

SERENA SOFTWARE INC  
Form 10-Q  
September 14, 2011  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

**FORM 10-Q**

(MARK ONE)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**FOR THE QUARTERLY PERIOD ENDED JULY 31, 2011**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_**

**COMMISSION FILE NO. 000-25285**

**SERENA SOFTWARE, INC.**

(Exact name of registrant as specified in its charter)

Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

**DELAWARE**  
(State or other jurisdiction of

**94-2669809**  
(I.R.S. Employer

incorporation or organization)

Identification No.)

**1900 SEAPORT BOULEVARD, REDWOOD CITY, CALIFORNIA 94063-5587**

(Address of principal executive offices, including zip code)

**650-481-3400**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 31, 2011, 98,390,978 shares of the registrant's common stock, \$0.01 par value per share, were outstanding.

**Table of Contents**

**INDEX**

	<b>Page</b>
<b><u>PART I FINANCIAL INFORMATION</u></b>	
Item 1	
<u>Financial Statements:</u>	
<u>Condensed Consolidated Balance Sheets as of July 31, 2011 and January 31, 2011</u>	3
<u>Condensed Consolidated Statements of Operations for the Three Months and Six Months Ended July 31, 2011 and 2010</u>	4
<u>Condensed Consolidated Statements of Cash Flows for the Six Months Ended July 31, 2011 and 2010</u>	5
<u>Notes to Condensed Consolidated Financial Statements</u>	6
Item 2	20
<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	
Item 3	36
<u>Quantitative and Qualitative Disclosures About Market Risk</u>	
Item 4	37
<u>Controls and Procedures</u>	
<b><u>PART II OTHER INFORMATION</u></b>	
Item 1	38
<u>Legal Proceedings</u>	
Item 1A	38
<u>Risk Factors</u>	
Item 2	38
<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	
Item 3	38
<u>Defaults Upon Senior Securities</u>	
Item 4	38
<u>(Removed and Reserved)</u>	
Item 5	38
<u>Other Information</u>	
Item 6	38
<u>Exhibits</u>	
<u>SIGNATURES</u>	39

**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****SERENA SOFTWARE, INC.****Condensed Consolidated Balance Sheets****(In thousands, except share data)****(Unaudited)**

	<b>July 31, 2011</b>	<b>January 31, 2011</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 117,715	\$ 126,374
Accounts receivable, net of allowance of \$1,021 and \$1,095 at July 31, 2011 and January 31, 2011, respectively	23,639	22,903
Deferred taxes, net	4,468	4,456
Prepaid expenses and other current assets	7,084	6,152
<b>Total current assets</b>	<b>152,906</b>	<b>159,885</b>
Property and equipment, net	5,140	3,602
Goodwill	462,400	462,400
Other intangible assets, net	96,044	118,249
Other assets	4,230	3,901
<b>TOTAL ASSETS</b>	<b>\$ 720,720</b>	<b>\$ 748,037</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Short-term debt and current portion of long-term debt	\$ 33,667	\$ 7,500
Accounts payable	1,968	2,438
Income taxes payable	5,861	6,284
Accrued expenses	17,525	22,291
Accrued interest on term loan and subordinated notes	8,777	8,241
Deferred revenue	64,216	68,946
<b>Total current liabilities</b>	<b>132,014</b>	<b>115,700</b>
Deferred revenue, less current portion	8,286	10,246
Long-term liabilities	4,482	4,036
Deferred taxes	28,097	36,714
Term loans	300,500	308,500
Revolving credit facilities	9,333	35,000
Senior subordinated notes	134,265	134,265
<b>Total liabilities</b>	<b>616,977</b>	<b>644,461</b>
Commitments and contingencies		
Stockholders' equity:		

Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

Preferred stock, \$0.01 par value; 10,000,000 shares authorized and no shares issued and outstanding at July 31, 2011 and January 31, 2011		
Series A Preferred stock, \$0.01 par value; 1 share authorized, issued and outstanding at July 31, 2011 and January 31, 2011		
Common stock, \$0.01 par value; 200,000,000 shares authorized; 98,390,978 and 98,389,625 shares issued and outstanding at July 31, 2011 and January 31, 2011, respectively	984	984
Additional paid-in capital	515,672	515,182
Accumulated other comprehensive loss	(928)	(900)
Accumulated deficit	(411,985)	(411,690)
Total stockholders' equity	103,743	103,576
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 720,720	\$ 748,037

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****SERENA SOFTWARE, INC.****Condensed Consolidated Statements of Operations****For the Three Months and Six Months Ended July 31, 2011 and 2010****(In thousands)****(Unaudited)**

	<b>Three Months Ended July 31,</b>		<b>Six Months Ended July 31,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
<b>Revenue:</b>				
Software licenses	\$ 14,860	\$ 10,050	\$ 23,710	\$ 21,462
Maintenance	36,361	35,610	71,016	71,191
Professional services	5,938	4,604	11,625	9,236
<b>Total revenue</b>	<b>57,159</b>	<b>50,264</b>	<b>106,351</b>	<b>101,889</b>
<b>Cost of revenue:</b>				
Software licenses	462	233	797	533
Maintenance	2,888	2,805	5,713	5,690
Professional services	5,808	4,166	11,162	8,340
Amortization of acquired technology	43	8,333	3,651	17,029
<b>Total cost of revenue</b>	<b>9,201</b>	<b>15,537</b>	<b>21,323</b>	<b>31,592</b>
Gross profit	47,958	34,727	85,028	70,297
<b>Operating expenses:</b>				
Sales and marketing	15,762	12,528	30,200	26,151
Research and development	6,841	7,612	13,539	15,952
General and administrative	3,640	3,604	7,167	8,261
Amortization of intangible assets	9,198	9,203	18,401	18,406
Restructuring, acquisition and other charges	1,057	452	1,669	2,622
Goodwill impairment		1,433		1,433
<b>Total operating expenses</b>	<b>36,498</b>	<b>34,832</b>	<b>70,976</b>	<b>72,825</b>
<b>Operating income (loss)</b>	<b>11,460</b>	<b>(105)</b>	<b>14,052</b>	<b>(2,528)</b>
<b>Other income (expense):</b>				
Interest income	29	55	71	90
Interest expense	(6,518)	(6,018)	(12,717)	(13,193)
Change in the fair value of derivative instrument				1,616
Amortization and write-off of debt issuance costs	(315)	(436)	(675)	(869)
Amend and extend transaction fees			(1,487)	
<b>Total other income (expense)</b>	<b>(6,804)</b>	<b>(6,399)</b>	<b>(14,808)</b>	<b>(12,356)</b>
<b>Income (loss) before income taxes</b>	<b>4,656</b>	<b>(6,504)</b>	<b>(756)</b>	<b>(14,884)</b>

Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

Income tax expense (benefit)	57	(3,008)	(461)	(7,227)
Net income (loss)	\$ 4,599	\$ (3,496)	\$ (295)	\$ (7,657)

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****SERENA SOFTWARE, INC.****Condensed Consolidated Statements of Cash Flows****For the Six Months Ended July 31, 2011 and 2010****(In thousands)****(Unaudited)**

	<b>Six Months Ended July 31,</b>	
	<b>2011</b>	<b>2010</b>
<b>Cash flows from operating activities:</b>		
Net loss	\$ (295)	\$ (7,657)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization of acquired technology and other intangibles	23,489	36,930
Deferred income taxes	(8,629)	(12,833)
Interest expense on term credit facility and subordinated notes, net of interest paid	567	(200)
Fair market value adjustment on the interest rate swap		(1,616)
Amortization and write off of debt issuance costs	2,162	869
Stock-based compensation	491	1,993
Restructuring, acquisition and other charges		(772)
Goodwill impairment		1,433
Changes in operating assets and liabilities:		
Accounts receivable	(736)	5,871
Prepaid expenses and other assets	(1,466)	(918)
Accounts payable	(416)	55
Income taxes payable	(315)	1,754
Accrued expenses and other liabilities	(4,411)	(5,242)
Deferred revenue	(6,690)	(8,127)
Net cash provided by operating activities	3,751	11,540
<b>Cash flows used in investing activities:</b>		
Capital expenditures	(2,605)	(608)
Capital expenditures for internal use software	(319)	(179)
Net cash used in investing activities	(2,924)	(787)
<b>Cash flows used in financing activities:</b>		
Amend and extend transaction fees	(1,958)	
Common stock repurchased under stock repurchase plans and other plans		(347)
Repurchase of option rights under employee stock option plan	(2)	(36)
Exercise of stock options under employee stock option plan	2	24
Principal payments and early extinguishments under the term credit facility and senior subordinated notes	(7,500)	(32,000)
Net cash used in financing activities	(9,458)	(32,359)
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>(28)</b>	<b>(81)</b>
<b>Net decrease in cash and cash equivalents</b>	<b>(8,659)</b>	<b>(21,687)</b>
Cash and cash equivalents at beginning of period	126,374	124,996



Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

Cash and cash equivalents at end of period	\$ 117,715	\$ 103,309
<b>Supplemental disclosures of cash flow information:</b>		
Income taxes paid, net of refunds	\$ 8,680	\$ 2,919
Interest expense paid	\$ 12,150	\$ 13,393

See accompanying notes to condensed consolidated financial statements.

**Table of Contents**

**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**(1) Description of Business and Summary of Significant Accounting Policies**

*(a) Description of Business*

SERENA Software, Inc. (SERENA or the Company) is the largest global independent software company in terms of revenue solely focused on managing change and processes across information technology, or IT, environments. The Company's products and services primarily address the complexity of application lifecycle management, or ALM, and are used by customers to manage the development of, and control change in, mission critical applications within both mainframe and distributed systems environments. In addition, the Company provides products and services to enable customers to rapidly address IT service management, or ITSM, and business process challenges through the use of visually designed process workflows. The Company's products and services allow customers to orchestrate and manage their application development, IT and business processes by automating and integrating disparate ALM and ITSM products and processes, improving process visibility and consistency, enhancing software integrity, mitigating application development risks, supporting auditability and regulatory compliance, and boosting productivity. The Company's revenue is generated by software licenses, maintenance contracts and professional services. The Company's software products are typically installed within customer IT environments and generally accompanied by renewable annual maintenance contracts.

*(b) Basis of Presentation*

The accompanying unaudited condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. The Company has prepared the accompanying unaudited condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America.

*(c) Significant Accounting Policies*

The Company's significant accounting policies are described in the notes to the Company's consolidated financial statements, included in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2011 filed with the Securities and Exchange Commission (SEC) on May 2, 2011. There have been no changes to the Company's significant accounting policies.

*(d) Spyglass Merger Corp.*

On March 10, 2006, Spyglass Merger Corp., an affiliate of Silver Lake, a private equity firm, merged with and into us, a transaction we refer to in this report as the merger. As a result of the merger, our common stock ceased to be traded on the NASDAQ National Market and we became a privately-held company, with approximately 56.5% of our common stock at the time of the merger on a fully diluted basis owned by investment funds affiliated with Silver Lake.

**(2) Stock-Based Compensation**

Stock-based compensation cost is typically measured at the grant date based on the fair value of the award. The Company has elected the graded-vesting attribution method for recognizing stock-based compensation expense over the requisite service period for each separately vesting tranche of awards as though the awards were, in substance, multiple awards.

---

**Table of Contents**

**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

*2006 Stock Incentive Plan*

Following the completion of the Merger on March 10, 2006, the Company established a new stock incentive plan, the 2006 Stock Incentive Plan (the 2006 Plan), governing, among other things, the grant of options, restricted stock bonuses, and other forms of share-based payments covering shares of the Company's common stock to our employees (including officers), directors and consultants. The Company's common stock representing 12% of outstanding common stock on a fully diluted basis as of the date of the Merger was reserved for issuance under the 2006 Plan. Stock options granted under the 2006 Plan are either time options that vest and become exercisable over a four-year period or time and performance options that vest based on the achievement of certain performance targets over a five-year period following the date of grant. All options granted under the 2006 Plan will expire not later than ten years from the date of grant, but generally will terminate earlier upon termination of employment. In the event of a sale of substantially all of the assets of the Company, or a merger or acquisition of the Company, the Board of Directors may provide that awards granted under the 2006 Plan will be cashed out, continued, replaced with new awards that substantially preserve the terms of the original awards, or terminated, with acceleration of vesting of the original awards determined at the discretion of the Board of Directors.

