put strike price of the collar was \$63.29 and the call strike price of the collar was \$77.32. The collar did not qualify for hedge accounting and therefore was adjusted to fair value on a quarterly basis through earnings from continuing operations. The mark to market accounting for the RBC shares and hedge continued until the equity collar contract expired in March of 2012 with no value.

**12. Derivative Instruments (continued)**

The company designates that all of its hedging instruments, except for its equity collar contract relating to RBC shares, are cash flow hedges. For derivative instruments that are designated and qualify as a cash flow hedge (i.e., hedging the exposure to variability in expected future cash flows that is attributable to a particular risk), the effective portion of the gain or loss on the derivative instrument is reported as a component of other comprehensive income (OCI), net of tax, and is reclassified into earnings in the same line item associated with the forecasted transaction and in the same period or periods during which the hedged transaction affects earnings. The amount by which the cumulative change in the value of the hedge more than offsets the cumulative change in the value of the hedged item (i.e., the ineffective portion) is recorded in earnings, net of tax, in the period the ineffectiveness occurs.

The company utilizes certain derivative instruments to enhance its ability to manage currency as well as raw materials price risk. The company had previously utilized a derivative instrument to manage equity investment volatility. Derivative instruments are entered into for periods consistent with the related underlying exposures and do not constitute positions independent of those exposures. The company does not enter into contracts for speculative purposes. The contracts are executed with major financial institutions with no credit loss anticipated for failure of the counterparties to perform.

*Foreign Currency Forward Contracts*

The company is exposed to foreign currency exchange risk as a result of transactions in currencies other than the functional currency of certain subsidiaries. The company utilizes foreign currency forward purchase and sale contracts to manage the volatility associated with foreign currency purchases, sales and certain intercompany transactions in the normal course of business.

Gains and losses on these instruments are recorded in accumulated other comprehensive loss, net of tax, until the underlying transaction is recorded in earnings. When the hedged item is realized, gains or losses are reclassified from accumulated other comprehensive loss to the statement of earnings. The assessment of effectiveness for forward contracts is based on changes in the forward rates. These hedges have been determined to be effective.

The majority of the amounts in accumulated other comprehensive loss for cash flow hedges as of September 30, 2013 is expected to be reclassified into earnings within one year and all of the hedges will be reclassified into earnings no later than December 31, 2014.

The following table summarizes, by currency, the contractual amounts of the company's foreign currency forward contracts:

|                  | (dollars in millions) |                |                |                |
|------------------|-----------------------|----------------|----------------|----------------|
|                  | September 30, 2013    |                | 2012           |                |
|                  | Buy                   | Sell           | Buy            | Sell           |
| British pound    | \$ -                  | \$ 1.9         | \$ -           | \$ 2.2         |
| Canadian dollar  | -                     | 67.1           | -              | 39.2           |
| Chinese renminbi | -                     | -              | 4.6            | -              |
| Euro             | 14.8                  | 2.2            | 29.9           | 2.3            |
| Indian rupee     | 1.5                   | -              | -              | -              |
| Mexican peso     | 15.3                  | -              | 11.6           | -              |
| <b>Total</b>     | <b>\$ 31.6</b>        | <b>\$ 71.2</b> | <b>\$ 46.1</b> | <b>\$ 43.7</b> |

**12. Derivative Instruments (continued)***Commodity Futures Contracts*

In addition to entering into supply arrangements in the normal course of business, the company also enters into futures contracts to fix the cost of certain raw material purchases, principally copper, with the objective of minimizing changes in cost due to market price fluctuations. The hedging strategy for achieving this objective is to purchase commodity futures contracts on the open market of the London Metals Exchange (LME) or over the counter contracts based on the LME.

The minimal after-tax loss on the effective portion of the contracts as of September 30, 2013 was recorded in accumulated other comprehensive loss, and will be reclassified into cost of products sold in the period in which the underlying transaction is recorded in earnings. The effective portion of the contracts will be reclassified within one year. Commodity hedges outstanding at September 30, 2013 involve a total of approximately 0.2 million pounds of copper.

The impact of derivative contracts on the company's financial statements is as follows:

Fair value of derivatives designated as hedging instruments under ASC 815:

|                                                     |                        | (dollars in millions) |              |
|-----------------------------------------------------|------------------------|-----------------------|--------------|
|                                                     |                        | September 30,         | December 31, |
|                                                     | Balance Sheet Location | 2013                  | 2012         |
| Foreign currency contracts                          | Accrued liabilities    | \$ (0.3)              | \$ (0.5)     |
|                                                     | Other current assets   | 0.4                   | 1.7          |
| Total derivatives designated as hedging instruments |                        | \$ 0.1                | \$ 1.2       |

The effect of derivatives designated as hedging instruments under ASC 815 on the Statement of Earnings:

Three Months Ended September 30 (dollars in millions):

