

WATSON PHARMACEUTICALS INC

Form 10-Q

May 03, 2012

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2012**

or

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from            to**

**Commission file number 001-13305**

**WATSON PHARMACEUTICALS, INC.**

(Exact name of registrant as specified in its charter)

**Nevada**  
(State or other jurisdiction of  
incorporation or organization)

**95-3872914**  
(I.R.S. Employer  
Identification No.)

**Morris Corporate Center III**

**400 Interpace Parkway**

**Parsippany, New Jersey 07054**

(Address of principal executive offices, including zip code)

**(862)-261-7000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant (1) has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the Registrant's only class of common stock as of April 18, 2012 was approximately 127,409,164.

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**WATSON PHARMACEUTICALS, INC.**

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(Unaudited, in millions, except par value)

|   | March 31,<br>2012 | December 31,<br>2011 |
|---|-------------------|----------------------|
| <b>ASSETS</b>   |                   |                      |
| Current Assets:                                       |                   |                      |
| Cash and cash equivalents                             | \$ 168.7          | \$ 209.3             |
| Marketable securities                                 | 13.5              | 14.9                 |
| Accounts receivable, net                              | 1,030.8           | 1,165.7              |
| Inventories, net                                      | 904.6             | 889.4                |
| Prepaid expenses and other current assets             | 126.5             | 122.3                |
| Deferred tax assets                                   | 164.5             | 168.1                |
| <b>Total current assets</b>                           | <b>2,408.6</b>    | <b>2,569.7</b>       |
| Property and equipment, net                           | 733.7             | 713.7                |
| Investments and other assets                          | 66.4              | 71.3                 |
| Deferred tax assets                                   | 18.5              | 21.7                 |
| Product rights and other intangibles, net             | 1,703.9           | 1,613.6              |
| Goodwill  | 1,931.6           | 1,708.3              |
| <b>Total assets</b>                                   | <b>\$ 6,862.7</b> | <b>\$ 6,698.3</b>    |
| <b>LIABILITIES AND EQUITY</b>                         |                   |                      |
| Current liabilities:                                  |                   |                      |
| Accounts payable and accrued expenses                 | \$ 1,301.3        | \$ 1,535.4           |
| Income taxes payable                                  | 75.7              | 106.7                |
| Short-term debt and current portion of long-term debt | 189.0             | 184.5                |
| Deferred revenue                                      | 12.1              | 12.8                 |
| Deferred tax liabilities                              | 0.5               | 0.1                  |
| <b>Total current liabilities</b>                      | <b>1,578.6</b>    | <b>1,839.5</b>       |
| Long-term debt  | 1,163.8           | 848.5                |
| Deferred revenue                                      | 15.3              | 17.0                 |
| Other long-term liabilities                           | 65.5              | 72.7                 |
| Other taxes payable                                   | 80.9              | 79.0                 |
| Deferred tax liabilities                              | 298.8             | 279.1                |
| <b>Total liabilities</b>                              | <b>3,202.9</b>    | <b>3,135.8</b>       |
| Commitments and contingencies                         |                   |                      |
| Equity:   |                   |                      |
| Preferred stock                                       |                   |                      |
| Common stock  | 0.5               | 0.4                  |
| Additional paid-in capital                            | 1,896.9           | 1,881.0              |
| Retained earnings                                     | 2,140.2           | 2,085.4              |
| Accumulated other comprehensive income (loss)         | (39.0)            | (76.5)               |
| Treasury stock, at cost                               | (338.1)           | (326.7)              |
| <b>Total stockholders' equity</b>                     | <b>3,660.5</b>    | <b>3,563.6</b>       |

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|                              |            |            |
|------------------------------|------------|------------|
| Noncontrolling interest      | (0.7)      | (1.1)      |
| Total equity                 | 3,659.8    | 3,562.5    |
| Total liabilities and equity | \$ 6,862.7 | \$ 6,698.3 |

*See accompanying Notes to Condensed Consolidated Financial Statements.*

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**Table of Contents****WATSON PHARMACEUTICALS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited; in millions, except per share amounts)**

|   | <b>Three Months Ended<br/>March 31,</b> |             |
|---|---|-------------|
|   | <b>2012</b>                             | <b>2011</b> |
| Net revenues  | \$ 1,524.3                              | \$ 876.5    |
| Operating expenses:                                     |   |             |
| Cost of sales (excludes amortization, presented below)  | 904.3                                   | 455.6       |
| Research and development                                | 88.5                                    | 74.3        |
| Selling and marketing                                   | 118.1                                   | 85.5        |
| General and administrative                              | 164.4                                   | 79.3        |
| Amortization  | 131.9                                   | 56.6        |
| Loss on asset sales and impairments, net                | 0.2                                     | 14.4        |
| Total operating expenses                                | 1,407.4                                 | 765.7       |
| Operating income  | 116.9                                   | 110.8       |
| Non-operating income (expense):                         |   |             |
| Interest income   | 0.4                                     | 0.8         |
| Interest expense  | (21.7)                                  | (21.8)      |
| Other income (expense), net                             | 1.5                                     | (3.7)       |
| Total other income (expense), net                       | (19.8)                                  | (24.7)      |
| Income before income taxes and noncontrolling interests | 97.1                                    | 86.1        |
| Provision for income taxes                              | 42.3                                    | 41.3        |
| Net income  | 54.8                                    | 44.8        |
| Loss attributable to noncontrolling interest            |   | 0.5         |
| Net income attributable to common shareholders          | \$ 54.8                                 | \$ 45.3     |
| Earnings per share attributable to common shareholders: |   |             |
| Basic   | \$ 0.44                                 | \$ 0.37     |
| Diluted   | \$ 0.43                                 | \$ 0.36     |
| Weighted average shares outstanding:                    |   |             |
| Basic   | 125.3                                   | 123.7       |
| Diluted   | 127.2                                   | 125.7       |

*See accompanying Notes to Condensed Consolidated Financial Statements.*



**Table of Contents****WATSON PHARMACEUTICALS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME****(Unaudited; in millions)**

|  | <b>Three Months Ended<br/>March 31,</b> |             |
|--|---|-------------|
|  | <b>2012</b>                             | <b>2011</b> |
| Net income   | \$ 54.8                                 | \$ 44.8     |
| Other comprehensive income (loss):                         |   |             |
| Foreign currency translation gains (losses)                | 37.5                                    | 26.5        |
| Unrealized gains (losses) on securities, net of tax        |   | (9.1)       |
| Total other comprehensive income, net of tax               | 37.5                                    | 17.4        |
| Comprehensive income                                       | 92.3                                    | 62.2        |
| Comprehensive loss attributable to noncontrolling interest |   | 0.5         |
| Comprehensive income attributable to common shareholders   | \$ 92.3                                 | \$ 62.7     |

*See accompanying Notes to Condensed Consolidated Financial Statements.*



**Table of Contents****WATSON PHARMACEUTICALS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Unaudited; in millions)

|   | <b>Three Months Ended<br/>March 31,</b> |             |
|---|---|-------------|
|   | <b>2012</b>                             | <b>2011</b> |
| <b>Cash Flows From Operating Activities:</b>                          |   |             |
| Net income  | \$ 54.8                                 | \$ 44.8     |
| Reconciliation to net cash provided by operating activities:          |   |             |
| Depreciation  | 20.4                                    | 23.0        |
| Amortization  | 131.9                                   | 56.6        |
| Provision for inventory reserve                                       | 13.6                                    | 12.5        |
| Share-based compensation  | 10.3                                    | 8.4         |
| Deferred income tax benefit   | (15.9)                                  | (3.2)       |
| (Earnings) losses on equity method investments                        | (0.3)                                   | 4.5         |
| (Gain) loss on sale of securities                                     |   | (0.8)       |
| Loss on asset sales and impairment, net                               | 0.2                                     | 14.4        |
| Increase in allowance for doubtful accounts                           | 1.6                                     | 1.0         |
| Accretion of preferred stock and contingent consideration obligations | 7.9                                     | 13.6        |
| Excess tax benefit from stock-based compensation                      | (6.2)                                   | (6.7)       |
| Other, net  | 0.1                                     | 1.0         |
| Changes in assets and liabilities (net of effects of acquisitions):   |   |             |
| Accounts receivable, net  | 159.7                                   | 30.1        |
| Inventories   | 3.3                                     | 33.0        |
| Prepaid expenses and other current assets                             | (2.9)                                   | 13.2        |
| Accounts payable and accrued expenses                                 | (241.7)                                 | (42.1)      |
| Deferred revenue  | (2.5)                                   | (1.3)       |
| Income and other taxes payable  | (37.3)                                  | 40.9        |
| Other assets and liabilities  | 3.4                                     | (10.9)      |
| Total adjustments   | 45.6                                    | 187.2       |
| Net cash provided by operating activities                             | 100.4                                   | 232.0       |
| <b>Cash Flows From Investing Activities:</b>                          |   |             |
| Additions to property and equipment                                   | (22.8)                                  | (19.3)      |
| Additions to product rights and other intangibles                     | (1.8)                                   | (1.0)       |
| Proceeds from sales of property and equipment                         | 1.9                                     |             |
| Proceeds from sales of marketable securities and other investments    | 2.5                                     | 0.8         |
| Acquisition of business, net of cash acquired                         | (384.1)                                 |             |
| Net cash used in investing activities                                 | (404.3)                                 | (19.5)      |
| <b>Cash Flows From Financing Activities:</b>                          |   |             |
| Proceeds from borrowings on credit facility                           | 375.0                                   |             |
| Principal payments on debt  | (60.0)                                  |             |
| Proceeds from stock plans   | 3.8                                     | 20.3        |
| Payment of contingent consideration                                   | (43.5)                                  |             |
| Repurchase of common stock  | (11.4)                                  | (10.3)      |
| Acquisition of noncontrolling interest                                | (4.0)                                   | (5.5)       |

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|   |          |          |
|---|----------|----------|
| Excess tax benefit from stock-based compensation                      | 6.2      | 6.7      |
| Net cash provided by financing activities                             | 266.1    | 11.2     |
| Effect of currency exchange rate changes on cash and cash equivalents | (2.8)    | (2.0)    |
| Net (decrease) increase in cash and cash equivalents                  | (40.6)   | 221.7    |
| Cash and cash equivalents at beginning of period                      | 209.3    | 282.8    |
| Cash and cash equivalents at end of period                            | \$ 168.7 | \$ 504.5 |

*See accompanying Notes to Condensed Consolidated Financial Statements.*

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**WATSON PHARMACEUTICALS, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 1 GENERAL**

Watson Pharmaceuticals, Inc. ( Watson or the Company ) is primarily engaged in the development, manufacturing, marketing, sale and distribution of brand and generic pharmaceutical products. Watson was incorporated in 1985 and began operations as a manufacturer and marketer of off-patent pharmaceuticals. Through internal product development and synergistic acquisitions of products and businesses, the Company has grown into a diversified specialty pharmaceutical company. Watson operates manufacturing, distribution, research and development ( R&D ) and administrative facilities in the United States of America ( U.S. ) and in key international markets including Europe, Canada, Australasia, South America and South Africa.

The accompanying condensed consolidated financial statements should be read in conjunction with the Company s Annual Report on Form 10-K for the year ended December 31, 2011. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles ( GAAP ) have been condensed or omitted from the accompanying condensed consolidated financial statements. The accompanying year end condensed consolidated balance sheet was derived from the audited financial statements. The accompanying interim financial statements are unaudited, but reflect all adjustments which are, in the opinion of management, necessary for a fair statement of Watson s consolidated financial position, results of operations and cash flows for the periods presented. Unless otherwise noted, all such adjustments are of a normal, recurring nature. The Company s results of operations and cash flows for the interim periods are not necessarily indicative of the results of operations and cash flows that it may achieve in future periods.

*Acquisition of Ascent Pharmahealth Ltd.*

On January 24, 2012, we completed the acquisition of Ascent Pharmahealth Ltd., ( Ascent ) the Australia and Southeast Asian generic pharmaceutical business of Strides Arcolab Ltd, for AU\$377.2 million, or approximately \$393.2 million, including estimated working capital adjustments. The transaction was funded using cash on hand and borrowings from the Company s Revolving Credit Facility. As a result of the acquisition, Watson enhances its commercial presence in Australia and gains a selling and marketing capability in Southeast Asia through Ascent s line of generic and over-the-counter products. For additional information on the Ascent acquisition, refer to Note 2 Acquisitions and Divestitures.

*Biosimilars Collaboration with Amgen*

On December 19, 2011, we entered into a collaboration agreement with Amgen, Inc. to develop and commercialize, on a worldwide basis, several oncology antibody biosimilar medicines. Under the terms of the agreement, Amgen will assume primary responsibility for developing, manufacturing and initially commercializing the oncology antibody products. Watson will contribute up to \$400.0 million in co-development costs over the course of development, including the provision of development support, and will share product development risks. In addition, we will contribute our significant expertise in the commercialization and marketing of products in highly competitive specialty and generic markets, including helping effectively manage the lifecycle of the biosimilar products. The collaboration products are expected to be sold under a joint Amgen/Watson label. We will initially receive royalties and sales milestones from product revenues. The collaboration will not pursue biosimilars of Amgen s proprietary products.

*Acquisition of Specifar Pharmaceuticals*

On May 25, 2011, we completed the acquisition of Specifar Pharmaceuticals, a privately-held multinational generic pharmaceutical company for 400.0 million, or approximately \$561.7 million at closing, subject to a net working capital adjustment. As a result of the

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acquisition, we enhanced our commercial presence in key European markets through Specifar's portfolio of approved products. The transaction also gave Watson a strong branded-generic commercial presence in the Greek pharmaceutical market.

Under the terms of the acquisition agreement, Specifar's former owners could receive additional consideration based upon future profits of esomeprazole tablets during its first five years of sales, up to a maximum of \$40.0 million. Watson funded the transaction using cash on hand and borrowings from its Revolving Credit Facility. For additional information on the Specifar acquisition, refer to Note 2 Acquisitions and Divestitures.

### *Global Generics Business Development*

Watson has entered into exclusive agreements with Ortho-McNeil-Janssen Pharmaceuticals, Inc. ( OMJPI ) and Pfizer, Inc. ( Pfizer ) to market the authorized generic version of Concerta® (methylphenidate ER) and Lipitor® (atorvastatin), respectively. Under the terms of the agreements, OMJPI and Pfizer supply Watson with product. Watson launched its authorized generic of Concerta® and Lipitor® on May 1, 2011 and November 30, 2011, respectively.

Under the terms of its agreements, Watson pays a royalty to OMJPI based on the gross profit of product revenues as defined in the agreements. Our share of the gross profit on sales of methylphenidate ER increases each quarter through the middle of 2012. The agreements with OMJPI and Pfizer expire on December 31, 2014 and November 30, 2016, respectively, and are subject to normal and customary early termination provisions.

In accordance with the acquisition agreement of the Arrow Group on December 2, 2009, the Arrow Group selling shareholders have the right to receive certain contingent payments based on the after-tax gross profits, as defined by the agreement, on sales of atorvastatin within the U.S. (the Territory ) from product launch date up to and including May 31, 2013 (the Contingent Payment Period ). The determination of contingent payment amounts is dependent upon the existence of generic competition within the Territory and after-tax gross profits earned, as defined in the acquisition agreement. Should there be no competing generic product launched in the Territory during the Contingent Payment Period, payment of contingent consideration will be calculated as 50% of the after-tax gross profits, as defined in the acquisition agreement. Should there be a competing product to atorvastatin launched in the Territory during the Contingent Payment Period, the contingent consideration will be calculated as either 85% of the after-tax gross profits or 15% of the after-tax gross profits, as defined in the acquisition agreement, with total contingent payments being limited to \$250.0 million during the Contingent Payment Period.

