HARTE HANKS INC
Form 10-Q
August 08, 2012
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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 10-Q

(Mark One)
x QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2012
or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

## HARTE-HANKS, INC.

(Exact name of registrant as specified in its charter)

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# Delaware <br> 74-1677284 <br> (State or other jurisdiction of 

(Address of principal executive offices) (Zip Code)

Registrant stelephone number including area code $\quad 210 / 829-9000$

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definitions of large accelerated filer, accelerated filer and small reporting company in Rule 12b-2 of the Exchange Act

| Large accelerated filer |  | Accelerated filer |
| :---: | :---: | :---: |
| Non-accelerated filer | (Do not check if a smaller reporting company) | Smaller reporting company |
| Indicate by check mar | the registrant is a shell company (as defined in |  |

The number of shares outstanding of each of the registrant sclasses of common stock as of July 15, 2012 was $63,020,713$ shares of common stock, all of one class.

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Item 1. Interim Condensed Consolidated Financial Statements
Harte-Hanks, Inc. and Subsidiaries

Condensed Consolidated Balance Sheets (in thousands, except share amounts)
$\left.\begin{array}{lrr} & \begin{array}{c}\text { June 30, } \\ 2012\end{array} & \begin{array}{c}\text { December 31, } \\ \text { (Unaudited) }\end{array} \\ \text { (Audited) }\end{array}\right)$

| Liabilities and Stockholders Equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities |  |  |  |  |
| Current maturities of long-term debt | \$ | 12,250 | \$ | 69,188 |
| Accounts payable |  | 36,028 |  | 46,373 |
| Accrued payroll and related expenses |  | 16,024 |  | 22,227 |
| Customer advances and deferred revenue |  | 33,014 |  | 36,731 |
| Income taxes payable |  | 0 |  | 4,594 |
| Other current liabilities |  | 21,843 |  | 25,956 |
| Total current liabilities |  | 119,159 |  | 205,069 |
| Long-term debt |  | 104,125 |  | 110,250 |
| Other long-term liabilities (including deferred income taxes of \$47,666 at June 30, 2012 and \$92,448 at December 31, 2011) |  | 122,529 |  | 170,840 |
| Total liabilities |  | 345,813 |  | 486,159 |


| Stockholders equity |  |  |  |
| :--- | ---: | ---: | ---: |
| Common stock, $\$ 1$ par value per share, $250,000,000$ shares authorized. $118,692,226$ shares issued at | 118,692 | 118,487 |  |
| June 30, 2012 and $118,487,455$ shares issued at December 31, 2011 | 342,398 | 341,149 |  |
| Additional paid-in capital | $1,162,541$ | $1,276,266$ |  |
| Retained earnings |  | $(1,244,208)$ | $(1,244,224)$ |
| Less treasury stock: $55,677,477$ shares at cost at June 30,2012 and $55,668,137$ shares at cost at | $(43,550)$ | $(45,323)$ |  |
| December 31, 2011 |  |  |  |


| Total stockholders equity | 335,873 | 446,355 |
| :--- | :--- | :--- | :--- |
| Total liabilities and stockholders equity | $\$ 681,686$ | $\$ 832,514$ |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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Harte-Hanks, Inc. and Subsidiaries
Consolidated Statements of Comprehensive Income (in thousands, except per share amounts)
(Unaudited)

|  | Three Months Ended June 30, 2012 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating revenues | \$ | 199,137 |  | 213,047 |
| Operating expenses |  |  |  |  |
| Labor |  | 88,140 |  | 91,274 |
| Production and distribution |  | 75,458 |  | 82,523 |
| Advertising, selling, general and administrative |  | 16,920 |  | 17,341 |
| Impairment of goodwill and other intangible assets |  | 165,336 |  | 0 |
| Depreciation and software amortization |  | 5,743 |  | 5,153 |
| Intangible asset amortization |  | 205 |  | 210 |
| Total operating expenses |  | 351,802 |  | 196,501 |
| Operating income (loss) |  | $(152,665)$ |  | 16,546 |
| Other expenses (income) |  |  |  |  |
| Interest expense |  | 880 |  | 626 |
| Interest income |  | (30) |  | (67) |
| Other, net |  | 403 |  | 473 |
|  |  | 1,253 |  | 1,032 |
| Income (loss) before income taxes |  | $(153,918)$ |  | 15,514 |
| Income tax expense (benefit) |  | $(44,213)$ |  | 6,089 |
| Net income (loss) | \$ | $(109,705)$ | \$ | 9,425 |
| Basic earnings (loss) per common share | \$ | (1.74) | \$ | 0.15 |
| Weighted-average common shares outstanding |  | 63,007 |  | 63,371 |
| Diluted earnings (loss) per common share | \$ | (1.74) | \$ | 0.15 |
| Weighted-average common and common equivalent shares outstanding |  | 63,007 |  | 63,703 |
| Other comprehensive income (loss), net of tax |  |  |  |  |
| Adjustment to pension liability | \$ | 901 | \$ | 685 |
| Foreign currency translation adjustments |  | (915) |  | 240 |
| Total other comprehensive income (loss), net of tax |  | (14) |  | 925 |
| Comprehensive income (loss) |  | $(109,691)$ | \$ | 10,350 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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Harte-Hanks, Inc. and Subsidiaries
Consolidated Statements of Comprehensive Income (in thousands, except per share amounts)
(Unaudited)

|  | $\begin{array}{cc}\text { Six Months Ended June 30, } \\ 2012 & 2011\end{array}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating revenues | \$ | 394,309 |  | 413,353 |
| Operating expenses |  |  |  |  |
| Labor |  | 174,855 |  | 180,283 |
| Production and distribution |  | 149,631 |  | 158,792 |
| Advertising, selling, general and administrative |  | 32,732 |  | 32,681 |
| Impairment of goodwill and other intangible assets |  | 165,336 |  | 0 |
| Depreciation and software amortization |  | 11,080 |  | 10,312 |
| Intangible asset amortization |  | 408 |  | 420 |
| Total operating expenses |  | 534,042 |  | 382,488 |
| Operating income (loss) |  | $(139,733)$ |  | 30,865 |
| Other expenses (income) |  |  |  |  |
| Interest expense |  | 1,899 |  | 1,262 |
| Interest income |  | (59) |  | (136) |
| Other, net |  | 1,058 |  | 1,115 |
|  |  | 2,898 |  | 2,241 |
| Income (loss) before income taxes |  | $(142,631)$ |  | 28,624 |
| Income tax expense (benefit) |  | $(39,719)$ |  | 11,282 |
| Net income (loss) |  | 102,912) | \$ | 17,342 |
| Basic earnings (loss) per common share | \$ | (1.63) | \$ | 0.27 |
| Weighted-average common shares outstanding |  | 62,959 |  | 63,538 |
| Diluted earnings (loss) per common share | \$ | (1.63) | \$ | 0.27 |
| Weighted-average common and common equivalent shares outstanding |  | 62,959 |  | 63,974 |
| Other comprehensive income (loss), net of tax |  |  |  |  |
| Adjustment to pension liability | \$ | 1,802 | \$ | 1,370 |
| Foreign currency translation adjustments |  | (29) |  | 1,024 |
| Total other comprehensive income, net of tax |  | 1,773 |  | 2,394 |
| Comprehensive income (loss) |  | $(101,139)$ |  | 19,736 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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Harte-Hanks, Inc. and Subsidiaries

## Consolidated Statements of Cash Flows (in thousands)

(Unaudited)

|  | $\begin{gathered} \text { Six Months E } \\ 2012 \end{gathered}$ | $\begin{gathered} \text { ed June 30, } \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: |
| Cash Flows from Operating Activities |  |  |
| Net income (loss) | \$ (102,912) | \$ 17,342 |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |  |  |
| Impairment of goodwill and other intangible assets | 165,336 | 0 |
| Depreciation and software amortization | 11,080 | 10,312 |
| Intangible asset amortization | 408 | 420 |
| Stock-based compensation | 2,196 | 2,812 |
| Excess tax benefits from stock-based compensation | (49) | (213) |
| Net pension cost | 753 | 710 |
| Deferred income taxes | $(45,136)$ | 7,787 |
| Other, net | 19 | 86 |
| Changes in operating assets and liabilities, net of acquisitions: |  |  |
| Decrease in accounts receivable, net | 26,810 | 3,840 |
| Decrease (increase) in inventory | 1,229 | (254) |
| Increase in prepaid expenses and other current assets | (835) | (895) |
| Decrease in accounts payable | $(10,345)$ | $(10,106)$ |
| Decrease in other accrued expenses and other current liabilities | $(21,522)$ | $(14,384)$ |
| Other, net | (392) | 555 |
| Net cash provided by operating activities | 26,640 | 18,012 |
| Cash Flows from Investing Activities |  |  |
| Purchases of property, plant and equipment | $(5,636)$ | $(11,408)$ |
| Proceeds from sale of property, plant and equipment | 12 | 104 |
| Net cash used in investing activities | $(5,624)$ | $(11,304)$ |
| Cash Flows from Financing Activities |  |  |
| Repayment of borrowings | $(63,063)$ | $(27,500)$ |
| Issuance of common stock | 479 | 686 |
| Excess tax benefits from stock-based compensation | 49 | 213 |
| Purchase of treasury stock | 0 | $(8,363)$ |
| Dividends paid | $(10,813)$ | $(10,253)$ |
| Net cash used in financing activities | $(73,348)$ | $(45,217)$ |
| Effect of exchange rate changes on cash and cash equivalents | (39) | 373 |
| Net decrease in cash and cash equivalents | $(52,371)$ | $(38,136)$ |
| Cash and cash equivalents at beginning of year | 86,778 | 85,996 |
| Cash and cash equivalents at end of period | \$ 34,407 | \$ 47,860 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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Harte-Hanks, Inc. and Subsidiaries
Consolidated Statements of Changes in Equity (in thousands, except per share amounts)
(2012 Unaudited)