|                       |                                       | Amount of     |          | Amount of                                                                                   |       | Amount of                                                                                   |      |
|-----------------------|---------------------------------------|---------------|----------|---------------------------------------------------------------------------------------------|-------|---------------------------------------------------------------------------------------------|------|
|                       |                                       | gain/(loss)   |          | gain/(loss)                                                                                 |       | gain/(loss)                                                                                 |      |
|                       |                                       | recognized in |          | recognized in                                                                               |       | recognized in                                                                               |      |
|                       |                                       | in            |          | in                                                                                          |       | in                                                                                          |      |
|                       |                                       | earnings on   |          | earnings on                                                                                 |       | earnings on                                                                                 |      |
|                       |                                       | a             |          | a                                                                                           |       | a                                                                                           |      |
|                       |                                       | derivative    |          | derivative                                                                                  |       | derivative                                                                                  |      |
|                       |                                       | (ineffective  |          | (ineffective                                                                                |       | (ineffective                                                                                |      |
|                       |                                       | portion)      |          | portion)                                                                                    |       | portion)                                                                                    |      |
|                       |                                       | 2013          | 2012     | 2013                                                                                        | 2012  | 2013                                                                                        | 2012 |
| Commodities contracts | OCI on derivative (effective portion) |               |          | Location of gain/(loss) reclassified from Accumulated OCI into earnings (effective portion) |       | Location of gain/(loss) reclassified from Accumulated OCI into earnings (effective portion) |      |
|                       |                                       |               |          | Cost of products sold                                                                       |       | Cost of products sold                                                                       |      |
|                       |                                       | \$ -          | \$ (0.1) | \$ (0.1)                                                                                    | \$ -  | \$ -                                                                                        | \$ - |
| Foreign currency      |                                       | (0.8)         | (0.3)    | 0.3                                                                                         | (0.2) | -                                                                                           | -    |

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contracts

sold

|          |          |        |          |      |      |
|----------|----------|--------|----------|------|------|
| \$ (0.8) | \$ (0.4) | \$ 0.2 | \$ (0.2) | \$ - | \$ - |
|----------|----------|--------|----------|------|------|

**12. Derivative Instruments (continued)**

Nine Months Ended September 30 (dollars in millions):

| Derivatives in             | Amount of     | Location of         | Amount of           | Location of   | Amount of     |
|----------------------------|---------------|---------------------|---------------------|---------------|---------------|
| ASC 815 cash               | gain/(loss)   | gain/(loss)         | gain/(loss)         | gain/(loss)   | gain/(loss)   |
| flow hedging               | recognized in | reclassified from   | reclassified from   | recognized in | recognized in |
| relationships              | OCI on        | Accumulated OCI     | Accumulated OCI     | earnings on   | earnings on   |
|                            | derivative    | into earnings       | into earnings       | derivative    | derivative    |
|                            | (effective    | (effective portion) | (effective portion) | (ineffective  | (ineffective  |
|                            | portion)      |                     |                     | portion)      | portion)      |
|                            | 2013          | 2012                | 2013                | 2012          | 2013          |
| Commodities contracts      |               |                     |                     |               |               |
|                            | \$ (0.1)      | \$ (0.1)            | \$ (0.1)            | \$ (0.1)      | \$ -          |
| Foreign currency contracts |               |                     |                     |               |               |
|                            | 0.8           | (0.4)               | 1.8                 | (0.8)         | -             |
|                            | \$ 0.7        | \$ (0.5)            | \$ 1.7              | \$ (0.9)      | \$ -          |

| Derivatives not designated as a hedging | Location of loss recognized in | Amount of loss recognized in |
|-----------------------------------------|--------------------------------|------------------------------|
| instrument under ASC 815                | earnings from operations       | earnings from operations     |
|                                         | on                             | on                           |
|                                         | derivative                     | derivative                   |
|                                         | 2013                           | 2012                         |
| Equity collar contract                  | Other expense - net            | \$ -                         |
|                                         |                                | \$ 17.9                      |

**13. Income Taxes**

The company's effective tax rate for the three and nine months ended September 30, 2013 was 24.6 percent and 29.2 percent, respectively. The company estimates that its annual effective tax rate for the full year of 2013 will be approximately 29.0 percent. The full year effective tax rate in 2012 was 30.4 percent. Included in the three months ended September 30, 2013 were approximately \$3.0 million of higher income tax benefits than previously estimated, primarily related to manufacturing and research and development activities.

As of September 30, 2013, the company had \$1.3 million of unrecognized tax benefits of which \$0.9 million would affect its effective tax rate if recognized. The company recognizes potential interest and penalties related to unrecognized tax benefits as a component of tax expense.

The company's U.S. federal tax returns for 2009 - 2012 are subject to audit. The company is subject to state and local audits for tax years 2000 - 2012. The company is also subject to non-U.S. income tax examinations for years 2005 - 2012.

**14. Investment in RBC Shares**

The company received approximately 2.83 million shares of RBC common stock as a part of the proceeds of its sale of EPC to RBC. One half of the company's RBC shares were classified as available for sale securities and were recorded at fair value with an unrealized after-tax gain of \$1.2 million included in other comprehensive loss as of December 31, 2011. The company entered into an equity collar contract for the remaining 50 percent of its RBC shares that were classified as trading securities. Those shares were also recorded at fair value. See Note 12 for further discussion regarding the collar. During the first three months of 2012, the company sold all of its RBC shares for net proceeds of \$187.6 million or an average price of \$66.19 per share. A pre-tax gain of \$27.2 million was recorded in other income in the condensed consolidated statement of earnings. The \$27.2 million gain was comprised of a \$43.2 million gain on the sale of the RBC shares, the recognition of a \$1.9 million gain recognized in other comprehensive earnings at December 31, 2011 as partially offset by the



#### 14. Investment in RBC Shares (continued)

write off of \$17.9 million, the value of the collar at December 31, 2011. The \$187.6 million of proceeds received during the first six months of 2012 were used to pay down debt.