### *Preferred and Common Stock*

As of March 31, 2012 and December 31, 2011, there were 2.5 million shares of no par value per share preferred stock authorized. The Board has the authority to fix the rights, preferences, privileges and restrictions, including but not limited to, dividend rates, conversion and voting rights, terms and prices of redemptions and liquidation preferences without vote or action by the stockholders. On December 2, 2009, the Company issued 200,000 shares of Mandatorily Redeemable Preferred Stock. The Mandatorily Redeemable Preferred Stock is redeemable in cash on December 2, 2012, and is accordingly included within short-term debt in the consolidated balance sheet at March 31, 2012 and December 31, 2011. Refer to Note 6 Debt for additional discussion. As of March 31, 2012 and December 31, 2011, there were 500.0 million shares of \$0.0033 par value per share common stock authorized, 137.6 million and 137.1 million shares issued and 127.4 million and 127.2 million outstanding, respectively. Of the issued shares, 10.2 million shares and 10.0 million shares were held as treasury shares as of March 31, 2012 and December 31, 2011, respectively.

### *Revenue Recognition*

Revenue is generally realized or realizable and earned when persuasive evidence of an arrangement exists, delivery has occurred or services have been rendered, the seller's price to the buyer is fixed or determinable, and collectability is reasonably assured. The Company records revenue from product sales when title and risk of ownership have been transferred to the customer, which is typically upon delivery to the customer. Revenues recognized from research, development and licensing agreements (including milestone payments) are recorded on the contingency-adjusted performance model which requires deferral of revenue until such time as contract milestone requirements, as specified in the individual agreements, have been met. Under this model, revenue related to each payment is recognized over the entire contract performance period, starting with the contract's commencement, but not prior to earning and/or receiving the milestone payment (i.e., removal of any contingency). The amount of revenue recognized is based on the ratio of costs incurred to date to total estimated cost to be incurred. In certain circumstances, it may be appropriate to recognize consideration that is contingent upon achievement of a substantive milestone in its entirety in the period in which the milestone is achieved. Royalty and commission revenue is recognized in accordance with the terms of their respective contractual agreements when collectability is reasonably assured and revenue can be reasonably measured.

*Revenue and Provision for Sales Returns and Allowances*

As customary in the pharmaceutical industry, the Company's gross product sales are subject to a variety of deductions in arriving at reported net product sales. When the Company recognizes revenue from the sale of products, an estimate of sales returns and allowances (SRA) is recorded which reduces product sales. Accounts receivable and/or accrued expenses are also reduced and/or increased by the SRA amount. These adjustments include estimates for chargebacks, rebates, cash discounts and returns and other allowances. These provisions are estimated based on historical payment experience, historical relationship to revenues, estimated customer inventory levels and current contract sales terms with direct and indirect customers. The estimation process used to determine our SRA provision has been applied on a consistent basis and no material adjustments have been necessary to increase or decrease our reserves for SRA as a result of a significant change in underlying estimates. The Company uses a variety of methods to assess the adequacy of our SRA reserves to ensure that our financial statements are fairly stated. This includes periodic reviews of customer inventory data, customer contract programs and product pricing trends to analyze and validate the SRA reserves.

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The provision for chargebacks is our most significant sales allowance. A chargeback represents an amount payable in the future to a wholesaler for the difference between the invoice price paid to the Company by our wholesale customer for a particular product and the negotiated contract price that the wholesaler's customer pays for that product. The Company's chargeback provision and related reserve varies with changes in product mix, changes in customer pricing and changes to estimated wholesaler inventories. The provision for chargebacks also takes into account an estimate of the expected wholesaler sell-through levels to indirect customers at contract prices. The Company validates the chargeback accrual quarterly through a review of the inventory reports obtained from our largest wholesale customers. This customer inventory information is used to verify the estimated liability for future chargeback claims based on historical chargeback and contract rates. These large wholesalers represent 85% - 90% of the Company's chargeback payments. The Company continually monitors current pricing trends and wholesaler inventory levels to ensure the liability for future chargebacks is fairly stated.

A number of factors impact the level of SRA as a percentage of gross accounts receivable. These factors include sales levels for our Distribution segment which has lower levels of SRA relative to our other segments and international sales with operations in Europe, Canada, Australasia, South America and South Africa, which generally has lower levels of SRA compared to our U.S. generic business.

Net revenues and accounts receivable balances in the Company's consolidated financial statements are presented net of SRA estimates. Certain SRA balances are included in accounts payable and accrued expenses. Accounts receivable are presented net of SRA balances of \$528.9 million and \$556.3 million at March 31, 2012 and December 31, 2011, respectively. SRA balances in accounts receivable at March 31, 2012 decreased \$27.4 million compared to December 31, 2011 primarily related to the timing of annual rebates payments which typically occur in the first quarter of the year. Accounts payable and accrued expenses include \$215.5 million and \$250.5 million at March 31, 2012 and December 31, 2011, respectively, for certain rebates and other amounts due to indirect customers. SRA balances in accounts payable and accrued expenses at March 31, 2012 decreased \$35.0 million compared to December 31, 2011 primarily related to timing of Medicaid payments.

*Comprehensive Income*

Comprehensive income includes all changes in equity during a period except those that resulted from investments by or distributions to the Company's stockholders. Other comprehensive income refers to revenues, expenses, gains and losses that, under GAAP, are included in comprehensive income, but excluded from net income as these amounts are recorded directly as an adjustment to stockholders' equity. Watson's other comprehensive income (loss) is composed of unrealized gains (losses) on certain holdings of publicly traded equity securities, net of realized gains (losses) included in net income and foreign currency translation adjustments.

*Earnings Per Share ( EPS )*

Basic EPS is computed by dividing net income by the weighted average common shares outstanding during a period. Diluted EPS is based on the treasury stock method and includes the effect from potential issuance of common stock, such as shares issuable pursuant to the exercise of stock options, assuming the exercise of all in-the-money stock options and restricted stock units. Common share equivalents have been excluded where their inclusion would be anti-dilutive. A reconciliation of the numerators and denominators of basic and diluted EPS consisted of the following (in millions, except per share amounts):

|  | <b>Three months ended</b> |             |
|--|---------------------------|-------------|
|  | <b>March 31,</b>          |             |
|  | <b>2012</b>               | <b>2011</b> |
| <b>EPS - basic</b>                               |                           |             |
| Net income attributable to common shareholders   | \$ 54.8                   | \$ 45.3     |
| Basic weighted average common shares outstanding | 125.3                     | 123.7       |
| EPS - basic                                      | \$ 0.44                   | \$ 0.37     |
| <b>EPS - diluted</b>                             |                           |             |
| Net income attributable to common shareholders   | \$ 54.8                   | \$ 45.3     |

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|  |         |         |
|--|---------|---------|
| Basic weighted average common shares outstanding   | 125.3   | 123.7   |
| Effect of dilutive securities:                     |         |         |
| Dilutive stock awards                              | 1.9     | 2.0     |
| Diluted weighted average common shares outstanding | 127.2   | 125.7   |
| EPS - diluted                                      | \$ 0.43 | \$ 0.36 |

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Awards to purchase 0.1 million and 0.3 million common shares for the three month periods ended March 31, 2012 and 2011, respectively, were outstanding but were not included in the computation of diluted earnings per share because the options were anti-dilutive.

### *Share-Based Compensation*

The Company recognizes compensation expense for all share-based compensation awards made to employees and directors based on estimated fair values. Share-based compensation expense recognized during a period is based on the value of the portion of share-based awards that are expected to vest with employees. Accordingly, the recognition of share-based compensation expense has been reduced for estimated future forfeitures. These estimates will be revised in future periods if actual forfeitures differ from the estimates. Changes in forfeiture estimates impact compensation expense in the period in which the change in estimate occurs.

As of March 31, 2012, the Company had \$75.1 million of total unrecognized compensation expense, net of estimated forfeitures, which will be recognized over the remaining weighted average period of 1.4 years. During the three months ended March 31, 2012, the Company issued approximately 793,688 restricted stock grants and performance awards with an aggregate intrinsic value of \$50.9 million. Certain restricted stock units are performance-based awards issued at a target number, subject to adjustments up or down based upon achievement of certain financial targets. No stock option grants were issued during the three months ended March 31, 2012.

### *Recent Accounting Pronouncements*

In May 2011, the FASB issued new guidance that results in a consistent definition of fair value and common requirements for measurement of and disclosure about fair value between U.S. GAAP and International Financial Reporting Standards. The new guidance changes some fair value measurement principles and disclosure requirements under U.S. GAAP. Among the changes, the new guidance states that the concepts of highest and best use and valuation premise are only relevant when measuring the fair value of nonfinancial assets (that is, it does not apply to financial assets or any liabilities). Additionally, the new guidance extends the prohibition of applying a blockage factor (that is, premium or discount related to size of the entity's holdings) to all fair value measurements. A fair value measurement that is not a Level 1 measurement may include premiums or discounts other than blockage factors. The new guidance is effective for interim and annual periods beginning on or after December 15, 2011, with early adoption prohibited. The adoption of this new guidance did not have a material impact on the Company's consolidated financial statements.



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In September 2011, the FASB issued a revised standard changing the goodwill impairment guidance. The revised standard provides entities with the option to first assess qualitative factors to determine whether performing the two-step goodwill impairment test is necessary. If an entity believes, as a result of its qualitative assessment, that it is more-likely-than-not that the fair value of a reporting unit is less than its carrying amount, the two-step quantitative impairment test will be required. Otherwise, no further testing will be required. Entities can choose to perform the qualitative assessment on none, some, or all of its reporting units. The revised standard is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. The Company completed its most recent annual goodwill impairment test during the second quarter 2011 by applying the two-step test and determined that there was no impairment associated with goodwill. The Company is currently evaluating the impact this standard will have on its second quarter 2012 annual goodwill impairment test.

**NOTE 2 ACQUISITIONS AND DIVESTITURES**

Business acquisitions after 2008 have been accounted for under the acquisition method. Business acquisitions occurring during 2012 and 2011 were as follows:

*Acquisition of Ascent Pharmahealth Ltd.*

On January 24, 2012, Watson acquired all of the outstanding equity of Ascent for AU\$377.2 million, or approximately \$393.2 million, including estimated working capital adjustments. The transaction was funded using cash on hand and borrowings from the Company's Revolving Credit Facility. Through the acquisition, Watson enhances its commercial presence in Australia and gains selling and marketing capabilities in Southeast Asia. In Australia, Ascent markets generic, brands, over-the-counter ( OTC ) and dermatology and skin care products. In Southeast Asia, Ascent markets generic and OTC products. Ascent's Southeast Asian business includes commercial operations in Singapore, Malaysia, Hong Kong, Vietnam and Thailand. Ascent operates a manufacturing facility in Singapore for generic products in Southeast Asian markets. Ascent's results are included in the Global Generics segment as of the acquisition date.

*Recognition and Measurement of Assets and Liabilities Assumed at Fair Value*

The transaction has been accounted for using the acquisition method of accounting. This method requires, among other things, that assets acquired and liabilities assumed in a business purchase combination be recognized at their fair values as of the acquisition date and that in-process research and development ( IPR&D ) be recorded at fair value on the balance sheet regardless of the likelihood of success of the related product or technology.

The following table summarizes the preliminary fair values of the tangible and identifiable intangible assets acquired and liabilities assumed at acquisition date. As of March 31, 2012, certain amounts have not been finalized including the intangible asset values, interest rate used to discount the probability-weighted cash flows, uncertain tax positions and valuation of deferred tax liabilities (in millions):

|  | <b>Amount</b> |
|--|---------------|
| Cash and cash equivalents                        | \$ 9.1        |
| Accounts receivable                              | 30.0          |
| Inventories                                      | 27.2          |
| Other current assets                             | 2.2           |
| Property, plant & equipment                      | 4.4           |
| Intangible assets                                | 192.8         |
| Goodwill   | 217.9         |
| Other assets                                     | 0.5           |
| Current liabilities                              | (41.3)        |
| Long-term deferred tax and other tax liabilities | (49.5)        |
| Long-term debt                                   | (0.1)         |
| Net assets acquired                              | \$ 393.2      |

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### *Intangible Assets*

Intangible assets represent product rights, contractual rights and trade names and have an estimated weighted average useful life of seven (7) years. The estimated fair value of the identifiable intangible assets was determined using the income approach, which is a valuation technique that provides an estimate of the fair value of an asset based on market participant expectations of the cash flows an asset would generate over its remaining useful life. Some of the more significant assumptions inherent in the development of those asset valuations include the estimated net cash flows for each year for each asset or product (including net revenues, cost of sales, research and development costs, selling and marketing costs and working capital/asset contributory asset charges), the appropriate discount rate to select in order to measure the risk inherent in each future cash flow stream, the assessment of each asset's life cycle, competitive trends impacting the asset and each cash flow stream as well as other factors. The discount rates used to arrive at the present value of product right intangible assets as of the acquisition date ranged from 7.5% to 10.0% to reflect the internal rate of return and incremental commercial uncertainty in the cash flow projections. No assurances can be given that the underlying assumptions used to prepare the discounted cash flow analysis will not change. For these and other reasons, actual results may vary significantly from estimated results.

### *Goodwill*

Among the primary reasons the Company acquired Ascent and factors that contributed to the preliminary recognition of goodwill were a strong commercial presence in the Australian and Southeast Asian pharmaceutical markets, history of operating margins and profitability, opportunity to generate revenue as well as a platform to grow in additional Southeast Asian markets. The goodwill recognized from the Ascent acquisition is not deductible for tax purposes. All goodwill from the Ascent acquisition was assigned to the Global Generics segment.

### *Long-Term Deferred Tax Liabilities and Other Tax Liabilities*

Long-term deferred tax liabilities and other tax liabilities result from identifiable intangible assets fair value adjustments. These adjustments create excess book basis over the tax basis which is multiplied by the statutory tax rate for the jurisdiction in which the deferred taxes exist.

**Table of Contents***Acquisition-Related Expenses*

Included in general and administrative expenses for the three months ended March 31, 2012 is acquisition costs totaling \$5.0 million for advisory, legal and regulatory costs incurred in connection with the Ascent acquisition.

*Acquisition of Specifar*

On May 25, 2011, Watson acquired Specifar Commercial Industrial Pharmaceutical, Chemical and Construction Exploitations Societe Anonyme (ABEE) ( Specifar ) for 400.0 million, or \$561.7 million at closing, subject to a net working capital adjustment of 1.5 million, or \$2.2 million, plus certain contingent consideration not to exceed an aggregate total of 40.0 million based on the gross profits on sales of the generic tablet version of Nexium® (esomeprazole) developed by Specifar during its first five years of sales in countries including major markets in Europe, Asia and Latin America, as well as in Canada. For additional information on the contingent payment, refer to Note 9 Fair Value Measurements.

Through the acquisition, Watson gained a generic pharmaceuticals product development company that develops and out-licenses generic pharmaceutical products primarily in Europe. In addition, the acquisition enhances the Company's commercial presence in key European markets by providing a portfolio of products and provides a commercial presence in the branded-generic Greek pharmaceuticals market, including the Specifar and Alet brands of products. Specifar maintains an internationally approved manufacturing facility located near Athens, Greece. Watson funded the transaction using cash on hand and borrowings from the Company's 2006 Credit Facility, which on September 16, 2011, concurrent with executing the Revolving Credit Facility, was terminated. Specifar results are included in the Global Generics segment subsequent to the acquisition date.

*Recognition and Measurement of Assets Acquired and Liabilities Assumed at Fair Value*

The transaction was accounted for using the acquisition method of accounting. The following table summarizes the final fair values of the tangible and identifiable intangible assets acquired and liabilities assumed at acquisition date (in millions):

|  | <b>Amount</b> |
|--|---------------|
| Cash and cash equivalents                        | \$ 0.6        |
| Accounts receivable                              | 20.6          |
| Inventories                                      | 27.1          |
| Other current assets                             | 9.3           |
| Property, plant & equipment                      | 65.1          |
| IPR&D intangible assets                          | 164.3         |
| Intangible assets                                | 265.1         |
| Goodwill   | 195.1         |
| Other assets                                     | 5.6           |
| Current liabilities                              | (28.4)        |
| Long-term deferred tax and other tax liabilities | (94.6)        |
| Long-term debt                                   | (27.9)        |
| Other long-term liabilities                      | (42.4)        |
| Net assets acquired                              | \$ 559.5      |

For additional information on the acquisition of Specifar, refer to ITEM 1 BUSINESS and NOTE 4 Acquisitions and Divestitures in our Annual Report on Form 10-K for the year ended December 31, 2011.