In the quarter ended October 31, 2009, the Company completed a tender offer permitting all eligible employees and its independent directors to exchange, on a one-for-one basis, stock options granted under the 2006 Plan for new stock options granted under Serena's Amended and Restated 2006 Stock Incentive Plan (the Amended 2006 Plan) having a lower exercise price and different vesting terms. Eligible optionholders exchanged part or all of their time-based options for new time-based options having a vesting period, generally, of three years and an exercise price of \$3.00 per share, the fair market value of Serena's common stock after the closing of the tender offer. Eligible employees who were not executive officers or officers of the Company exchanged part or all of their performance-based options for new time-based options having a vesting period of three years. Executive officers and officers of the Company exchanged part or all of their performance-based options for new performance-based options having a vesting period of three years and six months, with vesting based on the achievement of EBITA targets established by Serena's board of directors.

*Roll Over Options*

In connection with the Merger, the management participants were permitted to elect to have the surviving company in the merger assume some or all of the Serena stock options that they held immediately prior to the merger and that had an exercise price of less than \$24.00 per share. The number of shares subject to these roll over options was adjusted to be the number of shares equal to the product of (1) the difference between \$24.00 and the exercise price of the option and (2) the quotient of the total number of shares of Serena's common stock subject to such option, divided by \$3.75. The exercise price of these roll over options was adjusted to \$1.25 per share. The roll over options are subject to terms of the original option agreements with Serena, except that in the event of a change in control of Serena (as defined in the 2006 Plan), the treatment of the roll over options upon such transaction will be determined in accordance with the terms of the 2006 Plan.

The Amended 2006 Plan does not include an evergreen provision to provide for automatic increases in the number of shares available for grant. Any increase in the number of shares available for grant under the Amended 2006 Plan would require approval from the Company's Board of Directors.

As of July 31, 2011, a total of 12,549,313 shares of common stock were reserved for issuance upon the exercise of stock options and for the future grant of stock options or awards under the Amended 2006 Plan.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

The fair value of each stock option grant under the stock option plans is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used for grants in the three months and six months ended July 31, 2011 and 2010.

	Three Months Ended July 31,		Six Months Ended July 31,	
	2011	2010	2011	2010
Expected life (in years)	3.0	2.7 to 3.0	3.0	2.7 to 3.0
Risk-free interest rate	0.2% to 1.2%	0.2% to 1.3%	0.2% to 1.2%	0.2% to 1.5%
Volatility	19% to 33%	26% to 38%	19% to 33%	26% to 38%

The Black-Scholes option-pricing model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option-pricing models require the input of highly subjective assumptions including the expected stock price volatility.

With respect to the amounts set forth above, the Company's expected volatility is based on the combination of historical volatility of the Company's common stock and the Company's peer group's common stock over the period commensurate with the expected life of the options. To assist management in determining the estimated fair value of the Company's common stock, the Company engages a third-party valuation specialist to perform a valuation on a semi-annual basis as of January 31 and July 31. In estimating the fair value of the Company's common stock, the external valuation firm employs a two-step approach that first estimates the fair value of the Company as a whole, and then allocates the enterprise value to the Company's common stock. The risk-free interest rates are derived from the average U.S. Treasury constant maturity rates during the period and approximate the rate in effect at the time of grant for the respective expected term. The expected terms are based on the observed and expected time to post-vesting exercise or cancellation of options. The Company does not anticipate paying any cash dividends in the foreseeable future and therefore uses an expected dividend yield of zero. The Company estimates forfeitures at the time of grant and revises those estimates in subsequent periods if actual forfeitures differ from those estimates. The Company uses forecasted projections to estimate pre-vesting option forfeitures and records stock-based compensation expense only for those awards that are expected to vest.

*General Stock Option Information*

The following table sets forth the summary of option activity under our stock option programs for the six months ended July 31, 2011:

	Options Available for Grant	Number of Options Outstanding	Weighted Average Exercise Price
Balances as of January 31, 2011	882,171	11,046,652	\$ 2.79
Granted	(315,000)	315,000	\$ 3.58
Exercised		(2,382)	\$ 1.25
Cancelled(1)		(77,128)	\$ 1.25
Cancelled	2,309,119	(2,309,119)	\$ 3.02
Restricted stock units granted, net of cancellations(2)	700,000		
Balances as of July 31, 2011(3)	3,576,290	8,973,023	\$ 2.77

Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

- (1) Represents cancelled Roll Over options which are not returned to the available-for-grant stock option pool.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

- (2) Restricted stock units are granted from the stock option pool. In the six months ended July 31, 2011, a total of 700,000 units were cancelled and returned to the available-for-grant stock option pool. There were no units granted in the six months ended July 31, 2011. See *Restricted Stock Units* below for further details.
- (3) The number of options vested and expected to vest, net of estimated forfeitures, as of July 31, 2011 was 5,870,828 and has a weighted average exercise price of \$2.62.

Information regarding the stock options outstanding at July 31, 2011 is summarized as follows:

Range of Exercise Price	Number Outstanding(1)(2)	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Number Exercisable(1)(2)	Weighted Average Exercise Price
\$1.25	1,390,956	1.91 years	\$ 1.25	1,390,956	\$ 1.25
\$3.00	5,737,067	7.40 years	\$ 3.00	2,493,613	\$ 3.00
\$3.08	980,000	8.74 years	\$ 3.08	181,171	\$ 3.08
\$3.19	575,000	9.17 years	\$ 3.19	99,016	\$ 3.19
\$3.58	290,000	9.57 years	\$ 3.58		
	8,973,023	6.88 years	\$ 2.77	4,164,756	\$ 2.42

- (1) The table shows options without consideration of expected forfeitures. The Company estimates its forfeiture rate to be approximately 2% per year.
- (2) Total stock options outstanding at July 31, 2011 consist of 4,053,077 time-based options, 3,528,990 performance-based options and 1,390,956 roll over options. The Company presently does not record compensation expense associated with performance-based options because management believes their vesting is not probable.
- The aggregate intrinsic value for options outstanding and options exercisable as of July 31, 2011 was \$6.9 million and \$4.6 million, respectively.

*Restricted Stock Units*

The Company has entered into restricted stock agreements with certain of its employees. These units are unvested and subject to each employee's continued employment with the Company for a period of three years from the date of issuance. In addition, if the Company is subject to a change in control or an initial public offering (as defined in these agreements) while the employee remains an employee of the Company, his or her remaining unvested restricted stock units will immediately vest in part or in full depending on the price per share at the time of such event.

The following table sets forth the summary of restricted stock units activity under our restricted stock purchase agreements for the six months ended July 31, 2011:

Non-Vested Shares	Weighted Average Grant Date Fair Value
-------------------	--

Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

Balances as of January 31, 2011	2,020,000	\$	3.01
Granted			
Cancelled	(700,000)	\$	3.00
Balances as of July 31, 2011	1,320,000	\$	3.02

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

The aggregate intrinsic value for restricted stock units outstanding as of July 31, 2011 was \$4.7 million. There were no restricted stock units exercisable as of July 31, 2011.

As of July 31, 2011, total unrecognized compensation costs related to unvested stock options and restricted stock was \$4.9 million. Costs related to unvested stock options are expected to be recognized over a period of 3 to 3.5 years and costs related to the restricted stock are expected to be recognized over a period of 3 to 4 years from grant date.

Stock-based compensation expense for the three and six months ended July 31, 2011 and 2010 is categorized as follows (in thousands):

	Three Months Ended July 31,		Six Months Ended July 31,	
	2011	2010	2011	2010
Cost of maintenance	\$ 17	\$ 20	\$ 30	\$ 53
Cost of professional services	15	16	53	30
Stock-based compensation expense in cost of revenue	32	36	83	83
Sales and marketing	156	154	366	321
Research and development	50	146	(247)	423
General and administrative	(106)	460	289	1,166
Stock-based compensation expense (benefit) in operating expense	100	760	408	1,910
Total stock-based compensation expense	132	796	491	1,993
Income tax benefit	(51)	(309)	(190)	(774)
Total stock-based compensation expense, net of tax	\$ 81	\$ 487	\$ 301	\$ 1,219

**(3) Restructuring Charges and Accruals**

In February 2011, in response to the general weakening of the worldwide economy, an expected continued slowdown in IT spending and a decline in the Company's license revenue, the Company announced and began to execute plans to reduce its workforce by approximately 5%, or 28 positions, affecting all parts of the organization. The Company has realized and expects to continue to realize cost savings going forward as a result of this restructuring and other cost saving initiatives. This restructuring is substantially complete, and in connection with these actions, the Company recorded restructuring charges in the three months and six months ended July 31, 2011 related to a facility closure totaling \$0.0 million and \$0.2 million, respectively. The nature of the restructuring charges and the amounts paid and accrued as of July 31, 2011 are summarized as follows (in thousands):

Severance, payroll taxes	Facilities closures,	Total restructuring charges and accruals
--------------------------------	-------------------------	--



Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

	<b>and other employee benefits</b>	<b>legal and other miscellaneous(1)</b>	
Balances as of January 31, 2011	\$ 1,347	\$ 463	\$ 1,810
Accrued		163	163
Paid	(1,178)	(372)	(1,550)
Balances as of July 31, 2011	\$ 169	\$ 254	\$ 423

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

(1) As of July 31, 2011, contract termination costs accrued related to abandoned facility leases totaled \$0.3 million and will be paid out over the remaining lease terms ranging from 7 months to 12 months.

Restructuring accruals are reflected in accrued expenses in the Company's unaudited condensed consolidated balance sheets.

The agreements underlying the Company's senior subordinated notes and the credit facility include financial covenants based on Adjusted EBITDA and restructuring, acquisition and other charges are a component of that computation. These charges have been included as a separate line within operating expenses in the Company's unaudited condensed consolidated statements of operations and are categorized as follows for the three months and six months ended July 31, 2011 and 2010 (in thousands):

	<b>Three Months Ended July 31,</b>		<b>Six Months Ended July 31,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Sponsor fees, administration fees and other costs related to the Merger and the issuance of debt	\$ 313	\$ 310	\$ 622	\$ 620
Restructuring charges consisting principally of severance, payroll taxes and other employee benefits, facilities closures and legal and other miscellaneous costs		(225)	163	925
Other redundancy costs not related to our restructuring plans including severance and other employee related costs, costs to establish or liquidate entities, and other miscellaneous costs not part of ongoing operations	744	367	885	1,077
Total restructuring, acquisition and other charges	\$ 1,057	\$ 452	\$ 1,670	\$ 2,622

**(4) Goodwill and Other Intangible Assets***(a) Goodwill:*

Goodwill is not amortized but instead is periodically tested for impairment. The required annual impairment test is performed in the fourth fiscal quarter each year. The Company has concluded that there were no indicators of impairment of goodwill as of July 31, 2011.

There were no changes in the carrying amount of goodwill during the three months and six months ended July 31, 2011.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)***(b) Other Intangible Assets:*

Other intangible assets are comprised of the following (in thousands):

	As of July 31, 2011		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Amortizing intangible assets:			
Acquired technology	\$ 178,699	\$ (178,678)	\$ 21
Customer relationships	278,900	(188,521)	90,379
Trademark/Trade name portfolio	14,300	(9,672)	4,628
Capitalized software	6,666	(5,650)	1,016
Total	\$ 478,565	\$ (382,521)	\$ 96,044

	As of January 31, 2011		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Amortizing intangible assets:			
Acquired technology	\$ 178,699	\$ (175,027)	\$ 3,672
Customer relationships	278,900	(171,014)	107,886
Trademark/Trade name portfolio	14,300	(8,779)	5,521
Capitalized software	6,346	(5,176)	1,170
Total	\$ 478,245	\$ (359,996)	\$ 118,249

**Estimated amortization expense:**

For remaining six months of year ending January 31, 2012	\$ 18,586
For year ending January 31, 2013	36,746
For year ending January 31, 2014	36,639
For year ending January 31, 2015	4,073
Total	\$ 96,044

As of July 31, 2011, the weighted average remaining amortization periods for trademark/trade name portfolio, customer relationships and capitalized software are 31 months, 31 months and 18 months, respectively. The total weighted average remaining amortization period for all identifiable intangible assets is 19 months. The aggregate amortization expense of acquired technology and other intangible assets was \$9.2 million and \$22.1 million in the three months and six months ended July 31, 2011, respectively, as compared to \$17.5 million and \$35.4 million in the same three months and six months, respectively, a year ago.

