

CASCADE CORP  
Form 10-Q  
September 07, 2011  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended July 31, 2011

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission file number 1-12557

**CASCADE CORPORATION**

Edgar Filing: CASCADE CORP - Form 10-Q

(Exact name of registrant as specified in its charter)

**Oregon**  
(State or other jurisdiction of incorporation or organization)

**93-0136592**  
(I.R.S. Employer Identification No.)

**2201 N.E. 201st Ave.**  
**Fairview, Oregon**

**97024-9718**

(Address of principal executive office)

(Zip Code)

Registrant's telephone number, including area code: **(503) 669-6300**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the registrant's common stock as of August 16, 2011 was 11,077,533.

**Table of Contents**

**CASCADE CORPORATION**

**FORM 10-Q**

**Quarter Ended July 31, 2011**

**TABLE OF CONTENTS**

	Page
<b><u>Part I Financial Information:</u></b>	
<u>Item 1. Financial Statements (unaudited):</u>	
<u>Consolidated Statements of Income</u>	4
<u>Consolidated Balance Sheets</u>	5
<u>Consolidated Statement of Changes in Shareholders' Equity</u>	6
<u>Consolidated Statements of Cash Flows</u>	7
<u>Notes to Consolidated Financial Statements</u>	8
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	19
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	31
<u>Item 4. Controls and Procedures</u>	32
<b><u>Part II Other Information</u></b>	33
<b><u>Signatures</u></b>	34
<b><u>Exhibit Index</u></b>	35

**Table of Contents**

**Forward-Looking Statements**

This Form 10-Q, including Management's Discussion and Analysis of Financial Condition and Results of Operations (Item 2), contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they never materialize or prove incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. All statements that do not constitute statements of historical fact are deemed forward-looking statements, including any projections of market conditions, revenue, gross profit, expenses, earnings or losses from operations or other financial items; any discussion of expectations regarding future profitability of operations in particular regions or product lines; any statements of plans, strategies, and objectives of management for future operations; any statements regarding future economic conditions or performance; any statements of expectation or belief; and any statements of assumptions underlying any of the foregoing. Risks, uncertainties, and assumptions that could cause material differences from expectations include, but are not limited to:

General business and economic conditions globally and in particular in the Americas, Europe, the Asia Pacific region and China;

Competitive factors and the cyclical nature of the materials handling industry and lift truck orders;

Risks and complexities associated with international operations, including foreign currency fluctuations and international tax considerations;

Cost and availability of raw materials;

Environmental matters;

Assumptions relating to pension and other postretirement costs; and

Impact of acquisitions.

We undertake no obligation to publicly revise or update forward-looking statements to reflect events or circumstances that arise after the date of this report. See Risk Factors under Item 1A in our Annual Report on Form 10-K for the year ended January 31, 2011, for additional information on risk factors with the potential to impact our financial results and business operations.

**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****CASCADE CORPORATION****CONSOLIDATED STATEMENTS OF INCOME****(Unaudited in thousands, except per share amounts)**

	Three Months Ended July 31		Six Months Ended July 31	
	2011	2010	2011	2010
Net sales	\$ 135,642	\$ 97,741	\$ 271,819	\$ 192,133
Cost of goods sold	92,331	68,221	184,135	134,899
Gross profit	43,311	29,520	87,684	57,234
Selling and administrative expenses	22,334	19,107	42,200	37,331
Operating income	20,977	10,413	45,484	19,903
Interest expense, net	206	536	457	1,069
Foreign currency loss, net	463	215	659	520
Income before provision for income taxes	20,308	9,662	44,368	18,314
Provision for income taxes	6,457	6,430	14,093	9,416
Net income	\$ 13,851	\$ 3,232	\$ 30,275	\$ 8,898
Basic earnings per share	\$ 1.26	\$ 0.30	\$ 2.76	\$ 0.82
Diluted earnings per share	\$ 1.23	\$ 0.29	\$ 2.68	\$ 0.80
Basic weighted average shares outstanding	10,994	10,889	10,960	10,860
Diluted weighted average shares outstanding	11,302	11,089	11,288	11,059
Cash dividends per share	\$ 0.20	\$ 0.05	\$ 0.40	\$ 0.07

The accompanying notes are an integral part of the consolidation financial statements.