**Table of Contents*****Unaudited Pro Forma Results of Operations***

The following table presents the unaudited pro forma consolidated operating results for the Company, as though the Ascent acquisition had occurred as of January 1, 2011 and the Specifar acquisition had occurred as of January 1, 2010 (i.e., the beginning of the prior annual reporting period for the respective acquisitions). The unaudited pro forma results reflect certain adjustments related to past operating performance, acquisition costs and acquisition accounting adjustments, such as increased depreciation and amortization expense on the fair valuation of assets acquired, the impact of Ascent financing in place at January 1, 2011 and the related tax effects. The pro forma results do not include any anticipated synergies which may be achievable subsequent to the acquisition date. Accordingly, such pro forma amounts are not necessarily indicative of the results that actually would have occurred had the acquisition been completed on the dates indicated, nor are they indicative of the future operating results of the combined company (in millions, except per share amounts).

| (Unaudited)                                    | <b>Three Months Ended March 31,</b> |             |
|--|-------------------------------------|-------------|
|  | <b>2012</b>                         | <b>2011</b> |
| Net revenues                                   | \$ 1,533.0                          | \$ 935.1    |
| Net income attributable to common shareholders | \$ 58.3                             | \$ 39.0     |
| Earnings per share:                            |                                     |             |
| Basic  | \$ 0.47                             | \$ 0.32     |
| Diluted  | \$ 0.46                             | \$ 0.31     |

**NOTE 3 REPORTABLE SEGMENTS**

Watson has three reportable segments: Global Generics, Global Brands and Distribution. The Global Generics segment includes off-patent pharmaceutical products that are therapeutically equivalent to proprietary products. The Global Brands segment includes patent-protected products and certain trademarked off-patent products that Watson sells and markets as brand pharmaceutical products. The Distribution segment mainly distributes generic pharmaceutical products manufactured by third parties, as well as by Watson, primarily to independent pharmacies, pharmacy chains, pharmacy buying groups and physicians' offices. The Distribution segment operating results exclude sales of products developed, acquired, or licensed by Watson's Global Generics and Global Brands segments.

The Company evaluates segment performance based on segment contribution. Segment contribution represents segment net revenues less cost of sales (excludes amortization), direct R&D expenses and selling and marketing expenses. The Company does not report total assets, capital expenditures, corporate general and administrative expenses, amortization, gains or losses on asset sales or disposal and impairments by segment as such information has not been accounted for at the segment level, nor has such information been used by management at the segment level.

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Segment net revenues, segment operating expenses and segment contribution information for the Company's Global Generics, Global Brands and Distribution segments consisted of the following (in millions):

|  | Three Months Ended March 31, 2012 |               |              |            | Three Months Ended March 31, 2011 |               |              |          |
|--|-----------------------------------|---------------|--------------|------------|-----------------------------------|---------------|--------------|----------|
|  | Global Generics                   | Global Brands | Distribution | Total      | Global Generics                   | Global Brands | Distribution | Total    |
| Product sales                            | \$ 1,108.0                        | \$ 92.9       | \$ 298.6     | \$ 1,499.5 | \$ 585.0                          | \$ 80.3       | \$ 179.5     | \$ 844.8 |
| Other                                    | 8.1                               | 16.7          |              | 24.8       | 15.1                              | 16.6          |              | 31.7     |
| Net revenues                             | 1,116.1                           | 109.6         | 298.6        | 1,524.3    | 600.1                             | 96.9          | 179.5        | 876.5    |
| Operating expenses:                      |                                   |               |              |            |                                   |               |              |          |
| Cost of sales(1)                         | 614.2                             | 25.8          | 264.3        | 904.3      | 289.1                             | 17.8          | 148.7        | 455.6    |
| Research and development                 | 56.1                              | 32.4          |              | 88.5       | 54.4                              | 19.9          |              | 74.3     |
| Selling and marketing                    | 47.5                              | 47.7          | 22.9         | 118.1      | 30.6                              | 36.5          | 18.4         | 85.5     |
| Contribution                             | \$ 398.3                          | \$ 3.7        | \$ 11.4      | \$ 413.4   | \$ 226.0                          | \$ 22.7       | \$ 12.4      | \$ 261.1 |
| Contribution margin                      | 35.7%                             | 3.4%          | 3.8%         | 27.1%      | 37.7%                             | 23.4%         | 6.9%         | 29.8%    |
| General and administrative               |                                   |               |              | 164.4      |                                   |               |              | 79.3     |
| Amortization                             |                                   |               |              | 131.9      |                                   |               |              | 56.6     |
| Loss on asset sales and impairments, net |                                   |               |              | 0.2        |                                   |               |              | 14.4     |
| Operating income                         |                                   |               |              | \$ 116.9   |                                   |               |              | \$ 110.8 |
| Operating margin                         |                                   |               |              | 7.7%       |                                   |               |              | 12.6%    |

(1) Excludes amortization of acquired intangibles including product rights.

**NOTE 4 INVENTORIES**

Inventories consist of finished goods held for sale and distribution, raw materials and work-in-process. Included in inventory at March 31, 2012 and December 31, 2011 is approximately \$14.6 million and \$6.8 million, respectively, of inventory that is pending approval by the U.S. Food and Drug Administration (FDA), by other regulatory agencies or has not been launched due to contractual restrictions. This inventory consists primarily of generic pharmaceutical products that are capitalized only when the bioequivalence of the product is demonstrated or the product has already received regulatory approval and is awaiting a contractual triggering event to enter the marketplace.

Inventories are stated at the lower of cost (first-in, first-out method) or market (net realizable value) and consisted of the following (in millions):

|                          | March 31,<br>2012 | December 31,<br>2011 |
|--------------------------|-------------------|----------------------|
| <b>Inventories:</b>      |                   |                      |
| Raw materials            | \$ 231.0          | \$ 219.2             |
| Work-in-process          | 59.4              | 55.7                 |
| Finished goods           | 660.3             | 655.0                |
|                          | 950.7             | 929.9                |
| Less: Inventory reserves | 46.1              | 40.5                 |

\$ 904.6 \$ 889.4

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**Table of Contents****NOTE 5 GOODWILL AND INTANGIBLE ASSETS**

Goodwill for the Company's reporting units consisted of the following (in millions):

|                         | March 31,<br>2012 | December 31,<br>2011 |
|-------------------------|-------------------|----------------------|
| Global Brands segment   | \$ 371.6          | \$ 371.6             |
| Global Generics segment | 1,473.7           | 1,250.4              |
| Distribution segment    | 86.3              | 86.3                 |
| <br>Total goodwill      | <br>\$ 1,931.6    | <br>\$ 1,708.3       |

The increase in Global Generics segment goodwill in 2012 is primarily due to goodwill of \$217.9 million recognized in connection with the Ascent acquisition. For additional information on the Ascent acquisition, refer to Note 2 Acquisitions and Divestitures.

Product rights and intangible assets consisted of the following (in millions):

|   | March 31,<br>2012 | December 31,<br>2011 |
|---|-------------------|----------------------|
| <b>Intangibles with definite lives</b>                |                   |                      |
| Product rights and other related intangibles          | \$ 2,839.6        | \$ 2,582.5           |
| Core technology                                       | 52.5              | 52.5                 |
| Customer relationships                                | 49.1              | 49.1                 |
|   | 2,941.2           | 2,684.1              |
| Less accumulated amortization                         | (1,704.0)         | (1,566.0)            |
|   | 1,237.2           | 1,118.1              |
| <br><b>Intangibles with indefinite lives</b>          |                   |                      |
| IPR&D   | 390.5             | 419.3                |
| Trade Name  | 76.2              | 76.2                 |
|   | 466.7             | 495.5                |
| <br>Total product rights and related intangibles, net | <br>\$ 1,703.9    | <br>\$ 1,613.6       |

The increase in product rights and other related intangibles in 2012 is primarily due to product rights, contractual rights and trade name intangibles of \$192.8 million acquired as part of Ascent acquisition and \$39.3 million of transfers from IPR&D to currently marketed products (CMP) related to the Arrow and Specifar acquisitions. For additional information on the Ascent acquisition, refer to Note 2 Acquisitions and Divestitures.

**Table of Contents****NOTE 6 DEBT**

Debt consisted of the following (in millions):

|  | March 31,<br>2012 | December 31,<br>2011 |
|--|-------------------|----------------------|
| Senior Notes,  |                   |                      |
| \$450.0 million 5.000% notes due August 14, 2014 (the 2014 Notes ) | \$ 450.0          | \$ 450.0             |
| \$400.0 million 6.125% notes due August 14, 2019 (the 2019 Notes ) |                   |                      |
| together the Senior Notes  | 400.0             | 400.0                |
|  | 850.0             | 850.0                |
| Less: Unamortized discount   | (1.6)             | (1.7)                |
| Senior Notes, net  | 848.4             | 848.3                |
| Revolving Credit Facility  | 315.0             |                      |
| Mandatorily Redeemable Preferred Stock                             | 187.6             | 183.2                |
| Other notes payable  | 1.8               | 1.5                  |
|  | 1,352.8           | 1,033.0              |
| Less: Current portion  | 189.0             | 184.5                |
| Total long-term debt   | \$ 1,163.8        | \$ 848.5             |

**Senior Notes**

The offering of \$450.0 million of 2014 Notes and \$400.0 million of 2019 Notes was registered under an automatic shelf registration statement filed with the Securities and Exchange Commission ( SEC ). The Senior Notes were issued pursuant to a senior note indenture dated as of August 24, 2009 between the Company and Wells Fargo Bank, National Association, as trustee, as supplemented by a first supplemental indenture dated August 24, 2009 (together the Senior Note Indentures ).

Interest payments are due on the Senior Notes semi-annually in arrears on February 15 and August 15, respectively, beginning February 15, 2010 at an effective annual interest rate of 5.43% on the 2014 Notes and 6.35% on the 2019 Notes.

The Company may redeem the Senior Notes on at least 15 days but no more than 60 days prior written notice for cash for a redemption price equal to the greater of 100% of the principal amount of the Senior Notes to be redeemed and the sum of the present values of the remaining scheduled payments, as defined by the Senior Note Indentures, of the Senior Notes to be redeemed, discounted to the date of redemption at the applicable treasury rate, as defined by the Senior Note Indentures, plus 40 basis points.

Upon a change of control triggering event, as defined by the Senior Note Indentures, the Company is required to make an offer to repurchase the Senior Notes for cash at a repurchase price equal to 101% of the principal amount of the Senior Notes to be repurchased plus accrued and unpaid interest to the date of purchase.

Net proceeds from the offering of Senior Notes in 2009 were used to repay certain debt with the remaining net proceeds being used to fund a portion of the cash consideration for the Arrow acquisition.

**Revolving Credit Facility**

On September 16, 2011 (the Closing Date ), the Company entered into a credit agreement (the Revolving Credit Agreement ) with Bank of America, N.A., as Administrative Agent, Wells Fargo Bank, N.A., as





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Syndication Agent, and a syndicate of banks establishing a senior unsecured revolving credit facility (the Revolving Credit Facility). The Revolving Credit Facility provides an aggregate principal amount of \$500.0 million in senior unsecured revolving loans. The revolving loans may be borrowed, repaid and re-borrowed for a term of five (5) years and, subject to certain minimum amounts, may be prepaid in whole or in part without premiums or penalties. Amounts borrowed under the Revolving Credit Facility may be used to finance working capital and other general corporate purposes. On the Closing Date, the Company borrowed \$125.0 million under the Revolving Credit Facility and used cash on hand to repay the then amount outstanding, and to terminate, the Company's 2006 Revolving Facility dated as of November 3, 2006 (as amended on July 1, 2009) among the Company, Canadian Imperial Bank of Commerce as Administrative Agent, Wachovia Capital Markets, LLC as Syndication Agent and a syndicate of banks.

Committed borrowings under the Revolving Credit Facility bear interest at the Company's choice of a per annum rate equal to either a base rate or Eurocurrency rate, plus an applicable margin. The base rate is the higher of (a) the Federal Funds Rate plus 0.50%, (b) prime rate as publicly announced by the Administrative Agent, or (c) one-month London Interbank Offered Rate plus 1.00%. The applicable margin is a percentage determined in accordance with a pricing grid based on the Company's credit rating and is initially set at 0.25% for base rate loans and 1.25% for Eurocurrency rate loans. Additionally, to maintain availability of funds, the Company pays an unused commitment fee, which according to the pricing grid is initially set at 0.15% of the unused portion of the Revolving Credit Facility. The Company is subject to, and, at March 31, 2012, was in compliance with, all financial and operational covenants under the terms of the Revolving Credit Facility. The Revolving Credit Facility also imposes certain customary restrictions including, but not limited to, limits on the incurrence of debt or liens upon the assets of the Company or its subsidiaries, investments and restricted payments. The outstanding balance under the Revolving Credit Facility was \$315.0 million at March 31, 2012. There was no outstanding balance under the Revolving Credit Facility at December 31, 2011.

***Mandatorily Redeemable Preferred Stock***

On December 2, 2009, Watson issued 200,000 shares of newly designed non-voting Series A Preferred Stock having a stated value of \$1,000 per share (the Stated Value), or an aggregate stated value of \$200 million, which have been placed in an indemnity escrow account for a period of three years. At the time of issuance, the fair value of the Mandatorily Redeemable Preferred Stock was estimated to be \$150.0 million based on the mandatory redemption value of \$200.0 million on December 2, 2012 using a discount rate of 9.63% per annum.

At March 31, 2012 and December 31, 2011, the fair value of the Mandatorily Redeemable Preferred Stock was estimated to be \$187.6 million and \$183.2 million, respectively, and was reported as short-term debt. Accretion expense has been classified as interest expense. At March 31, 2012, the unamortized accretion expense was \$12.4 million.

***Fair Value of Debt Instruments***

As of March 31, 2012, the fair value of our Senior Notes, determined based on Level 1 inputs, was \$85.1 million greater than the carrying value. Generally changes in market interest rates affect the fair value of fixed-rate debt, but do not impact earnings or cash flows. Based on quoted market rates of interest and maturity schedules for similar debt issues, the fair values of our Revolving Credit Facility and other notes payable, determined based on Level 2 inputs, approximate their carrying values on March 31, 2012. Accordingly, we believe the effect, if any, of reasonably possible near-term changes in the fair value of our debt would not be material on our financial condition, results of operations or cash flows.

**Table of Contents****NOTE 7 INCOME TAXES**

The Company's effective tax rate for the three months ended March 31, 2012 was 43.6% compared to 47.9% for the three months ended March 31, 2011. The lower effective tax rate for the three months ended March 31, 2012, as compared to the same period of the prior year, is primarily due to an increased benefit relating to the Company's domestic manufacturing activities for the three months ended March 31, 2012 and the non-recurring charge relating to the shutdown of our research center in Australia which we were unable to benefit from during the three months ended March 31, 2011.

The Company conducts business globally and, as a result, it files federal, state and foreign tax returns. The Company strives to resolve open matters with each tax authority at the examination level and could reach agreement with a tax authority at any time. While the Company has accrued for amounts it believes are the probable outcomes, the final outcome with a tax authority may result in a tax liability that is more or less than that reflected in the condensed consolidated financial statements. Furthermore, the Company may later decide to challenge any assessments, if made, and may exercise its right to appeal. The uncertain tax positions are reviewed quarterly and adjusted as events occur that affect potential liabilities for additional taxes, such as lapsing of applicable statutes of limitations, proposed assessments by tax authorities, negotiations between tax authorities, identification of new issues and issuance of new legislation, regulations or case law. Management believes that adequate amounts of tax and related penalty and interest have been provided for any adjustments that may result from these uncertain tax positions.

With few exceptions, the Company is no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations for years before 2007. In 2010, the IRS began examining the Company's tax returns for the 2007-2009 tax years. While it is often difficult to predict the final outcome or the timing of resolution of any particular uncertain tax position, the Company has accrued for amounts it believes are the likely outcomes.