The Company tests its long-lived assets for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. A long-lived asset is not recoverable, and therefore subject to an impairment charge, if its carrying amount exceeds the

## Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

undiscounted cash flows associated with it. There were no impairment charges in the three month and six month periods ended July 31, 2011 and 2010.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(5) Comprehensive Loss**

The Company reports components of comprehensive loss in its annual consolidated statements of shareholders' equity. Comprehensive loss consists of net loss and foreign currency translation adjustments. Total comprehensive loss for the three months and six months ended July 31, 2011 and 2010 is as follows (in thousands):

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>July 31,</b>		<b>July 31,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Comprehensive loss:				
Net income (loss)	\$ 4,599	\$ (3,496)	\$ (295)	\$ (7,657)
Other comprehensive loss - foreign currency translation adjustments	198	(413)	(28)	(81)
Total comprehensive loss	\$ 4,797	\$ (3,909)	\$ (323)	\$ (7,738)

**(6) Recent Accounting Pronouncements**

In January 2010, the FASB issued an amendment regarding improving disclosures about fair value measurements. This new guidance requires some new disclosures and clarifies some existing disclosure requirements about fair value measurement. The new disclosures and clarifications of existing disclosures are effective for interim and annual reporting periods beginning after December 15, 2009, except for the disclosures about purchases, sales, issuances and settlements in the roll forward of activity in Level 3 fair value measurements. Those disclosures are effective for fiscal years beginning after December 15, 2010 and for interim periods within those fiscal years. The Company's adoption of this guidance did not have any material impact on its consolidated financial position or results of operations.

In October 2009, the FASB issued Accounting Standards Update (ASU) No. 2009-13, *Multiple Deliverable Revenue Arrangements*, (ASU 2009-13). ASU 2009-13 amends existing revenue recognition accounting pronouncements that are currently within the scope of FASB ASC Subtopic 605-25. The new standard provides accounting principles and application guidance on whether certain non-software multiple deliverables exist, how the arrangement should be separated, and the consideration allocated. This guidance eliminates the requirement to establish the fair value of undelivered products and services and also eliminates the residual method of allocating arrangement consideration. The new guidance provides for separate revenue recognition based upon management's estimate of the selling price for an undelivered item when there is no other means to determine the fair value of that undelivered item. Under the previous guidance, if the fair value of all of the undelivered elements in the arrangement was not determinable, then revenue was generally deferred until all of the items were delivered or fair value was determined. This new approach is effective prospectively for revenue arrangements entered into or materially modified in fiscal years beginning on or after June 15, 2010. The Company's adoption of this guidance on February 1, 2011 did not have any material impact on its consolidated financial position or results of operations.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(7) Debt**

Debt as of July 31, 2011 and January 31, 2011 consisted of the following (in thousands):

	July 31, 2011	January 31, 2011
Term loan, due March 10, 2013, three-month LIBOR plus 2.00%	\$ 117,399	\$ 316,000
Term loan, due March 10, 2016, three-month LIBOR plus 4.00%	191,101	
Revolving credit facility, due March 10, 2012, three-month LIBOR plus 1.75%	25,667	35,000
Revolving credit facility, due March 10, 2015, three-month LIBOR plus 3.75%	9,333	
Senior subordinated notes, due March 15, 2016, 10.375%	134,265	134,265
Total long-term debt	477,765	485,265
Less current portion	33,667	7,500
Total long-term debt, less current portion	\$ 444,098	\$ 477,765

*Senior Secured Credit Agreement*

In connection with the consummation of the Merger, the Company entered into a senior secured credit agreement pursuant to a debt commitment that we obtained from affiliates of the initial purchasers of our senior subordinated notes ( the credit facility ).

*General.* The borrower under the credit facility initially was Spyglass Merger Corp. and immediately following completion of the Merger became Serena. The credit facility originally provided for (1) a seven-year term loan in the amount of \$400.0 million amortizing at a rate of 1.00% per year on a quarterly basis for the first six and three-quarters years after the closing date of the Merger, with the balance paid at maturity, and (2) a six-year revolving credit facility that permits loans in an aggregate amount of up to \$75.0 million, including a letter of credit facility and a swing line facility. In addition, subject to certain terms and conditions, the credit facility provides for one or more uncommitted incremental term loan or revolving credit facilities in an aggregate amount not to exceed \$150.0 million. Proceeds of the term loan on the initial borrowing date were used to partially finance the Merger, to refinance certain indebtedness of Serena and to pay fees and expenses incurred in connection with the Merger. Proceeds of the revolving credit facility have been and any incremental facilities will be used for working capital and general corporate purposes of the Company and its restricted subsidiaries.

In the quarters ended July 31, 2006, April 30, 2007 and January 31, 2008, the Company made principal payments on the original \$400 million term loan totaling \$25 million, \$30 million and \$25 million, respectively.

In the quarters ended April 30, 2009, 2010 and 2011, the Company made mandatory principal payments totaling \$2.0 million, \$2.0 million and \$7.5 million, respectively, on the original \$400 million term loan.

In the quarter ended April 30, 2010, the Company made a voluntary principal payment totaling \$30 million on the revolving credit facility.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

The revolving credit facility bears an annual commitment fee on the undrawn portion of that facility commencing on the date of execution and delivery of the senior secured credit agreement. As a result of the Company borrowing \$65.0 million under the revolving credit facility in the fiscal quarter ended October 31, 2008 and Lehman Commercial Paper, Inc. ( LCPI ) becoming a defaulting lender due to its failure to fund its loan commitment, the annual commitment fee of 0.5% was not payable pursuant to the terms of the senior secured credit agreement until April 2010, when a \$30 million portion of the loans under the revolving Credit Facility was repaid. In connection with the amendment of the Company's senior secured credit agreement in March 2011, Barclays Bank PLC assumed LCPI's revolving credit commitment of \$10.0 million, reviving the applicable revolving credit commitment and resulting in total non-extended and extended revolving credit commitments of \$75.0 million. Effective February 1, 2011, the annual commitment fee was 0.375% per annum.

*Amended and Restated Senior Secured Credit Agreement.* On March 2, 2011 the Company entered into an amendment to our senior secured credit agreement to extend the final maturity date for the repayment of a portion of outstanding term loans, extend the commitment termination date of the commitments for a portion of the revolving credit facility and provide for additional flexibility in the financial covenants under the senior secured credit agreement (the amend and extend transaction ). As a result of the amendment, \$191.1 million of the existing term loans were extended and will mature on March 10, 2016 (the extended term loans ), and \$20.0 million of the existing revolving credit commitments were extended and will terminate on March 10, 2015 (the extended revolving credit commitments ). The \$124.9 million of the existing term loans that were not extended (the non-extended term loans ), and the \$55.0 million of the existing revolving credit commitments that were not extended (the non-extended revolving credit commitments ) will continue to mature on March 10, 2013 and March 10, 2012, respectively. The Company refers to the extended term loans and extended revolving credit commitments collectively as the extended facilities, and the non-extended term loans and non-extended revolving credit commitments collectively as the non-extended facilities. As a result of the amendment, the interest rate margins were increased by 200 basis points for the extended facilities. In addition, the maximum total leverage ratio stepped up to 5.50x beginning with the fiscal quarter ended April 30, 2011 and through the test periods ending on July 31, 2012 and will step down to 5.00x thereafter for both the extended facilities and non-extended facilities. After giving effect to the amendment, the aggregate principal amount outstanding under the senior secured credit agreement did not change, and the principal amount of the extended and non-extended term loans will continue to amortize at a rate of 1.00% per year on a quarterly basis. In connection with the amendment, Lehman Commercial Paper Inc. resigned as administrative agent, collateral agent, swingline lender and letter of credit issuer under the senior secured credit agreement and was replaced by Barclays Bank PLC.

*Senior Subordinated Notes*

The Company has outstanding \$134.3 million principal amount of senior subordinated notes, which bear interest at a rate of 10.375%, payable semi-annually on March 15 and September 15, and which mature on March 15, 2016. Each of our domestic subsidiaries that guarantees the obligations under the Company's senior secured credit agreement will jointly, severally and unconditionally guarantee the notes on an unsecured senior subordinated basis. The Company does not have any domestic subsidiaries and, accordingly, there are no guarantors. The notes are the Company's unsecured, senior subordinated obligations, and the guarantees, if any, will be unsecured, senior subordinated obligations of the guarantors. The notes are subject to redemption at the Company's option under terms and conditions specified in the indenture related to the notes, and may be redeemed at the option of the holders at 101% of their face amount, plus accrued and unpaid interest, upon certain change of control events.

**Table of Contents**

**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

In the fiscal year ended January 31, 2009, the Company repurchased, in eight separate privately negotiated transactions, an aggregate of \$32.6 million of principal amount of its original outstanding \$200.0 million senior subordinated notes. The repurchases resulted in a gain of \$8.7 million from the extinguishment of debt in the fiscal year ended January 31, 2009.

In the fiscal year ended January 31, 2010, the Company repurchased, in six separate privately negotiated transactions, an aggregate of \$24.4 million of principal amount of its original outstanding \$200.0 million senior subordinated notes. The repurchases resulted in a gain of \$4.6 million from the extinguishment of debt in the fiscal year ended January 31, 2010.

In the fiscal year ended January 31, 2011, the Company repurchased, in two separate privately negotiated transactions, an aggregate of \$8.7 million of principal amount of its original outstanding \$200.0 million senior subordinated notes. The repurchases resulted in a loss of \$0.2 million from the extinguishment of debt in the fiscal year ended January 31, 2011.

The Company may from time to time repurchase the senior subordinated notes in open market or privately negotiated purchases or otherwise, or redeem the senior subordinated notes pursuant to the terms of the indenture dated March 10, 2006.

*Debt Covenants*

The senior subordinated notes and the credit facility contain various covenants including limitations on additional indebtedness, capital expenditures, restricted payments, the incurrence of liens, transactions with affiliates and sales of assets. In addition, the credit facility requires the Company to comply with certain financial covenants, including leverage and interest coverage ratios and capital expenditure limitations. The Company was in compliance with all of the covenants of the credit facility as of July 31, 2011.

The Company's senior secured credit agreement requires the Company to maintain a rolling twelve-month consolidated Adjusted EBITDA to consolidated Interest Expense ratio of a minimum of 2.00x at the end of each quarter beginning with the fiscal year ending January 31, 2010. Consolidated Interest Expense is defined in the senior secured credit agreement as consolidated cash interest expense less cash interest income and is further adjusted for certain non-cash interest expenses and other items. The Company is also required to maintain a rolling twelve-month consolidated Total Debt to consolidated Adjusted EBITDA ratio of a maximum of 5.00x at the end of each quarter beginning with the fiscal year ending January 31, 2011. Under the terms of the Amended and Restated Senior Secured Credit Agreement, the maximum total leverage ratio stepped up to 5.50x beginning with the fiscal quarter ending April 30, 2011 and through the test period ending on July 31, 2012 and will step down to 5.00x thereafter. Consolidated Total Debt is defined in the senior secured credit agreement as total debt other than certain indebtedness and is reduced by the amount of cash and cash equivalents on our consolidated balance sheet in excess of \$5.0 million. As of July 31, 2011, our consolidated Total Debt was \$365.1 million, consisting of total debt other than certain indebtedness totaling \$477.8 million, net of cash and cash equivalents in excess of \$5.0 million totaling \$112.7 million. Failure to satisfy these ratio requirements would constitute a default under the senior secured credit agreement. If the Company's lenders failed to waive any such default, our repayment obligations under the senior secured credit agreement could be accelerated, which would also constitute a default under the indenture governing the senior subordinated notes.

The Company's ability to incur additional debt and make certain restricted payments under the indenture governing the senior subordinated notes, subject to specified exceptions, is tied to an Adjusted EBITDA to fixed charges ratio of at least 2.0x, except that we may incur certain debt and make certain restricted payments and



**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

certain permitted investments without regard to the ratio, such as the Company's ability to incur up to an aggregate principal amount of \$625.0 million under our senior secured credit agreement (subject to reduction for mandatory prepayments under our senior secured credit agreement and inclusive of amounts outstanding under our senior secured credit agreement from time to time; as of July 31, 2011, we had \$308.5 million outstanding under our term loan and \$35.0 million under our revolving credit facility), to acquire persons engaged in a similar business that become restricted subsidiaries and to make other investments equal to the greater of \$25.0 million or 2% of our consolidated assets. Fixed charges is defined in the indenture governing the senior subordinated notes as consolidated Interest Expense less interest income, adjusted for acquisitions, and further adjusted for non-cash interest expense.

**(8) Income Taxes**

Income tax expense was \$0.1 million in the three months ended July 31, 2011, and income tax benefit was \$0.5 million in the six months ended July 31, 2011, as compared to an income tax benefit of \$3.0 million and \$7.2 million in the same three months and six months, respectively, a year ago. The Company's projected effective income tax rate for fiscal year 2012 is 6%. The Company's effective income tax benefit rate for fiscal year 2011 was 57%. The Company's effective income tax rate projected for fiscal 2012 differs from the effective income tax benefit rate for fiscal 2011 predominantly due to the reduction in amortization associated with the acquired technology from the March 2006 merger that became fully amortized in the fiscal quarter ended April 30, 2011. The Company's effective income tax rate differs from the federal statutory rate of 35% primarily due to the impacts of permanently reinvested foreign earnings, the domestic production deduction, the United States research and experimentation tax credit, and state taxes.