|  | Common Stock | Additional Paid-In Capital | Retained <br> Earnings | Treasury Stock | Accumulated Other Comprehensive Income (Loss) | Total Stockholders Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2010 | 118,296 | 336,795 | 1,252,438 | $(1,236,024)$ | $(33,682)$ | 437,823 |
| Exercise of stock options and release of nonvested shares | 191 | 522 | 0 | (193) | 0 | 520 |
| Net tax effect of options exercised and release of nonvested shares | 0 | (959) | 0 | 0 | 0 | (959) |
| Stock-based compensation | 0 | 4,988 | 0 | 0 | 0 | 4,988 |
| Dividends paid (\$0.320 per share) | 0 | 0 | $(20,370)$ | 0 | 0 | $(20,370)$ |
| Treasury stock issued | 0 | (197) | 0 | 356 | 0 | 159 |
| Purchase of treasury stock | 0 | 0 | 0 | $(8,363)$ | 0 | $(8,363)$ |
| Net income | 0 | 0 | 44,198 | 0 | 0 | 44,198 |
| Other comprehensive loss | 0 | 0 | 0 | 0 | $(11,641)$ | $(11,641)$ |
| Balance at December 31, 2011 | 118,487 | 341,149 | 1,276,266 | $(1,244,224)$ | $(45,323)$ | 446,355 |
| Exercise of stock options and release of nonvested shares | 205 | 274 | 0 | (179) | 0 | 300 |
| Net tax effect of options exercised and release of nonvested shares | 0 | $(1,105)$ | 0 | 0 | 0 | $(1,105)$ |
| Stock-based compensation | 0 | 2,196 | 0 | 0 | 0 | 2,196 |
| Dividends paid (\$0.170 per share) | 0 | 0 | $(10,813)$ | 0 | 0 | $(10,813)$ |
| Treasury stock issued | 0 | (116) | 0 | 195 | 0 | 79 |
| Net loss | 0 | 0 | $(102,912)$ | 0 | 0 | $(102,912)$ |
| Other comprehensive income | 0 | 0 | 0 | 0 | 1,773 | 1,773 |
| Balance at June 30, 2012 | \$ 118,692 | \$ 342,398 | \$ 1,162,541 | \$ (1,244,208) | \$ $(43,550)$ | \$ 335,873 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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Harte-Hanks, Inc. and Subsidiaries

Notes to Unaudited Condensed Consolidated Financial Statements

## Note A Basis of Presentation

## Consolidation

The accompanying unaudited Condensed Consolidated Financial Statements include the accounts of Harte-Hanks, Inc. and its subsidiaries (the Company ). All intercompany accounts and transactions have been eliminated in consolidation. Certain prior year amounts have been reclassified for comparative purposes.

As used in this report, the terms Harte-Hanks, we, us or our may refer to Harte-Hanks, one or more of its consolidated subsidiaries, or all of them taken as a whole.

## Interim Financial Information

The financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three months and six months ended June 30, 2012 are not necessarily indicative of the results that may be expected for the year ending December 31, 2012. The information included in this Form 10-Q should be read in conjunction with Management s Discussion and Analysis of Financial Condition and Results of Operations and the consolidated financial statements and notes thereto included in our annual report on Form 10-K for the year ended December 31, 2011.

## Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results and outcomes could differ from those estimates and assumptions. On an ongoing basis management reviews its estimates based on currently available information. Changes in facts and circumstances could result in revised estimates and assumptions.

## Operating Expense Presentation in Consolidated Statements of Comprehensive Income

Labor in the Consolidated Statements of Comprehensive Income includes all employee payroll and benefits, including stock-based compensation, along with temporary labor costs. Production and distribution and Advertising, selling, general and administrative do not include labor, depreciation or amortization.

## Other Current Liabilities

The Other Current Liabilities line in the Consolidated Balance Sheets includes customer postage deposits of $\$ 13.8$ million and $\$ 15.8$ million at June 30, 2012 and December 31, 2011, respectively.

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## Note B Recent Accounting Pronouncements

In the first quarter of 2012, we adopted Accounting Standards Updates (ASU) 2011-05, Comprehensive Income (Topic 220): Presentation of Comprehensive Income. ASU 2011-05 eliminates the option to present other comprehensive income in the statement of changes in equity and provides the option to present the components of net income and comprehensive income in either one combined financial statement or two consecutive financial statements. We previously presented the components of comprehensive income in our Consolidated Statements of Stockholders Equity and Comprehensive Income (now titled Consolidated Statements of Changes in Equity). In connection with this adoption we have presented the components of net income and comprehensive income in one combined financial statement, the Consolidated Statements of Comprehensive Income. The adoption of ASU 2011-05 did not affect our operating results, cash flows or financial position.

## Note C Long-Term Debt

Our long-term debt obligations were as follows:

| In thousands | June 30, 2012 | $\begin{gathered} \text { December 31, } \\ 2011 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| 2008 Term Loan Facility, various interest rates based on LIBOR, due March 7, 2012 | 0 | \$ | 60,000 |
| 2010 Revolving Credit Facility, various interest rates based on |  |  |  |
| LIBOR, due August 12, 2013 (\$59.9 million capacity at June 30, 2012) | 0 |  | 0 |
| 2011 Term Loan Facility, various interest rates based on LIBOR (effective rate of $2.25 \%$ at June 30, 2012), due August 16, 2016 | 116,375 |  | 119,438 |
| Total debt | 116,375 |  | 179,438 |
| Less current maturities | 12,250 |  | 69,188 |
| Total long-term debt | \$ 104,125 | \$ | 110,250 |

The carrying values and estimated fair values of our outstanding debt were as follows:

|  | June 30, |  |  |  |  |  |  | December 31, |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Carrying | Fair | Carrying | Fair |  |  |  |  |
|  | Value | Value | Value | Value |  |  |  |  |
| In thousands | $\$ 116,375$ | $\$ 116,375$ | $\$ 179,438$ | $\$ 179,286$ |  |  |  |  |

The estimated fair values were calculated using current rates provided to us by our bankers for debt of the same remaining maturity and characteristics. These current rates are considered Level 2 inputs under the fair value hierarchy established by FASB ASC 820, Fair Value Measurements and Disclosures, (ASC 820).

As of June 30, 2012, we were in compliance with all of the covenants of our credit facilities.

## Note $D$ Income Taxes

Our second quarter 2012 income tax benefit of $\$ 44.2$ million resulted in an effective income tax rate of $28.7 \%$. Our first half 2012 income tax benefit of $\$ 39.7$ million resulted in an effective income tax rate of $27.8 \%$. Both of these periods reflect a $\$ 165.3$ million goodwill and other intangible asset impairment loss that resulted in a $\$ 48.7$ million tax benefit. That tax benefit is entirely reflected as a reduction to our deferred income tax liabilities. The effective tax rate of this benefit of $29.4 \%$ was less than the federal statutory rate of $35 \%$, primarily due to a

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portion of goodwill impairment that was not deductible, partially offset by the addition of state income taxes. Our effective income tax rate is derived by estimating pretax income and income tax expense for the year ending December 31, 2012.

Harte-Hanks, or one of our subsidiaries, files income tax returns in the U.S. federal, U.S. state and foreign jurisdictions. For U.S. federal, U.S. state and foreign returns, we are no longer subject to tax examinations for years prior to 2007.

We have elected to classify any interest expense and penalties related to income taxes within income tax expense in our Consolidated Statements of Comprehensive Income. We had approximately $\$ 0.2$ million of interest and penalties accrued at June 30, 2012. We did not have a significant amount of interest or penalties accrued at December 31, 2011.

## Note E Stock-Based Compensation

We recognized $\$ 1.2$ million and $\$ 1.7$ million of stock-based compensation during the three months ended June 30, 2012 and 2011, respectively. We recognized $\$ 2.2$ million and $\$ 2.8$ million of stock-based compensation during the six months ended June 30, 2012 and 2011, respectively.

Our annual grant of stock-based awards occurred in the first quarter of 2012, consistent with the timing of previous annual grants. We did not have any significant stock-based compensation activity in the second quarter of 2012.

## Note F Fair Value of Financial Instruments

ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 also establishes a fair value hierarchy that prioritizes the inputs used in valuation methodologies into three levels:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Because of their maturities and/or variable interest rates, certain financial instruments have fair values approximating their carrying values. These instruments include cash and cash equivalents, accounts receivable and trade payables. The fair value of our outstanding debt is disclosed in Note C, Long-Term Debt. As discussed in Note K, Goodwill and Other Intangible Assets, the fair value of our Shoppers unit was calculated in relation to a step-one impairment analysis, and the fair value of Shoppers PP\&E, goodwill and other intangible assets were calculated in relation to a step-two impairment analysis.

## Note G Earnings Per Share

Basic earnings per share is computed on the basis of the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share is computed on the basis of the weighted average number of shares of common stock plus the effect of dilutive potential common shares outstanding during the period using the treasury stock method. Dilutive potential common shares include outstanding stock options and non-vested shares.