**Table of Contents****CASCADE CORPORATION****CONSOLIDATED BALANCE SHEETS**

(Unaudited in thousands, except per share amounts)

	July 31 2011	January 31 2011
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 32,143	\$ 25,037
Accounts receivable, less allowance for doubtful accounts of \$1,486 and \$1,196	86,482	66,497
Inventories	82,100	67,041
Deferred income taxes	4,185	5,001
Assets available for sale	8,334	8,610
Prepaid expenses and other	18,368	11,170
<b>Total current assets</b>	<b>231,612</b>	<b>183,356</b>
Property, plant and equipment, net	69,567	66,978
Goodwill	92,778	88,708
Deferred income taxes	17,461	16,606
Other assets	3,655	3,531
<b>Total assets</b>	<b>\$ 415,073</b>	<b>\$ 359,179</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Current portion of long-term debt	\$ 586	\$ 548
Accounts payable	31,855	23,905
Accrued payroll and payroll taxes	9,314	9,299
Accrued incentive pay	1,897	2,868
Other accrued expenses	13,639	11,612
<b>Total current liabilities</b>	<b>57,291</b>	<b>48,232</b>
Long-term debt, net of current portion	48,224	41,789
Accrued environmental expenses	2,838	3,198
Deferred income taxes	4,665	4,452
Employee benefit obligations	8,101	7,864
Other liabilities	6,971	5,088
<b>Total liabilities</b>	<b>128,090</b>	<b>110,623</b>
Commitments and contingencies (Note 7)		
Shareholders' equity:		
Common stock, \$.50 par value, 40,000 authorized shares; 11,078 and 10,972 shares issued and outstanding	5,539	5,486
Additional paid-in capital	12,055	9,254
Retained earnings	224,048	198,194
Accumulated other comprehensive income	45,341	35,622
<b>Total shareholders' equity</b>	<b>286,983</b>	<b>248,556</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 415,073</b>	<b>\$ 359,179</b>

The accompanying notes are an integral part of the consolidation financial statements.



Table of Contents

## CASCADE CORPORATION

## CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

(Unaudited in thousands, except per share amounts)

	Common Stock		Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income	Total Shareholders' Equity	Year-To-Date Comprehensive Income
	Shares	Amount					
<b>Balance at January 31, 2011</b>	10,972	\$ 5,486	\$ 9,254	\$ 198,194	\$ 35,622	\$ 248,556	
Net income				30,275		30,275	\$ 30,275
Dividends (\$ 0.40 per share)				(4,421)		(4,421)	
Common stock issued	106	53	756			809	
Share-based compensation			1,345			1,345	
Tax effect on stock-based compensation			700			700	
Currency translation adjustment					9,719	9,719	9,719
<b>Balance at July 31, 2011</b>	11,078	\$ 5,539	\$ 12,055	\$ 224,048	\$ 45,341	\$ 286,983	\$ 39,994

The accompanying notes are an integral part of the consolidation financial statements.



**Table of Contents****CASCADE CORPORATION****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Unaudited in thousands)

	Three Months Ended		Six Months Ended	
	2011	2010	2011	2010
<b>Cash flows from operating activities:</b>				
Net income	\$ 13,851	\$ 3,232	\$ 30,275	\$ 8,898
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization	2,493	2,476	4,886	5,057
Share-based compensation	746	945	1,345	1,639
Deferred income taxes	349	626	190	918
Loss (gain) on disposition of assets, net	(119)	15	(136)	6
Changes in operating assets and liabilities:				
Accounts receivable	2,403	(4,125)	(17,239)	(13,600)
Inventories	(8,194)	(2,196)	(12,281)	(277)
Prepaid expenses and other	(2,872)	(1,663)	(4,571)	(3,731)
Accounts payable and accrued expenses	5,305	2,645	7,773	2,337
Income taxes payable and receivable	(3,135)	1,595	(2,373)	2,494
Other assets and liabilities	50	(411)	1,368	(370)
Net cash provided by operating activities	10,877	3,139	9,237	3,371
<b>Cash flows from investing activities:</b>				
Capital expenditures	(3,406)	(1,150)	(5,708)	(1,905)
Proceeds from disposition of assets	1,001	97	1,052	117
Net cash used in investing activities	(2,405)	(1,053)	(4,656)	(1,788)
<b>Cash flows from financing activities:</b>				
Cash dividends paid	(4,421)	(766)	(4,421)	(766)
Tax effect on share-based compensation	700		700	
Payments on long-term debt	(27,040)	(22,876)	(40,277)	(32,999)
Proceeds from long-term debt	28,500	21,000	46,500	31,500
Notes payable to banks, net	(2,966)	(590)		(906)
Common stock issued under share-based compensation plans	210		809	14
Net cash provided by (used in) financing activities	(5,017)	(3,232)	3,311	(3,157)
Effect of exchange rate changes	1,827	2,188	(786)	3,736
Change in cash and cash equivalents	5,282	1,042	7,106	2,162
Cash and cash equivalents at beginning of period	26,861	21,321	25,037	20,201
Cash and cash equivalents at end of period	\$ 32,143	\$ 22,363	\$ 32,143	\$ 22,363