At January 31, 2011, the Company had total federal, state and foreign unrecognized tax benefits of \$3.9 million, including interest of \$0.9 million. During the six months ended July 31, 2011 there were no material changes to the total unrecognized tax benefit, and the Company accrued immaterial amounts in interest.

The Company files tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions. The statute of limitations on our federal and major state tax return filings remains open for the years ended January 31, 2006 through January 31, 2010. The statute of limitations on U.K. income tax filings remains open for the years ended January 31, 1999 through January 31, 2010. The Company does not believe that it is reasonably possible that our unrecognized tax benefits will materially change in the next twelve months.

**(9) Fair Value Measurement***Fair Value Hierarchy*

FASB ASC Topic 820 *Fair Value Measurements and Disclosures* specifies a hierarchy of valuation techniques based upon whether the inputs to those valuation techniques reflect assumptions other market participants would use based upon market data obtained from independent sources (observable inputs) or reflect the Company's own assumptions of market participant valuation (unobservable inputs). In accordance with FASB ASC Topic 820, these two types of inputs have created the following fair value hierarchy:

Level 1 Quoted prices in active markets that are unadjusted and accessible at the measurement date for identical, unrestricted assets or liabilities;

## Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

Level 2 Quoted prices for identical assets and liabilities in markets that are not active, quoted prices for similar assets and liabilities in active markets or financial instruments for which significant inputs are observable, either directly or indirectly;

Level 3 Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

**Table of Contents****SERENA SOFTWARE, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

FASB ASC Topic 820 requires the use of observable market data if such data is available without undue cost and effort.

*Items Measured at Fair Value on a Recurring Basis*

The following table presents the Company's assets and liabilities that are measured at fair value on a recurring basis at April 30, 2011 consistent with the fair value hierarchy provisions of FASB ASC Topic 820 (in thousands):

Description	Fair Value Measurement at Reporting Date Using			
	Estimated Fair Value at July 31, 2011	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets:</b>				
Money market funds	\$ 98,340	\$ 98,340	\$	\$
<b>Total Assets</b>	\$ 98,340	\$ 98,340	\$	\$
<b>Total Liabilities</b>	\$	\$	\$	\$

At July 31, 2011, the Company did not have any assets or liabilities measured at fair value on a recurring basis using significant other observable inputs (Level 2) or significant unobservable inputs (Level 3).

*Fair Value of Financial Instruments*

The carrying amount of the Company's financial instruments including cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities approximate their respective fair values because of the relatively short period of time between origination of the instruments and their expected realization. The fair value of the Company's revolving credit facility approximates its respective carrying amount because this instrument includes LIBOR-based interest rates that are variable and fluctuate based on market conditions.

The estimated fair values of certain of the Company's long-term debt obligations, based on quoted market prices, as of July 31, 2011 and January 31, 2011 are as follows:

	Carrying Amount	Fair Value
	(In thousands)	
<b>As of July 31, 2011:</b>		
2.25175% Term Loan due 2013	\$ 117,399	\$ 115,345
4.25175% Term Loan due 2016	\$ 191,101	\$ 186,323
10.375% Senior Subordinated Notes due 2016	\$ 134,265	\$ 140,978
<b>As of January 31, 2011:</b>		
2.30344% Term Loan due 2013	\$ 316,000	\$ 306,520

## Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

10.375% Senior Subordinated Notes due 2016	\$ 134,265	\$ 137,622
--	------------	------------

Financial instruments that potentially subject us to credit risk consist of cash and cash equivalents, and trade accounts receivable. The Company maintains the majority of its cash and cash equivalents balances with recognized financial institutions that follow the Company's investment policy. The Company has not experienced any significant losses on these investments to date. One of the most significant credit risks is the ultimate realization of accounts receivable. This risk is mitigated by (i) ongoing credit evaluation of our

**Table of Contents**

**SERENA SOFTWARE, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

customers, and (ii) frequent contact with our customers, especially our most significant customers, thus enabling the Company to monitor current changes in business operations and to respond accordingly. The Company generally does not require collateral for sales on credit. The Company considers these concentrations of credit risks in establishing our allowance for doubtful accounts.

**(10) Litigation**

The Company is involved in various legal proceedings that have arisen during the ordinary course of its business. The reasonably possible or probable range of loss from the final resolution of these matters, individually or in the aggregate, is not expected to be material.

**Table of Contents****ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*This report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that are subject to safe harbors under the Securities Act of 1933 and the Securities Exchange Act of 1934. These forward-looking statements include, but are not limited to, statements about financial projections, operational plans and objectives, future economic performance and other projections and estimates contained in this report. When used in this report, the words expects, anticipates, intends, plans, believes, seeks, estimates and similar expressions identify forward-looking statements. Because these forward-looking statements involve risks and uncertainties, they are subject to important factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements, including those risk factors discussed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended January 31, 2011. We assume no obligation to update any forward-looking statements contained in this report. It is important that the discussion below be read together with the attached unaudited condensed consolidated financial statements and notes thereto and the risk factors discussed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended January 31, 2011.*

**Overview**

We are the largest global independent software company in terms of revenue focused solely on managing change and processes across information technology, or IT, environments. Our products and services primarily address the complexity of application lifecycle management, or ALM, and are used by our customers to manage the development of and control change in mission critical applications within both mainframe and distributed systems environments. In addition, we provide products and services to enable customers to rapidly address IT service management, or ITSM, and business process challenges through the use of visually designed process workflows. Our products and services allow customers to orchestrate and manage their application development, IT and business processes by automating and integrating disparate ALM and ITSM products and processes, improving process visibility and consistency, enhancing software integrity, mitigating application development risks, supporting auditability and regulatory compliance, and boosting productivity. Our revenue is generated by software licenses, maintenance contracts and professional services. Our software products are typically installed within customer IT environments and generally accompanied by renewable annual maintenance contracts.

In connection with our merger with Spyglass Merger Corp., an affiliate of Silver Lake, in March 2006, we entered into a senior secured credit agreement, issued senior subordinated notes, and entered into other related transactions, which we refer to collectively as the acquisition transactions. After consummation of the acquisition transactions, we are highly leveraged. As of July 31, 2011 we had outstanding \$477.8 million in aggregate indebtedness, including \$35.0 million of borrowing under our revolving credit facility. Our liquidity requirements are significant, primarily due to debt service requirements.

On March 2, 2011 we entered into an amendment to our senior secured credit agreement to extend the final maturity date for the repayment of a portion of outstanding term loans, extend the commitment termination date of the commitments for a portion of the revolving credit facility and provide for additional flexibility in the financial covenants under the senior secured credit agreement. As a result of the amendment, \$191.1 million of the existing term loans were extended and will mature on March 10, 2016, and \$20.0 million of the existing revolving credit commitments were extended and will terminate on March 10, 2015. The \$124.9 million of the existing term loans that were not extended, and the \$55.0 million of the existing revolving credit commitments that were not extended will continue to mature on March 10, 2013 and March 10, 2012, respectively. As a result of the amendment, the interest rate margins were increased by 200 basis points for the extended facilities. In addition, the maximum total leverage ratio stepped up to 5.50x effective with the fiscal quarter ended April 30, 2011 through the test periods ending on July 31, 2012 and will step down to 5.00x thereafter for both the extended facilities and non-extended facilities. For additional information regarding the amended and restated senior secured credit agreement, see *Liquidity and Capital Resources - Senior Secured Credit Agreement* below.

## **Table of Contents**

We derive our revenue from software licenses, maintenance and professional services. Our distributed systems products are licensed on a per user seat basis. Customers typically purchase mainframe products under million instructions per second, or MIPS-based, perpetual licenses. Mainframe software products and applications are generally priced based on hardware computing capacity – the higher the mainframe computer's MIPS capacity, the higher the cost of the software license.

We also provide ongoing maintenance, which includes technical support, version upgrades and enhancements, for an annual fee of approximately 21% of the discounted list price of the licensed product for our distributed systems products and approximately 17% to 18% of the discounted list price of the licensed product for our mainframe products. We recognize maintenance revenue over the term of the maintenance contract on a straight-line basis.

Professional services revenue is derived from technical consulting and educational services. Our professional services are typically billed on a time and materials basis and revenue is recognized as the related services are performed. Maintenance revenue and professional services revenue have lower gross profit margins than software license revenue as a result of the costs inherent in operating our customer support and professional services organizations.

In the quarter ended July 31, 2011, when compared to the same quarter a year ago, total revenues increased 14%, as total revenues were \$57.2 million in the current quarter versus \$50.3 million in the same quarter a year ago. In the six months ended July 31, 2011, when compared to the same six months a year ago, total revenues increased 4%, as total revenues were \$106.4 million in the current six months versus \$101.9 million in the same six months a year ago. The increase in total revenues in the quarter and six months ended July 31, 2011, when compared to the same quarter and six months a year ago, is primarily the result of increases in software licenses revenues and our consulting business driven in part by our success in closing several large license transactions in the current quarter that we had failed to close in the prior quarter, and an increase in professional services revenue driven in part by solution-oriented sales from prior quarters that were performed during the current quarter. In the quarter and six months ended July 31, 2011, 54% and 52%, respectively, of our total software license revenue came from our distributed systems products, as compared to 66% and 64% in the same quarter and six months, respectively, a year ago. In the quarter and six months ended July 31, 2011, 46% and 48%, respectively, of our total software license revenue came from our mainframe products, as compared to 34% and 36% in the same quarter and six months, respectively, a year ago.

Historically, our revenue has been generally attributable to sales in North America, Europe and to a lesser extent Asia Pacific. Revenue attributable to sales in North America accounted for approximately 64% and 65% of our total revenue in the quarter and six months ended July 31, 2011, respectively, as compared to 67% in both the same quarter and six months a year ago.

Our international revenue is attributable principally to our European operations. International revenue accounted for approximately 36% and 35% of our total revenue in the quarter and six months ended July 31, 2011, respectively, as compared to 33% in both the same quarter and six months a year ago.

## **Critical Accounting Policies and Estimates**

This discussion is based upon our consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosures of contingent assets and liabilities. In many instances, we could have reasonably used different accounting estimates, and in other instances changes in the accounting estimates are reasonably likely to occur from period to period. Accordingly, actual results could differ significantly from the estimates made by us. If actual results differ significantly from these estimates, the resulting changes could have a material adverse effect on our future reported financial results.

**Table of Contents**

On an ongoing basis, management evaluates its estimates and judgments, including those related to revenue recognition, trade accounts receivable and allowance for doubtful accounts, impairment or disposal of long-lived assets, accounting for income taxes, projections used in purchase accounting, impairment of goodwill, valuation of our common stock, and assumptions related to valuation of our options and restricted stock, among other things. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources.

We believe the following are critical accounting policies and estimates used in the preparation of our consolidated financial statements.

Revenue recognition,

Stock-based compensation,

Valuation of long-lived assets, including goodwill, and

Accounting for income taxes

In the second quarter of fiscal year 2012, there has been no change in the above critical accounting policies or the underlying assumptions and estimates used in their application. See our Annual Report on Form 10-K for the fiscal year ended January 31, 2011 filed with the SEC on May 2, 2011 for further information regarding our critical accounting policies and estimates.

**Recent Accounting Pronouncements**

For a description of recent accounting pronouncements and their anticipated effect on our consolidated financial statements, see Note 6 of notes to our unaudited condensed consolidated financial statements.



**Table of Contents****Historical Results of Operations**

The following table sets forth our results of operations expressed as a percentage of total revenue. These operating results for the periods presented are not necessarily indicative of the results for the full fiscal year or any other period.