**NOTE 8 STOCKHOLDERS EQUITY**

A summary of the changes in stockholders' equity for the three months ended March 31, 2012 consisted of the following (in millions):

|   |            |
|---|------------|
| Stockholders' equity, December 31, 2011                                   | \$ 3,563.6 |
| Common stock issued under employee plans                                  | 3.8        |
| Increase in additional paid-in capital for share-based compensation plans | 10.3       |
| Net income  | 54.8       |
| Other comprehensive income  | 37.5       |
| Tax benefit from employee stock plans                                     | 6.2        |
| Repurchase of common stock  | (11.4)     |
| Acquisition of noncontrolling interest                                    | (4.3)      |
| <br>  |            |
| Stockholders' equity, March 31, 2012                                      | \$ 3,660.5 |

**NOTE 9 FAIR VALUE MEASUREMENT**

Fair value is the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants. Fair values determined based on Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities. Fair values determined based on Level 2 inputs utilize observable quoted prices for similar assets and liabilities in active markets and observable quoted prices for identical or similar assets in markets that are not very active. Fair values determined based on Level 3 inputs utilize unobservable inputs and include valuations of assets or liabilities for which there is little, if any, market activity. A financial asset or liability's classification within the above hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

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Assets and liabilities measured at fair value on a recurring basis as at March 31, 2012 and December 31, 2011 consisted of the following (in millions):

|                          | 000000000   | 000000000 | 000000000 | 000000000 |
|--------------------------|---|-----------|-----------|-----------|
|                          | Fair Value Measurements as at March 31, 2012 Using: |           |           |           |
|                          | Total   | Level 1   | Level 2   | Level 3   |
| <b>Assets:</b>           |   |           |           |           |
| Marketable securities    | \$ 13.5   | \$ 13.5   | \$        | \$        |
| <b>Liabilities:</b>      |   |           |           |           |
| Contingent consideration | 132.2   |           |           | 132.2     |

|                          | 000000000  | 000000000 | 000000000 | 000000000 |
|--------------------------|--|-----------|-----------|-----------|
|                          | Fair Value Measurements as at December 31, 2011 Using: |           |           |           |
|                          | Total  | Level 1   | Level 2   | Level 3   |
| <b>Assets:</b>           |  |           |           |           |
| Marketable securities    | \$ 14.9  | \$ 14.9   | \$        | \$        |
| <b>Liabilities:</b>      |  |           |           |           |
| Contingent consideration | 181.6  |           |           | 181.6     |

Marketable securities consist of available-for-sale investments in U.S. Treasury and agency securities and publicly traded equity securities for which market prices are readily available. Unrealized gains or losses on marketable securities and investments are recorded in accumulated other comprehensive (loss) income.

The fair value measurement of the contingent consideration obligations is determined using Level 3 inputs. The fair value of contingent consideration obligations is based on a probability-weighted income approach. The measurement is based upon unobservable inputs supported by little or no market activity based on our own assumptions. Changes in the fair value of the contingent consideration obligations are recorded as a component of operating income in our consolidated statement of operations. For the three months ended March 31, 2012, interest accretion of \$3.5 million was included within interest expense in the accompanying condensed consolidated statement of operations.

The table below provides a summary of the changes in fair value of all financial assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the three months ended March 31, 2012 and 2011 (in millions):

|                                      | 000000000                    | 000000000                            | 000000000                      | 000000000                                | 000000000                    | 000000000                 |
|--------------------------------------|------------------------------|--------------------------------------|--------------------------------|--|------------------------------|---------------------------|
|                                      | Balance at December 31, 2011 | Net transfers in to (out of) Level 3 | Purchases and settlements, net | Net accretion and fair value adjustments | Foreign currency translation | Balance at March 31, 2012 |
| <b>Liabilities:</b>                  |                              |                                      |                                |  |                              |                           |
| Contingent consideration obligations | \$ 181.6                     |                                      | (53.9)                         | 3.5                                      | 1.0                          | \$ 132.2                  |

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|  | 000000000                                   | 000000000   | 000000000   | 000000000   | 000000000                                   | 000000000                                |
|--|---|---|---|---|---|--|
|  | <b>Balance at<br/>December 31,<br/>2010</b> | <b>Net<br/>transfers in<br/>to (out of)<br/>Level 3</b> | <b>Purchases<br/>and<br/>settlements,<br/>net</b> | <b>Net accretion<br/>and fair value<br/>adjustments</b> | <b>Foreign<br/>currency<br/>translation</b> | <b>Balance at<br/>March 31,<br/>2011</b> |
| <b>Liabilities:</b>                          |   |   |   |   |   |  |
| Contingent consideration obligations         | \$ 198.5                                    |   | (0.6)   | 9.5   |   | \$ 207.4                                 |
| <b>NOTE 10 COMMITMENTS AND CONTINGENCIES</b> |   |   |   |   |   |  |

**Legal Matters**

Watson and its affiliates are involved in various disputes, governmental and/or regulatory inspection, inquires, investigations and proceedings, and litigation matters that arise from time to time in the ordinary course of business. The process of resolving matters through litigation or other means inherently uncertain and it is possible that an unfavorable resolution of these matters will adversely affect the Company, its results of operations, financial condition and cash flows. The Company's general practice is to expense legal fees as services are rendered in connection with legal matters, and to accrue for liabilities when losses are probable and reasonably estimable.

We evaluate, on a quarterly basis, developments in legal proceedings and other matters that could cause an increase or decrease in the amount of the liability that has been accrued previously. At March 31, 2012, and December 31, 2011, the Company's consolidated balance sheets includes accrued loss contingencies of \$101.8 million and \$35.0 million, respectively. This amount includes contingent losses associated with the drug pricing litigation discussed below, as well as additional reserves for potential immaterial contingent losses.

Our legal proceedings range from cases brought by a single plaintiff to class actions with thousands of putative class members. These legal proceedings, as well as other matters, involve various aspects of our business and a variety of claims (including, but not limited to, *qui tam* actions, antitrust, product liability, patent infringement and trade practices), some of which present novel factual allegations and/or unique legal theories. In addition, a number of the matters pending against us are at very early stages of the legal process (which in complex proceedings of the sort faced by us often extend for several years). As a result, some matters have not yet progressed sufficiently through discovery and/or development of important factual information and legal issues to enable us to estimate a range of possible loss. In those proceedings in which plaintiffs do request publicly quantified amounts of relief, we do not believe that the quantified amounts are meaningful because they are merely stated jurisdictional limits, exaggerated and/or unsupported by the evidence or applicable burdens of proof.

*Cipro® Litigation.* Beginning in July 2000, a number of suits were filed against Watson, The Rugby Group, Inc. ( Rugby ) and other company affiliates in various state and federal courts alleging claims under various federal and state competition and consumer protection laws. Several plaintiffs have filed amended complaints and motions seeking class certification. Approximately 42 were cases filed against Watson, Rugby and other Watson entities. Many of these actions have been dismissed. Actions remain pending in various state courts, including California, Kansas, Tennessee, and Florida. The actions generally allege that the defendants engaged in unlawful, anticompetitive conduct in connection with alleged agreements, entered into prior to Watson's acquisition of Rugby from Sanofi Aventis ( Sanofi ), related to the development, manufacture and sale of the drug substance ciprofloxacin hydrochloride, the generic version of Bayer's brand drug, Cipro®. The actions generally seek declaratory judgment, damages, injunctive relief, restitution and other relief on behalf of certain purported classes of individuals and other entities. In the action pending in Kansas, the court has administratively terminated the matter. There has been no action in the cases pending in Florida and Tennessee since 2003. In the action pending in the California Superior Court for the County of San Diego (*In re: Cipro Cases I & II, JCCP Proceeding Nos. 4154 & 4220*), on July 21, 2004, the California Court of Appeal ruled that the majority of the plaintiffs would be permitted to pursue their claims as a class. On August 31, 2009, the California Superior Court

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granted defendants' motion for summary judgment, and final judgment was entered on September 24, 2009. On October 31, 2011, the California Court of Appeal affirmed the Superior Court's judgment. On December 13, 2011, the plaintiffs filed a petition for review in the California Supreme Court. On February 15, 2012, the California Supreme Court granted review. In addition to the pending actions, Watson understands that various state and federal agencies are investigating the allegations made in these actions. Sanofi has agreed to defend and indemnify Watson and its affiliates in connection with the claims and investigations arising from the conduct and agreements allegedly undertaken by Rugby and its affiliates prior to Watson's acquisition of Rugby, and is currently controlling the defense of these actions.

*Governmental Reimbursement Investigations and Drug Pricing Litigation.* In November 1999, Schein Pharmaceutical, Inc., now known as Watson Pharma, Inc. (Watson Pharma) was informed by the U.S. Department of Justice that it, along with numerous other pharmaceutical companies, is a defendant in a *qui tam* action brought in 1995 under the U.S. False Claims Act currently pending in the U.S. District Court for the Southern District of Florida (the Florida Qui Tam Action). Watson Pharma has not been served in the *qui tam* action. A *qui tam* action is a civil lawsuit brought by an individual or a company (the *qui tam* relator) for an alleged violation of a federal statute, in which the U.S. Department of Justice has the right to intervene and take over the prosecution of the lawsuit at its option. Pursuant to applicable federal law, the *qui tam* action is under seal as to Watson Pharma. The Company believes that the *qui tam* action relates to whether allegedly improper price reporting by pharmaceutical manufacturers led to increased payments by Medicare and/or Medicaid. The Company believes that the Florida Qui Tam Action against the Company was dismissed without prejudice while still sealed as to Watson. Watson Pharma subsequently also received and responded to notices or subpoenas from the Attorneys General of various states, including Florida, Nevada, New York, California and Texas, relating to pharmaceutical pricing issues and whether allegedly improper actions by pharmaceutical manufacturers led to excessive payments by Medicare and/or Medicaid. On June 26, 2003, the Company received a request for records and information from the U.S. House Committee on Energy and Commerce in connection with that committee's investigation into pharmaceutical reimbursements and rebates under Medicaid. The Company produced documents in response to the request. Other state and federal inquiries regarding pricing and reimbursement issues are anticipated.

The Company and certain of its subsidiaries also are named as defendants in various lawsuits filed by numerous states and *qui tam* relators, including Oklahoma, Alaska, Idaho, Wisconsin, Kentucky, Alabama, Illinois, Mississippi, Missouri, South Carolina, Utah, Kansas, and Louisiana captioned as follows: *State of Oklahoma, ex rel., W.A. Drew Edmondson, Attorney General of Oklahoma v. Abbott Laboratories, Inc., et al., Case No. CJ-2010-474, District Court of Pottawatomie County, Oklahoma; State of Alaska v. Alharma Branded Products Division Inc., et al., In the Superior Court for the State of Alaska Third Judicial District at Anchorage, C.A. No. 3AN-06-12026 CI; State of Idaho v. Alharma USPD Inc. et al., In the District Court of the Fourth Judicial District of the State of Idaho, in and for the County of Ada, C.A. No. CV0C-0701847; State of Wisconsin v. Abbott Laboratories, et al., Case No. 04-cv-1709, Wisconsin Circuit Court for Dane County; Commonwealth of Kentucky v. Alharma, Inc., et al., Case Number 04-CI-1487, Kentucky Circuit Court for Franklin County; State of Alabama v. Abbott Laboratories, Inc. et al., Civil Action No. CV05-219, Alabama Circuit Court for Montgomery County; State of Illinois v. Abbott Laboratories, Inc. et al., Civil Action No. 05-CH-02474, Illinois Circuit Court for Cook County; State of Mississippi v. Abbott Laboratories, Inc. et al., Civil Action No. G2005-2021 S/2, Mississippi Chancery Court of Hinds County; State of Missouri ex rel. Jeremiah W. (Jay) Nixon v. Mylan Laboratories, et al, Case No. 054-2486, Missouri Circuit Court of St. Louis; State of South Carolina and Henry D. McMaster v. Watson Pharmaceuticals (New Jersey), Inc., In the Court of Common Pleas for the Fifth Judicial Circuit, State of South Carolina, County of Richland, C.A. No. 2006-CP-40-7152; State of South Carolina and Henry D. McMaster v. Watson Pharmaceuticals (New Jersey), Inc., In the Court of Common Pleas for the Fifth Judicial Circuit, State of South Carolina, County of Richland, C.A. No. 2006-CP-40-7155; State of Utah v. Actavis U.S., Inc., et al., In the Third Judicial District Court of Salt Lake County, Civil No. 07-0913719; State of Kansas ex rel. Steve Six v. Watson Pharmaceuticals, Inc. and Watson Pharma, Inc., Case Number: 08CV2228, District Court of Wyandotte County,*

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*Kansas, Civil Court Department; and State of Louisiana V. Abbott Laboratories, Inc., et al., Case No. 596144, Parish of East Baton Rouge, 19<sup>th</sup> Judicial District.* Three additional cases have been filed by Erie, Oswego and Schenectady counties in New York. Those cases have been settled in principle. In December of 2010, the State of Utah served the Company with a Civil Investigative Demand seeking additional information relating to the Company's pricing practices. On December 20, 2011, the District Court for the Third Judicial District for Salt Lake County, Utah, entered an order staying the proceedings on the Civil Investigative Demand until thirty days following resolution of a pending appeal in a related matter.

In 2011, the Company settled certain claims made against it by a relator in a qui tam action brought against the Company on behalf of the United States. The settlement of that qui tam action resolved all claims on behalf of the United States asserted in that action except for claims relating to the federal share of Medicaid payments made by the States of Alabama, Alaska, Kentucky, Idaho, Illinois, South Carolina and Wisconsin. In October 2011, the Company reached an agreement in principle to settle the case brought on behalf of Oklahoma. The settlement is subject to the parties negotiating and executing a definitive settlement agreement. The amount of the settlement is not expected to be material to the Company. The case against the Company on behalf of Alabama was tried in 2009. The jury was unable to reach a verdict, and the court declared a mistrial and ordered the case to be retried. A new trial date has not been scheduled. The case against the Company on behalf of Kentucky was tried in November 2011. The jury reached a verdict in the Company's favor on each of Kentucky's claims against the Company. Kentucky has filed post-trial motions for relief from the jury verdict. A hearing on Kentucky's post-trial motions is set for May 8, 2012. The case against the Company on behalf of Alaska was settled in April 2012. The amount to be paid by the Company under the terms of the settlement was not material to the Company. The case against the Company on behalf of Idaho was settled in principle in March 2012. The settlement is subject to the parties negotiating and executing a definitive settlement agreement. The amount of the settlement in principle is not material to the Company. The case against the Company on behalf of Mississippi is scheduled for trial in September of 2012. The case against the Company on behalf of Kansas is scheduled for trial in January 2014.

At March 31, 2012 and December 31, 2011, the Company's consolidated balance sheets included accrued expenses in connection with the remaining drug pricing actions of \$73.9 million and \$23.9 million, respectively. With regard to the remaining drug pricing actions, the Company believes that it has meritorious defenses and intends to vigorously defend itself in those actions. The Company continually monitors the status of these actions and may settle or otherwise resolve some or all of these matters on terms that the Company deems to be in its best interests. However, the Company can give no assurance that it will be able to settle the remaining actions on terms it deems reasonable, or that such settlements or adverse judgments in the remaining actions, if entered, will not exceed the amounts of the liability reserves. Additional actions by other states, cities and/or counties are anticipated. These actions and/or the actions described above, if successful, could adversely affect the Company and could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Medicaid Drug Reimbursement Litigation.* In December 2009, the Company learned that numerous pharmaceutical companies, including certain subsidiaries of the Company, have been named as defendants in a qui tam action pending in the United States District Court for the District of Massachusetts (*United States of America ex rel. Constance A. Conrad v. Actavis Mid-Atlantic, LLC, f/k/a Biovail Pharmaceuticals, LLC, et. al., USDC Case No. 02-CV-11738-NG*). The seventh amended complaint, which was served on certain of the Company's subsidiaries in December 2009, alleges that the defendants falsely reported to the United States that certain pharmaceutical products were eligible for Medicaid reimbursement and thereby allegedly caused false claims for payment to be made through the Medicaid program. In July 2011, the plaintiff served a tenth amended complaint that unseals the action in its entirety and continues to allege the previously asserted claims against certain subsidiaries of the Company. The Company's subsidiaries named in the action together with all other named defendants filed a Joint Motion to Dismiss the Tenth Amended Complaint on December 9, 2011. Additional actions alleging similar claims could be asserted. The Company believes that it has meritorious defenses to the claims and intends to vigorously defend itself in the action. However, this action or similar actions, if successful, could adversely affect the Company and could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*FDA Matters.* In May 2002, Watson reached an agreement with the FDA on the terms of a consent decree with respect to its Corona, California manufacturing facility. The court approved the consent decree on May 13, 2002 (*United States of America v. Watson Laboratories, Inc., and Allen Y. Chao*, United States District Court for the Central District of California, EDCV-02-412-VAP). The consent decree with the FDA does not require any fine, a facility shutdown, product recalls or any reduction in production or service at the Company's Corona facility. The consent decree applies only to the Corona facility and not other manufacturing sites. On July 9, 2008,

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the court entered an order dismissing Allen Y. Chao, the Company's former President and Chief Executive Officer, from the action and from the consent decree. The decree requires Watson to ensure that its Corona, California facility complies with the FDA's current Good Manufacturing Practices (cGMP) regulations.