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Reconciliations of basic and diluted earnings per share (EPS) are as follows:

| In thousands, except per share amounts | Three Months Ended June 30, |  |  |
| :---: | :---: | :---: | :---: |
| BASIC EPS |  |  |  |
| Net income (loss) | \$ (109,705) | \$ | 9,425 |
| Weighted-average common shares outstanding used in earnings per share computations | 63,007 |  | 63,371 |
| Basic earnings (loss) per common share | \$ (1.74) | \$ | 0.15 |
| DILUTED EPS |  |  |  |
| Net income (loss) | \$ (109,705) | \$ | 9,425 |
| Shares used in diluted earnings per share computations | 63,007 |  | 63,703 |
| Diluted earnings (loss) per common share | \$ (1.74) | \$ | 0.15 |
| Computation of shares used in earnings per share computations: |  |  |  |
| Weighted-average outstanding common shares | 63,007 |  | 63,371 |
| Weighted-average common equivalent shares-dilutive effect of stock options and awards | 0 |  | 332 |
| Shares used in diluted earnings per share computations | 63,007 |  | 63,703 |

There are no dilutive shares for the three months ended June 30, 2012 as the Company has a net loss for the period.
6.5 million and 5.5 million anti-dilutive market price options have been excluded from the calculation of shares used in the diluted EPS calculation for the three months ended June 30, 2012 and 2011, respectively. 0.6 million and 0.3 million anti-dilutive non-vested shares have been excluded from the calculation of shares used in the diluted EPS calculation for the three months ended June 30, 2012 and 2011, respectively.

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| In thousands, except per share amounts | Six Months $2012$ | $\begin{gathered} \text { d June 30, } \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: |
| BASIC EPS |  |  |
| Net income (loss) | \$ $(102,912)$ | \$ 17,342 |
| Weighted-average common shares outstanding used in earnings per share computations | 62,959 | 63,538 |
| Basic earnings (loss) per common share | \$ (1.63) | \$ 0.27 |
| DILUTED EPS |  |  |
| Net income (loss) | \$ $(102,912)$ | \$ 17,342 |
| Shares used in diluted earnings per share computations | 62,959 | 63,974 |
| Diluted earnings (loss) per common share | \$ (1.63) | \$ 0.27 |
| Computation of shares used in earnings per share computations: |  |  |
| Weighted-average outstanding common shares | 62,959 | 63,538 |
| Weighted-average common equivalent shares-dilutive effect of stock options and awards | 0 | 436 |
| Shares used in diluted earnings per share computations | 62,959 | 63,974 |

There are no dilutive shares for the six months ended June 30, 2012 as the Company has a net loss for the period.
6.5 million and 5.6 million anti-dilutive market price options have been excluded from the calculation of shares used in the diluted EPS calculation for the six months ended June 30, 2012 and 2011, respectively. 0.6 million and 0.2 million anti-dilutive non-vested shares have been excluded from the calculation of shares used in the diluted EPS calculation for the six months ended June 30, 2012 and 2011, respectively.

## Note H Business Segments

Harte-Hanks is a worldwide, direct and targeted marketing company with operations in two segments Direct Marketing and Shoppers.

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Information about the operations of our two business segments follows:

|  | Three Months Ended June 30, |  |
| :--- | ---: | ---: |
| In thousands | 2012 | 2011 |
| Operating revenues | $\$ 142,794$ | $\$ 152,721$ |
| Direct Marketing | 56,343 | 60,326 |
| Shoppers | $\$ 199,137$ | $\$ 213,047$ |
| Total operating revenues |  |  |
|  |  |  |
| Operating income (loss) | 16,578 | $\$ 20,356$ |
| Direct Marketing | $(165,946)$ | $(3,297)$ |
| Shoppers |  | $(2,692)$ |
| Corporate Activities | $\$(152,665)$ | $\$ 16,546$ |
|  |  |  |
| Total operating income (loss) | $\$(152,665)$ | $\$ 16,546$ |
|  | $(880)$ | $(626)$ |
| Income (loss) before income taxes | 30 | 67 |
| Operating income (loss) | $(403)$ | $(473)$ |
| Interest expense |  |  |
| Interest income | $\$(153,918)$ | $\$ 15,514$ |


|  | Six Months Ended June 30, |  |
| :--- | ---: | ---: |
| In thousands | 2012 | 2011 |
| Operating revenues | $\$ 282,250$ | $\$ 293,802$ |
| Direct Marketing | 112,059 | 119,551 |
| Shoppers | $\$ 394,309$ | $\$ 413,353$ |
| Total operating revenues |  |  |
|  | $\$ 32,231$ | $\$ 36,336$ |
| Operating income (loss) | $(165,745)$ | 129 |
| Direct Marketing | $(6,219)$ | $(5,600)$ |
| Shoppers |  |  |
| Corporate Activities | $\$(139,733)$ | $\$ 30,865$ |


| Income (loss) before income taxes |  |  |
| :--- | :---: | :---: |
| Operating income (loss) | $\$(139,733)$ | $\$ 30,865$ |
| Interest expense | $(1,899)$ | $(1,262)$ |
| Interest income | 59 | 136 |
| Other, net | $(1,058)$ | $(1,115)$ |

Total income (loss) before income taxes \$ (142,631) \$ 28,624

## Note I Components of Net Periodic Pension Benefit Cost

Prior to January 1, 1999, we maintained a defined benefit pension plan for which most of our employees were eligible. We elected to freeze benefits under this defined benefit pension plan as of December 31, 1998.

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In 1994, we adopted a non-qualified, unfunded, supplemental pension plan covering certain employees, which provides for incremental pension payments so that total pension payments equal those amounts that would have been payable from our principal pension plan if it were not for limitations imposed by income tax regulations. The benefits under this supplemental pension plan continue to accrue as if the principal pension plan had not been frozen.

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Net pension cost for both plans included the following components:

|  | Three Months Ended June 30, |  |  |
| :--- | :---: | :---: | :---: |
| In thousands | 2012 | 2011 |  |
| Service cost | $\$ 117$ | $\$ 114$ |  |
| Interest cost | 1,960 | 2,030 |  |
| Expected return on plan assets | $(1,683)$ | $(1,756)$ |  |
| Amortization of prior service cost | 1 | 12 |  |
| Recognized actuarial loss | 1,500 | 1,130 |  |
|  |  |  |  |
| Net periodic benefit cost | $\$$ | 1,895 | $\$$ |


|  | Six Months Ended June 30, |  |
| :--- | :---: | :---: | :---: |
| In thousands | 2012 | 2011 |
| Service cost | 233 | $\$ 229$ |
| Interest cost | 3,920 | 4,059 |
| Expected return on plan assets | $(3,366)$ | $(3,511)$ |
| Amortization of prior service cost | 2 | 24 |
| Recognized actuarial loss | 3,000 | 2,259 |
|  |  |  |
| Net periodic benefit cost | $\$ 3,789$ | $\$ 3,060$ |

We made contributions to our funded, frozen pension plan of $\$ 1.3$ million in the second quarter and $\$ 2.4$ million in the first half of 2012 . We plan to make contributions to this pension plan of $\$ 4.0$ to $\$ 6.0$ million in the second half of 2012 . These contributions to our funded, frozen pension plan are being made in order to obtain the Pension Protection Act of 2006 full funding limit exemption.

We are not required to make and do not intend to make any contributions to our unfunded, supplemental pension plan in 2012 other than to the extent needed to cover benefit payments. We expect benefit payments under this supplemental pension plan to total $\$ 0.6$ million in the second half of 2012.

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## Note J Comprehensive Income

Comprehensive income for a period encompasses net income and all other changes in equity other than from transactions with our stockholders. Our comprehensive income was as follows:

| In thousands | Three Months 2012 | $\begin{gathered} \text { ed June 30, } \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: |
| Net income (loss) | \$ (109,705) | \$ 9,425 |
| Other comprehensive income (loss): |  |  |
| Adjustment to pension liability | 1,501 | 1,142 |
| Tax expense | (600) | (457) |
| Adjustment to pension liability, net of tax | 901 | 685 |
| Foreign currency translation adjustment | (915) | 240 |
| Total other comprehensive income (loss) | (14) | 925 |
| Total comprehensive income (loss) | \$ (109,691) | \$ 10,350 |
| In thousands | Six Months 2012 | June 30, 2011 |
| Net income (loss) | \$ (102,912) | \$ 17,342 |
| Other comprehensive income (loss): |  |  |
| Adjustment to pension liability | 3,002 | 2,283 |
| Tax expense | $(1,200)$ | (913) |
| Adjustment to pension liability, net of tax | 1,802 | 1,370 |
| Foreign currency translation adjustment | (29) | 1,024 |
| Total other comprehensive income | 1,773 | 2,394 |
| Total comprehensive income (loss) | \$ (101,139) | \$ 19,736 |

## Note K Goodwill and Other Intangible Assets

Goodwill represents the excess of the purchase price of an acquisition over the fair values of the identifiable net assets acquired. Other intangible assets with definite and indefinite useful lives are recorded at fair value at the date of acquisition. The Company tests its goodwill and other intangible assets with indefinite useful lives for impairment as of November 30 of each year and as of an interim date should factors or indicators become apparent that would require an interim test. The company assesses the impairment of its goodwill by determining the fair value of each of its reporting units and comparing the fair value to the carrying value for each reporting unit. We have identified our reporting units as Direct Marketing and Shoppers.

During the second quarter of 2012, the poor economic conditions that the Company has experienced since the second half of 2007 in California and Florida continued. These conditions were initially created by weakness in the real estate and associated financing markets and have spread and persist across virtually all categories. Management sees little, if any, improvement in the California and Florida economies and the Company expects to have further challenges before performance improves. In response, during the first half of 2012, the Company continued its efforts to reduce expenses in the Shoppers business, primarily through organizational restructuring and the discontinuance of a number of unprofitable digital initiatives, including SaverTime and mobile apps.

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As a result of continuing revenue declines in Shoppers, and in conjunction with management $s$ evaluation of the business, the Company determined that a triggering event had occurred and that an interim step-one impairment test of Shoppers goodwill was warranted in connection with the preparation of its second quarter 2012 financial statements. The fair value of the Shoppers unit was estimated using a discounted cash flow model and a cash flow multiple model, which were consistent with those used in our most recent annual impairment testing as of November 30, 2011. The fair value of our Shoppers unit was estimated to be less than its related carrying value, and management determined that the goodwill balance with respect to this reporting unit was impaired and step-two testing was deemed necessary.