**Supplemental disclosure of cash flow information:**

See Note 9 to the consolidated financial statements

The accompanying notes are an integral part of the consolidation financial statements.



**Table of Contents**

**CASCADE CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**Note 1 Description of Business**

Cascade Corporation is an international company engaged in the manufacture of materials handling products that are widely used on industrial fork lift trucks and, to a lesser extent, construction, mining and agricultural vehicles. Accordingly, our sales are largely dependent on sales of lift trucks and replacement parts. Our sales are made throughout the world. We are headquartered in Fairview, Oregon, employing approximately 1,900 people and maintaining operations in 16 countries outside the United States.

**Note 2 Interim Financial Information**

The accompanying consolidated financial statements for the interim periods ended July 31, 2011 and 2010 are unaudited. In the opinion of management, the accompanying consolidated financial statements reflect normal recurring adjustments necessary for a fair statement of the financial position, results of operations and cash flows for those interim periods. Results of operations for the interim periods are not necessarily indicative of the results to be expected for the full year, and these financial statements do not contain the detail or footnote disclosures concerning accounting policies and other matters that would be included in full fiscal year financial statements. Therefore, these statements should be read in conjunction with our audited financial statements included in our Annual Report on Form 10-K for the fiscal year ended January 31, 2011.

**Note 3 Segment Information**

Our operating units have several similar economic characteristics and attributes, including products, distribution patterns and classes of customers. As a result, we aggregate our operating units related to the manufacturing, distribution and servicing of material handling load engagement products into four geographic operating segments, which we identify as the Americas, Europe, Asia Pacific and China. We evaluate the performance of each of our operating segments based on income or loss before interest, foreign currency gains or losses and income taxes. The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies contained in Note 2 of our consolidated financial statements included in our Form 10-K for the fiscal year ended January 31, 2011.

**Table of Contents**

Revenues and operating results are classified according to the country of origin. Transfers between areas represent sales between our geographic operating segments. The costs of our corporate office are included in the Americas. Identifiable assets are attributed to the geographic location in which they are located. Net sales and transfers, operating results and identifiable assets by geographic operating segment were as follows (in thousands):

**Segment Information**

(In thousands)

2011	Three Months Ended July 31					Consolidated
	Americas	Europe	Asia Pacific	China	Eliminations	
Net sales	\$ 67,025	\$ 29,344	\$ 21,167	\$ 18,106	\$	\$ 135,642
Transfers between areas	7,952	187	8	8,771	(16,918)	
Net sales and transfers	\$ 74,977	\$ 29,531	\$ 21,175	\$ 26,877	\$ (16,918)	\$ 135,642
Gross profit	\$ 21,783	\$ 6,671	\$ 7,272	\$ 7,585		\$ 43,311
Selling and administrative	12,686	4,864	3,293	1,491		22,334
Operating income	\$ 9,097	\$ 1,807	\$ 3,979	\$ 6,094		\$ 20,977
Total assets	\$ 195,389	\$ 91,565	\$ 55,670	\$ 72,449		\$ 415,073
Property, plant and equipment, net	\$ 28,812	\$ 10,699	\$ 10,778	\$ 19,278		\$ 69,567
Capital expenditures	\$ 1,221	\$ 447	\$ 636	\$ 1,102		\$ 3,406
Depreciation expense	\$ 1,227	\$ 475	\$ 168	\$ 589		\$ 2,459