Pursuant to the agreement, Watson hired an independent expert to conduct inspections of the Corona facility at least once each year. In each year since 2002, the independent expert has reported its opinion to the FDA that, based on the findings of the audit of the facility, the FDA's applicable cGMP requirements, applicable FDA regulatory guidance, and the collective knowledge, education, qualifications and experience of the expert's auditors and reviewers, the systems at Watson's Corona facility audited and evaluated by the expert are in compliance with the FDA's cGMP regulations. However, the FDA is not required to accept or agree with the independent expert's opinion. The FDA has conducted periodic inspections of the Corona facility since the entry of the consent decree. The FDA's most recent general cGMP inspection was conducted from August 2, 2010 through August 13, 2010. At the conclusion of the inspection, no formal observations were made and no FDA Form 483 was issued. The FDA also conducted a pharmacovigilance inspection at the Corona facility in August and September of 2011. At the conclusion of the inspection, the auditor issued an FDA Form 483 with five observations and stated that he would recommend no further actions by FDA in connection with the inspection. However, if in the future, the FDA determines that, with respect to its Corona facility, Watson has failed to comply with the consent decree or FDA regulations, including cGMPs, or has failed to adequately address the FDA's inspectional observations, the consent decree allows the FDA to order Watson to take a variety of actions to remedy the deficiencies. These actions could include ceasing manufacturing and related operations at the Corona facility, and recalling affected products. Such actions, if taken by the FDA, could have a material adverse effect on the Company, its results of operations, financial position and cash flows.

*AndroGel® Antitrust Litigation.* On January 29, 2009, the U.S. Federal Trade Commission and the State of California filed a lawsuit in the United States District Court for the Central District of California (*Federal Trade Commission, et al. v. Watson Pharmaceuticals, Inc., et al.*, USDC Case No. CV 09-00598) alleging that the Company's September 2006 patent lawsuit settlement with Solvay Pharmaceuticals, Inc., related to AndroGel® 1% (testosterone gel) CIII is unlawful. The complaint generally alleged that the Company improperly delayed its launch of a generic version of AndroGel® in exchange for Solvay's agreement to permit the Company to co-promote AndroGel® for consideration in excess of the fair value of the services provided by the Company, in violation of federal and state antitrust and consumer protection laws. The complaint sought equitable relief and civil penalties. On February 2 and 3, 2009, three separate lawsuits alleging similar claims were filed in the United States District Court for the Central District of California by various private plaintiffs purporting to represent certain classes of similarly situated claimants (*Meijer, Inc., et al., v. Unimed Pharmaceuticals, Inc., et al.*, USDC Case No. EDCV 09-0215); (*Rochester Drug Co-Operative, Inc. v. Unimed Pharmaceuticals Inc., et al.*, Case No. EDCV 09-0226); (*Louisiana Wholesale Drug Co. Inc. v. Unimed Pharmaceuticals Inc., et al.*, Case No. EDCV 09-0228). On April 8, 2009, the Court transferred the government and private cases to the United States District Court for the Northern District of Georgia. On April 21, 2009 the State of California voluntarily dismissed its lawsuit against the Company without prejudice. The Federal Trade Commission and the private plaintiffs in the Northern District of Georgia filed amended complaints on May 28, 2009. The private plaintiffs amended their complaints to include allegations concerning conduct before the U.S. Patent and Trademark Office, conduct in connection with the listing of Solvay's patent in the Food and Drug Administration's Orange Book, and sham litigation. Additional actions alleging similar claims have been filed in various courts by other private plaintiffs purporting to represent certain classes of similarly situated direct or indirect purchasers of AndroGel® (*Stephen L. LaFrance Pharm., Inc. d/b/a SAJ Dist. v. Unimed Pharms., Inc., et al.*, D. NJ Civ. No. 09-1507); (*Fraternal Order of Police, Fort Lauderdale Lodge 31, Insurance Trust Fund v. Unimed Pharms. Inc., et al.*, D. NJ Civ. No. 09-1856); (*Scurto v. Unimed Pharms., Inc., et al.*, D. NJ Civ. No. 09-1900); (*United Food and Commercial Workers Unions and Employers Midwest Health Benefits Fund v. Unimed Pharms., Inc., et al.*, D. MN Civ. No. 09-1168); (*Rite Aid Corp. et al. v. Unimed Pharms., Inc. et al.*, M.D. PA Civ. No. 09-1153); (*Walgreen Co., et al. v. Unimed Pharms., LLC, et al.*, MD. PA Civ. No. 09-1240); (*Supervalu, Inc. v. Unimed Pharms., LLC, et al.*, ND. GA Civ. No. 10-1024); (*LeGrand v. Unimed Pharms., Inc., et al.*, ND. GA Civ. No. 10-2883); (*Jabos Pharmacy Inc. v. Solvay Pharmaceuticals, Inc., et al.*, Cocke County, TN Circuit Court Case No. 31,837). On April 20, 2009, the Company was dismissed without prejudice from the *Stephen L. LaFrance* action pending in the District of New Jersey. On October 5, 2009, the Judicial Panel on Multidistrict Litigation



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transferred all actions then pending outside of the United States District Court for the Northern District of Georgia to that district for consolidated pre-trial proceedings (*In re: AndroGel® Antitrust Litigation (No. II)*, MDL Docket No. 2084), and all currently-pending related actions are presently before that court. On February 22, 2010, the judge presiding over all the consolidated litigations related to AndroGel® then pending in the United States District Court for the Northern District of Georgia granted the Company's motions to dismiss the complaints, except the portion of the private plaintiffs' complaints that include allegations concerning sham litigation. Final judgment in favor of the defendants was entered in the Federal Trade Commission's action on April 21, 2010. On June 10, 2010, the Federal Trade Commission filed a notice of appeal to the Eleventh Circuit Court of Appeals, appealing the district court's dismissal of its complaint. On April 25, 2012, the Court of Appeals affirmed the dismissal. On July 20, 2010, the plaintiff in the *Fraternal Order of Police* action filed an amended complaint adding allegations concerning conduct before the U.S. Patent and Trademark Office, conduct in connection with the listing of Solvay's patent in the Food and Drug Administration's Orange Book, and sham litigation similar to the claims raised in the direct purchaser actions. On October 28, 2010, the judge presiding over MDL 2084 entered an order pursuant to which the *LeGrand* action, filed on September 10, 2010, was consolidated for pretrial purposes with the other indirect purchaser class action as part of MDL 2084 and made subject to the Court's February 22, 2010 order on the motion to dismiss. In February 2012, the direct and indirect purchaser plaintiffs and the defendants filed cross-motions for summary judgment. Those motions remain pending. Discovery in the private actions is ongoing.

The Company believes that these actions are without merit and intends to defend itself vigorously. However, these actions, if successful, could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Hormone Replacement Therapy Litigation.* Beginning in early 2004, a number of product liability suits were filed against the Company and certain Company affiliates, as well as numerous other pharmaceutical companies, for personal injuries allegedly arising out of the use of hormone replacement therapy products, including but not limited to estropipate and estradiol. Breast cancer is the injury predominately alleged in these cases, but stroke is claimed in two cases and ovarian cancer is claimed in one case. Approximately 62 cases remain pending against Watson and/or its affiliates in state and federal courts representing claims by approximately 62 plaintiffs. The majority of the cases have been transferred to and consolidated in the United States District Court for the Eastern District of Arkansas (*In re: Prempro Products Liability Litigation*, MDL Docket No. 1507). Discovery in these cases is ongoing. The Company believes it has substantial meritorious defenses to these cases and maintains product liability insurance against such cases. However, litigation is inherently uncertain and the Company cannot predict the outcome of this litigation. These actions, if successful, or if insurance does not provide sufficient coverage against such claims, could adversely affect the Company and could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Fentanyl Transdermal System Litigation.* Beginning in 2009, a number of product liability suits were filed against the Company and certain Company affiliates, as well as other manufacturers and distributors of fentanyl transdermal system products, for personal injuries or deaths allegedly arising out of the use of the fentanyl transdermal system products. Approximately 71 cases are pending against the Company and/or its affiliates in state and federal courts, representing claims by approximately 183 plaintiffs. Discovery is ongoing. The Company believes it has substantial meritorious defenses to these cases and maintains product liability insurance against such cases. However, litigation is inherently uncertain and the Company cannot predict the outcome of this litigation. These actions, if successful, or if insurance does not provide sufficient coverage against such claims, could adversely affect the Company and could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Metoclopramide Litigation.* Beginning in 2009, a number of product liability suits were filed against the Company and certain Company affiliates, as well as other manufacturers and distributors of metoclopramide, for personal injuries allegedly arising out of the use of metoclopramide. Approximately 1,182 cases are pending against the Company and/or its affiliates in state and federal courts, representing claims by approximately 5,273 plaintiffs. These cases are generally in their preliminary stages and discovery is ongoing. The Company believes that it will be defended in and indemnified for the majority of these claims by Pliva, Inc., an affiliate of Teva Pharmaceutical Industries, Ltd., from whom the Company purchased its metoclopramide product line in late 2008. Further, the Company believes that it has substantial meritorious defenses to these cases and maintains

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product liability insurance against such cases. However, litigation is inherently uncertain and the Company cannot predict the outcome of this litigation. These actions, if successful, or if our indemnification arrangements or insurance do not provide sufficient coverage against such claims, could adversely affect the Company and could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Medical West Ballas Pharmacy, LTD, et al. v. Anda, Inc.*, (Circuit Court of the County of St. Louis, State of Missouri, Case No. 08SL-CC00257). In January 2008, Medical West Ballas Pharmacy, LTD, filed a purported class action complaint against the Company alleging conversion and alleged violations of the Telephone Consumer Protection Act ( TCPA ) and Missouri Consumer Fraud and Deceptive Business Practices Act. In April 2008, plaintiff filed an amended complaint substituting Anda, Inc., a subsidiary of the Company, as the defendant. The amended complaint alleges that by sending unsolicited facsimile advertisements, Anda misappropriated the class members' paper, toner, ink and employee time when they received the alleged unsolicited faxes, and that the alleged unsolicited facsimile advertisements were sent to the plaintiff in violation of the TCPA and Missouri Consumer Fraud and Deceptive Business Practices Act. The TCPA allows recovery of minimum statutory damages of \$500 per violation, which can be trebled if the violations are found to be willful. The complaint seeks to assert class action claims on behalf of the plaintiff and other similarly situated third parties. In April 2008, Anda filed an answer to the amended complaint, denying the allegations. In November 2009, the court granted plaintiff's motion to expand the proposed class of plaintiffs from individuals for which Anda lacked evidence of express permission or an established business relationship to All persons who on or after four years prior to the filing of this action, were sent telephone facsimile messages advertising pharmaceutical drugs and products by or on behalf of Defendant. In November 2010, the plaintiff filed a second amended complaint further expanding the definition and scope of the proposed class of plaintiffs. On November 30, 2010, Anda filed a petition with the Federal Communications Commission ( FCC ), asking the FCC to clarify the statutory basis for its regulation requiring opt-out language on faxes sent with express permission of the recipient. On May 2, 2012, the FCC dismissed the petition. On December 2, 2010, Anda filed a motion to dismiss claims the plaintiff is seeking to assert on behalf of putative class members who expressly consented or agreed to receive faxes from Defendant, or in the alternative, to stay the court proceedings pending resolution of Anda's petition to the FCC. On April 11, 2011, the court denied the motion. On May 19, 2011, the plaintiff's filed their motion for class certification. Anda filed its opposition to the motion on July 13, 2011. Plaintiff's reply in support of its motion for class certification is due on May 29, 2012. The hearing on the class certification motion is scheduled for July 18, 2012. No trial date has been set. On May 2, 2012, an additional action alleging similar claims was filed (*Physicians Healthsource, Inc. v. ANDA, Inc., U.S.D.C.S.D.FL, Case No. 12-60798-CIV*). Anda believes it has substantial meritorious defenses to the actions, including but not limited to its receipt of consent to receive facsimile advertisements from many of the putative class members, and intends to defend the actions vigorously. However, these actions, if successful, could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Drospirenone/Ethinyl Estradiol Tablets (Generic version of Yasmin®)*. On April 17, 2008, Bayer Schering Pharma AG sued the Company in the United States District Court for the Southern District of New York, alleging that sales of the Company's drospirenone/ethinyl estradiol tablets, a generic version of Bayer's Yasmin® tablets, infringes Bayer's U.S. Patent No. 5,569,652 (*Bayer Schering Pharma AG v. Watson Pharmaceuticals, Inc., et al., Case No. 08cv3710*). The complaint sought damages and injunctive relief. On September 28, 2010, the district court granted the Company's motion for judgment on the pleadings and dismissed the case with prejudice. Final judgment was entered on January 7, 2011. On January 21, 2011, Bayer filed a Notice of Appeal with the United States Court of Appeals for the Federal Circuit. Oral argument was held on December 7, 2011. On April 16, 2012, Court of Appeals affirmed the District Court's decision. The Company believes it has substantial meritorious defenses to the case. However, the Company has sold and is continuing to sell its generic version of Yasmin®. Therefore, an adverse ruling on the appeal or a subsequent final determination that the Company has infringed the patent in suit could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Levonorgestrel/Ethinyl Estradiol Tablets (Generic version of Seasonique®)*. On March 6, 2008, Duramed (now known as Teva Women's Health) sued the Company in the United States District Court for the District of Nevada, alleging that sales of the Company's levonorgestrel/ethinyl estradiol tablets, a generic version of

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Duramed's Seasonique® tablets, would infringe Duramed's U.S. Patent No. 7,320,969 (*Duramed v. Watson Pharmaceuticals, Inc., et. al., Case No. 08cv00116*). The complaint sought damages and injunctive relief. On March 31, 2010, the District Court granted Duramed's motion for summary judgment that the asserted claims are not invalid as obvious. Watson appealed and on March 25, 2011, the U.S. Court of Appeals for the Federal Circuit reversed the District Court and remanded the case for a determination of whether the asserted claims are obvious. On June 9, 2011, Duramed moved for a preliminary injunction to prevent the Company from launching its product until after a trial on the merits. On June 16, 2011, the court denied Duramed's motion. Duramed appealed and also requested temporary injunctive relief during the pendency of its appeal (*Duramed v. Watson Laboratories, Case No. 3011-1438*). On July 27, 2011, the U.S. Court of Appeals for the Federal Circuit denied Duramed's request for temporary relief. Watson launched its generic product on July 28, 2011. On November 10, 2011, the U.S. Court of Appeals for the Federal Circuit affirmed the District Court's denial of Duramed's preliminary injunction motion. On August 5, 2011, Duramed filed a motion in the District Court to amend its complaint to add a claim for damages as a result of Watson's launch of its generic product. On November 18, 2011, Watson moved for summary judgment. No trial date has been set. The Company believes it has substantial meritorious defenses to the case. However, the Company has sold and is continuing to sell its generic version of Seasonique®. Therefore, an adverse ruling in the case or a subsequent final appellate determination that the patent in suit is valid, and that the Company has infringed the patent in suit, could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Drospirenone/Ethinyl Estradiol Tablets (Generic version of Yaz®)*. On November 5, 2007, Bayer Schering Pharma AG sued the Company in the United States District Court for the District of Nevada, alleging that sales of the Company's drospirenone/ethinyl estradiol tablets, a generic version of Bayer's Yaz® tablets, would infringe numerous Bayer patents. (*Bayer Schering Pharma AG v. Watson Pharmaceuticals, Inc., et. al., Case No. 07cv1472*) The complaint sought damages and injunctive relief and included claims related to U.S. Patent No. 5,787,531, U.S. Patent No. RE 37,564, and U.S. Patent No. RE 37,838. Watson filed an amended answer and counterclaims for a Declaratory Judgment of invalidity and/or non-infringement of U.S. Patent Nos. 5,798,338, 6,933,395, 6,958,326, 7,163,931 and RE 38,253. Thereafter, the U.S. Court of Appeals for the Federal Circuit ruled that U.S. Patent No. 5,787,531 was invalid and the claims related to that patent were dismissed. The District Court subsequently entered a consent judgment that the Company does not infringe U.S. Patent Nos. 5,798,338, 6,933,395, 6,958,326, and 7,163,931, and dismissed with prejudice Bayer's claims related to U.S. Patent Nos. RE 37,838 and RE 38,253. The only patent still in dispute in the Nevada lawsuit is U.S. Patent No. RE 37,564. On April 11, 2011, Bayer filed a motion for summary judgment that U.S. Patent No. RE 37,564 is not invalid, and the Company filed a motion for summary judgment that Bayer's U.S. Patent No. RE 37,564 is invalid as obvious. On March 31, 2012, the court granted Bayer's motion for summary judgment and denied the Company's motion for summary judgment. The Company has suspended sales of its generic version of Yaz and intends to appeal the decision. However, the Company sold its generic version of Yaz® from January 7, 2012 through March 31, 2012. Therefore, if the Company is not successful in its appeal of the adverse ruling in the Nevada District Court or if there is a subsequent final determination that the Company has infringed the patent in suit, it could adversely affect the Company's business, results of operations, financial condition and cash flows.