Step-two of the goodwill test consists of performing a hypothetical purchase price allocation, under which the estimated fair value of the reporting unit is allocated to its tangible and intangible assets based on their estimated fair values, with any residual amount being assigned to goodwill. During the step-two analysis, book value was estimated to approximate fair value for all working capital items, as well as a number of insignificant assets and liabilities. Owned real estate and buildings were valued using the market approach and comparable property values. Other significant property, plant and equipment items were valued using the cost approach and trending models to estimate the cost of reproduction and then adjusting for the diminution of value from physical deterioration and obsolescence. Intangible assets related to trade names and customer relationships were identified and the fair value of these intangible assets was estimated using a relief-from-royalty model and discounted cash flow model, respectively.

The models used to value the total Shoppers unit in step-one and the identified intangible assets in step-two relied heavily on management $s$ assumptions. These assumptions, which are significant to the calculated fair values, are considered Level 3 inputs under the fair value hierarchy established by FASB ASC 820 as they are unobservable. The assumptions in step-one include discount rate, revenue growth rates, tax rates and operating margins. In addition to these assumptions, step-two assumptions include customer attrition rates and royalty rates. The discount rate represents the expected return on capital of the Shoppers unit. The discount rate was determined using a target structure of $30 \%$ debt and $70 \%$ equity. We used the interest rate of a 30 -year government security to determine the risk-free rate in our weighted average cost of capital calculation. Projected growth rates and terminal growth rates are primarily driven by management $s$ best estimate of future performance, giving consideration to historical performance and existing and anticipated economic and competitive conditions. Attrition assumptions used to value customer relationships are based on recent historical experience and management s best estimate based on a review of historical financial information. Royalty rates used to value trade names are based on similar licensing agreements within our industry. Assumed tax rates represent management $s$ best estimates of blended federal and state income tax rates. Operating margin assumptions are primarily driven by management $s$ best estimate of future performance, giving consideration to historical performance and existing and anticipated economic and competitive conditions.

The impairment analysis indicated that $\$ 156.9$ million of goodwill and $\$ 8.4$ million of other intangibles, relating to trade names and client relationships associated with the Tampa Flyer acquisition in April 2005, were impaired. As a result, a total impairment charge of $\$ 165.3$ million was recorded in the consolidated statements of comprehensive income in the second quarter of 2012. The Company had not previously recorded impairments of either goodwill or other intangible assets. Therefore the amount of impairments recorded in the second quarter of 2012 represents the cumulative amount of goodwill and other intangible asset impairment charges through June 30, 2012.

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The changes in the carrying amount of goodwill are as follows:

| In thousands | Direct |  | Shoppers |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2011 | \$ | 398,164 | \$ | 167,487 | \$ | 565,651 |
| Purchase consideration |  | 0 |  | 0 |  | 0 |
| Impairment |  | 0 |  | $(156,936)$ |  | $(156,936)$ |
| Balance at June 30, 2012 | \$ | 398,164 | \$ | 10,551 | \$ | 408,715 |

The changes in the carrying amount of other intangibles are as follows:

| In thousands | Direct Marketing |  | Shoppers |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2011 | \$ | 5,504 | \$ | 9,485 | \$ | 14,989 |
| Purchase consideration |  | 0 |  | 0 |  | 0 |
| Amortization |  | (123) |  | (285) |  | (408) |
| Impairment |  | 0 |  | $(8,400)$ |  | $(8,400)$ |
| Balance at June 30, 2012 | \$ | 5,381 | \$ | 800 | \$ | 6,181 |

The Company s next annual impairment test will be performed during the fourth quarter of 2012, at which time the Company will perform step-one testing on both the Shoppers and Direct Marketing reporting units. The Company continues to monitor potential triggering events, including changes in the business climate in which it operates, attrition of key personnel, the current volatility in the capital markets, the Company s market capitalization compared to its book value, the Company s recent operating performance, and the Company sfinancial projections. The occurrence of one or more triggering events could require additional impairment testing, which could result in additional impairment charges.

## Note L Litigation Contingencies

On January 25, 2010, Harte-Hanks Shoppers, Inc. (Shoppers), a California corporation and a subsidiary of Harte-Hanks, Inc. (Harte-Hanks), reached an agreement in principle with Shoppers employee Frank Gattuso and former employee Ernest Sigala, individually and on behalf of a certified class, to settle and resolve a previously disclosed class action lawsuit filed in 2001 (Frank Gattuso et al. v. Harte-Hanks Inc. et al., as further described below). During the fourth quarter of 2009 we accrued the full $\$ 7.0$ million associated with this agreement. This agreement in principle was reduced to a class settlement agreement executed by the parties, and received final approval from the court on May 26, 2011. Pursuant to the settlement agreement, Shoppers paid $\$ 7.0$ million to establish the class settlement fund in June of 2011. In return, each member of the class, including Gattuso and Sigala, released all claims against Shoppers and its affiliates that in any way arose from or related to the matters which were the subject of, or could have been the subject of, the claims alleged in the class action lawsuit. Based upon the claims received from the class members, we reduced the accrual by $\$ 0.8$ million in the first quarter of 2011 and $\$ 0.5$ million in the second quarter of 2011. Payments under the class settlement agreement from the class settlement fund concluded in August 2011, and at that time $\$ 1.3$ million of unclaimed funds reverted back to Shoppers.

We are also currently subject to various other legal proceedings in the course of conducting our businesses and, from time to time, we may become involved in additional claims and lawsuits incidental to our businesses. In the opinion of management, after consultation with counsel, none of these matters is currently considered to be reasonably possible of resulting in a material adverse effect on our consolidated financial position or results of operations. Nevertheless, we cannot predict the impact of future developments affecting our pending or future claims and lawsuits and any resolution of a claim or lawsuit within a particular fiscal quarter may adversely impact our results of operations for that quarter. We expense legal costs as incurred, and all recorded legal

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liabilities are adjusted as required as better information becomes available to us. The factors we consider when recording an accrual for contingencies include, among others: (i) the opinions and views of our legal counsel; (ii) our previous experience; and (iii) the decision of our management as to how we intend to respond to the complaints.

## Item 2. Management $s$ Discussion and Analysis of Financial Condition and Results of Operations

## Cautionary Note Regarding Forward-Looking Statements

This report, including this Management s Discussion and Analysis of Financial Condition and Results of Operations (MD\&A), contains forward-looking statements within the meaning of the federal securities laws. All such statements are qualified by this cautionary note, which is provided pursuant to the safe harbor provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements may also be included in our other public filings, press releases, our website and oral and written presentations by management. Statements other than historical facts are forward-looking and may be identified by words such as may, will, expects, believes, anticipates, plans, estimates, seeks, could, intends, or words of similar meaning. Examples include statements regarding (1) our strategies initiatives, (2) adjustments to our cost structure and other actions designed to respond to market conditions and improve our performance, and the anticipated effectiveness and expenses associated with these actions, (3) our financial outlook for revenues, earnings per share, operating income, expense related to equity-based compensation, capital resources and other financial items, (4) expectations for our businesses and for the industries in which we operate, including with regard to the negative performance trends in our Shoppers business and the adverse impact of continuing economic uncertainty in the United States and other economies on the marketing expenditures and activities of our Direct Marketing clients and prospects, (5) competitive factors, (6) acquisition, disposition of assets and development plans, (7) our stock repurchase program, (8) expectations regarding legal proceedings and other contingent liabilities, and (9) other statements regarding future events, conditions or outcomes.

These forward-looking statements are based on current information, expectations and estimates and involve risks, uncertainties, assumptions and other factors that are difficult to predict and that could cause actual results to vary materially from what is expressed in or indicated by the forward-looking statements. In that event, our business, financial condition, results of operations or liquidity could be materially adversely affected and investors in our securities could lose part or all of their investments. Some of these risks, uncertainties, assumptions and other factors can be found in our filings with the Securities and Exchange Commission, including the factors discussed under Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2011 (2011 Form 10-K) and in the Cautionary Note Regarding Forward-Looking Statements in our second quarter 2012 earnings release issued on August 2, 2012 and related preliminary earnings announcement on July 17, 2012. The forward-looking statements included in this report and those included in our other public filings, press releases, our website and oral and written presentations by management are made only as of the respective dates thereof, and we undertake no obligation to update publicly any forward-looking statement in this report or in other documents, our website or oral statements for any reason, even if new information becomes available or other events occur in the future.

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## Overview

The following MD\&A section is intended to help the reader understand the results of operations and financial condition of Harte-Hanks, Inc. (Harte-Hanks). This section is provided as a supplement to, and should be read in conjunction with, our financial statements and the accompanying notes to the financial statements contained elsewhere in this report and our MD\&A section, financial statements and accompanying notes to financial statements in our 2011 Form 10-K. Our 2011 Form 10-K contains a discussion of other matters not included herein, such as disclosures regarding critical accounting policies and estimates, and contractual obligations.

Harte-Hanks is a worldwide direct and targeted marketing company that provides multichannel direct and digital marketing services and shopper advertising opportunities to a wide range of local, regional, national and international consumer and business-to-business marketers. We manage our operations through two operating segments: Direct Marketing and Shoppers.

Our Direct Marketing services offer a wide variety of integrated, multichannel, data-driven solutions for top brands around the globe. We help our clients gain insight into their customers behaviors from their data and use that insight to create innovative multichannel marketing programs to deliver a return on marketing investment. We believe our clients success is determined not only by how good their tools are, but how well we help them use the tools to gain insight and analyze their consumers. This results in a strong and enduring relationship between our clients and their customers. We offer a full complement of capabilities and resources to provide a broad range of marketing services and data management software, in media from direct mail to email, including:
agency and digital services;
database marketing solutions;
data quality software and services with Trillium Software;
direct mail and supply chain management;
fulfillment and contact centers; and
lead generation.
Revenues from the Direct Marketing segment represented approximately $72 \%$ of our total revenues for the three months and six months ended June 30, 2012.