	Three Months Ended July 31,		Six Months Ended July 31,	
	2011	2010	2011	2010
<b>Revenue:</b>				
Software licenses	26%	20%	22%	21%
Maintenance	64%	71%	67%	70%
Professional services	10%	9%	11%	9%
<b>Total revenue</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>
<b>Cost of revenue:</b>				
Software licenses	1%		1%	1%
Maintenance	5%	6%	5%	5%
Professional services	10%	8%	11%	8%
Amortization of acquired technology		17%	3%	17%
<b>Total cost of revenue</b>	<b>16%</b>	<b>31%</b>	<b>20%</b>	<b>31%</b>
<b>Gross profit</b>	<b>84%</b>	<b>69%</b>	<b>80%</b>	<b>69%</b>
<b>Operating expenses:</b>				
Sales and marketing	28%	25%	28%	26%
Research and development	12%	15%	13%	16%
General and administrative	6%	7%	7%	8%
Amortization of intangible assets	16%	18%	17%	18%
Restructuring, acquisition and other charges	2%	1%	2%	2%
Goodwill impairment		3%		1%
<b>Total operating expenses</b>	<b>64%</b>	<b>69%</b>	<b>67%</b>	<b>71%</b>
<b>Operating income (loss)</b>	<b>20%</b>		<b>13%</b>	<b>(2)%</b>
<b>Other income (expense):</b>				
<b>Interest income</b>				
Interest expense	(11)%	(12)%	(12)%	(13)%
Change in the fair value of derivative instrument				2%
Amortization and write-off of debt issuance costs	(1)%	(1)%	(1)%	(1)%
Amend and extend transaction fees			(1)%	
<b>Total other income (expense)</b>	<b>(12)%</b>	<b>(13)%</b>	<b>(14)%</b>	<b>(12)%</b>
<b>Income (loss) before income taxes</b>	<b>8%</b>	<b>(13)%</b>	<b>(1)%</b>	<b>(14)%</b>
Income tax expense (benefit)		(6)%	(1)%	(7)%
<b>Net income (loss)</b>	<b>8%</b>	<b>(7)%</b>		<b>(7)%</b>

**Revenue**

## Edgar Filing: SERENA SOFTWARE INC - Form 10-Q

We derive revenue from software licenses, maintenance and professional services. Our total revenue increased \$6.9 million, or 14%, to \$57.2 million in the quarter ended July 31, 2011 from \$50.3 million in the same quarter a year ago. For the six months ended July 31, 2011, total revenues increased \$4.5 million, or 4%, to \$106.4 million from \$101.9 million in the same six months a year ago. The increase in total revenues in the quarter and six months ended July 31, 2011, when compared to the same quarter and six months a year ago, is primarily the result of increases in software licenses revenues driven in part by our success in closing several large license transactions in the current quarter that we had failed to close in the prior quarter, and an increase in professional services revenue driven in part by solution-oriented sales from prior quarters that were performed during the current quarter.

**Table of Contents**

The following table summarizes software licenses, maintenance and professional services revenues for the periods indicated (in thousands, except percentages):

	Three Months Ended July 31,				Six Months Ended July 31,			
	2011	2010	Increase (Decrease)		2011	2010	Increase (Decrease)	
			In Dollars	In %			In Dollars	In %
Revenue:								
Software licenses	\$ 14,860	\$ 10,050	\$ 4,810	48%	\$ 23,710	\$ 21,462	\$ 2,248	10%
Maintenance	36,361	35,610	751	2%	71,016	71,191	(175)	
Professional services	5,938	4,604	1,334	29%	11,625	9,236	2,389	26%
Total revenue	\$ 57,159	\$ 50,264	\$ 6,895	14%	\$ 106,351	\$ 101,889	\$ 4,462	4%

*Software Licenses.* Software licenses revenue as a percentage of total revenue was 26% and 22% in the quarter and six months ended July 31, 2011, respectively, as compared to 20% and 21% in the same quarter and six months, respectively, a year ago. For the current quarter and six months, when compared to the same quarter and six months a year ago, the increase in software licenses revenue, in both absolute dollars and as a percentage of total revenue, was primarily the result of our success in closing several large license transactions in the current quarter which we had failed to close in the prior quarter and a general improvement in software purchasing activities. Our core ALM products, which include *Dimensions* and *ZMF*, continue to make up a significant portion of our total software license revenue. Combined, our core ALM products accounted for \$13.5 million, or 91%, and \$21.3 million, or 90%, of total software licenses revenue in the quarter and six months ended July 31, 2011, respectively, as compared to \$9.7 million, or 96%, and \$20.4 million, or 95%, in the same quarter and six months, respectively, a year ago. Distributed systems products accounted for \$8.1 million, or 54%, and \$12.3 million, or 52%, of total software licenses revenue in the quarter and six months ended July 31, 2011, respectively, as compared to \$6.6 million, or 66%, and \$13.7 million, or 64%, in the same quarter and six months, respectively, a year ago. We expect that our *Dimensions*, *ZMF* and *SBM* family of products will continue to account for a substantial portion of software license revenue in the future. We expect our software license revenue for the fiscal quarter ending October 31, 2011 to increase over the same quarter last year.

*Maintenance.* Maintenance revenue as a percentage of total revenue was 64% and 67% in the quarter and six months ended July 31, 2011, respectively, as compared to 71% and 70% in the same quarter and six months, respectively, a year ago. For the current quarter, when compared to the same quarter a year ago, the increase in maintenance revenue in absolute dollars is primarily due to the impact of currency fluctuations and the acceleration of revenues into the current quarter from delayed renewals, all partially offset by pricing pressures on maintenance renewals as a result of the weak global economy and several small maintenance contract cancellations. For the current six months, when compared to the same six months a year ago, the decrease in maintenance revenue in absolute dollars is primarily due to pricing pressures on maintenance renewals as a result of the weak global economy and several small maintenance contract cancellations. We expect maintenance revenue to remain generally flat in the near term as maintenance contracts continue to renew at consistent rates and we continue to sell software licenses, offset by pricing pressure caused by the prolonged adverse worldwide economic conditions.

*Professional Services.* Professional services revenue as a percentage of total revenue was 10% and 11% in the quarter and six months ended July 31, 2011, respectively, as compared to 9% in both the same quarter and six months a year ago. For the current quarter and six months, when compared to the same quarter and six months a year ago, the increase in both absolute dollars and as a percentage of total revenue is predominantly due to an increase in the number of consulting engagements primarily as a result of our expanded professional services organization. In general, professional services revenue is attributable to consulting opportunities in our installed customer base and expanding our consulting service capabilities. We expect professional services revenue to remain generally flat or slightly increase in the near term as we maintain our focus on selling solution-oriented offerings based on our ALM products and *SBM*.

**Table of Contents****Cost of Revenue**

Cost of revenue, consisting of cost of software licenses, cost of maintenance, cost of professional services and amortization of acquired technology, was 16% and 20% of total revenue in the quarter and six months ended July 31, 2011, respectively, as compared to 31% in both the same quarter and six months a year ago.

The following table summarizes cost of revenue for the periods indicated (in thousands, except percentages):

	Three Months Ended July 31,				Six Months Ended July 31,			
	2011	2010	Increase (Decrease)		2011	2010	Increase (Decrease)	
			In Dollars	In %			In Dollars	In %
Cost of revenue:								
Software licenses	\$ 462	\$ 233	\$ 229	98%	\$ 797	\$ 533	\$ 264	50%
Maintenance	2,888	2,805	83	3%	5,713	5,690	23	
Professional services	5,808	4,166	1,642	39%	11,162	8,340	2,822	34%
Amortization of acquired technology	43	8,333	(8,290)	(99)%	3,651	17,029	(13,378)	(79)%
Total cost of revenue	\$ 9,201	\$ 15,537	\$ (6,336)	(41)%	\$ 21,323	\$ 31,592	\$ (10,269)	(33)%
Percentage of total revenue	16%	31%			20%	31%		

*Software Licenses.* Cost of software licenses consists principally of fees associated with integrating third party technology into our *Release Automation*, *PVCS* and *Dimensions* distributed systems products and, to a lesser extent, salaries, bonuses and other costs associated with our product release organization. Cost of software licenses as a percentage of total software licenses revenue was 3% in both the quarter and six months ended July 31, 2011, as compared to 2% in both the same quarter and six months a year ago. The increase in both absolute dollars and as a percentage of total software licenses revenue in both the quarter and six months ended July 31, 2011, when compared to the same quarter and six months a year ago, was primarily due to increases in certain distributed systems products sales that have fees associated with distributing a third party product and integrating third party technology into our products.

*Maintenance.* Cost of maintenance consists primarily of salaries, bonuses and other costs associated with our customer support organization. Cost of maintenance as a percentage of total maintenance revenue was 8% in both the current quarter and six months ended July 31, 2011, as well as 8% in both the same quarter and six months a year ago. For the current quarter and six months, when compared to the same quarter and six months a year ago, cost of maintenance remained generally flat in both absolute dollars and as a percentage of maintenance revenue as general cost increases associated with our customer support organization were offset by decreases in expenses associated with our customer support organization resulting from restructuring and other cost cutting initiatives.

*Professional Services.* Cost of professional services consists of salaries, bonuses and other costs associated with supporting and growing our professional services organization. Cost of professional services as a percentage of total professional services revenue was 98% and 96% in the quarter and six months ended July 31, 2011, respectively, as compared to 90% in both the same quarter and six months a year ago. For both the current quarter and six months, when compared to the same quarter and six months a year ago, the increase in the cost of professional services in both absolute dollars and as a percentage of total professional services revenue was predominantly due to increases in headcount to support higher professional services revenue.

*Amortization of Acquired Technology.* In connection with our merger in March 2006, and to a lesser extent small technology acquisitions in March 2006, October 2006 and September 2008, we have recorded \$178.7 million in acquired technology. The acquired technology associated with our merger in March 2006 became fully amortized in the fiscal quarter ended April 30, 2011. Amortization expense was predominantly due to the acquired technology recorded in connection with the merger.

**Table of Contents****Operating Expenses**

The following table summarizes operating expenses for the periods indicated (in thousands, except percentages):

	Three Months Ended July 31,				Six Months Ended July 31,			
	2011	2010	Increase (Decrease)		2011	2010	Increase (Decrease)	
			In Dollars	In %			In Dollars	In %
Operating expenses:								
Sales and marketing	\$ 15,762	\$ 12,528	\$ 3,234	26%	\$ 30,200	\$ 26,151	\$ 4,049	15%
Research and development	6,841	7,612	(771)	(10)%	13,539	15,952	(2,413)	(15)%
General and administrative	3,640	3,604	36	1%	7,167	8,261	(1,094)	(13)%
Amortization of intangible assets	9,198	9,203	(5)		18,401	18,406	(5)	
Restructuring, acquisition & other charges	1,057	452	605	134%	1,669	2,622	(953)	(36)%
Goodwill impairment		1,433	(1,433)	(100)%		1,433	(1,433)	(100)%
Total operating expenses	\$ 36,498	\$ 34,832	\$ 1,666	5%	\$ 70,976	\$ 72,825	\$ (1,849)	(3)%
Percentage of total revenue	64%	69%			67%	71%		

*Sales and Marketing.* Sales and marketing expenses consist primarily of salaries, commissions and bonuses, payroll taxes and employee benefits as well as travel, entertainment and marketing expenses. Sales and marketing expenses as a percentage of total revenue were 28% in both the quarter and six months ended July 31, 2011, as compared to 25% and 26% in the same quarter and six months, respectively, a year ago. For both the quarter and six months ended July 31, 2011, when compared to the same quarter and six months a year ago, in both absolute dollars and as a percentage of total revenue, the increase in sales and marketing expenses was primarily the result of growing our sales and marketing organizations to support future software licenses sales and marketing programs, and higher direct costs, such as sales commissions and cash incentive compensation, associated with higher software licenses revenue. In absolute dollar terms, we expect sales and marketing expenses to remain generally flat or slightly increase over the near term.

*Research and Development.* Research and development expenses consist primarily of salaries, bonuses, payroll taxes, employee benefits and costs attributable to research and development activities. Research and development expenses as a percentage of total revenue were 12% and 13% in the quarter and six months ended July 31, 2011, respectively, as compared to 15% and 16% in the same quarter and six months, respectively, a year ago. For both the quarter and six months ended July 31, 2011, when compared to the same quarter and six months a year ago, the decrease in research and development expenses in both absolute dollars and as a percentage of total revenue, was primarily attributable to restructuring and other cost cutting initiatives, including moving some of our research and development activities to lower cost offshore locations, put in place in fiscal 2011 and the first quarter of fiscal 2012, and decreases in stock-based compensation expense totaling \$0.1 million and \$0.7 million in the current quarter and six months, respectively, when compared to the same quarter and six months a year ago. We expect research and development expenses to remain generally flat in the near term.

*General and Administrative.* General and administrative expenses consist primarily of salaries, bonuses, payroll taxes, benefits and certain non-allocable administrative costs, including legal and accounting fees and bad debt. General and administrative expenses as a percentage of total revenue were 6% and 7% in the quarter and six months ended July 31, 2011, respectively, as compared to 7% and 8% in the same quarter and six months, respectively, a year ago. For the current quarter ended July 31, 2011, when compared to the same quarter a year

**Table of Contents**

ago, the slight increase in general and administrative expenses in absolute dollars was primarily attributable to fluctuations in currency exchange rates and an increase in bad debt expense totaling \$0.1 million, all partially offset by restructuring and other cost cutting initiatives put in place in fiscal 2011 and the first quarter of fiscal 2012, and a decrease in stock-based compensation expense totaling \$0.6 million. For the current six months ended July 31, 2011, when compared to the same six months a year ago, the decrease in general and administrative expenses in both absolute dollars and as a percentage of total revenue was primarily attributable to restructuring and other cost cutting initiatives put in place in fiscal 2011 and the first quarter of fiscal 2012, and a decrease in stock-based compensation expense totaling \$0.9 million. We expect general and administrative expenses to remain generally flat in the near term.