In a separate case, on September 18, 2008, Bayer sued the Company in the United States District Court for Southern District of New York, alleging that sales of the Company's drospirenone/ethinyl estradiol tablets, a generic version of Bayer's Yaz® tablets, would infringe U.S. Patent No. 5,569,652. On March 23, 2011, per stipulation by the parties, the District Court entered judgment in favor of the Company on its counterclaim for non-infringement of U.S. Patent No. 5,569,652, based on the Court's September 28, 2010 Memorandum Opinion and Order in the Yasmin case (*Case No. 08cv3710*, discussed above). The appeal of this case was consolidated with the appeal of the Yasmin case concerning the same patent. As noted above, on April 16, 2012, the U.S. Court of Appeals for the Federal Circuit affirmed the District Court's decision in favor of the Company.

*Quinine Sulfate Litigation*. Beginning in 2008, a number of product liability suits were filed against the Company and certain Company affiliates, as well as other manufacturers and distributors of quinine sulfate, for personal injuries allegedly arising from the use of quinine sulfate. Approximately 18 cases, representing claims by approximately 38 plaintiffs, are pending against the Company and/or its affiliates in various state courts in California and have been consolidated for pre-trial discovery. In December 2011, the Company reached an agreement in principle to settle all of the outstanding claims, subject to execution of definitive settlement

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agreements. The Master Settlement Agreement has been executed, and the Company is awaiting the execution of Individual Settlement Agreements and Releases from the respective claimants. The amount to be paid by the Company under the terms of the settlement is not material to the Company. The Company believes that it has substantial meritorious defenses to these cases and maintains product liability insurance against such cases. However, litigation is inherently uncertain. Although the cases have been settled in principle, these actions, if successful, or if insurance does not provide sufficient coverage against such claims, could adversely affect the Company and could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

*Alendronate Litigation.* Beginning in 2010, a number of product liability suits were filed against the Company and certain Company affiliates, as well as other manufacturers and distributors of alendronate, for personal injuries allegedly arising out of the use of alendronate. Approximately 145 cases are pending against the Company and/or its affiliates in various state and federal courts, representing claims by approximately 191 plaintiffs. These cases are generally at their preliminary stages and discovery is ongoing. The Company believes that it will be defended in, and indemnified for, the majority of these claims by Merck & Co., the New Drug Application holder and manufacturer of the product sold by the Company during most of 2008. Several claims have also been asserted against Cobalt Laboratories, which the Company acquired in 2009 as part of its acquisition of the Arrow Group, in connection with Cobalt's manufacture and sale of alendronate. Eleven of the cases served on the Company naming Watson and/or Cobalt were consolidated for pre-trial proceedings as part of a multi-district litigation (MDL) matter pending in the United States District Court for the District of New Jersey (*In re: Fosamax (Alendronate Sodium) Products Liability Litigation, MDL No. 2243*). Seven cases are part of a similar MDL matter pending in the United States District Court for the Southern District of New York. Two cases are part of consolidated litigation in the California Superior Court and three cases have been remanded to Missouri's state court. The remaining cases are part of a State mass tort coordinated proceeding pending in Atlantic County, New Jersey. In January 2012, the United States District Court for the District of New Jersey granted the Company's motion to dismiss all of the cases pending against the Company in the New Jersey MDL matter. In the state court proceeding pending in Atlantic County, responsive pleadings and discovery have been suspended with respect to the generic defendants (including the Company) pending briefing and ruling on a motion to dismiss, which the generic defendants filed in March 2012. The Company believes that it has substantial meritorious defenses to these cases and maintains product liability insurance against such cases. However, litigation is inherently uncertain and the Company cannot predict the outcome of this litigation. These actions, if successful, or if our indemnification arrangements or insurance do not provide sufficient coverage against such claims, could adversely affect the Company and could have a material adverse effect on the Company's business, results of operations, financial condition and cash flows.

Watson and its affiliates are involved in various other disputes, governmental and/or regulatory inspections, inquiries, investigations and proceedings that could result in litigation, and other litigation matters that arise from time to time. The process of resolving matters through litigation or other means is inherently uncertain and it is possible that an unfavorable resolution of these matters will adversely affect the Company, its results of operations, financial condition and cash flows.

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**NOTE 11 SUBSEQUENT EVENTS**

*Acquisition of Actavis Group*

On April 25, 2012, the Company entered into a Sale and Purchase Agreement (the "Purchase Agreement") with Actavis Acquisition Debt S.à r.l., a company incorporated in Luxembourg (the "Vendor"), Nitrogen DS Limited, a company incorporated in the British Virgin Islands, Landsbanki Islands hf., a company incorporated in Iceland, ALMC Eignarhaldsfélag ehf., a company incorporated in Iceland, ALMC hf., a company incorporated in Iceland, Argon Management S.à r.l., a company incorporated in Luxembourg, the Managers party thereto, Deutsche Bank AG, London Branch, a branch of a company incorporated under the laws of the Federal Republic of Germany. The Purchase Agreement was approved by the Board of Directors of Watson.

Pursuant to the Purchase Agreement, Watson will acquire (i) the entire issued share capital of Actavis, Inc., a Delaware corporation, Actavis Pharma Holding 4 ehf., a company incorporated in Iceland, and Actavis S.à r.l., a company incorporated in Luxembourg (collectively "Actavis") and (ii) all the rights of the Vendor in certain indebtedness of Actavis, in exchange for the following consideration:

A cash payment of 4.15 billion payable at closing, as adjusted based upon, among other things, the net working capital of Actavis;

Assumption of the obligation to pay at closing up to 100.0 million of indebtedness of the Vendor; and

The potential right to receive contingent consideration payable in the form of up to 5.5 million newly issued shares of Watson common stock or, under certain circumstances, in cash, based on Actavis' financial performance in 2012 as described in the Purchase Agreement. The Company intends to fund the cash portion of the transaction through a combination of term loan borrowings and the issuance of senior unsecured notes. Watson currently has bridge loan commitments from Bank of America/Merrill Lynch and Wells Fargo Bank, N.A. sufficient to finance the acquisition.

Actavis is a privately held generic pharmaceutical company specializing in the development, manufacture and sale of generic pharmaceuticals. Actavis has operations in more than 40 countries, with over 10,000 employees worldwide. At present, Actavis has a portfolio which includes more than 1,000 medicines present on the market and registered in more than 70 countries.

The acquisition is subject to customary conditions, including review by the U.S. Federal Trade Commission (FTC) under the provisions of the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended ("HSR Act"), as well as approvals outside of the United States. Pending approvals, Watson anticipates closing the transaction in the fourth quarter of 2012.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion of our financial condition and the results of operations should be read in conjunction with the Condensed Consolidated Financial Statements and notes thereto included elsewhere in this Quarterly Report on Form 10-Q ("Quarterly Report"). This discussion contains forward-looking statements that are subject to known and unknown risks, uncertainties and other factors that may cause our actual results to differ materially from those expressed or implied by such forward-looking statements. These risks, uncertainties and other factors include, among others, those identified under "Cautionary Note Regarding Forward-Looking Statements" in our Annual Report on Form 10-K for the year ended December 31, 2011, and elsewhere in this Quarterly Report.

**Overview of Watson**

Watson Pharmaceuticals, Inc. ("Watson", the "Company", "we", "us" or "our") is an integrated global specialty pharmaceuticals company engaged in the development, manufacturing, marketing, sale and distribution of generic and brand pharmaceutical products. Our largest market is the United States of America ("U.S."), followed by our key international markets including Western Europe, Canada, Australia, Southeast Asia, Latin America and South Africa. Watson operates manufacturing, distribution, research and development ("R&D"), and administrative facilities in the U.S., Western Europe, Canada, Malta, India, Southeast Asia and Brazil.

**Acquisition of Actavis Group**

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A cash payment of 4.15 billion payable at closing, as adjusted based upon, among other things, the net working capital of Actavis.

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The potential right to receive contingent consideration payable in the form of up to 5.5 million newly issued shares of Watson common stock or, under certain circumstances, in cash, based on Actavis financial performance in 2012 as described in the Purchase Agreement. The Company intends to fund the cash portion of the transaction through a combination of term loan borrowings and the issuance of senior unsecured notes. Watson currently has bridge loan commitments from Bank of America/Merrill Lynch and Wells Fargo Bank, N.A. sufficient to finance the acquisition.

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The acquisition is subject to customary conditions, including review by the U.S. Federal Trade Commission (FTC) under the provisions of the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended ( HSR Act ), as well as approvals outside of the United States. Pending approvals, Watson anticipates closing the transaction in the fourth quarter of 2012.

### Segments

Watson has three reportable segments: Global Generics, Global Brands and Distribution. The Global Generics segment includes off-patent pharmaceutical products that are therapeutically equivalent to proprietary products. The Global Brands segment includes patent-protected products and certain trademarked off-patent products that Watson sells and markets as brand pharmaceutical products. The Distribution segment mainly distributes generic pharmaceutical products manufactured by third parties, as well as by Watson, primarily to independent pharmacies, pharmacy chains, pharmacy buying groups and physicians offices. The Distribution segment operating results exclude sales of products developed, acquired, or licensed by Watson s Global Generics and Global Brands segments.

The Company evaluates segment performance based on segment net revenues, gross profit and contribution. Segment contribution represents segment net revenues less cost of sales (excludes amortization), direct R&D expenses and selling and marketing expenses. The Company does not report total assets, capital expenditures, corporate general and administrative expenses, amortization, gains or losses on asset sales or disposals and impairments by segment as such information has not been accounted for at the segment level, nor has such information been used by management at the segment level.

**Table of Contents****Three Months Ended March 31, 2012 Compared to Three Months Ended March 31, 2011**

Results of operations, including segment net revenues, segment operating expenses and segment contribution information for the Company's Global Generics, Global Brands and Distribution segments, consisted of the following (in millions):

|  | Three Months Ended March 31, 2012 |               |              |            | Three Months Ended March 31, 2011 |               |              |          |
|--|-----------------------------------|---------------|--------------|------------|-----------------------------------|---------------|--------------|----------|
|  | Global Generics                   | Global Brands | Distribution | Total      | Global Generics                   | Global Brands | Distribution | Total    |
| Product sales                            | \$ 1,108.0                        | \$ 92.9       | \$ 298.6     | \$ 1,499.5 | \$ 585.0                          | \$ 80.3       | \$ 179.5     | \$ 844.8 |
| Other                                    | 8.1                               | 16.7          |              | 24.8       | 15.1                              | 16.6          |              | 31.7     |
| Net revenues                             | 1,116.1                           | 109.6         | 298.6        | 1,524.3    | 600.1                             | 96.9          | 179.5        | 876.5    |
| Operating expenses:                      |                                   |               |              |            |                                   |               |              |          |
| Cost of sales <sup>(1)</sup>             | 614.2                             | 25.8          | 264.3        | 904.3      | 289.1                             | 17.8          | 148.7        | 455.6    |
| Research and development                 | 56.1                              | 32.4          |              | 88.5       | 54.4                              | 19.9          |              | 74.3     |
| Selling and marketing                    | 47.5                              | 47.7          | 22.9         | 118.1      | 30.6                              | 36.5          | 18.4         | 85.5     |
| Contribution                             | \$ 398.3                          | \$ 3.7        | \$ 11.4      | \$ 413.4   | \$ 226.0                          | \$ 22.7       | \$ 12.4      | \$ 261.1 |
| Contribution margin                      | 35.7%                             | 3.4%          | 3.8%         | 27.1%      | 37.7%                             | 23.4%         | 6.9%         | 29.8%    |
| General and administrative               |                                   |               |              | 164.4      |                                   |               |              | 79.3     |
| Amortization                             |                                   |               |              | 131.9      |                                   |               |              | 56.6     |
| Loss on asset sales and impairments, net |                                   |               |              | 0.2        |                                   |               |              | 14.4     |
| Operating income                         |                                   |               |              | \$ 116.9   |                                   |               |              | \$ 110.8 |
| Operating margin                         |                                   |               |              | 7.7%       |                                   |               |              | 12.6%    |

(1) Excludes amortization of acquired intangibles including product rights.

**Global Generics Segment***Net Revenues*

Our Global Generics segment develops, manufactures, markets, sells and distributes generic products that are the therapeutic equivalent to their brand name counterparts and are generally sold at prices significantly less than the brand product. As such, generic products provide an effective and cost-efficient alternative to brand products. When patents or other regulatory exclusivity no longer protect a brand product, or if we are successful in developing a bioequivalent, non-infringing version of a brand product, opportunities exist to introduce off-patent or generic counterparts to the brand product. Additionally, we distribute generic versions of third parties' brand products (sometimes known as Authorized Generics) to the extent such arrangements are complementary to our core business. Our portfolio of generic products includes products we have internally developed, products we have licensed from third parties, and products we distribute for third parties.

Net revenues in our Global Generics segment include product sales and other revenue. Our Global Generics segment product line includes a variety of products and dosage forms. Indications for this line include pregnancy prevention, pain management, depression, hypertension, attention-deficit/hyperactivity disorder and smoking cessation. Dosage forms include oral solids, transdermals, injectables, inhalation products and transmucosals.

Other revenues consist primarily of royalties, milestone receipts, commission income and revenue from licensing arrangements.

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Net revenues within our Global Generics segment increased 86.0% or \$516.0 million to \$1,116.1 million for the three months ended March 31, 2012 compared to net revenues of \$600.1 million in the prior year period. The increase in net revenues was primarily due to sales of the authorized generic versions of Concerta® (methylphenidate ER) and Lipitor® (atorvastatin), (\$479.6 million) which we launched in May 2011 and November 2011, respectively, higher international revenues (\$62.0 million) primarily as a result of our Ascent and Specifar acquisitions in January 2012 and May 2011, respectively, and a number of product launches in certain key markets. These increases were partially offset by lower sales of extended release products (\$38.2 million) and lower other revenue (\$7.0 million) primarily due to the inclusion of revenues from a one-time settlement in the prior year period.

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### *Cost of Sales*

Cost of sales includes production and packaging costs for the products we manufacture, third party acquisition costs for products manufactured by others, profit-sharing or royalty payments for products sold pursuant to licensing agreements, inventory reserve charges and excess capacity utilization charges, where applicable. Cost of sales does not include amortization costs for acquired product rights or other acquired intangibles.