Harte-Hanks Shoppers is North America s largest owner, operator and distributor of shopper publications (based on weekly circulation and revenues). Shoppers are weekly advertising publications delivered free by mail to households and businesses in a particular geographic area. Through print and digital offerings, Shoppers is a trusted local source for saving customers money and helping businesses grow. Shoppers offer advertisers a geographically targeted, cost-effective local advertising system, with virtually $100 \%$ penetration in their area of distribution. Shoppers are particularly effective in large markets with high media fragmentation in which major metropolitan newspapers generally have low penetration. Our Shoppers segment also provides online advertising and other services through our websites, PennySaverUSA.com ${ }^{\circledR}$ and TheFlyer.com ${ }^{\circledR}$, as well as business websites and search engine marketing. Our websites are online advertising portals, bringing buyers and sellers together through our online offerings, such as local classifieds, business listings, coupons, special offers and PowerSites. PowerSites are templated websites for our customers, optimized to help small and medium-sized business owners establish a web presence and improve their lead generation. At June 30, 2012, we were publishing approximately 6,800 PowerSites weekly.

At June 30, 2012, our Shoppers publications were zoned into approximately 950 separate editions with total circulation of approximately 11.3 million shopper packages in California and Florida each week. Our distribution products can be zoned even tighter, into approximately 2,400 subzones. Shoppers are delivered in five major markets covering the greater Los Angeles market, the greater San Diego market, Northern

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## California, South Florida and the greater Tampa market.

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Revenues from the Shoppers segment represented approximately $28 \%$ of our total revenues for the three months and six months ended June 30, 2012.

We derive revenues from the sale of direct marketing services and shopper advertising services.
As a worldwide business, Direct Marketing is affected by general national and international economic and business conditions. Direct Marketing revenues are also affected by the economic fundamentals of each industry that we serve, various market factors, including the demand for services by our clients, and the financial condition of and budgets available to specific clients, among other factors. We remain committed to making the investments necessary to execute our multichannel strategy while also continuing to adjust our cost structure to reduce costs in the parts of the business that are not growing as fast. We believe these actions will improve our profitability in future periods.

Our Shoppers operate in regional markets in California and Florida and are greatly affected by the strength of the state and local economies. Revenues from our Shoppers business are largely dependent on local advertising expenditures in the areas of California and Florida in which we operate. During the second quarter of 2012, the poor economic conditions that we have experienced since the second half of 2007 in California and Florida continued. These conditions were initially created by weakness in the real estate and associated financing markets and have spread and persist across virtually all categories. As a result of management s evaluation of the Shoppers business, we recorded a $\$ 165.3$ million impairment loss in the second quarter of 2012 related to Shoppers goodwill and other intangible assets. We see little, if any, improvement in the California and Florida economies and we expect to have further challenges before our performance improves. In response, during the first half of 2012, we continued our efforts to reduce expenses in the Shoppers business, primarily through organizational restructuring and the discontinuance of a number of unprofitable digital initiatives, including SaverTime and mobile apps. We continue to invest in our digital Power Products, particularly our PowerSites, where we are seeing good revenue growth and are adding capabilities that provide value for our readers and advertisers, and in other profitable digital initiatives. We believe the steps we are taking to improve overall efficiency, combined with our continued investments in digital initiatives, will improve our Shoppers performance in the long term.

Our principal operating expense items are labor, postage and transportation.

## Results of Operations

Operating results were as follows:

| In thousands, except per share amounts | Three months ended |  |  | Six months ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2012 |  | 30, 2011 | Change | June 30, 2012 |  | 30, 2011 | Change |
| Revenues | \$ 199,137 | \$ | 213,047 | -6.5\% | \$ 394,309 | \$ | 413,353 | -4.6\% |
| Operating expenses | 351,802 |  | 196,501 | 79.0\% | 534,042 |  | 382,488 | 39.6\% |
| Operating income (loss) | \$ $(152,665)$ | \$ | 16,546 | -1,022.7\% | \$ $(139,733)$ | \$ | 30,865 | -552.7\% |
| Net income (loss) | \$ $(109,705)$ | \$ | 9,425 | -1,264.0\% | \$ $(102,912)$ | \$ | 17,342 | -693.4\% |
| Diluted earnings (loss) per share | \$ (1.74) | \$ | 0.15 | -1,260.0\% | \$ (1.63) | \$ | 0.27 | -703.7\% |

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2nd Quarter 2012 vs. 2nd Quarter 2011

## Revenues

Consolidated revenues decreased $6.5 \%$, to $\$ 199.1$ million, due to decreased revenues of $\$ 9.9$ million, or $6.5 \%$, from our Direct Marketing segment and decreased revenues of $\$ 4.0$ million, or $6.6 \%$, from our Shoppers segment. Direct Marketing results reflect the impact of a large, long standing retail customer which changed its marketing strategy from direct mail to broadcast. Direct Marketing experienced decreased revenues from our pharmaceutical, high-tech, financial and retail verticals, while our select vertical was flat compared to the prior year quarter. Shoppers revenue performance reflects the continued impact that the difficult economic environments in California and Florida are having on our Shoppers business. The decrease in revenues was the result of decreased sales in established markets, including declines in most revenue categories.

## Operating Expenses

Overall operating expenses were $\$ 351.8$ million in the second quarter of 2012, compared to $\$ 196.5$ million in the second quarter of 2011. This $\$ 155.3$ million year over year increase was a result of an impairment loss of $\$ 165.3$ million related to goodwill and other intangible assets associated with our Shoppers segment recorded in the second quarter of 2012. Excluding this impairment loss, operating expenses decreased $\$ 10.0$ million, or $5.1 \%$, compared to the second quarter of 2011 . This $\$ 10.0$ million decrease in operating expenses was driven by decreased operating expenses in Direct Marketing of $\$ 6.1$ million, or $4.6 \%$, and decreased operating expenses of $\$ 4.5$ million, or $7.3 \%$, in Shoppers (excluding the impairment charge), partially offset by an increase in general corporate expense of $\$ 0.6$ million, or $22.5 \%$. The decrease at Direct Marketing was primarily due to decreased outsourced costs resulting from decreased outsourced volumes, and decreased mail supply chain costs resulting from decreased volumes, partially offset by costs related to the recently announced departure of our Direct Marketing President. The decrease at Shoppers was due to decreased severance costs, decreased stock-based compensation, lower payroll costs from lower ad sales and headcount reductions, a decrease in facility lease expense, and a decrease in newsprint expense related to a decline in volumes. The overall decrease at Shoppers was partially offset by a legal accrual reduction in the second quarter of 2011, an increase in postage costs due to the January 2012 postage rate increases, and the write-off of software in the second quarter of 2012.

## Net Income/Earnings Per Share

We recorded a net loss of $\$ 109.7$ million and diluted loss per share of $\$ 1.74$ in the second quarter of 2012. Excluding the impairment loss, second quarter 2012 net income and diluted earnings per share would have been $\$ 7.0$ million and $\$ 0.11$, respectively. These results, excluding the impairment loss, compare to net income of $\$ 9.4$ million and diluted earnings per share of $\$ 0.15$ in the first quarter of 2011. The decrease in net income, excluding the impairment loss, is primarily a result of decreased operating income from Direct Marketing and an increase in general corporate expense.

## First Half 2012 vs. First Half 2011

## Revenues

Consolidated revenues decreased $4.6 \%$, to $\$ 394.3$ million, due to decreased revenues of $\$ 11.6$ million, or $3.9 \%$, from our Direct Marketing segment and decreased revenues of $\$ 7.5$ million, or $6.3 \%$, from our Shoppers segment. Direct Marketing results reflect the impact of a large, long standing retail customer which changed its marketing strategy from direct mail to broadcast. Direct Marketing experienced decreased revenues from our financial, high-tech, pharmaceutical and retail verticals, while our select vertical was flat compared to the first half of 2011. Shoppers revenue performance reflects the continued impact that the difficult economic environments in California and Florida are having on our Shoppers business. The decrease in revenues was the result of decreased sales in established markets, including declines in most revenue categories.

## Operating Expenses

Overall operating expenses were $\$ 534.0$ million in the first half of 2012, compared $\$ 382.5$ million in the first half of 2011. This $\$ 151.6$ million year over year increase was a result of the impairment charges of $\$ 165.3$ million discussed above. Excluding this impairment loss, operating expenses decreased $\$ 13.8$ million, or $3.6 \%$, compared

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to the first half of 2011. This $\$ 13.8$ million decrease in operating expenses was driven by decreased operating expenses in Direct Marketing of $\$ 7.4$ million, or $2.9 \%$, and decreased operating expenses of $\$ 7.0$ million, or $5.8 \%$, in Shoppers (excluding the impairment charge), partially offset by an increase in general corporate expense of $\$ 0.6$ million, or $11.1 \%$. The decrease at Direct Marketing was primarily due to decreased outsourced costs resulting from decreased outsourced volumes, and decreased mail supply chain costs resulting from decreased volumes, partially offset by costs related to the recently announced departure of our Direct Marketing President. The decrease at Shoppers was due to decreased severance costs, decreased stock-based compensation, lower payroll costs from lower ad sales and headcount reductions, a decrease in facility lease expense, and a decrease in workers compensation costs. The overall decrease at Shoppers was partially offset by legal accrual reductions in the first half of 2011, an increase in postage costs due to the April 2011 and January 2012 postage rate increases, and the write-off of software in the second quarter of 2012.