#### 15. Changes in Accumulated Other Comprehensive Loss by Component

Changes to accumulated other comprehensive loss by component for the three months ended September 30, 2013 are as follows:

|                                                                                | (dollars in millions)                            |                                                                 |                      |            |
|--------------------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------|----------------------|------------|
|                                                                                | Cumulative<br>Foreign<br>Currency<br>Translation | Unrealized<br>Net Gain<br>(Loss) on Cash<br>Flow<br>Derivatives | Pension<br>Liability | Total      |
| Balance at June 30, 2013                                                       | \$ 13.9                                          | \$ 0.5                                                          | \$ (333.1)           | \$ (318.7) |
| Other comprehensive earnings (loss) before reclassifications                   | 3.6                                              | (0.4)                                                           | -                    | 3.2        |
| Amounts reclassified from accumulated other comprehensive loss: <sup>(1)</sup> | -                                                | (0.1)                                                           | 6.3                  | 6.2        |
| Balance at September 30, 2013                                                  | \$ 17.5                                          | \$ -                                                            | \$ (326.8)           | \$ (309.3) |
| <sup>(1)</sup> Amounts reclassified from accumulated other comprehensive loss: |                                                  |                                                                 |                      |            |
| Realized gains on derivatives reclassified to cost of products sold            | (0.2)                                            |                                                                 |                      |            |
| Tax provision                                                                  | 0.1                                              |                                                                 |                      |            |
| Reclassification net of tax                                                    | \$ (0.1)                                         |                                                                 |                      |            |
| Amortization of pension items:                                                 |                                                  |                                                                 |                      |            |
| Actuarial losses                                                               | \$ 10.6 <sup>(2)</sup>                           |                                                                 |                      |            |
| Prior year service cost                                                        | (0.3) <sup>(2)</sup>                             |                                                                 |                      |            |
|                                                                                | 10.3                                             |                                                                 |                      |            |
| Tax benefit                                                                    | (4.0)                                            |                                                                 |                      |            |
| Reclassification net of tax                                                    | \$ 6.3                                           |                                                                 |                      |            |

<sup>(2)</sup> These accumulated other comprehensive loss components are included in the computation of net periodic pension cost. See Note 9 - Pensions for additional details.

**15. Changes in Accumulated Other Comprehensive Loss by Component (continued)**

Changes to accumulated other comprehensive loss by component for the nine months ended September 30, 2013 are as follows:

|                                                                                |                                                  | (dollars in millions)                                           |                      |            |
|--------------------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------|----------------------|------------|
|                                                                                | Cumulative<br>Foreign<br>Currency<br>Translation | Unrealized<br>Net Gain<br>(Loss) on Cash<br>Flow<br>Derivatives | Pension<br>Liability | Total      |
| Balance at December 31, 2012                                                   | \$ 19.5                                          | \$ 0.7                                                          | \$ (340.7)           | \$ (320.5) |
| Other comprehensive (loss) earnings before reclassifications                   | (2.0)                                            | 0.4                                                             | (5.0)                | (6.6)      |
| Amounts reclassified from accumulated other comprehensive loss: <sup>(3)</sup> | -                                                | (1.1)                                                           | 18.9                 | 17.8       |
| Balance at September 30, 2013                                                  | \$ 17.5                                          | \$ -                                                            | \$ (326.8)           | \$ (309.3) |
| <sup>(3)</sup> Amounts reclassified from accumulated other comprehensive loss: |                                                  |                                                                 |                      |            |
| Realized gains on derivatives reclassified to cost of products sold            | (1.7)                                            |                                                                 |                      |            |
| Tax provision                                                                  | 0.6                                              |                                                                 |                      |            |
| Reclassification net of tax                                                    | \$ (1.1)                                         |                                                                 |                      |            |
| Amortization of pension items:                                                 |                                                  |                                                                 |                      |            |
| Actuarial losses                                                               | \$ 31.5 <sup>(4)</sup>                           |                                                                 |                      |            |
| Prior year service cost                                                        | (0.7) <sup>(4)</sup>                             |                                                                 |                      |            |
|                                                                                | 30.8                                             |                                                                 |                      |            |
| Tax benefit                                                                    | (11.9)                                           |                                                                 |                      |            |
| Reclassification net of tax                                                    | \$ 18.9                                          |                                                                 |                      |            |

<sup>(4)</sup> These accumulated other comprehensive loss components are included in the computation of net periodic pension cost. See Note 9 - Pensions for additional details.

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**PART I - FINANCIAL INFORMATION**

**ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL**

**CONDITION AND RESULTS OF OPERATIONS**

**OVERVIEW**

We are a leading manufacturer of water heaters and boilers, serving a diverse mix of residential and commercial end markets principally in the United States (U.S.), Canada and China. Our company is comprised of two reporting segments: North America and Rest of World. Our Rest of World segment is comprised of China, India, Europe and the Middle East. Both segments manufacture and market comprehensive lines of residential gas, gas tankless and electric water heaters and commercial water heating equipment. Both segments primarily serve their respective regions of the world. The North America segment also manufactures and markets specialty commercial water heating equipment, condensing and non-condensing boilers and water systems tanks. The Rest of World segment also manufactures and markets water treatment products, primarily for Asia.

Sales in our North America segment grew approximately ten percent in the third quarter of 2013 compared to the third quarter of 2012. The recovery in the U.S. housing market and a strong replacement market positively impacted our residential water heater volumes in the third quarter this year. As a result, we expect the residential water heater industry's unit shipments to grow approximately six percent in 2013 over 2012. We expect the commercial water heater industry to grow approximately six percent in units shipped for the full year 2013 compared with 2012. Driven by a transition that we expect in the boiler industry from non-condensing boilers to condensing boilers and market acceptance of new products, we expect sales of our Lochinvar branded products to grow at least ten percent in 2013 compared with last year.

Sales in our Rest of World segment grew approximately 31 percent in the third quarter of 2013 compared to the third quarter of 2012, primarily as a result of growth in sales of A. O. Smith branded products in China. We expect A. O. Smith branded products sales in China to grow by approximately \$100 million in 2013 over 2012 due to greater demand for our premium water heating and water treatment products and a higher priced product mix as a result of new product introductions with higher value features and benefits.