Cost of sales within our Global Generics segment increased 112.5% or \$325.1 million to \$614.2 million for the three months ended March 31, 2012 compared to \$289.1 million in the prior year period. The increase in cost of sales was primarily due to product costs and royalties paid on methylphenidate ER and product costs on atorvastatin, which were not in the prior year period (\$279.4 million) and higher costs on international sales (\$36.1 million). Cost of sales as a percentage of net revenue increased to 55.0% from 48.2% in the prior year period primarily related to lower margins on sales of methylphenidate ER and atorvastatin and product mix. Under our agreements with Ortho-McNeil-Janssen Pharmaceuticals, Inc. and Pfizer, Inc. ( Pfizer ), our share of the gross profit on sales of methylphenidate ER and atorvastatin are lower than our average gross profit margins. Our share of the gross profit on sales of methylphenidate ER increases each quarter through the middle of 2012.

### *Research and Development Expenses*

Global Generics segment R&D expenses consist predominantly of personnel-related costs, active pharmaceutical ingredient ( API ) costs, contract research, biostudy and facilities costs associated with product development.

R&D expenses within our Global Generics segment increased 3.1% or \$1.7 million to \$56.1 million for the three months ended March 31, 2012 compared to \$54.4 million in the prior year period. The increase was primarily due to higher product development costs.

### *Selling and Marketing Expenses*

Global Generics selling and marketing expenses consist mainly of personnel-related costs, distribution costs, professional services costs, insurance, depreciation and travel costs.

Selling and marketing expenses within our Global Generics segment increased 55.2% or \$16.9 million to \$47.5 million for the three months ended March 31, 2012 compared to \$30.6 million in the prior year period primarily due to higher selling and marketing expenses incurred within international operations as a result of our Ascent and Specifar acquisitions (\$11.8 million) in January 2012 and May 2011, respectively, and higher selling and marketing expenses in certain other key international markets (\$4.0 million).

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## **Table of Contents**

### **Global Brands Segment**

#### *Net Revenues*

Our Global Brands segment includes our promoted products such as Rapaflo<sup>®</sup>, Gelnique<sup>®</sup>, Crinone<sup>®</sup>, Trelstar<sup>®</sup>, Generess<sup>™</sup> Fe, sodium ferric gluconate, ella<sup>®</sup>, Androderm<sup>®</sup> and INFeD<sup>®</sup> and a number of non-promoted products.

Other revenues in the Global Brands segment consist primarily of co-promotion revenue, royalties and the recognition of deferred revenue relating to our obligation to manufacture and supply brand products to third parties. Other revenues also include revenue recognized from R&D and licensing agreements.

Net revenues within our Global Brands segment increased 13.1% or \$12.7 million to \$109.6 million for the three months ended March 30, 2012 compared to net revenues of \$96.9 million in the prior year period. The increase was due to higher product sales (\$12.6 million) primarily due to new products including sodium ferric gluconate and Generess<sup>®</sup> Fe and key promoted products including Rapaflo<sup>®</sup> offset by lower sales of certain other products.

#### *Cost of Sales*

Cost of sales includes production and packaging costs for the products we manufacture, third party acquisition costs for products manufactured by others, profit-sharing or royalty payments for products sold pursuant to licensing agreements, inventory reserve charges and excess capacity utilization charges, where applicable. Cost of sales does not include amortization costs for acquired product rights or other acquired intangibles.

Cost of sales within our Global Brands segment increased 44.9% or \$8.0 million to \$25.8 million for the three months ended March 31, 2012 compared to \$17.8 million in the prior year period. The increase in cost of sales was primarily due to higher product sales. Cost of sales as a percentage of net revenue increased to 23.5% from 18.4% in the prior year period due to product mix.

#### *Research and Development Expenses*

R&D expenses consist mainly of personnel-related costs, contract research, clinical and facilities costs associated with the development of our products.

R&D expenses within our Global Brands segment increased 62.8% or \$12.5 million to \$32.4 million for the three months ended March 31, 2012 compared to \$19.9 million in the prior year period primarily due to higher contractual milestones (\$6.6 million) and higher expenditures associated with our biosimilars product development program (\$4.5 million) including recombinant follicle stimulating hormone ( rFSH ) and products being developed under our collaboration agreement with Amgen, Inc.

#### *Selling and Marketing Expenses*

Selling and marketing expenses consist mainly of personnel-related costs, product promotion costs, distribution costs, professional services costs, insurance and depreciation.

Selling and marketing expenses within our Global Brands segment increased 30.7% or \$11.2 million to \$47.7 million for the three months ended March 31, 2012 compared to \$36.5 million in the prior year period primarily due to higher field force and support costs (\$6.4 million) and launch costs in Canada (\$4.1 million).

**Table of Contents****Distribution Segment***Net Revenues*

Our Distribution segment distributes generic and certain select brand pharmaceutical products manufactured by third parties, as well as by Watson, primarily to independent pharmacies, pharmacy chains, pharmacy buying groups and physicians' offices. The Distribution segment operating results exclude sales of products developed, acquired, or licensed by Watson's Global Generic and Global Brand segments.

Net revenues within our Distribution segment increase 66.4% or \$119.1 million to \$298.6 million for the three months ended March 31, 2012 compared to net revenues of \$179.5 million in the prior year period. The increase was primarily due to an increase in third-party product launches (\$54.8 million) and an increase in the base business, which included volume increases in both generic and branded pharmaceutical product sales (\$64.3 million).

*Cost of Sales*

Cost of sales within our Distribution segment includes third party acquisition costs, profit-sharing or royalty payments for products sold pursuant to licensing agreements and inventory reserve charges, where applicable. Cost of sales does not include amortization costs for acquired product rights or other acquired intangibles.

Cost of sales within our Distribution segment increased 77.7% or \$115.6 million to \$264.3 million for the three months ended March 31, 2012 compared to \$148.7 million in the prior year period due to higher product sales. Cost of sales as a percentage of revenue increased 88.5% compared to 82.8% in the prior year period due to lower margins on certain sales to chain customers.

*Selling and Marketing Expenses*

Selling and marketing expenses consist mainly of personnel costs, facilities costs, insurance and freight costs, which support the Distribution segment sales and marketing functions.

Selling and marketing expenses within our Distribution segment increased 24.5% or \$4.5 million to \$22.9 million for the three months ended March 31, 2012 compared to \$18.4 million in the prior year period primarily due to higher freight costs (\$2.2 million) and expenses associated with relocating our Groveport, Ohio distribution operations to the Olive Branch, Mississippi facility (\$0.8 million).

*Corporate General and Administrative Expenses*

| (\$ in millions):                             | Three Months Ended March 31, |         | Change  |        |
|---|------------------------------|---------|---------|--------|
|   | 2012                         | 2011    | Dollars | %      |
| Corporate general and administrative expenses | \$ 164.4                     | \$ 79.3 | \$ 85.1 | 107.3% |
| as a % of net revenues                        | 10.8%                        | 9.0%    |         |        |

Corporate general and administrative expenses consist mainly of personnel-related costs, facilities costs, insurance, depreciation, litigation and settlement costs and professional services costs which are general in nature and not directly related to specific segment operations.

Corporate general and administrative expenses increased 107.3% or \$85.1 million to \$164.4 million for the three months ended March 31, 2012 compared to \$79.3 million in the prior year period. The current year period includes a reserve for legal matters, net of expected insurance recoveries (\$59.8 million) and higher costs associated with business acquisitions (\$14.4 million).

**Table of Contents****Amortization**

| (\$ in millions):             | Three Months Ended March 31, |             | Change  |    |
|-------------------------------|------------------------------|-------------|---------|----|
|                               | 2012                         | 2011        | Dollars | %  |
| <b>Amortization</b>           | \$ 131.9                     | \$ 56.6     | \$ 75.3 | NM |
| <i>as a % of net revenues</i> | <i>8.7%</i>                  | <i>6.5%</i> |         |    |

The Company's amortizable assets consist primarily of acquired product rights. Amortization for the three months ended March 31, 2012 increased from the prior year period primarily as a result of the atorvastatin product rights acquired in the Arrow acquisition (\$59.7 million) and amortization of product rights and other intangible assets acquired in the Specifar and Ascent acquisitions (\$13.7 million).

**Loss on Asset Sales & Impairments, net**

| (\$ in millions):                                 | Three Months Ended March 31, |         | Change    |    |
|---|------------------------------|---------|-----------|----|
|   | 2012                         | 2011    | Dollars   | %  |
| <b>Loss on asset sales &amp; impairments, net</b> | \$ 0.2                       | \$ 14.4 | \$ (14.2) | NM |

In March 2011, we recognized an impairment loss of \$14.4 million related to the anticipated sales of our Australia R&D facility and two buildings at our Copiague, New York manufacturing facility.

**Interest Income**

| (\$ in millions):      | Three Months Ended March 31, |        | Change   |         |
|------------------------|------------------------------|--------|----------|---------|
|                        | 2012                         | 2011   | Dollars  | %       |
| <b>Interest income</b> | \$ 0.4                       | \$ 0.8 | \$ (0.4) | (50.0)% |

Interest income decreased for the three months ended March 31, 2012 due to lower cash balances over the prior year period.

**Table of Contents****Interest Expense**

| (\$ in millions):   | Three Months Ended March 31, |         | Change   |        |
|---|------------------------------|---------|----------|--------|
|   | 2012                         | 2011    | Dollars  | %      |
| Interest expense - \$850 million Senior Notes             | \$ 12.3                      | \$ 11.8 | \$ 0.5   |        |
| Interest expense - Revolving Credit Facility              | 1.4                          |         | 1.4      |        |
| Interest expense - Mandatorily Redeemable Preferred Stock | 4.4                          | 4.0     | 0.4      |        |
| Interest expense - Atorvastatin accretion                 | 2.4                          | 3.2     | (0.8)    |        |
| Interest expense - Columbia accretion                     | 0.2                          | 1.9     | (1.7)    |        |
| Interest expense - Esomeprazole accretion                 | 0.7                          |         | 0.7      |        |
| Interest expense - Other contingent liability accretion   | 0.2                          |         | 0.2      |        |
| Interest expense - Other                                  | 0.1                          | 0.9     | (0.8)    |        |
|   | \$ 21.7                      | \$ 21.8 | \$ (0.1) | (0.5)% |

**Other Income (Loss)**

| (\$ in millions):                            | Three Months Ended March 31, |          | Change  |    |
|--|------------------------------|----------|---------|----|
|  | 2012                         | 2011     | Dollars | %  |
| Earnings (loss) on equity method investments | \$ 0.3                       | \$ (4.5) | \$ 4.8  |    |
| Gain on sale of securities                   |                              | 0.8      | (0.8)   |    |
| Other income (loss)                          | 1.2                          |          | 1.2     |    |
|  | \$ 1.5                       | \$ (3.7) | \$ 5.2  | NM |

**Earnings on Equity Method Investments**

The Company's equity investments are accounted for under the equity-method when the Company's ownership does not exceed 50% and when the Company can exert significant influence over the management of the investee. In addition to recording our share of equity investment earnings (losses), we also recognized amortization expense related to underlying intangible assets associated with our equity method investments of \$0.2 million and \$0.5 million for the three months ended March 31, 2012 and 2011, respectively.

**Provision for Income Taxes**

| (\$ in millions):          | Three Months Ended March 31, |         | Change  |      |
|----------------------------|------------------------------|---------|---------|------|
|                            | 2012                         | 2011    | Dollars | %    |
| Provision for income taxes | \$ 42.3                      | \$ 41.3 | \$ 1.0  | 2.4% |
| Effective tax rate         | 43.6%                        | 47.9%   |         |      |

The provision for income taxes differs from the amount computed by applying the statutory U.S. federal income tax rate primarily due to the inability to tax benefit losses in certain foreign jurisdictions and amortization of intangible assets being tax benefited at a lower rate than the U.S. federal tax rate.

The lower effective tax rate for the three months ended March 31, 2012, compared to the prior year period is primarily due to an increased benefit relating to the Company's domestic manufacturing activities for the three months ended March 31, 2012 and the Company's inability to tax benefit a non-recurring charge relating to the shutdown of the research and development center in Australia during the three months ended March 31, 2011.



**Table of Contents****Liquidity and Capital Resources****Working Capital Position**

Working capital at March 31, 2012 and December 31, 2011 is summarized as follows (in millions):

|   | March 31,<br>2012 | December 31,<br>2011 | Increase<br>(Decrease) |
|---|-------------------|----------------------|------------------------|
| <b>Current Assets:</b>                                |                   |                      |                        |
| Cash and cash equivalents                             | \$ 168.7          | \$ 209.3             | \$ (40.6)              |
| Marketable securities                                 | 13.5              | 14.9                 | (1.4)                  |
| Accounts receivable, net of allowances                | 1,030.8           | 1,165.7              | (134.9)                |
| Inventories, net                                      | 904.6             | 889.4                | 15.2                   |
| Prepaid expenses and other current assets             | 126.5             | 122.3                | 4.2                    |
| Deferred tax assets                                   | 164.5             | 168.1                | (3.6)                  |
| <b>Total current assets</b>                           | <b>2,408.6</b>    | <b>2,569.7</b>       | <b>(161.1)</b>         |
| <b>Current liabilities:</b>                           |                   |                      |                        |
| Accounts payable and accrued expenses                 | 1,301.3           | 1,535.4              | (234.1)                |
| Short-term debt and current portion of long-term debt | 189.0             | 184.5                | 4.5                    |
| Income taxes payable                                  | 75.7              | 106.7                | (31.0)                 |
| Other   | 12.6              | 12.9                 | (0.3)                  |
| <b>Total current liabilities</b>                      | <b>1,578.6</b>    | <b>1,839.5</b>       | <b>(260.9)</b>         |
| <b>Working Capital</b>                                | <b>\$ 830.0</b>   | <b>\$ 730.2</b>      | <b>\$ 99.8</b>         |
| <b>Current Ratio</b>                                  | <b>1.53</b>       | <b>1.40</b>          |                        |

Working Capital increased \$99.8 million to \$830.0 million at March 31, 2012 compared to \$730.2 million at December 31, 2011. The increase in working capital was primarily due to net income adjusted for non-cash items including amortization and depreciation (\$155.8 million), working capital acquired in connection with the Ascent acquisition (\$27.2 million) partially offset by repayment of debt (\$60.0 million) and capital expenditures (\$22.8 million).

**Cash Flows from Operations**

Summarized cash flow from operations is as follows (in millions):

|   | Three months ended March 31,<br>2012 | 2011     |
|---|--------------------------------------|----------|
| Net cash provided by operating activities | \$ 100.4                             | \$ 232.0 |

Cash flows from operations represent net income adjusted for certain non-cash items and changes in assets and liabilities. The Company has generated cash flows from operating activities primarily driven by net income adjusted for amortization of our acquired product rights and depreciation. Cash provided by operating activities was \$100.4 million for the three months ended March 31, 2012, compared to \$232.0 million for the prior year period. Net cash provided by operations was lower in the three months ended March 31, 2012 compared to the three months ended March 31, 2011 primarily related to:

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a net increase in the amount of cash used by changes in accounts payable and accrued expenses of \$199.6 million, as a result of payments to Pfizer in connection with our launch of atorvastatin that were accrued at December 31, 2011;

a net decrease of \$78.2 million in amount of cash generated through changes in income and other taxes payable primarily as a result of higher earnings in the fourth quarter 2011 compared to the fourth quarter of 2010, due to the launch of atorvastatin; and,

a net decrease of \$29.7 million in the amount of cash generated through changes in inventory balances. In the current year period, inventories decreased \$3.3 million whereas in the prior year period, inventories decreased \$33.0 million.

The above amounts were offset in part by a net increase in the amount of cash provided by changes in accounts receivable of \$129.6 million, as a result of both timing of sales and cash collections and an increase in net income adjusted for non-cash items including amortization, depreciation, provisions for inventory reserves and stock-based compensation.

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Management expects that available cash balances and 2012 cash flows from operating activities will provide sufficient resources to fund our operating liquidity needs and expected 2012 capital expenditure funding requirements.

***Investing Cash Flows***

Our cash flows from investing activities are summarized as follows (in millions):

|                                       | <b>Three months ended March 31,</b> |             |
|---------------------------------------|-------------------------------------|-------------|
|                                       | <b>2012</b>                         | <b>2011</b> |
| Net cash used in investing activities | \$ (404.3)                          | \$ (19.5)   |

Investing cash flows consist primarily of cash used in acquisitions, capital expenditures and purchases of product rights, investments and marketable securities offset by proceeds from the sale of investments, marketable securities and property and equipment. Net cash used in investing activities was \$404.3 million for the three months ended March 31, 2012 compared to net cash used in investing activities of \$19.5 million in the prior year period. Included in the three months ended March 31, 2012 was cash used in connection with the Ascent acquisition of \$384.1 million, net of cash acquired and estimated working capital adjustments. Capital expenditures for property and equipment were \$22.8 million and \$19.3 million for the three months ended March 31, 2012 and 2011, respectively.