## Net Income/Earnings Per Share

We recorded a net loss of $\$ 102.9$ million, and diluted loss per share of $\$ 1.63$, in the first half of 2012. Excluding the impairment loss, net income and diluted earnings per share for first half of 2012 would have been $\$ 13.8$ million and $\$ 0.22$, respectively. These results, excluding the impairment loss, compare to net income of $\$ 17.3$ million, and diluted earnings per share of $\$ 0.27$ in the first half of 2011 . The decrease in net income, excluding the impairment loss, is primarily a result of decreased operating income from both Direct Marketing and Shoppers, and an increase in general corporate expense.

## Direct Marketing

Direct Marketing operating results were as follows:

| In thousands | Three months ended |  |  | Six months ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2012 |  | e 30, 2011 | Change | June 30, 2012 |  | 30, 2011 | Change |
| Revenues | \$ 142,794 | \$ | 152,721 | -6.5\% | \$ 282,250 |  | 293,802 | -3.9\% |
| Operating expenses | 126,216 |  | 132,365 | -4.6\% | 250,019 |  | 257,466 | -2.9\% |
| Operating income | \$ 16,578 | \$ | 20,356 | -18.6\% | \$ 32,231 | \$ | 36,336 | -11.3\% |

$\underline{2^{\text {nd }} \text { Quarter } 2012 \text { vs. } 2^{\text {nd }} \text { Quarter } 2011}$

## Revenues

Direct Marketing revenues decreased $\$ 9.9$ million, or $6.5 \%$, in the second quarter of 2012 compared to the second quarter of 2011. Direct Marketing results reflect the impact of a large, long standing retail customer which changed its marketing strategy from direct mail to broadcast. Revenues from our pharmaceutical vertical decreased in the high teens (as a percentage) compared to the second quarter of 2011. Our high-tech vertical experienced a revenue decline in the low double digits and our financial vertical declined in the high single digits. Our retail vertical declined in the mid single digits and our select vertical was flat compared to the prior year quarter. Revenues from our vertical markets are impacted by, among other things, the economic fundamentals of each industry, various market factors, including the demand for services by our clients, and the financial condition of and budgets available to specific clients.

Future revenue performance will depend on, among other factors, the overall strength of the national and international economies and how successful we are at maintaining and growing business with existing clients, acquiring new clients and meeting client demands. We believe that, in the long-term, an increasing portion of overall marketing and advertising expenditures will be moved from other advertising media to the targeted media space, and that our business will benefit as a result. Targeted media advertising results can be more effectively tracked, enabling measurement of the return on marketing investment.

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## Operating Expenses

Operating expenses decreased $\$ 6.1$ million, or $4.6 \%$, in the second quarter of 2012 compared to the second quarter of 2011. Labor costs increased $\$ 1.1$ million, or $1.6 \%$, primarily due to $\$ 0.7$ million of costs related to the recently announced departure of our Direct Marketing President. Production and distribution costs decreased $\$ 7.3$ million, or $15.0 \%$, due to decreased outsourced costs resulting from decreased outsourced volumes, and decreased mail supply chain costs resulting from decreased volumes. General and administrative expense decreased $\$ 0.1$ million, or $0.4 \%$, due primarily to a decrease in bad debt expense, partially offset by increases in travel, employee recruiting, professional services and royalties. Depreciation and software amortization expense increased $\$ 0.1$ million, or $2.3 \%$, due to increased capital expenditures in 2011. Intangible asset amortization was down slightly due to certain intangible assets becoming fully amortized.

Direct Marketing s largest cost components are labor, outsourced costs and mail supply chain costs. Each of these costs is somewhat variable and tends to fluctuate with revenues and the demand for our direct marketing services. Mail supply chain rates have increased over the last few years due to demand and supply issues within the transportation industry. Future changes in mail supply chain rates will continue to impact Direct Marketing s total production costs and total operating expenses, and may have an impact on future demand for our supply chain management. Postage costs of mailings in our Direct Marketing business are borne by our clients and are not directly reflected in our revenues or expenses.

## First Half 2012 vs. First Half 2011

## Revenues

Direct Marketing revenues decreased $\$ 11.6$ million, or $3.9 \%$, in the first half of 2012 compared to the first half of 2011. Direct Marketing results reflect the impact of a large, long standing retail customer which changed its marketing strategy from direct mail to broadcast. Revenues from our financial vertical decreased in the low double digits (as a percentage) compared to the first half of 2011. Our high-tech and pharmaceutical verticals declined in the mid single digits and our retail vertical declined in the low single digits. Our select vertical was flat compared to the first half of 2011.

## Operating Expenses

Operating expenses decreased $\$ 7.4$ million, or $2.9 \%$, in the first half of 2012 compared to the first half of 2011. Labor costs increased $\$ 1.8$ million, or $1.3 \%$, primarily due to costs related to the recently announced departure of our Direct Marketing President. Production and distribution costs decreased $\$ 9.4$ million, or $10.3 \%$, due to decreased outsourced costs resulting from decreased outsourced volumes, decreased mail supply chain costs resulting from decreased volumes, and lower facility lease costs. General and administrative expense decreased $\$ 0.1$ million, or $0.5 \%$, due primarily to a decrease in facilities costs, partially offset by increases in travel, employee recruiting, professional services and royalties. Depreciation and software amortization expense increased $\$ 0.3$ million, or $3.5 \%$, due to increased capital expenditures in 2011. Intangible asset amortization was down slightly due to certain intangible assets becoming fully amortized.

## Shoppers

|  | Three months ended |  |  | Six months ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In thousands | June 30, 2012 |  | 30, 2011 | Change | June 30, 2012 |  | 30, 2011 | Change |
| Revenues | \$ 56,343 | \$ | 60,326 | -6.6\% | \$ 112,059 | \$ | 119,551 | -6.3\% |
| Operating expenses | 222,289 |  | 61,444 | 261.8\% | 277,804 |  | 119,422 | 132.6\% |
| Operating income (loss) | \$ $(165,946)$ | \$ | $(1,118)$ | -14,743.1\% | \$ $(165,745)$ | \$ | 129 | -128,584.5\% |

$2^{\text {nd }}$ Quarter 2012 vs. $2^{\text {nd }}$ Quarter 2011

## Revenues

Shoppers revenues decreased $\$ 4.0$ million, or $6.6 \%$, in the second quarter of 2012 compared to the second quarter of 2011 . These results reflect the continued impact that the difficult economic environments in California and Florida are having on our Shoppers business. The decrease in revenues was the result of decreased sales in established markets, including declines from most revenue categories. Shoppers revenues decreased in the real

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estate, services (primarily health and educational services) and restaurant sectors and increased in the automotive, communications and consumer spending sectors. At June 30, 2012, our Shoppers circulation reached approximately 11.3 million addresses each week. While we have not made any significant changes to our circulation in the last several years, we continue to evaluate all of our circulation performance and may make further circulation reductions in the future as part of our efforts to address the difficult economic conditions in California and Florida.

Future revenue performance will depend on, among other factors, the overall strength of the California and Florida economies, as well as how successful we are at maintaining and growing business with existing clients, and acquiring new clients.

## Operating Expenses

Shoppers operating expenses were $\$ 222.3$ million in the second quarter of 2012, compared to $\$ 61.4$ million in the second quarter of 2011 . This $\$ 160.8$ million year over year increase was primarily a result of an impairment loss of $\$ 165.3$ million related to goodwill and other intangible assets recorded in the second quarter of 2012. Excluding this impairment loss, operating expenses decreased $\$ 4.5$ million, or $7.3 \%$, compared to the second quarter of 2011 . Total labor costs decreased $\$ 4.8$ million, or $22.1 \%$, due to decreased severance costs, decreased stock-based compensation, and lower payroll costs from lower ad sales, headcount reductions and pay rate reductions. Total production costs were up $\$ 0.2$ million, or $0.6 \%$, due to an increase in postage costs resulting from the January 2012 postage rate increase, an increase in offload printing costs due to an increase in heatset volumes, and an increase in newsprint prices, partially offset by a decrease in facility lease expense and newsprint expense related to a decline in volumes. Total general and administrative costs decreased $\$ 0.4$ million, or $9.6 \%$, due to decreased bad debt expense and lower credit card processing fees, partially offset by a legal accrual reduction in the second quarter of 2011. Depreciation and software amortization expense increased $\$ 0.5$ million, or $38.6 \%$ due to writing off software related to various digital initiatives. Intangible asset amortization was flat compared to the prior year quarter.

Shoppers largest cost components are labor, postage and paper. Shoppers labor costs are partially variable and tend to fluctuate with the number of zones, circulation, volumes and revenues. Standard postage rates have increased in recent years, and increased again in April 2011 and January 2012. Shoppers postage rates increased by less than $1.0 \%$ as a result of the April 2011 rate increase, and increased by approximately $2.1 \%$ as a result of the January 2012 rate increase. These postage rate increases, and any additional future changes in postage rates will affect Shoppers distribution costs. The U. S. Postal Service has also proposed various changes in its services to address its financial performance, such as delivery frequency and facility access. At this point we do not believe the proposed changes will have a material impact on our Shoppers business. Newsprint prices have been increasing since the second half of 2010 and continued to increase in the second quarter of 2012, affecting Shoppers paper costs. Newsprint prices are expected to continue to increase slightly during the second half of 2012. Any future changes in newsprint prices will affect Shoppers production costs.

## First Half 2012 vs. First Half 2011

## Revenues

Shoppers revenues decreased $\$ 7.5$ million, or $6.3 \%$, in the first half of 2012 compared to the first half of 2011 . These results reflect the continued impact that the difficult economic environments in California and Florida are having on our Shoppers business. The decrease in revenues was the result of decreased sales in established markets, including declines from most revenue categories. Shoppers revenues decreased from the real estate, services and restaurant sectors and increased from the automotive, communications and consumer spending sectors.