**Non-GAAP Financial Information**

To provide improved transparency into the operating results of our business, effective with the first quarter of 2013 we have been providing non-GAAP measures (adjusted earnings, adjusted earnings per share (EPS) and adjusted segment operating earnings) that exclude certain items as well as non-operating pension costs consisting of interest cost, expected returns on assets, amortization of actuarial gains (losses) and curtailments. Prior period results are provided on a comparable basis.

We believe that adjusted earnings, adjusted EPS and adjusted segment operating earnings provide useful information to investors about our operating performance and allow management and our investors to compare our performance period over period.

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**RESULTS OF OPERATIONS**

**THIRD QUARTER AND FIRST NINE MONTHS OF 2013 COMPARED TO 2012**

Sales in the third quarter of 2013 were \$536.2 million or 16 percent higher than sales of \$462.2 million in the third quarter of 2012. Sales in the first nine months of 2013 increased by \$179.9 million to \$1,594.9 million from \$1,415.0 million in the same period last year. The increases in sales in both the third quarter and first nine months of the year are due to higher sales of water heaters and boilers in the U.S. Sales of A. O. Smith branded products in China grew 35 percent and 29 percent in the third quarter and first nine months of 2013, respectively, as compared to the same periods of 2012.

Gross profit margin in the third quarter of 2013 increased to 36.7 percent from 33.9 percent in the third quarter of 2012. Our gross profit margin in the first nine months of 2013 increased to 36.0 percent from 33.0 percent in the first nine months of 2012. The higher margins in 2013 were primarily due to the contribution from increased volumes of water heaters and boilers in the U.S., higher sales of A. O. Smith branded products in China and a higher priced product mix as a result of product introductions with higher value features and benefits in China.

Selling, general and administrative (SG&A) expenses in the third quarter and first nine of 2013 increased by \$22.2 million and \$59.6 million, respectively, as compared to the same periods last year. The increase in SG&A expenses in both periods in 2013 was primarily due to higher selling and advertising costs in support of increased volumes in North America and China as well as higher pension costs in North America.

On March 28, 2013, our board of directors approved a plan to transfer residential water heater production from our Fergus, Ontario plant to our other North American facilities. The majority of our production was consolidated in the second quarter of 2013. As a result of the capacity rationalization, we incurred pre-tax restructuring and impairment expenses of \$1.3 million and \$18.2 million in the third quarter and first nine months of 2013, respectively, related to employee severance costs, impairment of assets and equipment relocation costs. Additional restructuring and impairment expenses associated with equipment relocation are expected to total approximately \$1.5 million for the remainder of the year. Excluding restructuring and impairment expense, we expect pre-tax operating savings related to the plant rationalization will be approximately \$5 million in 2013. We expect pre-tax annual savings of approximately \$10 million in 2014.

In addition, included in operating earnings in the first nine months of 2013 is a pre-tax gain of \$11.0 million from a first quarter settlement with a former supplier related to previous overcharges and warranty costs.

Interest expense in the third quarter of 2013 was \$1.4 million compared to \$1.9 million in the same period last year. Interest expense in the first nine months of 2013 was \$4.5 million compared to \$7.1 million in the same period last year. The higher interest expense in both periods in 2012 was due to higher debt levels primarily as a result of the Lochinvar acquisition in 2011. In addition, in 2011 we sold our Electrical Products Company to Regal Beloit Corporation (RBC) and received 2.83 million shares of RBC common stock. During the first six months of 2012 we sold all of our shares of RBC common stock, the net proceeds of which were used to pay down debt in 2012.

Other income was \$1.1 million in the third quarter of 2013 down from \$2.2 million in the same period last year primarily due to lower interest income. Other income in the first nine months of 2013 was \$2.8 million down from \$32.5 million in the first nine months of 2012. Other income in the first nine months of 2012 included a \$27.2 million pre-tax net gain on the sale of RBC shares. The \$27.2 million gain was comprised of a \$43.2 million gain on the sale of the RBC shares, the recognition of a \$1.9 million gain recognized in other comprehensive earnings at December 31, 2011 as partially offset by the write-off of \$17.9 million, the value of a RBC share collar at December 31, 2011. During the first six months of 2012, we sold all of our RBC shares for net proceeds of \$187.6 million or an average price of \$66.19 per share.

Our effective tax rates for the third quarter and first nine months of 2013 were 24.6 percent and 29.2 percent, respectively. Our effective tax rates for the third quarter and first nine months of 2012 were 28.8 percent and 30.8 percent, respectively. The lower tax rates in the third quarter and first nine months of 2013 as compared to the same periods last year were primarily due to the recognition of \$3.0 million of higher income tax benefits in the third quarter of 2013 than previously estimated related primarily to U.S. manufacturing and research and development activities.

Our pension costs and credits are developed from actuarial valuations. The valuations reflect key assumptions regarding, among other things, discount rates, expected return on assets, retirement ages, and years of service. We consider current market conditions including changes in interest rates in making these assumptions. Our assumption for the expected rate of return on plan assets is 8.00 percent in 2013 compared to 8.50 percent in 2012. The discount rate used to determine net periodic pension costs decreased from 4.90 percent in 2012 to 4.05 percent in 2013. Pension expense for the first nine months of 2013 was \$20.9 million or \$10.6 million higher than the first nine months of 2012. Total pension expense for 2013 is expected to be \$27.9 million compared to total pension expense of \$13.8 million for 2012. Our pension costs are reflected in cost of products sold and SG&A expense.