*Amortization of Intangible Assets.* In connection with our merger in March 2006, and to a lesser extent a small technology acquisition in October 2006, we have recorded \$299.8 million in identifiable intangible assets, reduced by amortization totaling \$203.8 million as of July 31, 2011. For the current quarter and six months ended July 31, 2011 and the same quarter and six months a year ago, amortization expense was predominantly due to the identifiable intangible assets recorded in connection with the merger. Assuming there are no impairments and no acquisitions, we expect to record \$9.2 million in amortization expense in each of the next three fiscal quarters, \$9.1 million in amortization expense in each of the seven fiscal quarters following thereafter and finally, \$3.9 million in amortization expense in the first quarter of fiscal 2015.

*Restructuring, Acquisition and Other Charges.* In connection with our restructuring plans put in place on March 1, 2010 and again in February 2011, and severance and other employee related costs, sponsor fees and other charges not part of ongoing operations, we recorded \$1.1 million and \$1.7 million in restructuring, acquisition and other charges in the quarter and six months ended July 31, 2011, respectively, as compared to \$0.5 million and \$2.6 million in the same quarter and six months, respectively, a year ago. Restructuring, acquisition and other charges for the quarter and six months ended July 31, 2011 and 2010 are categorized as follows (in thousands):

	Three Months Ended July 31,		Six Months Ended July 31,	
	2011	2010	2011	2010
Sponsor fees, administration fees and other costs related to the Merger and the issuance of debt	\$ 313	\$ 310	\$ 622	\$ 620
Restructuring charges consisting principally of severance, payroll taxes and other employee benefits, facilities closures and legal and other miscellaneous costs(1)		(225)	163	925
Other redundancy costs not related to our restructuring plans including severance and other employee related costs, costs to establish or liquidate entities, and other miscellaneous costs not part of ongoing operations	744	367	885	1,077
Total restructuring, acquisition and other charges	\$ 1,057	\$ 452	\$ 1,670	\$ 2,622

(1) See Note 3 of notes to our unaudited condensed consolidated financial statements for additional information related to our restructuring plans.

*Goodwill Impairment.* In the quarter ended July 31, 2010, we corrected certain immaterial errors related to acquisition purchase accounting allocations and tax reserves that resulted in recording an impairment charge in the quarter and six months ended July 31, 2010 totaling \$1.4 million.

**Table of Contents****Other Income (Expense)**

The following table summarizes other income (expense) for the periods indicated (in thousands, except percentages):

	Three Months Ended July 31,				Six Months Ended July 31,			
	2011	2010	Increase (Decrease)		2011	2010	Increase (Decrease)	
			In Dollars	In %			In Dollars	In %
Other income (expense):								
Interest income	\$ 29	\$ 55	\$ (26)	(47)%	\$ 71	\$ 90	\$ (19)	(21)%
Interest expense	(6,518)	(6,018)	(500)	8%	(12,717)	(13,193)	476	(4)%
Change in the fair value of derivative instrument						1,616	(1,616)	(100)%
Amortization and write-off of debt issuance costs	(315)	(436)	121	(28)%	(675)	(869)	194	(22)%
Amend and extend transaction fees					(1,487)		(1,487)	
<b>Total other income (expense)</b>	<b>\$ (6,804)</b>	<b>\$ (6,399)</b>	<b>\$ (405)</b>	<b>6%</b>	<b>\$ (14,808)</b>	<b>\$ (12,356)</b>	<b>\$ (2,452)</b>	<b>20%</b>
Percentage of total revenue	(12)%	(13)%			(14)%	(12)%		

*Interest Income.* For the current quarter and six months ended July 31, 2011, when compared to the same quarter and six months a year ago, the decrease in interest income is predominantly due to decreases in balances in interest bearing accounts, such as cash and cash equivalents, resulting from servicing and paying down principal on our debt and, to a lesser extent, lower yields, all partially offset by increases in cash balances resulting from the accumulation of free cash flows from operations.

*Interest Expense.* For the quarter ended July 31, 2011, when compared to the same quarter a year ago, the increase in interest expense is predominantly due to a 200 basis point increase in the extended facilities interest resulting from the amend and extend transaction early in the first fiscal quarter ended April 30, 2011, offset by our paying down principal on our revolving credit facility and term loan totaling \$30.0 million and \$2.0 million, respectively, in the fiscal quarter ended April 30, 2010. For the six months ended July 31, 2011, when compared to the same six months a year ago, the decrease in interest expense is predominantly due to our paying down principal on our revolving credit facility and term loan totaling \$30.0 million and \$2.0 million, respectively, in the fiscal quarter ended April 30, 2010, partially offset by a 200 basis point increase in the extended facilities interest resulting from the amend and extend transaction early in the first fiscal quarter ended April 30, 2011. See Note 7 of notes to our unaudited condensed consolidated financial statements included elsewhere in this report for additional information related to our debt.

*Change in the Fair Value of Derivative Instrument.* We used an interest rate swap as part of our interest rate risk management strategy and to comply with certain requirements of our senior secured credit agreement to enter a hedging agreement with a term of at least two years. In the second fiscal quarter ended July 31, 2006, we entered into an interest rate swap transaction to effectively convert the variable interest rate on a portion of the \$400.0 million term loan to a fixed rate. The swap, which expired on April 10, 2010, was recorded on the balance sheet at fair value. The swap was not designated as an accounting hedge, and accordingly, changes in the fair value of the derivative were recognized in the statement of operations. The notional amount of the swap was \$250.0 million initially declining over time to \$126.0 million at the time the swap transaction expired on April 10, 2010. Under the terms of the swap, we made interest payments based on a fixed rate equal to 5.38% and received interest payments based on the LIBOR setting rate, set in arrears. In the quarter ended April 30, 2010, which was the final quarter for our interest rate swap contract, we recorded \$1.6 million in income related to the changes in the fair value of the derivative. We did not enter into a similar interest rate swap in fiscal 2011 and do not expect to enter into a similar interest rate swap in the future.

**Table of Contents**

*Amortization and Write-Off of Debt Issuance Costs.* In connection with the merger in March 2006 and the amend and extend transaction in March 2011, we capitalized \$16.1 million and \$0.5 million in debt issuance costs, respectively, reduced by accumulated amortization totaling \$11.3 million as of July 31, 2011. We recorded \$0.3 million and \$0.7 million in amortization and write-off of debt issuance costs in the quarter and six months ended July 31, 2011, respectively, as compared to \$0.4 million and \$0.9 million in the same quarter and six months, respectively, a year ago. Assuming we do not incur additional debt or extinguish senior subordinated notes before maturity, we expect to record \$0.2 million to \$0.3 million per quarter in amortization expense in each fiscal quarter through the end of fiscal 2016 and \$0.1 million in amortization expense in the first quarter of fiscal 2017.

*Amend and Extend Transaction Fees.* In connection with the amended and restated senior secured credit agreement entered into in March 2011, we incurred \$1.5 million of fees which were immediately expensed in the quarter ended April 30, 2011. For additional information regarding the amended and restated senior secured credit agreement, see *Liquidity and Capital Resources Senior Secured Credit Agreement* below and Note 7 of notes to our unaudited condensed consolidated financial statements *Senior Secured Credit Agreement*.

**Income Tax Expense (Benefit)**

The following table summarizes income tax expense (benefit) for the periods indicated (in thousands, except percentages):

	Three Months Ended July 31,				Six Months Ended July 31,			
	2011	2010	Increase (Decrease)		2011	2010	Increase (Decrease)	
			In Dollars	In %			In Dollars	In %
Income tax expense (benefit)	\$ 57	\$ (3,008)	\$ 3,065	(102)%	\$ (461)	\$ (7,227)	\$ 6,766	(94)%

Percentage of total revenue

(6)%

(1)%

(7)%

*Income Tax Expense (Benefit).* Income tax expense was \$0.1 million in the quarter ended July 31, 2011, and income tax benefit was \$0.5 million in the six months ended July 31, 2011, as compared to an income tax benefit of \$3.0 million and \$7.2 million in the same quarter and six months, respectively, a year ago. Our projected effective income tax rate for fiscal year 2012 is 6%. Our effective income tax benefit rate for fiscal year 2011 was 57%. Our effective income tax rate projected for fiscal 2012 differs from the effective income tax benefit rate for fiscal 2011 predominantly due to the reduction in amortization associated with the acquired technology from the March 2006 merger that became fully amortized in the fiscal quarter ended April 30, 2011. Our effective income tax rate differs from the federal statutory rate of 35% primarily due to the impacts of permanently reinvested foreign earnings, the domestic production deduction, the United States research and experimentation tax credit, and state taxes. See Note 8 of notes to our unaudited condensed consolidated financial statements included elsewhere in this report for further information regarding income taxes and its impact on our results of operations and financial position.

**Liquidity and Capital Resources**

*Cash and Cash Equivalents.* Since our inception, we have financed our operations and met our capital expenditure requirements through cash flows from operations. As of July 31, 2011, we had \$117.7 million in cash and cash equivalents.

*Net Cash Provided by Operating Activities.* Cash flows provided by operating activities were \$3.8 million and \$11.5 million in the six months ended July 31, 2011 and the same six months a year ago, respectively. In the six months ended July 31, 2011, we generated cash flows from operating activities despite incurring a net loss principally due to the inclusion of non-cash expenses in net loss, partially offset by interest payments made on the term credit facility and senior subordinated notes totaling \$12.2 million, corporate income tax payments net of refunds totaling \$8.7 million, cash collections in advance of revenue recognition for maintenance contracts, decreases in accrued expenses and other liabilities, and an increase in prepaid expenses and other assets. In the



**Table of Contents**

six months ended July 31, 2010, we generated cash flows from operating activities despite incurring a net loss principally due to the inclusion of non-cash expenses in net loss and a decrease in accounts receivable, all partially offset by interest payments made on the term credit facility and senior subordinated notes totaling \$13.4 million, cash collections in advance of revenue recognition for maintenance contracts, decreases in accrued expenses and other liabilities and corporate income tax payments net of refunds totaling \$2.9 million.

*Net Cash Used in Investing Activities.* Net cash used in investing activities was \$2.9 million and \$0.8 million in the six months ended July 31, 2011 and the same six months a year ago, respectively. In the six months ended July 31, 2011, net cash used in investing activities related to the purchase of computer equipment and office furniture and equipment totaling \$2.6 million and the purchase of software totaling \$0.3 million. In the six months ended July 31, 2010, net cash used in investing activities related to the purchase of computer equipment and office furniture and equipment totaling \$0.6 million and the purchase of software totaling \$0.2 million.

*Net Cash Used in Financing Activities.* Net cash used in financing activities was \$9.5 million and \$32.4 million in the six months ended July 31, 2011 and the same six months a year ago, respectively. In the six months ended July 31, 2011, net cash used in financing activities principally related to principal payments made on the term loan totaling \$7.5 million and debt issue costs paid associated with the amend and extend transaction totaling \$2.0 million. In the six months ended July 31, 2010, net cash used in financing activities principally related to principal payments made on the revolving credit facility and senior secured term loan totaling \$30.0 million and \$2.0 million, respectively, and repurchases of common stock totaling \$0.4 million.

*Contractual Obligations and Commitments*

As a result of the acquisition transactions related to our merger in March 2006, we became highly leveraged. As of July 31, 2011, we had outstanding \$477.8 million in aggregate indebtedness. Our liquidity obligations are significant, primarily due to debt service obligations. Our interest expense for the quarter and six months ended July 31, 2011 was \$6.5 million and \$12.7 million, respectively, as compared to \$6.0 million and \$13.2 million in the same quarter and six months, respectively, a year ago.

We believe that current cash and cash equivalents, and cash flows from operations will satisfy our working capital and capital expenditure requirements through the fiscal year ending January 31, 2012. At some point in the future, we may require additional funds for either operating or strategic purposes or to refinance our existing indebtedness and may seek to raise additional funds through public or private debt or equity financing. If we are required to seek additional financing in the future through public or private debt or equity financing, there is no assurance that this additional financing will be available or, if available, will be upon reasonable terms and not legally or structurally senior to or on parity with our existing debt obligations.

The following is a summary of our various contractual commitments as of July 31, 2011, including non-cancelable operating lease agreements for office space that expire between calendar years 2011 and 2018. All periods start from August 1, 2011.