2010	Three Months Ended July 31					Consolidated
	Americas	Europe	Asia Pacific	China	Eliminations	
Net sales	\$ 48,177	\$ 21,887	\$ 14,243	\$ 13,434	\$	\$ 97,741
Transfers between areas	6,227	96	61	6,598	(12,982)	
Net sales and transfers	\$ 54,404	\$ 21,983	\$ 14,304	\$ 20,032	\$ (12,982)	\$ 97,741
Gross profit	\$ 16,119	\$ 2,953	\$ 3,746	\$ 6,702		\$ 29,520
Selling and administrative	11,324	4,267	2,337	1,179		19,107
Operating income (loss)	\$ 4,795	\$ (1,314)	\$ 1,409	\$ 5,523		\$ 10,413
Total assets	\$ 177,379	\$ 79,170	\$ 42,962	\$ 55,347		\$ 354,858
Property, plant and equipment, net	\$ 29,463	\$ 12,648	\$ 10,134	\$ 17,962		\$ 70,207
Capital expenditures	\$ 623	\$ 19	\$ 209	\$ 299		\$ 1,150
Depreciation expense	\$ 1,269	\$ 494	\$ 152	\$ 525		\$ 2,440

2011	Six Months Ended July 31					Consolidated
	Americas	Europe	Asia Pacific	China	Eliminations	
Net sales	\$ 138,729	\$ 56,783	\$ 39,259	\$ 37,048	\$	\$ 271,819
Transfers between areas	16,029	641	88	16,059	(32,817)	
Net sales and transfers	\$ 154,758	\$ 57,424	\$ 39,347	\$ 53,107	\$ (32,817)	\$ 271,819
Gross profit	\$ 46,689	\$ 12,522	\$ 13,073	\$ 15,400		\$ 87,684

Edgar Filing: CASCADE CORP - Form 10-Q

Selling and administrative	24,642	9,415	5,161	2,982	42,200
Operating income	\$ 22,047	\$ 3,107	\$ 7,912	\$ 12,418	\$ 45,484
Capital expenditures	\$ 2,095	\$ 772	\$ 1,150	\$ 1,691	\$ 5,708
Depreciation expense	\$ 2,416	\$ 929	\$ 300	\$ 1,170	\$ 4,815

2010	Six Months Ended July 31					Consolidated
	Americas	Europe	Asia Pacific	China	Eliminations	
Net sales	\$ 93,470	\$ 44,257	\$ 28,053	\$ 26,353	\$	\$ 192,133
Transfers between areas	12,629	198	110	11,433	(24,370)	
Net sales and transfers	\$ 106,099	\$ 44,455	\$ 28,163	\$ 37,786	\$ (24,370)	\$ 192,133
Gross profit	\$ 31,686	\$ 4,956	\$ 7,513	\$ 13,079		\$ 57,234
Selling and administrative	21,634	8,806	4,665	2,226		37,331
Operating income (loss)	\$ 10,052	\$ (3,850)	\$ 2,848	\$ 10,853		\$ 19,903
Capital expenditures	\$ 1,017	\$ 222	\$ 265	\$ 401		\$ 1,905
Depreciation expense	\$ 2,586	\$ 1,038	\$ 309	\$ 1,040		\$ 4,973

**Table of Contents****Note 4 Inventories**

During the six months ended July 31, 2011, inventories increased primarily due to additional product needed to meet increased customer demand. Inventories stated at the lower of average cost or market are presented below by major class (in thousands):

	<b>July 31 2011</b>	<b>January 31 2011</b>
Finished goods	\$ 30,828	\$ 24,933
Raw materials and components	51,272	42,108
	<b>\$ 82,100</b>	<b>\$ 67,041</b>

**Note 5 Goodwill**

During the six months ended July 31, 2011, goodwill increased due to the strengthening of the Canadian Dollar against the U.S. Dollar. We have no goodwill recorded in China. The following table provides a breakdown of goodwill by geographic region (in thousands):

	<b>July 31 2011</b>	<b>January 31 2011</b>
Americas	\$ 78,560	\$ 74,988
Europe	11,299	10,776
Asia Pacific	2,919	2,944
	<b>\$ 92,778</b>	<b>\$ 88,708</b>

**Note 6 Share-Based Compensation Plans**

We have granted three types of share-based awards to officers, key managers and directors; stock appreciation rights ( SARS ), restricted stock and stock options under our share-based compensation plans. The grant prices applicable to SARs and stock options are established by our Board of Directors Compensation Committee at the time the awards are granted. We issue new common shares upon the exercise of all share-based awards.