***Financing Cash Flows***

Our cash flows from financing activities are summarized as follows (in millions):

|   | <b>Three months ended March 31,</b> |             |
|---|-------------------------------------|-------------|
|   | <b>2012</b>                         | <b>2011</b> |
| Net cash provided by financing activities | \$ 266.1                            | \$ 11.2     |

Financing cash flows consist primarily of borrowings and repayments of debt, repurchases of common stock and proceeds from the exercise of stock options. Net cash provided by financing activities was \$266.1 million for the three months ended March 31, 2012 compared to net cash provided by financing activities of \$11.2 million in the prior year period. Included in the three months ended March 31, 2012 were borrowings under the Revolving Credit Facility to fund the Ascent acquisition of \$375.0 million and proceeds from stock option exercises of \$3.8 million partially offset by principal payments on debt of \$60.0 million, a payment on the atorvastatin contingent consideration liability of \$43.5 million, repurchase of common stock to satisfy tax withholding obligations in connection with vested restricted stock issued to employees of \$11.4 million and the acquisition of the remaining noncontrolling interest in a subsidiary of \$4.0 million. Included in the prior year period were proceeds from stock option exercises of \$20.3 million partially offset by repurchase of common stock to satisfy tax withholding obligations in connection with employee equity awards of \$10.3 million and the acquisition of the remaining noncontrolling interest in a subsidiary of \$5.5 million. The excess tax benefit on stock-based compensation was \$6.2 million and \$6.7 million for the three months ended March 31, 2012 and 2011, respectively.

**Table of Contents****Debt and Borrowing Capacity**

Our outstanding debt obligations are summarized as follows (in millions):

|   | March 31,<br>2012 | December 31,<br>2011 | Increase<br>(Decrease) |
|---|-------------------|----------------------|------------------------|
| Short-term debt and current portion of long-term debt | \$ 189.0          | \$ 184.5             | \$ 4.5                 |
| Long-term debt  | 1,163.8           | 848.5                | 315.3                  |
| <b>Total debt</b>                                     | <b>\$ 1,352.8</b> | <b>\$ 1,033.0</b>    | <b>\$ 319.8</b>        |

|                       |       |       |
|-----------------------|-------|-------|
| Debt to capital ratio | 27.0% | 22.5% |
|-----------------------|-------|-------|

On September 16, 2011, the Company entered into the Revolving Credit Facility. The Revolving Credit Facility provides an aggregate principal amount of \$500.0 million in senior unsecured revolving loans. The revolving loans may be borrowed, repaid and re-borrowed for a term of five (5) years and, subject to certain minimum amounts may be prepaid in whole or in part without premiums or penalties. Subject to certain limitations, borrowings under the Revolving Credit Facility may be made in alternative currencies, including Euros, British Pounds Sterling and other currencies. The Revolving Credit Facility contains a letters of credit and swingline loans sublimit of \$100.0 million and \$50.0 million, respectively. The letters of credit and swingline loans sublimit reduces the amount available to be borrowed under the Revolving Credit Facility on a dollar-for-dollar basis by the cumulative amount of any outstanding letters of credit or swingline loans. Borrowings under the Revolving Credit Facility may be used to finance working capital and other general corporate purposes.

Borrowings under the Revolving Credit Facility bear interest at the Company's choice of a per annum rate equal to either a base rate or Eurocurrency rate, plus an applicable margin. The base rate is the higher of (a) the Federal Funds Rate plus 0.50%, (b) prime rate as publicly announced by the Administrative Agent, or (c) one-month London Interbank Offered Rate ( LIBOR ) plus 1.00%. The applicable margin is a percentage determined in accordance with a pricing grid based on the Company's credit rating and is initially set at 0.25% for base rate loans and 1.25% for Eurocurrency rate loans. Additionally, to maintain availability of funds, the Company pays a commitment fee, which according to the pricing grid is initially set at 0.15% on the unused portion of the Revolving Credit Facility. The Company is subject to, and, at March 31, 2012, was in compliance with, all financial and operational covenants under the terms of the Revolving Credit Facility. The agreement currently contains the following financial covenant:

Maintenance of a maximum ratio of Consolidated Total Debt to Consolidated EBITDA, as defined in the Revolving Credit Agreement (i.e., leverage ratio) of not greater than 3.50 to 1.0. At March 31, 2012, our leverage ratio calculated under the terms of the agreement was 0.91 to 1.0.

To the extent litigation or unusual charges paid in cash exceed 7.5% of the Company's net worth for the prior twelve month period for the most recent ended fiscal quarter, the Company would be subject to maintenance of a springing minimum net worth covenant not less than the sum of (x) 75% of the Company's consolidated net worth as of June 30, 2011 plus (y) 50% of the Company's consolidated net income (but not loss) for each fiscal quarter ending after June 30, 2011.

The Revolving Credit Facility also imposes certain customary restrictions including, but not limited to, limits on the incurrence of debt or liens upon the assets of the Company or its subsidiaries, investments and restricted payments. The outstanding balance under the Revolving Credit Facility was \$315.0 million at March 31, 2012. As of March 31, 2012, the net availability under the Revolving Credit Facility, reflecting \$6.3 million of outstanding letters of credit, was \$178.7 million. There was no outstanding balance under the Revolving Credit Facility at December 31, 2011.

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### ***Long-term Obligations***

At March 31, 2012, there have been no material changes in the Company's enforceable and legally binding obligations, contractual obligations and commitments from those disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

### ***Off-Balance Sheet Arrangements***

We do not have any material off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on our financial condition, changes in financial condition, net revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

### ***Recent Accounting Pronouncements***

In May 2011, the FASB issued new guidance that results in a consistent definition of fair value and common requirements for measurement of and disclosure about fair value between U.S. GAAP and International Financial Reporting Standards. The new guidance changes some fair value measurement principles and disclosure requirements under U.S. GAAP. Among the changes, the new guidance states that the concepts of highest and best use and valuation premise are only relevant when measuring the fair value of nonfinancial assets (that is, it does not apply to financial assets or any liabilities). Additionally, the new guidance extends the prohibition of applying a blockage factor (that is, premium or discount related to size of the entity's holdings) to all fair value measurements. A fair value measurement that is not a Level 1 measurement may include premiums or discounts other than blockage factors. The new guidance is effective for interim and annual periods beginning on or after December 15, 2011, with early adoption prohibited. The adoption of this new guidance did not have a material impact on the Company's consolidated financial statements.

In September 2011, the FASB issued a revised standard changing the goodwill impairment guidance. The revised standard provides entities with the option to first assess qualitative factors to determine whether performing the two-step goodwill impairment test is necessary. If an entity believes, as a result of its qualitative assessment, that it is more-likely-than-not that the fair value of a reporting unit is less than its carrying amount, the two-step quantitative impairment test will be required. Otherwise, no further testing will be required. Entities can choose to perform the qualitative assessment on none, some, or all of its reporting units. The revised standard is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. However, an entity can choose to early adopt the revised standard provided that the entity has not yet issued its financial statements for the period that includes its annual test date. The Company completed its most recent annual goodwill impairment test during the second quarter 2011 by applying the two-step test and determined that there was no impairment associated with goodwill. The Company is currently evaluating the impact this standard will have on its second quarter 2012 annual goodwill impairment test.

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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

We are exposed to market risk for changes in the market values of our investments (Investment Risk), the impact of interest rate changes (Interest Rate Risk) and the impact of foreign currency exchange changes (Foreign Currency Exchange Risk). We have not used derivative financial instruments in our investment portfolio.

We maintain our portfolio of cash equivalents and short-term investments in a variety of securities, including both government and government agency obligations with ratings of A or better and money market funds. Our investments in marketable securities are governed by our investment policy which seeks to preserve the value of our principal, provide liquidity and maximize return on the Company's investment against minimal interest rate risk. Consequently, our interest rate and principal risk are minimal on our non-equity investment portfolio. The quantitative and qualitative disclosures about market risk are set forth below.

**Investment Risk**

As of March 31, 2012, our total holdings in equity securities of other companies, including equity method investments were \$40.1 million (included in marketable securities and investments and other assets). The fair values of these investments are subject to significant fluctuations due to volatility of the stock market and changes in general economic conditions.

We regularly review the carrying value of our investments and identify and recognize losses, for income statement purposes, when events and circumstances indicate that any declines in the fair values of such investments below our accounting basis are other than temporary.

**Interest Rate Risk**

Our exposure to interest rate risk relates primarily to our non-equity investment portfolio and our floating rate debt. Our cash is invested in bank deposits and A-rated money market mutual funds.

Our portfolio of marketable securities includes U.S. Treasury and agency securities classified as available-for-sale securities, with no security having a maturity in excess of two years. These securities are exposed to interest rate fluctuations. Because of the short-term nature of these investments, we are subject to minimal interest rate risk and do not believe that an increase in market rates would have a significant negative impact on the realized value of our portfolio.

At March 31, 2012, borrowings outstanding under our Revolving Credit Facility were \$315.0 million. Current committed borrowings under the Revolving Credit Facility bear interest at a per annum rate of 1.49125%, which is determined based on one-month London Interbank Offered Rate ( LIBOR ), plus an applicable margin of 1.25%. Assuming a one percent increase in the applicable interest rate and no further payments of principal, the annual interest expense would increase by approximately \$3.15 million. Based on quoted market rates of interest and maturity schedules for similar debt issues, we estimate that the fair values of our other notes payable approximated their carrying values on March 31, 2012. As of March 31, 2012, the fair value of our Senior Notes was \$85.1 million greater than the carrying value. Changes in market interest rates generally affect the fair value of fixed-rate debt, but do not impact earnings or cash flows. Accordingly, we believe the effect, if any, of reasonably possible near-term changes in the fair value of our Senior Notes would not be material on our financial condition, results of operations or cash flows.

**Foreign Currency Exchange Risk**

We operate and transact business in various foreign countries and are, therefore, subject to the risk of foreign currency exchange rate fluctuations. The Company manages this foreign currency risk, in part, through operational means including managing foreign currency revenues in relation to same currency costs as well as managing foreign currency assets in relation to same currency liabilities. The Company is also exposed to the

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potential earnings effects from intercompany foreign currency assets and liabilities that arise from normal trade receivables and payables and other intercompany loans. The Company seeks to limit exposure to foreign exchange risk involving intercompany trade receivables and payables by settling outstanding amounts through normal payment terms. Other methodologies to limit the Company's foreign exchange risks are being developed currently which may include foreign exchange forward contracts or options.

Net foreign currency gains and losses did not have a material effect on the Company's results of operations for the three months ended March 31, 2012 and 2011.

At this time, we have no material commodity price risks.

We do not believe that inflation has had a significant impact on our revenues or operations.

## **ITEM 4. CONTROLS AND PROCEDURES**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the U.S. Securities and Exchange Commission's (SEC's) rules and forms, and that such information is accumulated and communicated to the Company's management, including its Principal Executive Officer and Principal Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Also, the Company has investments in certain unconsolidated entities. As the Company does not control or manage these entities, its disclosure controls and procedures with respect to such entities are necessarily substantially more limited than those it maintains with respect to its consolidated subsidiaries.

As required by SEC Rule 13a-15(b), the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Principal Executive Officer and Principal Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the quarter covered by this Quarterly Report. Based on the foregoing, the Company's Principal Executive Officer and Principal Financial Officer concluded that the Company's disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission and that such information is accumulated and communicated to our management (including our Chief Executive Officer and Chief Financial Officer) to allow timely decisions regarding required disclosures.

There have been no changes in the Company's internal control over financial reporting, during the three months ended March 31, 2012, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**Table of Contents****PART II. OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

For information regarding legal proceedings, refer to PART I, ITEM 3. LEGAL PROCEEDINGS, of our Annual Report on Form 10-K for the year ended December 31, 2011 and *Legal Matters* in NOTE 10 Commitments and Contingencies in the accompanying Notes to Condensed Consolidated Financial Statements in this Quarterly Report.

**ITEM 1A. RISK FACTORS**

In addition to the other information set forth in this Quarterly Report, you should carefully consider the risk factors previously disclosed in Item 1A. to Part II of our Annual Report on Form 10-K for the year ended December 31, 2011.

There were no material changes from these risk factors during the three months ended March 31, 2012.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS****(a) Recent Sales of Unregistered Securities**

There were no unregistered sales of equity securities.

**(b) Use of Proceeds**

N/A.

**(c) Issuer Purchases of Equity Securities**

During the quarter ended March 31, 2012, the Company repurchased approximately 194,095 shares surrendered to the Company to satisfy tax withholding obligations in connection with the vesting of restricted stock issued to employees for total consideration of \$11.4 million as follows:

| Period                | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Program | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program |
|-----------------------|----------------------------------|------------------------------|--|--|
| January 1 - 31, 2012  |                                  | \$                           |  |  |
| February 1 - 29, 2012 | 42,324                           | \$ 58.23                     |  |  |
| March 1 - 31, 2012    | 151,771                          | \$ 59.02                     |  |  |

**ITEM 6. EXHIBITS****(a) Exhibits:**

Reference is hereby made to the Exhibit Index on page 42.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**WATSON PHARMACEUTICALS, INC.**

(Registrant)

By: **/s/ R. Todd Joyce**  
R. Todd Joyce  
Chief Financial Officer Global  
(Principal Financial and Accounting Officer)

Date: May 3, 2012

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**WATSON PHARMACEUTICALS, INC.**

**EXHIBIT INDEX TO FORM 10-Q**

**For the Quarterly Period Ended March 31, 2012**

| <b>Exhibit</b> |   |
|----------------|---|
| <b>No.</b>     | <b>Description</b>  |
| 2.6            | Sale and Purchase Agreement dated as of April 25, 2012 by and among Nitrogen DS Limited, Landsbanki Islands hf., ALMC Eignarhaldsfélag ehf., ALMC hf, Argon Management S.à.r.l., the Managers party thereto, Deutsche Bank AG, London Branch, Actavis Acquisition Debt S.à.r.l., Watson Pharma S.à.r.l., and Watson Pharmaceuticals, Inc. is incorporated by reference to Exhibit 2.1 to the Company s April 30, 2012 Form 8-K. |
| 10.25          | U.S. Supply and Distribution Agreement dated April 18, 2008 by and between Cobalt Pharmaceuticals Inc., Cobalt Laboratories Inc. and Pfizer Inc.  |
| 10.26          | Supply Agreement dated November 1, 2010 by and between Ortho-McNeil-Janssen Pharmaceuticals, Inc. and Watson Laboratories, Inc.   |
| 10.27          | Commitment Letter dated as of April 25, 2012, by and among Watson Pharmaceuticals, Inc., Bank of America, N.A., Wells Fargo Bank, National Association, Wells Fargo Securities, LLC, and Merrill Lynch, Pierce, Fenner & Smith Incorporated is incorporated by reference to Exhibit 10.1 to the Company s April 30, 2012 Form 8-K.  |
| 31.1           | Certification of Chief Executive Officer pursuant to Rule 13a-14a of the Securities Exchange Act of 1934.   |
| 31.2           | Certification of Chief Financial Officer pursuant to Rule 13a-14a of the Securities Exchange Act of 1934.   |
| 32.1           | Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 32.2           | Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 101.INS**      | XBRL Instance Document  |
| 101.SCH**      | XBRL Taxonomy Extension Schema Document   |
| 101.CAL**      | XBRL Taxonomy Extension Calculation Linkbase Document   |
| 101.DEF**      | XBRL Taxonomy Extension Definition Linkbase Document  |
| 101.LAB**      | XBRL Taxonomy Extension Label Linkbase Document   |
| 101.PRE**      | XBRL Taxonomy Extension Presentation Linkbase Document  |

Confidential treatment has been requested with respect to the redacted portions of the referenced exhibit.

\*\* XBRL (Extensible Business Reporting Language) information is furnished and not filed or a part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.