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## Operating Expenses

Shoppers operating expenses were $\$ 277.8$ million in the first half of 2012, compared to $\$ 119.4$ million in the first half of 2011. This $\$ 158.4$ million year over year increase was primarily a result of the impairment loss discussed above. Excluding this impairment loss, operating expenses decreased $\$ 7.0$ million, or $5.8 \%$, compared to the first half of 2011 . Total labor costs decreased $\$ 7.8$ million, or $18.8 \%$, due to decreased severance costs, decreased stock-based compensation, and lower payroll costs from lower ad sales, headcount reductions and pay rate reductions. Total production costs were up $\$ 0.2$ million, or $0.3 \%$, due to an increase in postage costs resulting from the April 2011 and January 2012 postage rate increases and increased newsprint prices, partially offset by a decrease in facility lease expense. Total general and administrative costs increased $\$ 0.2$ million, or $2.5 \%$, due to legal accrual reductions in the first half of 2011 and increased bad debt expense, partially offset by lower workers compensation costs and lower credit card processing fees. Depreciation and software amortization expense increased $\$ 0.5$ million, or $19.4 \%$, due to writing off software related to various digital initiatives. Intangible asset amortization was flat compared to the prior year quarter.

## General Corporate Expense

General corporate expense increased $\$ 0.6$ million, or $22.5 \%$, in the second quarter of 2012 compared to the second quarter of 2011. General corporate expense increased $\$ 0.6$ million, or $11.1 \%$, in the first half of 2012 compared to the first half of 2011. These increases are attributable to increased pension expense resulting from an increase in the projected pension benefit obligation due to a lower discount rate.

## Interest Expense

Interest expense increased $\$ 0.3$ million, or $40.5 \%$, in the second quarter of 2012 and $\$ 0.6$ million, or $50.5 \%$, in the first half of 2012 compared to the same periods in 2011. This increase was due to a higher interest rate spread on our debt as a result of the 2011 Term Loan Facility, which replaced the 2006 Term Loan Facility in August 2011. See discussion of our credit facilities in the Liquidity and Capital Resources section below.

## Interest Income

Interest income decreased slightly in the second quarter of 2012 and $\$ 0.1$ million, or $56.6 \%$, in the first half of 2012 compared to the same periods in 2011. These descreases were due to lower average balances and lower returns on invested cash and cash equivalents in the first half of 2012.

## Other Income and Expense

Other expense, net, decreased $\$ 0.1$ million, or $14.8 \%$, in the second quarter of 2012 compared to the second quarter of 2011 due to a decrease in fixed asset losses. Other expense, net, decreased $\$ 0.1$ million, or $5.1 \%$ in the first half of 2012 compared to the first half of 2011 due to a decrease in fixed asset losses, partially offset by an increase in net foreign currency transaction losses.

## Income Taxes

Our second quarter 2012 income tax benefit of $\$ 44.2$ million resulted in an effective income tax rate of $28.7 \%$. Our first half 2012 income tax benefit of $\$ 39.7$ million resulted in an effective income tax rate of $27.8 \%$. Both of these periods reflect the $\$ 165.3$ million impairment charge that resulted in a $\$ 48.7$ million tax benefit. Excluding the net impact of the impairment charge, our second quarter 2012 income tax expense would have been $\$ 4.4$ million with an effective income tax rate of $38.9 \%$, and the first half 2012 income tax expense would have been $\$ 8.9$ million with an effective income tax rate of $39.4 \%$.

Our second quarter 2011 income tax expense was $\$ 6.1$ million with an effective income tax rate of $39.2 \%$, and the first half 2011 income tax expense was $\$ 11.3$ million with an effective income tax rate of $39.4 \%$.

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## Economic Climate and Impact on our Financial Statements

The current economic climate in California and Florida has had a negative impact on our Shoppers operations and cash flows for the three months and six months ended June 30, 2012, and our financial position at June 30, 2012. This impact is reflected in Shoppers financial results, including the $\$ 165.3$ million impairment charge related to goodwill and other intangible assets recorded in the second quarter of 2012 . We cannot predict the strength or duration of the current difficult economic environment in California and Florida, or the timing or magnitude of any subsequent improvement. If the economic climate and markets we serve fail to improve, we may record additional charges, including charges related to restructuring costs and the impairment of goodwill, other intangibles and long-lived assets, and our operations, cash flows and financial position may be materially and adversely affected.

## Liquidity and Capital Resources

Sources and Uses of Cash

As of June 30, 2012, cash and cash equivalents were $\$ 34.4$ million, decreasing $\$ 52.4$ million from cash and cash equivalents of $\$ 86.8$ million at December 31, 2011. This net decrease was a result of net cash provided by operating activities of $\$ 26.6$ million, net cash used in investing activities of $\$ 5.6$ million and net cash used in financing activities of $\$ 73.3$ million.

## Operating Activities

Net cash provided by operating activities for the six months ended June 30, 2012 was $\$ 26.6$ million, compared to $\$ 18.0$ million for the six months ended June 30, 2011. The $\$ 8.6$ million year-over-year increase was primarily attributable to changes within working capital assets and liabilities, partially offset by a decrease in net income (excluding impairment charges).

For the six months ended June 30, 2012, our principal working capital changes, which directly affected net cash provided by operating activities, were as follows:

A decrease in accounts receivable attributable to collection of the December 31, 2011 receivables as well as higher revenues in the fourth quarter of 2011 compared to the second quarter of 2012. Days sales outstanding of approximately 60 days at June 30, 2012 decreased from 64 days at December 31, 2011 and 63 days at June 30, 2011;

A decrease in inventory due to purchasing and holding higher levels of newsprint inventory in prior periods in advance of increases in newsprint prices;

An increase in prepaid expenses and other current assets due to timing of payments;

A decrease in accounts payable due to higher overall operating expenses (excluding impairment charges) in the fourth quarter of 2011 than in the second quarter of 2012;

A decrease in accrued payroll and related expenses due to the payment of 2011 incentive compensation;

A decrease in customer deposits, unearned revenue and other current liabilities due to timing of receipts; and

A decrease in income taxes payable due to the timing of payments.

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Investing Activities

Net cash used in investing activities was $\$ 5.6$ million for the six months ended June 30, 2012, compared to $\$ 11.3$ million for the six months ended June 30, 2011. The $\$ 5.7$ million decrease is the result of lower capital spending in the first six months of 2012 compared to the first six months of 2011.

## Financing Activities

Net cash used in financing activities was $\$ 73.3$ million for the six months ended June 30, 2012 compared to $\$ 45.2$ million for the three months ended June 30, 2011. The $\$ 28.1$ million increase is primarily due to a $\$ 35.6$ million increase in debt repayments in the first half of 2012 compared to the first half of 2011, as a result of retiring the 2008 Term Loan Facility in March 2012. This increase was partially offset by $\$ 8.4$ million spent repurchasing the Company stock in the first half of 2011.

## Credit Facilities

On March 7, 2008, we entered into a four-year $\$ 100$ million term loan facility ( 2008 Term Loan Facility) with Wells Fargo Bank, N.A., as Administrative Agent. The 2008 Term Loan Facility matured on March 7, 2012, at which time we paid the remaining outstanding principal of $\$ 60.0$ million using cash on hand.

On August 12, 2010, we entered into a new three-year $\$ 70$ million revolving credit facility, which includes a $\$ 25$ million accordion feature, a $\$ 25$ million letter of credit sub-facility and a $\$ 5$ million swing line loan sub-facility ( 2010 Revolving Credit Facility), with Bank of America, N.A., as Administrative Agent. The 2010 Revolving Credit Facility permits us to request up to a $\$ 25$ million increase in the total amount of the facility. The 2010 Revolving Credit Facility matures on August 12, 2013. For each borrowing under the 2010 Revolving Credit Facility, we can generally choose to have the interest rate for that borrowing calculated on either (i) the LIBOR rate (as defined in the 2010 Revolving Credit Facility) for the applicable interest period, plus a spread which is determined based on our total net debt-to-EBITDA ratio (as defined in the 2010 Revolving Credit Facility) then in effect, which ranges from $2.25 \%$ to $3.00 \%$ per annum; or (ii) the highest of (a) the Federal Funds Rate plus $0.50 \%$, (b) the Agent s prime rate, and (c) the LIBOR rate plus $1.00 \%$, plus a spread which is determined based on our total net debt-to-EBITDA ratio then in effect, which ranges from $1.25 \%$ to $2.00 \%$ per annum. There is a facility fee that we are also required to pay under the 2010 Revolving Credit Facility. The facility fee rate ranges from $0.40 \%$ to $0.45 \%$ per annum, depending on our total net debt-to-EBITDA ratio then in effect. In addition, there is a letter of credit fee with respect to outstanding letters of credit. That fee is calculated by applying a rate equal to the spread applicable to LIBOR based loans plus a fronting fee of $0.125 \%$ per annum to the average daily undrawn amount of the outstanding letters of credit. We may elect to prepay any amounts drawn on the 2010 Revolving Credit Facility at any time. At June 30, 2012, we did not have any outstanding amounts drawn against our 2010 Revolving Credit Facility. At June 30, 2012, we had letters of credit totaling $\$ 10.1$ million issued under the 2010 Revolving Credit Facility, decreasing the amount available for borrowing to $\$ 59.9$ million.

On August 16, 2011, we entered into a five-year $\$ 122.5$ million term loan facility ( 2011 Term Loan Facility) with Bank of America, N.A., as Administrative Agent. The 2011 Term Loan Facility matures on August 16, 2016. For each borrowing under the 2011 Term Loan Facility, we can generally choose to have the interest rate for that borrowing calculated based on either (i) the LIBOR rate (as defined in the 2011 Term Loan Facility) for the applicable interest period, plus a spread (ranging from $2.00 \%$ to $2.75 \%$ per annum) based on our total net funded debt-to-EBITDA ratio (as defined in the 2011 Term Loan Facility) then in effect; or (ii) the highest of (a) the Agent s prime rate, (b) the BBA daily floating rate LIBOR, as determined by Agent for such date, plus $1.00 \%$, and (c) the Federal Funds Rate plus $0.50 \%$, plus a spread (ranging from $1.00 \%$ to $1.75 \%$ per annum) based on our total net funded debt-to-EBITDA ratio then in effect. We may elect to prepay the 2011 Term Loan Facility at any time without incurring any prepayment penalties. At June 30, 2012, we had $\$ 116.4$ million outstanding under the 2011 Term Loan Facility.