	Total	Payments Due by Period(2)			Thereafter
		Less than 1 year	1-3 years (in thousands)	3-5 years	
Operating lease obligations	\$ 10,246	\$ 2,119	\$ 2,715	\$ 2,004	\$ 3,408
Credit Facility:					
Term loan due March 10, 2013	117,399	8,000	109,399		
Term loan due March 10, 2016	191,101			191,101	
Revolving credit facility due March 10, 2012	25,667	25,667			
Revolving credit facility due March 10, 2015	9,333			9,333	
Senior subordinated notes due March 15, 2016	134,265			134,265	
Scheduled interest on debt(1)	108,148	25,482	46,547	36,119	
	\$ 596,159	\$ 61,268	\$ 158,661	\$ 372,822	\$ 3,408

**Table of Contents**

- (1) Scheduled interest on debt is calculated through the instruments due date and assumes no unscheduled principal paydowns or borrowings. Scheduled interest on debt includes the term loan due March 10, 2013 at an annual rate of 2.25175%, which is the rate in effect as of July 31, 2011, the term loan with an extended due date of March 10, 2016 at an annual rate of 4.25175%, which is the rate in effect as of July 31, 2011, the partially drawn revolving credit facility due March 10, 2012 at an annual rate of 2.00175%, which is the rate in effect as of July 31, 2011, the partially drawn revolving credit facility with an extended due date of March 10, 2015 at an annual rate of 4.00175%, which is the rate in effect as of July 31, 2011, the commitment fee on the unutilized amount of the revolving term credit facility due March 10, 2012 at the annual rate of 0.375%, which is the rate in effect as of July 31, 2011, and the ten year senior subordinated notes due March 15, 2016 at the stated annual rate of 10.375%.
- (2) This table excludes the company's unrecognized tax benefits totaling \$3.0 million as of July 31, 2011 since the company has determined that the timing of payments with respect to this liability cannot be reasonably estimated.

*Accounts Receivable and Deferred Revenue.* At July 31, 2011, we had accounts receivable, net of allowances, of \$23.6 million and total deferred revenue of \$72.5 million.

*Off-Balance Sheet Arrangements.* As part of our ongoing operations, we do not participate in transactions that generate relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, or SPEs, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As of July 31, 2011, we were not involved in any unconsolidated SPE transactions.

*Senior Secured Credit Agreement*

In connection with the consummation of the merger, we entered into a senior secured credit agreement pursuant to a debt commitment we obtained from affiliates of the initial purchasers of our senior subordinated notes.

*General.* The borrower under the senior secured credit agreement initially was Spyglass Merger Corp. and immediately following completion of the merger became Serena. The senior secured credit agreement originally provided for (1) a seven-year term loan in the amount of \$400.0 million, amortizing at a rate of 1.00% per year on a quarterly basis for the first six and three-quarter years after the closing date of the acquisition transactions, with the balance payable at maturity, and (2) a six-year revolving credit facility that permits loans in an aggregate amount of up to \$75.0 million, which includes a letter of credit facility and a swing line facility. In addition, subject to certain terms and conditions, the senior secured credit agreement provides for one or more uncommitted incremental term loan or revolving credit facilities in an aggregate amount not to exceed \$150.0 million. Proceeds of the term loan on the initial borrowing date were used to partially finance the merger, to refinance certain indebtedness of Serena and to pay fees and expenses incurred in connection with the merger. Proceeds of the revolving credit facility have been, and any incremental facilities will be, used for working capital and general corporate purposes of the borrower and its restricted subsidiaries.

*Amended and Restated Senior Secured Credit Agreement.* On March 2, 2011 we entered into an amendment to our senior secured credit agreement to extend the final maturity date for the repayment of a portion of outstanding term loans, extend the commitment termination date of the commitments for a portion of the revolving credit facility and provide for additional flexibility in the financial covenants under the senior secured credit agreement (the "amend and extend transaction"). As a result of the amendment, \$191.1 million of the existing term loans were extended and will mature on March 10, 2016 (the "extended term loans"), and \$20.0 million of the existing revolving credit commitments were extended and will terminate on March 10, 2015 (the "extended revolving credit commitments"). The \$124.9 million of the existing term loans that were not extended (the "non-extended term loans"), and the \$55.0 million of the existing revolving credit commitments that were

**Table of Contents**

not extended (the non-extended revolving credit commitments ) will continue to mature on March 10, 2013 and March 10, 2012, respectively. We refer to the extended term loans and extended revolving credit commitments collectively as the extended facilities, and the non-extended term loans and non-extended revolving credit commitments collectively as the non-extended facilities. As a result of the amendment, the interest rate margins were increased by 200 basis points for the extended facilities. In addition, the maximum total leverage ratio stepped up to 5.50x beginning with the fiscal quarter ended April 30, 2011 and through the test periods ending on July 31, 2012 and will step down to 5.00x thereafter for both the extended facilities and non-extended facilities. After giving effect to the amendment, the aggregate principal amount outstanding under the senior secured credit agreement did not change, and the principal amount of the extended and non-extended term loans will continue to amortize at a rate of 1.00% per year on a quarterly basis. In connection with the amendment, Lehman Commercial Paper Inc. resigned as administrative agent, collateral agent, swingline lender and letter of credit issuer under the senior secured credit agreement and was replaced by Barclays Bank PLC.

*Interest Rates and Fees.* The term loans and revolving credit facility bear interest at a rate equal to three-month LIBOR plus applicable margins that are determined pursuant to a grid based on our most recent total leverage ratio. The \$400.0 million term loan, of which \$308.5 million was outstanding as of July 31, 2011, currently bears interest at a rate equal to three-month LIBOR plus 2.00% for the non-extended term loans and three-month LIBOR plus 4.00% for the extended term loans. Those rates were 2.25175% and 4.25175%, respectively, as of July 31, 2011. The revolving credit facility, of which \$35.0 million was outstanding as of July 31, 2011, currently bears interest at a rate equal to three-month LIBOR plus 1.75% for the non-extended revolving credit facility and three-month LIBOR plus 3.75% for the extended revolving credit facility. Those rates were 2.00175% and 4.00175%, respectively, as of July 31, 2011. More generally, the loans under the senior secured credit agreement bear interest, at the option of the borrower, based upon the following rates as of July 31, 2011.

a rate equal to the London Interbank Offered Rate, or LIBOR, plus an applicable margin of (1) 2.00% and 4.00% with respect to the non-extended term loans and extended term loans, respectively, and (2) 1.75% and 3.75% with respect to the non-extended revolving credit facility and extended revolving credit facility, respectively, or

the alternate base rate, which is the higher of (1) the corporate base rate of interest announced by the administrative agent and (2) the Federal Funds rate plus 0.50%, plus, in each case, an applicable margin of (a) 1.00% and 3.00% with respect to the non-extended term loans and extended term loans, respectively, and (b) 0.75% and 2.75% with respect to the non-extended revolving credit facility and extended credit facility, respectively.

The revolving credit facility bears an annual commitment fee on the undrawn portion of that facility commencing on the date of execution and delivery of the senior secured credit agreement. As a result of our borrowing \$65.0 million under the revolving credit facility in the fiscal quarter ended October 31, 2008 and Lehman Commercial Paper, Inc., or LCPI, becoming a defaulting lender due to its failure to fund its portion of the loan commitment, the annual commitment fee of 0.5% was not payable pursuant to the terms of the senior secured credit agreement until April 2010, when we repaid \$30 million under the revolving credit facility. In connection with the amendment of our senior secured credit agreement in March 2011, Barclays Bank PLC assumed LCPI's revolving credit commitment of \$10.0 million, which revived the applicable revolving credit commitment and resulted in total non-extended and extended revolving credit commitments of \$75.0 million. Effective February 1, 2011, the annual commitment fee was 0.375% per annum.

After our delivery of financial statements and a computation of the maximum ratio of total debt (defined in the senior secured credit agreement) to trailing four quarters of EBITDA (defined in the senior secured credit agreement), or total leverage ratio, for the first full quarter ending after the closing date of the merger, the applicable margins and the commitment fee became subject to a grid based on the most recent total leverage ratio.

---

## **Table of Contents**

*Prepayments.* At our option, (1) amounts outstanding under the term loan may be voluntarily prepaid and (2) the unutilized portion of the commitments under the revolving credit facility may be permanently reduced and the loans under such facility may be voluntarily repaid, in each case subject to requirements as to minimum amounts and multiples, at any time in whole or in part without premium or penalty, except that any prepayment of LIBOR rate advances other than at the end of the applicable interest periods will be made with reimbursement for any funding losses or redeployment costs of the lenders resulting from the prepayment. Loans under the term loan and under any incremental term loan facility are subject to mandatory prepayment with (a) 50% of annual excess cash flow with certain step downs to be based on the most recent total leverage ratio and agreed upon by the issuer and the lenders, (b) 100% of net cash proceeds of asset sales and other asset dispositions by the borrower or any of its restricted subsidiaries, subject to various reinvestment rights of the company and other exceptions, and (c) 100% of the net cash proceeds of the issuance or incurrence of debt by the company or any of its restricted subsidiaries, subject to various baskets and exceptions.

We have made principal payments totaling \$25 million and \$55 million in each of the fiscal years ended January 31, 2007 and January 31, 2008, respectively, and \$2 million in the fiscal year ended January 31, 2010 on the original \$400 million term loan.

In the fiscal year ended January 31, 2011, we made a mandatory principal payment totaling \$2 million on the term loan and a voluntary principal payment totaling \$30 million on the revolving credit facility. In the fiscal quarter ended April 30, 2011, we made a mandatory principal payment in the amount of \$7.5 million under the term loan, which was applied against the outstanding principal balance of the non-extended term loans on a pro rata basis.

*Guarantors.* All obligations under the senior secured credit agreement are to be guaranteed by each future direct and indirect restricted subsidiary of the company, other than foreign subsidiaries. We do not have any domestic subsidiaries and, accordingly, there are no guarantors.

*Security.* All obligations of the company and each guarantor (if any) under the senior secured credit agreement are secured by the following:

a perfected lien on and pledge of (1) the capital stock and intercompany notes of each existing and future direct and indirect domestic subsidiary of the company, (2) all the intercompany notes of the company and (3) 65% of the capital stock of each existing and future direct and indirect first-tier foreign subsidiary of the company, and

a perfected first priority lien, subject to agreed-upon exceptions, on, and security interest in, substantially all of the tangible and intangible properties and assets of the company and each guarantor.

*Covenants, Representations and Warranties.* The senior secured credit agreement contains customary representations and warranties and customary affirmative and negative covenants, including, among other things, restrictions on indebtedness, investments, capital expenditures, sales of assets, mergers and acquisitions, liens and dividends and other distributions. There are no financial covenants included in the senior secured credit agreement, other than a minimum interest coverage ratio and a maximum total leverage ratio as discussed below under *Covenant Compliance*.

*Events of Default.* Events of default under the senior secured credit agreement include, among others, nonpayment of principal or interest, covenant defaults, a material inaccuracy of representations or warranties, bankruptcy and insolvency events, cross defaults and a change of control.

### *Senior Subordinated Notes*

As of July 31, 2011, we have outstanding \$134.3 million principal amount of senior subordinated notes, bearing interest at a rate of 10.375%, payable semi-annually on March 15 and September 15, and maturing on March 15, 2016. Each of our domestic subsidiaries that guarantees the obligations under our outstanding

## **Table of Contents**

indebtedness will jointly, severally and unconditionally guarantee the notes on an unsecured senior subordinated basis. As of the date of this report, we do not have any domestic subsidiaries and, accordingly, there are no guarantors on such date. The notes are our unsecured, senior subordinated obligations, and the guarantees, if any, will be unsecured, senior subordinated obligations of the guarantors. The notes are subject to redemption at our option under terms and conditions specified in the indenture related to the notes, and may be redeemed at the option of the holders at 101% of their face amount, plus accrued and unpaid interest, upon certain change of control events.

In the fiscal year ended January 31, 2009, we repurchased, in eight separate privately negotiated transactions, an aggregate of \$32.6 million of principal amount of our original outstanding \$200.0 million senior subordinated notes. In the fiscal year ended January 31, 2010, we repurchased, in six separate privately negotiated transactions, an aggregate of \$24.4 million of principal amount of our original outstanding \$200.0 million senior subordinated notes. In the fiscal year ended January 31, 2011, we repurchased, in two separate privately negotiated transactions, an aggregate of \$8.7 million of principal amount of our original outstanding \$200.0 million senior subordinated notes. These repurchases resulted in gains of \$8.7 million and \$4.6 million from the extinguishment of debt in the fiscal years ended January 31, 2009 and 2010, respectively, and a loss of \$0.2 million from the extinguishment of debt in the fiscal year ended January 31, 2011. We may from time to time repurchase our senior subordinated notes in open market or privately negotiated purchases or otherwise, or redeem our senior subordinated notes pursuant to the terms of the indenture dated March 10, 2006.