#### *North America*

Sales for our North America segment were \$370.1 million in the third quarter of 2013 or \$34.4 million higher than sales of \$335.7 million in the third quarter of 2012. Sales for the first nine months of 2013 were \$1,137.8 million or \$82.9 million higher than sales of \$1,054.9 million in the same period last year. The increases in both periods of 2013 were due to higher sales of residential and commercial water heaters in the U.S. due to growth in the home construction market and improved replacement demand, as well as higher sales of Lochinvar branded products. In addition, the third quarter of 2012 was negatively impacted by a pull forward of water heater volume in advance of a June 2012 price increase.

North America operating earnings were \$51.5 million in the third quarter of 2013 or slightly higher than operating earnings of \$50.7 million in the same period of 2012. Operating earnings in the first nine months of 2013 were \$160.6 million or 11.5 percent higher than operating earnings of \$144.1 million in the first nine months of 2012. Adjusted segment operating earnings were \$56.7 million in the third quarter of 2013 compared to \$45.5 million in the third quarter of 2012. Adjusted segment operating earnings were \$178.9 million in the first nine months of 2013 compared to \$141.0 million in the first nine months of last year. The 2013 third quarter adjusted operating margin of 15.3 percent was higher than 13.6 percent in the same period last year. The first nine months of 2013 adjusted operating margin of 15.7 percent was higher than 13.4 percent in the same period in 2012. Higher incremental margins associated with increased volumes of water heaters and boilers in the U.S. contributed to higher operating earnings and higher operating margins in 2013.

Adjusted segment operating earnings for the third quarter of 2013 exclude \$1.3 million of pre-tax restructuring and impairment expenses associated with the transfer of production from Fergus, Ontario and \$3.9 million of non-operating pension costs compared to the exclusion of \$1.2 million of non-operating pension costs in the same period in 2012. Adjusted segment operating earnings for the first nine months of 2013 exclude \$18.2 million of pre-tax restructuring and impairment expenses associated with the transfer of production from Fergus, Ontario and an \$11.0 million pre-tax gain on the settlement with a former supplier. In addition, the first nine months of 2013 include \$11.1 million of non-operating pension costs compared to the exclusion of \$3.3 million of non-operating pension costs in the first nine months of 2012. In addition, adjusted segment operating earnings in the third quarter and first nine months of 2012 exclude a \$6.4 million favorable adjustment to the estimate of contingent consideration due to the former owners of Lochinvar.

#### *Rest of World*

Sales for our Rest of World segment were \$175.2 million in the third quarter of 2013 or \$41.4 million higher than sales of \$133.8 million in the third quarter of 2012. Sales for the first nine months of 2013 were \$483.0 million or \$97.7 million higher than sales of \$385.3 million in the first nine months of 2012. The increases in both periods of 2013 were due to higher sales of A. O. Smith branded products in China. In addition, sales in the third quarter of 2013 benefitted from our customers holding higher inventory levels in advance of the autumn holiday in China.

Operating earnings for our Rest of World segment were \$26.9 million in the third quarter of 2013 which was more than double the \$12.7 million in the third quarter of 2012. Operating earnings for the first nine months of 2013 were \$67.6 million or 72.4 percent higher than \$39.2 million in the first nine months of 2012. The third quarter 2013 operating margin of 15.4 percent was higher than 9.5 percent in the same period last year. Operating margin in the first nine months of 2013 was 14.0 percent as compared to 10.2 percent in the first nine months of 2012. The improved earnings and operating margins in the third quarter and first nine months of 2013 were due to the effect of higher sales of A. O. Smith branded products in China, a higher priced product mix as a result of new product introductions with higher value features and benefits and smaller losses in our non-A. O. Smith branded water treatment business. Improved earnings in the third quarter of 2013 also benefitted from lower selling and advertising expenses as a percentage of sales in China.

#### **Outlook**

With improved market conditions in our major markets, and a good customer acceptance of our new A. O. Smith branded products in China we feel confident about our company's prospects for the remainder of this year. As a result of our continued strong third quarter performance, we increased our guidance for 2013. We believe we will achieve full year GAAP earnings of between \$1.78 and \$1.82 per share with adjusted earnings per share of between \$2.00 and \$2.04. These estimates do not include the potential impact from future acquisitions. The adjusted earnings per share projection excludes non-operating pension costs, restructuring and impairment expenses related to the plant rationalization in Canada and the gain from the settlement with a former supplier. Further, we have initiated a project for the implementation of a global Enterprise Resource Planning (ERP) system and estimate the ERP implementation will result in expenses of approximately \$5 million in 2013 and anticipate the implementation in North America will be completed by late 2015.

## **Liquidity & Capital Resources**

Our working capital of \$629.8 million at September 30, 2013 was \$21.6 million higher than at December 31, 2012, primarily related to higher inventory levels in North America.

Cash provided by continuing operating activities in the first nine months of 2013 was \$189.8 million compared with \$101.0 million during the same period last year. The improvement in operating cash flows is primarily related to higher earnings from operations and lower cash outlays for working capital. For the full year 2013, we expect our total cash provided by continuing operating activities to be approximately \$250 million.

Our capital expenditures totaled \$65.7 million in the first nine months of 2013, compared with \$44.5 million spent in the year ago period. We are projecting 2013 capital expenditures to be between \$90 and \$100 million, including approximately \$40 million in China and India to continue construction of a second water heater manufacturing plant in Nanjing, China to meet local demand and to complete the expansion of our manufacturing plant near Bangalore, India. When completed, the new plant in China is projected to add 50 percent more capacity to our China water heater operations. The first phase of the new plant was completed in the third quarter. We also continue to expand our India plant to accommodate more water heater models, in-source some component manufacturing and meet local demand. Also included in projected 2013 capital expenditures is approximately \$20 million related to the implementation of our ERP system. We expect our full year depreciation and amortization for 2013 to be between \$55 and \$60 million. In addition, during the first quarter of 2013, we acquired MiM Isitma Sogutma Havalandirma ve Aritma Sistemleri San. Tic. A.S., a water treatment company based in Turkey for a cash outlay of \$4.0 million.