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Under all of our credit facilities we are required to maintain an interest coverage ratio of not less than 2.75 to 1 and a total debt-to-EBITDA ratio of not more than 3.0 to 1 . The credit facilities also contain customary covenants restricting our and our subsidiaries ability to:
authorize distributions, dividends, stock redemptions and repurchases if a payment event of default has occurred and is continuing;
enter into certain merger or liquidation transactions;
grant liens
enter into certain sale and leaseback transactions;
have foreign subsidiaries account for more than $20 \%$ of the consolidated revenue, assets or EBITDA of Harte-Hanks and its subsidiaries, in the aggregate;
enter into certain transactions with affiliates; and
allow the total indebtedness of Harte-Hanks subsidiaries to exceed $\$ 20.0$ million.
The credit facilities each also include customary covenants regarding reporting obligations, delivery of notices regarding certain events, maintaining our corporate existence, payment of obligations, maintenance of our properties and insurance thereon at customary levels with financially sound and reputable insurance companies, maintaining books and records and compliance with applicable laws. The credit facilities each also provide for customary events of default including nonpayment of principal or interest, breach of representations and warranties, violations of covenants, failure to pay certain other indebtedness, bankruptcy and material judgments and liabilities, certain violations of environmental laws or ERISA or the occurrence of a change of control. Our material domestic subsidiaries have guaranteed the performance of Harte-Hanks under our credit facilities. As of June 30, 2012, we were in compliance with all of the covenants of our credit facilities.

## Outlook

We consider such factors as total cash and cash equivalents, current assets, current liabilities, total debt, revenues, operating income, cash flows from operations, investing activities and financing activities when assessing our liquidity. Our primary sources of liquidity have been cash and cash equivalents on hand and cash generated from operating activities. Our management of cash is designed to optimize returns on cash balances and to ensure that it is readily available to meet our operating, investing and financing requirements as they arise. Capital resources are also available from and provided through our 2010 Revolving Credit Facility, subject to the terms and conditions of that facility.

The amount of cash on hand and borrowings available under our 2010 Revolving Credit Facility are influenced by a number of factors, including fluctuations in our operating results, revenue growth, accounts receivable collections, working capital changes, capital expenditures, tax payments, share repurchases, pension plan contributions, acquisitions and dividends.

As of June 30, 2012, we had $\$ 59.9$ million of unused borrowing capacity under our 2010 Revolving Credit Facility and a cash balance of $\$ 34.4$ million. Based on our current operational plans, we believe that our cash on hand, cash provided by operating activities, and availability under the 2010 Revolving Credit Facility will be sufficient to fund operations, anticipated capital expenditures, payments of principal and interest on our borrowings, dividends on our common stock and pension contributions for the next 12 months. Nevertheless, we cannot predict the impact on our business performance of the economic climate in the U.S. and other economies in which we operate. A lasting economic recession in the United States and other economies could have a material adverse effect on our business, financial position or operating results.

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## Critical Accounting Policies

Our financial statements and accompanying notes are prepared in accordance with U.S generally accepted accounting principles. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. These estimates and assumptions are affected by management $s$ application of accounting policies. We consider the following to be our critical accounting policies, as described in detail in our 2011 Form 10-K:

Revenue recognition;

Allowance for doubtful accounts;

Reserve for healthcare, workers compensation, automobile and general liability insurance;

Goodwill; and

Stock-based compensation.
There have been no material changes to the critical accounting policies described in our 2011 Form 10-K.

As discussed in Note B, Recent Accounting Pronouncements, of the Notes to Unaudited Condensed Consolidated Financial Statements, certain new financial accounting pronouncements have been issued which either have already been reflected in the accompanying consolidated financial statements, or will become effective for our financial statements at various dates in the future. The adoptions of these new accounting pronouncements have not and are not expected to have a material effect on our consolidated financial statements.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

Market risk includes the risk of loss arising from adverse changes in market rates and prices. We face market risks related to interest rate variations and to foreign exchange rate variations. From time to time, we may utilize derivative financial instruments as described below to manage our exposure to such risks.

We are exposed to market risk for changes in interest rates related to our credit facilities. Our earnings are affected by changes in short-term interest rates as a result of our credit facilities, which bear interest at variable rates based on LIBOR rates (effective 30 day LIBOR rate of $0.25 \%$ at June 30, 2012). The five-year 2011 Term Loan Facility has a maturity date of August 16, 2016. At June 30, 2012, our debt balance related to the 2011 Term Loan Facility was $\$ 116.4$ million. The three-year $\$ 70$ million 2010 Revolving Credit Facility has a maturity date of August 12, 2013. At June 30, 2012, we did not have any debt outstanding under the 2010 Revolving Credit Facility.

Assuming the actual level of borrowings throughout the second quarter and first half of 2012, and assuming a one percentage point change in the average interest rates, we estimate that our net income for the first quarter and second half of 2012 would have changed by approximately $\$ 0.2$ million and $\$ 0.4$ million, respectively. Due to our overall debt level and cash balance at June 30, 2012, anticipated cash flows from operations, and the various financial alternatives available to us should there be an adverse change in interest rates, we do not believe that we currently have significant exposure to market risks associated with changing interest rates.

Our earnings are also affected by fluctuations in foreign currency exchange rates as a result of our operations in foreign countries. Our primary exchange rate exposure is to the Euro, British pound sterling, Australian dollar, Philippine peso and Brazilian real. We monitor these risks throughout the normal course of business. The majority of the transactions of our U.S. and foreign operations are denominated in the respective local currencies. Changes in exchange rates related to these types of transactions are reflected in the applicable line items making up operating income in our Consolidated Statements of Comprehensive Income. Due to the current level of operations conducted in foreign currencies, we do not believe that the impact of fluctuations in foreign currency

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exchange rates on these types of transactions is significant to our overall annual earnings. A smaller portion of our transactions are denominated in currencies other than the respective local currencies. For example, inter-company transactions that are expected to be settled in the near-term are denominated in U.S. dollars. Since the accounting records of our foreign operations are kept in the respective local currency, any transactions denominated in other currencies are accounted for in the respective local currency at the time of the transaction. Any foreign currency gain or loss from these transactions, whether realized or unrealized, results in an adjustment to income, which is recorded in Other, net in our Consolidated Statements of Comprehensive Income. Transactions such as these amounted to $\$ 0.1$ million and $\$ 0.5$ million in pre-tax currency transaction losses in the second quarter and first half of 2012, respectively. At this time we have not entered into any foreign currency forward exchange contracts or other derivative instruments to hedge the effects of adverse fluctuations in foreign currency exchange rates.

## Item 4. Controls and Procedures

As of the end of the period covered by this report, an evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, or the Exchange Act). It should be noted that, because of inherent limitations, our disclosure controls and procedures, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the disclosure controls and procedures are met. Based upon that evaluation, the Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer concluded that the design and operation of these disclosure controls and procedures were effective, at the reasonable assurance level, to ensure information required to be disclosed by us in the reports that we file or submit under the Exchange Act is properly recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms.

As of the end of the period covered by this report, an evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer, of our internal control over financial reporting to determine whether any changes occurred during the second quarter of 2012 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Based on that evaluation, there were no changes in our internal control over financial reporting or in other factors that have materially affected or are reasonably likely to materially affect our internal control over financial reporting. We may make changes in our internal control processes from time to time in the future. It should also be noted that, because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements, and controls may become inadequate because of changes in conditions or in the degree of compliance with the policies or procedures.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

Information regarding legal proceedings is set forth in Note $L$ to the Notes to Unaudited Condensed Consolidated Financial Statements, Litigation Contingencies, in Item 1 of Part I of this Quarterly Report on Form 10-Q, which information is incorporated herein by reference.

## Item 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our 2011 Form 10-K, which could materially affect our business, financial condition or future results. The risks described in our 2011 Form $10-\mathrm{K}$ are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also

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may materially adversely affect our business, financial condition and operating results. In our judgment, there were no material changes in the risk factors as previously disclosed in Part I, Item 1A. Risk Factors of our 2011 Form 10-K. Refer to Part I, Item 2 of this Quarterly Report on Form 10-Q, for a discussion of the ongoing economic downturn in the United States and other economies and its adverse impact on our business.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

During the second quarter of 2012, we did not purchase any shares of our stock through our stock repurchase program that was publicly announced in January 1997. Under this program, from which shares can be purchased in the open market or through privately negotiated transactions, our Board of Directors has authorized the repurchase of up to $74,400,000$ shares of our outstanding common stock. As of June 30 , 2012, we had repurchased a total of $64,924,509$ shares at an average price of $\$ 18.67$ per share under this program.

## Item 6. Exhibits

See Index to Exhibits on Page 33.

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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HARTE-HANKS, INC.

August 8, 2012

## Date

August 8, 2012
Date

August 8, 2012
Date
/s/ Larry Franklin
Larry Franklin
President and Chief Executive Officer
/s/ Douglas Shepard
Douglas Shepard
Executive Vice President and Chief Financial Officer
/s/ Jessica Huff
Jessica Huff
Vice President, Finance and
Chief Accounting Officer

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## INDEX TO EXHIBITS

## Exhibit

No. Description of Exhibit
*31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
*31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
*32.1 Furnished Certification of Chief Executive Officer pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*32.2 Furnished Certification of Chief Financial Officer pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*101 XBRL Instance Document

* Filed or furnished herewith