### *Covenant Compliance*

Our senior secured credit agreement and the indenture governing the senior subordinated notes contain various covenants that limit our ability to engage in specified types of transactions. These covenants limit our and our restricted subsidiaries' ability to, among other things:

incur additional indebtedness or issue certain preferred shares;

pay dividends on, redeem or repurchase our capital stock or make other restricted payments;

make investments;

make capital expenditures;

create certain liens;

sell certain assets;

enter into agreements that restrict the ability of our subsidiaries to make dividend or other payments to us;

guarantee indebtedness;

engage in transactions with affiliates;

prepay, repurchase or redeem the notes;

create or designate unrestricted subsidiaries; and

consolidate, merge or transfer all or substantially all of our assets and the assets of our subsidiaries on a consolidated basis.

In addition, under our senior secured credit agreement, we are required to satisfy and maintain specified financial ratios and other financial condition tests, including minimum interest coverage ratio and a maximum total leverage ratio. We were in compliance with all of the covenants under the secured credit agreement and indenture as of July 31, 2011. Our ability to meet those financial ratios and tests can be affected by events beyond our control, and we cannot assure you that we will meet those ratios and tests in the future. A breach of any of these covenants would result in a default (which, if not cured, could mature into an event of default) and in

**Table of Contents**

certain cases an immediate event of default under our senior secured credit agreement. Upon the occurrence of an event of default under our senior secured credit agreement, all amounts outstanding under our senior secured credit agreement could be declared to be (or could automatically become) immediately due and payable and all commitments to extend further credit could be terminated.

Earnings before interest, taxes, depreciation and amortization, or EBITDA, is a non-GAAP financial measure used to determine our compliance with certain covenants contained in our senior secured credit agreement. Adjusted EBITDA represents EBITDA further adjusted to exclude certain defined unusual items and other adjustments permitted in calculating covenant compliance under our senior secured credit agreement. We believe that the presentation of Adjusted EBITDA is appropriate to provide additional information to investors regarding our compliance with the financial covenants under our senior secured credit agreement.

The breach of financial covenants in our senior secured credit agreement (i.e., those that require the maintenance of ratios based on Adjusted EBITDA) would force us to seek a waiver or amendment with the lenders under our senior secured credit agreement, and no assurance can be given that we will be able to obtain any necessary waivers or amendments on satisfactory terms, if at all. The lenders would likely condition any waiver or amendment, if given, on additional consideration from us, such as a consent fee, a higher interest rate, principal repayment or more restrictive covenants and limitations on our business. Any such breach, if not waived by the lenders, would result in an event of default under that agreement, in which case the lenders could elect to declare all amounts borrowed due and payable. Any such acceleration would also result in a default under the indenture governing the senior subordinated notes. Additionally, under our debt agreements, our ability to engage in activities such as incurring additional indebtedness, making investments and paying dividends is also tied to ratios based on Adjusted EBITDA.

Adjusted EBITDA does not represent net income (loss) or cash flow from operations as those terms are defined by GAAP and does not necessarily indicate whether cash flows will be sufficient to fund cash needs. While Adjusted EBITDA and similar measures are frequently used as measures of operations and the ability to meet debt service requirements, these terms are not necessarily comparable to other similarly titled captions of other companies due to the potential inconsistencies in the method of calculation. Adjusted EBITDA does not reflect the impact of earnings or charges resulting from matters that we may consider not to be indicative of our ongoing operations. In particular, the definition of Adjusted EBITDA in the senior secured credit agreement allows us to add back certain defined non-cash, extraordinary, unusual or non-recurring charges that are deducted in calculating GAAP net income (loss). Our senior secured credit agreement requires that Adjusted EBITDA be calculated for the most recent four fiscal quarters. As a result, Adjusted EBITDA can be disproportionately affected by a particularly strong or weak quarter and may not be comparable to Adjusted EBITDA for any subsequent four-quarter period or any complete fiscal year.

The following is a reconciliation of net income (loss), a GAAP measure of our operating results, to Adjusted EBITDA as defined in our debt agreements.

	Three Months Ended		Six Months Ended	
	July 31,		July 31,	
	2011	2010	2011	2010
Net income (loss)(1)	\$ 4,599	\$ (3,496)	\$ (295)	\$ (7,657)
Interest expense (income), net(2)	6,804	6,399	14,808	12,356
Income tax expense (benefit)	57	(3,008)	(461)	(7,227)
Depreciation and amortization expense(3)	10,102	19,090	23,980	38,923
Goodwill impairment		1,433		1,433
EBITDA	21,562	20,418	38,032	37,828
Deferred maintenance writedown(1)		37		74
Restructuring, acquisition and other charges(4)	1,057	452	1,669	2,622
Adjusted EBITDA(1)	\$ 22,619	\$ 20,907	\$ 39,701	\$ 40,524

**Table of Contents**

- (1) Net loss for the quarter and six months ended July 31, 2010 only, includes the periodic effect of the deferred maintenance step-down associated with the Merger. This unrecognized maintenance revenue is added back in calculating Adjusted EBITDA for purposes of the indenture governing the senior subordinated notes and the senior secured credit agreement.
- (2) Interest expense (income), net includes interest income and interest expense. For the fiscal six months ended July 31, 2011 only, interest expense (income), net also included amend and extend transaction fees. For the fiscal six months ended July 31, 2010 only, interest expense (income), net also included the change in the fair value of derivative instruments.
- (3) Depreciation and amortization expense includes depreciation of fixed assets, amortization of leasehold improvements, amortization of acquired technologies, amortization of other intangible assets and amortization of stock-based compensation. See Note 2 of notes to our unaudited condensed consolidated financial statements for additional information related to stock-based compensation.
- (4) Restructuring, acquisition and other charges include employee payroll, severance and other employee related costs associated with transitional activities that are not expected to be part of our ongoing operations, and travel and other direct costs associated with the Merger. See Note 3 of notes to our unaudited condensed consolidated financial statements for additional information related to restructuring charges and accruals.

**ITEM 3. Quantitative and Qualitative Disclosures About Market Risk**

We do not use derivative financial instruments in our investment portfolio and have no foreign exchange contracts. Our financial instruments consist of cash and cash equivalents, trade accounts receivable, accounts payable, term loan and secured indebtedness. We consider investments in highly liquid instruments purchased with an original maturity of 90 days or less to be cash equivalents. All of our cash equivalents principally consist of money market funds, and are classified as available-for-sale as of July 31, 2011. We are subject to interest rate risk on the variable interest rate of the unhedged portion of the secured term loan. Effective with the expiration of our interest rate swap contract on April 10, 2010, no portion of our variable interest rate secured term loan is hedged and management currently does not intend to enter into any swap contract to hedge any portion of the variable interest rate secured term loan. We do not believe that a hypothetical 25% fluctuation in the variable interest rate would have a material impact on our consolidated financial position or results of operations.

*Interest Rate Risk.* Historically, our exposure to market risk for changes in interest rates relates primarily to our short and long-term investments and short and long-term debt obligations.

As of July 31, 2011, we had \$308.5 million of debt under our senior secured credit agreement. A 1% increase in these floating rates would increase annual interest expense by \$3.1 million.

*Foreign Exchange Risk.* Sales to foreign countries accounted for approximately 36% and 35% of the total sales in the quarter and six months ended July 31, 2011, respectively, as compared to 33% in both the same quarter and six months a year ago. Because we invoice certain foreign sales in currencies other than the United States dollar, predominantly the British pound sterling and euro, and do not hedge these transactions, fluctuations in exchange rates could adversely affect the translated results of operations of our foreign subsidiaries. Therefore, foreign exchange fluctuations could create a risk of significant balance sheet gains or losses on our consolidated financial statements. In addition, in the past several years we have benefited from the weakness of the U.S. dollar against other currencies, increasing our net revenues derived from international operations. In more recent quarters, the United States dollar appreciated against these foreign currencies, negatively affecting our net revenues. If the U.S. dollar strengthens against foreign currencies, our future net revenues could be adversely affected. However, given our foreign subsidiaries' net book values as of July 31, 2011 and net cash flows for the most recent fiscal six months ended July 31, 2011, we do not believe that a hypothetical 25% fluctuation in foreign currency exchange rates would have a material impact on our consolidated financial position or results of operations.



**Table of Contents**

**ITEM 4. Controls and Procedures**

*Evaluation of Disclosure Controls and Procedures.* Our Chief Executive Officer and Interim Chief Financial Officer, with the assistance of senior management personnel, have conducted an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rule 15d-15(e) of the Securities Exchange Act of 1934, as amended ( Exchange Act )) as of July 31, 2011. We perform this evaluation on a quarterly basis so that the conclusions concerning the effectiveness of our disclosure controls and procedures can be reported in our annual and quarterly reports filed under the Exchange Act. Based on this evaluation, and subject to the limitations described below, our Chief Executive Officer and our Interim Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of July 31, 2011.

*Changes in Internal Control over Financial Reporting.* There were no changes in our internal control over financial reporting during the quarter ended July 31, 2011 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

*Limitations on Effectiveness of Controls.* Our management, including our Chief Executive Officer and the Interim Chief Financial Officer, does not expect that our disclosure controls and procedures or internal control over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can only provide reasonable, not absolute, assurances that the objectives of the control system are met. The design of a control system reflects resource constraints, and the benefits of controls must be considered relative to their costs. Because there are inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of error or fraud, if any, have been or will be detected.

**Table of Contents**

**PART II OTHER INFORMATION**

**ITEM 1. Legal Proceedings**

Information with respect to this Item may be found in Note 10 of notes to our unaudited condensed consolidated financial statements in Part I, Item I of this quarterly report, which information is incorporated into this Item 1 by reference.

**ITEM 1A. Risk Factors**

There have been no material changes from the risk factors associated with our business, financial condition and results of operations as set forth in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended January 31, 2011.

**ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds**

Not Applicable

**ITEM 3. Defaults Upon Senior Securities**

Not Applicable

**ITEM 4. (Removed and Reserved)**

**ITEM 5. Other Information**

Kamran Kheirloomoom, our Senior Vice President, SBM Business Unit, resigned effective as of September 15, 2011.

**ITEM 6. Exhibits**

Exhibit No.	Exhibit Description
10.1	Letter Agreement re: Indemnification Rights dated September 14, 2011 between Silver Lake Group, LLC and Serena Software, Inc.
31.01	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.02	Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.01	Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.02	Certification of Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101	The following financial information from Serena Software, Inc.'s Quarterly Report on Form 10-Q for the fiscal quarter ended July 31, 2011, formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets as of July 31, 2011 (Unaudited) and January 31, 2011, (ii) Condensed Consolidated Statements of Operations (Unaudited) for the three and six months ended July 31, 2011 and 2010, (iii) Condensed Consolidated Statements of Cash Flows (Unaudited) for the six months ended July 31, 2011 and 2010 and (iv) the Notes to Condensed Consolidated Financial Statements (Unaudited)

Exhibit is filed herewith.

Exhibit is furnished rather than filed, and shall not be deemed incorporated by reference into any filing, in accordance with Item 601 of Regulation S-K.

The information in these exhibits is furnished and deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Exchange Act of 1934, and is not subject to liability under these sections, in accordance with Rule 406T of Regulation S-T.

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SERENA SOFTWARE, INC.

By: /s/ JOHN NUGENT  
John Nugent  
*President and Chief Executive Officer*

By: /s/ JOHN J. ALVES  
John J. Alves  
*Vice President, Finance, Chief Accounting Officer  
and Interim Chief Financial Officer*

Date: September 14, 2011

**Table of Contents**

**EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Exhibit Description</b>
10.1	Letter Agreement re: Indemnification Rights dated September 14, 2011 between Silver Lake Group, LLC and Serena Software, Inc.
31.01	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.02	Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.01	Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.02	Certification of Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101	The following financial information from Serena Software, Inc. s Quarterly Report on Form 10-Q for the fiscal quarter ended July 31, 2011, formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets as of July 31, 2011 (Unaudited) and January 31, 2011, (ii) Condensed Consolidated Statements of Operations (Unaudited) for the three and six months ended July 31, 2011 and 2010, (iii) Condensed Consolidated Statements of Cash Flows (Unaudited) for the six months ended July 31, 2011 and 2010 and (iv) the Notes to Condensed Consolidated Financial Statements (Unaudited)

Exhibit is filed herewith.

Exhibit is furnished rather than filed, and shall not be deemed incorporated by reference into any filing, in accordance with Item 601 of Regulation S-K.

The information in these exhibits is furnished and deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Exchange Act of 1934, and is not subject to liability under these sections, in accordance with Rule 406T of Regulation S-T.