In December 2012, we completed a \$400 million multi-currency credit facility with eight banks which expires in December 2017. The facility has an accordion provision which allows it to be increased up to \$500 million if certain conditions (including lender approval) are satisfied. Borrowing rates under the facility are determined by our leverage ratio. The facility requires us to maintain two financial covenants, a leverage ratio test and an interest coverage test, and we were in compliance with the covenants as of September 30, 2013.

The facility backs up commercial paper and credit line borrowings. As a result of the long-term nature of this facility, our commercial paper and credit line borrowings, as well as drawings under the facility, are classified as long-term debt. At September 30, 2013, we had available borrowing capacity of \$233.7 million under this facility. We believe the combination of available borrowing capacity and operating cash flow will provide sufficient funds to finance our existing operations for the foreseeable future.

Our total debt decreased \$15.9 million from \$243.7 million at December 31, 2012 to \$227.8 million at September 30, 2013. Our leverage, as measured by the ratio of total debt to total capitalization, was 15.4 percent at the end of the quarter, compared with 16.9 percent at December 31, 2012.

We continue to meet all funding requirements under ERISA regulations regarding our pension plan. We do not expect to make contributions to the plan in 2013.

In July 2013, our board of directors approved authority for us to repurchase 2,000,000 shares of our common stock that was incremental to our existing share repurchase program. During the third quarter of 2013, we repurchased approximately 1.24 million shares, at an average price of

\$42.48 per share for a total of \$52.5 million under a Rule 10b5-1 automatic trading plan. The Rule 10b5-1 plan remains in place and as of September 30, 2013, we have remaining repurchase authority of approximately 1.3 million shares.

On October 9, 2013, our board of directors declared a regular cash dividend in the amount of \$.12 per share on our common stock and Class A common stock. The dividend is payable on November 15, 2013 to shareholders of record on October 31, 2013.



**A. O. SMITH CORPORATION****Adjusted Earnings and Adjusted EPS****(dollars in millions, except per share data)****(unaudited)**

The following is a reconciliation of net earnings and diluted EPS to adjusted earnings (non-GAAP) and adjusted EPS (non-GAAP):

|                                                                                      | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |          |
|--------------------------------------------------------------------------------------|-------------------------------------|---------|------------------------------------|----------|
|                                                                                      | 2013                                | 2012    | 2013                               | 2012     |
| <b>Net Earnings (GAAP)</b>                                                           | \$ 46.2                             | \$ 37.0 | \$ 127.3                           | \$ 119.4 |
| Non-operating pension costs, before tax                                              | 5.2                                 | 1.8     | 14.8                               | 5.1      |
| Tax effect of non-operating pension costs                                            | (2.0)                               | (0.7)   | (5.7)                              | (1.9)    |
| Settlement income, before tax                                                        | -                                   | -       | (11.0)                             | -        |
| Tax effect of settlement income                                                      | -                                   | -       | 4.2                                | -        |
| Restructuring and impairment expenses, before tax                                    | 1.3                                 | -       | 18.2                               | -        |
| Tax effect of restructuring and impairment expenses                                  | (0.3)                               | -       | (4.6)                              | -        |
| Contingent consideration adjustment, before tax                                      | -                                   | (6.4)   | -                                  | (6.4)    |
| Tax effect of contingent consideration adjustment                                    | -                                   | 2.4     | -                                  | 2.4      |
| Net gain on shares of Regal Beloit Corporation stock, before tax                     | -                                   | -       | -                                  | (27.2)   |
| Tax effect of net gain on shares of Regal Beloit Corporation stock                   | -                                   | -       | -                                  | 10.4     |
| <b>Adjusted Earnings</b>                                                             | \$ 50.4                             | \$ 34.1 | \$ 143.2                           | \$ 101.8 |
| <b>Diluted EPS (GAAP)</b>                                                            | \$ 0.50                             | \$ 0.40 | \$ 1.37                            | \$ 1.28  |
| Non-operating pension costs per diluted share, before tax                            | 0.05                                | 0.02    | 0.16                               | 0.05     |
| Tax effect of non-operating pension costs per diluted share                          | (0.02)                              | (0.01)  | (0.06)                             | (0.02)   |
| Settlement income per diluted share, before tax                                      | -                                   | -       | (0.12)                             | -        |
| Tax effect of settlement income per diluted share                                    | -                                   | -       | 0.05                               | -        |
| Restructuring and impairment expenses per diluted share, before tax                  | 0.01                                | -       | 0.19                               | -        |
| Tax effect of restructuring and impairment expense per diluted share                 | -                                   | -       | (0.05)                             | -        |
| Contingent consideration adjustment per diluted share, before tax                    | -                                   | (0.07)  | -                                  | (0.07)   |
| Tax effect of contingent consideration adjustment per diluted share                  | -                                   | 0.03    | -                                  | 0.03     |
| Net gain on shares of Regal Beloit Corporation stock per diluted share, before tax   | -                                   | -       | -                                  | (0.29)   |
| Tax effect of net gain on shares of Regal Beloit Corporation stock per diluted share | -                                   | -       | -                                  | 0.11     |
| <b>Adjusted EPS</b>                                                                  | \$ 0.54                             | \$ 0.37 | \$ 1.54                            | \$ 1.09  |

**A. O. SMITH CORPORATION****Adjusted Segment Operating Earnings****(dollars in millions)****(unaudited)**

The following is a reconciliation of segment operating earnings to adjusted segment operating earnings (non-GAAP):

|                                                  | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                 |
|--------------------------------------------------|-------------------------------------|-----------------|------------------------------------|-----------------|
|                                                  | 2013                                | 2012            | 2013                               | 2012            |
| <b>Segment Operating Earnings (GAAP)</b>         |                                     |                 |                                    |                 |
| North America                                    | \$ 51.5                             | \$ 50.7         | \$ 160.6                           | \$ 144.1        |
| Rest of World                                    | 26.9                                | 12.7            | 67.6                               | 39.2            |
| Inter-segment earnings elimination               | (0.1)                               | -               | (0.1)                              | -               |
| <b>Total Segment Operating Earnings (GAAP)</b>   | <b>\$ 78.3</b>                      | <b>\$ 63.4</b>  | <b>\$ 228.1</b>                    | <b>\$ 183.3</b> |
| <b>Adjustments</b>                               |                                     |                 |                                    |                 |
| North America                                    | \$ 5.2                              | \$ (5.2)        | \$ 18.3                            | \$ (3.1)        |
| Rest of World                                    | -                                   | -               | -                                  | -               |
| Inter-segment earnings                           | -                                   | -               | -                                  | -               |
| <b>Total Adjustments</b>                         | <b>\$ 5.2</b>                       | <b>\$ (5.2)</b> | <b>\$ 18.3</b>                     | <b>\$ (3.1)</b> |
| <b>Adjusted Segment Operating Earnings</b>       |                                     |                 |                                    |                 |
| North America                                    | \$ 56.7                             | \$ 45.5         | \$ 178.9                           | \$ 141.0        |
| Rest of World                                    | 26.9                                | 12.7            | 67.6                               | 39.2            |
| Inter-segment earnings elimination               | (0.1)                               | -               | (0.1)                              | -               |
| <b>Total Adjusted Segment Operating Earnings</b> | <b>\$ 83.5</b>                      | <b>\$ 58.2</b>  | <b>\$ 246.4</b>                    | <b>\$ 180.2</b> |

Additional information:

|                                                | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                 |
|------------------------------------------------|-------------------------------------|-----------------|------------------------------------|-----------------|
|                                                | 2013                                | 2012            | 2013                               | 2012            |
| <b>Adjustments: North America Segment</b>      |                                     |                 |                                    |                 |
| Non-operating pension costs                    | \$ 3.9                              | \$ 1.2          | \$ 11.1                            | \$ 3.3          |
| Settlement income                              | -                                   | -               | (11.0)                             | -               |
| Restructuring and impairment expenses          | 1.3                                 | -               | 18.2                               | -               |
| Contingent consideration adjustment            | -                                   | (6.4)           | -                                  | (6.4)           |
| <b>Total North America Segment Adjustments</b> | <b>\$ 5.2</b>                       | <b>\$ (5.2)</b> | <b>\$ 18.3</b>                     | <b>\$ (3.1)</b> |

**A. O. SMITH CORPORATION****Adjusted 2013 EPS Guidance and Adjusted 2012 EPS****(unaudited)**

The following is a reconciliation of diluted EPS from continuing operations to adjusted EPS from continuing operations (non-GAAP) (all items are net of tax):

|                                                                        | 2013<br>Guidance      | 2012           |
|------------------------------------------------------------------------|-----------------------|----------------|
| <b>Diluted EPS (GAAP)</b>                                              | <b>\$ 1.78 - 1.82</b> | <b>\$ 1.75</b> |
| Non-operating pension costs per diluted share                          | 0.13                  | 0.04           |
| Settlement income per diluted share                                    | (0.07)                | (0.03)         |
| Restructuring and impairment expenses per diluted share                | 0.16                  | -              |
| Net gain on shares of Regal Beloit Corporation stock per diluted share | -                     | (0.18)         |
| Gain on contingent consideration adjustment per diluted share          | -                     | (0.02)         |
| <b>Adjusted EPS</b>                                                    | <b>\$ 2.00 - 2.04</b> | <b>\$ 1.56</b> |

**Critical Accounting Policies**

The preparation of our consolidated financial statements is in conformity with accounting principles generally accepted in the U.S. which requires the use of estimates and assumptions about future events that affect the amounts reported in the financial statements and accompanying notes. Future events and their effects cannot be determined with absolute certainty. Therefore, the determination of estimates requires the exercise of judgment. Actual results inevitably will differ from those estimates, and such differences may be material to the financial statements. The critical accounting policies that we believe could have the most significant effect on our reported results or require complex judgment by management are contained in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, of our Annual Report on Form 10-K for the year ended December 31, 2012. We believe that as of September 30, 2013 there has been no material change to this information.

**Recent Accounting Pronouncements**

In July 2012, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2012-02, Testing Indefinite-Lived Intangible Assets for Impairment. ASU 2012-02 allows an entity to first assess qualitative factors in determining whether events and circumstances indicate that it is more-likely-than not that an indefinite-lived intangible asset is impaired. If an entity determines that it is not more-likely-than not that the indefinite-lived intangible asset is impaired, then the entity is not required to perform a quantitative impairment test. ASU 2012-02 is effective for the year ending December 31, 2013. The adoption of this ASU will not have an impact on our consolidated financial condition, results of operations or cash flows.

In February 2013, the FASB issued ASU No. 2013-02, Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income. ASU No. 2013-02 sets requirements for presentation for significant items reclassified out of accumulated other comprehensive income to net income in reporting periods presented. ASU 2013-02 was effective prospectively beginning with the quarter ended March 31, 2013. The adoption of this guidance did not have an impact on the company's financial condition or results of operations but required additional disclosure in the notes to the company's financial statements. We complied with the disclosure requirements of ASU 2013-02 for the three and nine months ended September 30, 2013.

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**ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

As is more fully described in our Annual Report on Form 10-K for the year ended December 31, 2012, we are exposed to various types of market risks, including currency and certain commodity risks. Our quantitative and qualitative disclosures about market risk have not materially changed since that report was filed. We monitor our currency and commodity risks on a continuous basis and generally enter into forward and futures contracts to minimize these exposures. The majority of the contracts are for periods of less than one year. Our company does not engage in speculation in our derivative strategies. It is important to note that gains and losses from our forward and futures contract activities are offset by changes in the underlying costs of the transactions being hedged.

**ITEM 4 - CONTROLS AND PROCEDURES**

**Evaluation of disclosure controls and procedures**

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended (Exchange Act). Based upon their evaluation of these disclosure controls and procedures, the principal executive officer and principal financial officer concluded that the disclosure controls and procedures were effective as of September 30, 2013 to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time period specified in the SEC rules and forms, and to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate, to allow timely decisions regarding disclosure.

**Changes in internal control over financial reporting**

There have been no significant changes in our internal control over financial reporting during the quarter ended September 30, 2013 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Forward Looking Statements**

This filing contains statements that the company believes are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally can be identified by the use of words such as may, will, expect, intend, estimate, anticipate, believe, forecast, guidance or words of similar meaning. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those anticipated as of the date of this release. Important factors that could cause actual results to differ materially from these expectations include, among other things, the following: uncertain costs, savings and timeframes associated with the plant rationalization in Canada; uncertain costs, savings and timeframes associated with the implementation of the Enterprise Resource Planning system; potential weakening in the high efficiency boiler segment in the U.S.; the ability to execute our acquisition strategy; significant volatility in raw material prices; competitive pressures on the company's businesses; inability to implement pricing actions; instability in the company's replacement markets; strength or duration of any recoveries in U.S. residential or commercial construction; a slowdown in the Chinese economy; foreign currency fluctuations; and adverse general economic conditions and capital market deterioration.

Forward-looking statements included in this filing are made only as of the date of this filing, and the company is under no obligation to update these statements to reflect subsequent events or circumstances. All subsequent written and oral forward-looking statements attributed to the company, or persons acting on its behalf, are qualified entirely by these cautionary statements.

**PART II - OTHER INFORMATION****ITEM 1 - LEGAL PROCEEDINGS**

Except for a change in our product liability insurance for the year ending December 31, 2013 in which our self-insured retention increased from \$5.0 million to \$7.5 million, there have been no material changes in the legal and environmental matters discussed in Part 1, Item 3 and Note 16 of the Notes to Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2012.

**ITEM 2 - UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

On December 14, 2007, our board of directors approved a stock repurchase program authorizing the purchase of up to 3,000,000 shares of our common stock, and in December 2010, our board of directors ratified that authorization. In July 2013, our board of directors approved an incremental 2,000,000 shares to the existing discretionary share repurchase program resulting in aggregate authority to repurchase up to 2,551,642 shares. Under the share repurchase program, the company's common stock may be purchased through a combination of a Rule 10b5-1 automatic trading plan and discretionary purchases in accordance with applicable securities laws. The number of shares purchased and the timing of the purchase will depend on a number of factors, including share price, trading volume and general market conditions, as well as on working capital requirements, general business conditions and other factors, including alternative investment opportunities. During the third quarter of 2013, the company implemented a Rule 10b5-1 automatic trading plan which may be suspended, modified or discontinued at any time, subject to the parameters of the Rule 10b5-1 automatic trading plan. These stock repurchase authorizations remain effective until terminated by the board of directors. The following table sets forth the number of shares of common stock the company repurchased during the third quarter of 2013.

**ISSUER PURCHASES OF EQUITY SECURITIES**

|             |                    | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs |                                  |         | (d) Maximum Number of Shares that may yet be Purchased Under the Plans or Programs |
|-------------|--------------------|--------------------------------------------------------------------------------------|----------------------------------|---------|------------------------------------------------------------------------------------|
| Period      |                    | (a) Total Number of Shares Purchased                                                 | (b) Average Price Paid per Share |         |                                                                                    |
| July 1      | July 31, 2013      | -                                                                                    | -                                | -       | 2,551,642                                                                          |
| August 1    | August 31, 2013    | 843,631                                                                              | 41.96                            | 843,631 | 1,708,011                                                                          |
| September 1 | September 30, 2013 | 392,479                                                                              | 43.59                            | 392,479 | 1,315,532                                                                          |

**ITEM 5 - OTHER INFORMATION**

None.

**ITEM 6 - EXHIBITS**

Refer to the Exhibit Index on page 31 of this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has authorized this report to be signed on its behalf by the undersigned.

**A. O. SMITH CORPORATION**

November 4, 2013

/s/ Daniel L. Kempken

Daniel L. Kempken

Vice President and Controller

November 4, 2013

/s/ John J. Kita

John J. Kita

Executive Vice President  
and Chief Financial Officer

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**INDEX TO EXHIBITS**

Exhibit

| Number | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|--------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 31.1   | Certification of Periodic Report by the Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 31.2   | Certification of Periodic Report by the Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 32.1   | Written Statement of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 32.2   | Written Statement of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 101    | The following materials from A. O. Smith Corporation's Quarterly Report on Form 10-Q for the nine months ended September 30, 2013 are filed herewith, formatted in XBRL (Extensive Business Reporting Language): (i) the Condensed Consolidated Statements of Earnings for the three and nine months ended September 30, 2013 and 2012, (ii) the Condensed Consolidated Statements of Comprehensive Earnings for the three and nine months ended September 30, 2013 and 2012, (iii) the Condensed Consolidated Balance Sheets as of September 30, 2013, and December 31, 2012, (iv) the Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2013 and 2012 (v) the Notes to Condensed Consolidated Financial Statements |