SARS provide the holder the right to receive an amount, payable in our common shares, equal to the excess of the market value of our common shares on the date of exercise ( intrinsic value ) over the base price at the time the right was granted. The base price may not be less than the market price of our common shares on the date of grant. All SARS vest ratably over a four-year period and have a term of ten years.

Restricted stock is a grant of common shares to a recipient, subject to restrictions on transfer until vesting conditions are satisfied. Regardless of vesting, restricted shares have full voting rights and any dividends declared will be paid to the restricted stock recipient free of restrictions. Restricted shares granted to officers vest ratably over a period of three years. Restricted shares granted to directors prior to June 1, 2010 vest ratably over a period of four years and grants after May 31, 2010 vest after one year.

Stock options provide the holder the right to receive our common shares at an established price. No additional stock options can be granted under the terms of our plan. All outstanding stock options are fully vested and have a term of ten years.

**Table of Contents**

The following table provides the number of shares to be issued under our share-based plans, based on outstanding awards as of July 31, 2011 (in thousands):

	<b>Stock Options</b>	<b>SARS</b>
Common stock previously issued	1,198	206
Restricted stock previously issued		158
Shares issuable upon exercise of SARS, based on \$49.99 share price at July 31, 2011		274
Shares issuable upon exercise of stock options	154	
<b>Estimated shares to be issued</b>	<b>1,352</b>	<b>638</b>
Maximum shares of common stock to be issued per plan document	1,400	750

A summary of the status of our plans at July 31, 2011, together with changes during the six months then ended, is presented in the following tables (in thousands, except per share amounts):

	<b>Stock Options</b>		<b>SARS</b>	
	<b>Outstanding Awards</b>	<b>Weighted Average Exercise Price Per Share</b>	<b>Outstanding Awards</b>	<b>Weighted Average Exercise Price Per Share</b>
Balance at January 31, 2011	218	\$ 13.96	791	\$ 34.24
Granted			96	48.65
Exercised	(64)	11.81	(8)	35.88
Forfeited			(3)	33.30
<b>Balance at July 31, 2011</b>	<b>154</b>	<b>\$ 14.86</b>	<b>876</b>	<b>\$ 35.80</b>

	<b>Restricted Stock Awards</b>	
	<b>Number of Shares</b>	<b>Weighted Average Grant Date Fair Value Per Share</b>
Unvested restricted stock at January 31, 2011	56	\$ 31.85
Granted	39	48.42
Vested	(33)	33.90
<b>Unvested restricted stock at July 31, 2011</b>	<b>62</b>	<b>\$ 41.14</b>

**Table of Contents**

We calculate share-based compensation cost for stock options and SARS using the Black-Scholes option pricing model. The range of assumptions used to compute share-based compensation are as follows:

	<b>Granted in Fiscal 2012</b>	<b>Granted Prior to Fiscal 2012</b>
Risk-free interest rate	2.1 - 2.6%	2.3 - 5.1%
Expected volatility	56.0%	40.0 - 53.0%
Expected dividend yield	1.6%	0.6 - 2.8%
Expected life (in years)	6 - 7	5 - 7
Weighted average fair value at date of grant	\$22.80 - \$23.70	\$4.16 - \$33.31

We calculate share-based compensation cost for restricted stock by multiplying the fair market value of our common shares on the grant date by the number of restricted shares expected to vest. Share-based compensation is expensed ratably over the applicable vesting period. Additional information regarding the assumptions used to calculate fair value under our share-based compensation plans is presented in Note 2 to our consolidated financial statements included in our Form 10-K for the year ended January 31, 2011.

As of July 31, 2011, there was \$5 million of total unrecognized compensation cost related to nonvested share-based compensation awards granted under the plans. The following table shows the share-based compensation costs to be recognized in future periods for awards granted to date as of July 31, 2011 (in thousands):

<b>Fiscal Year</b>	<b>Amount</b>
2012*	\$ 1,140
2013	1,791
2014	1,292
2015	646
2016	86
	\$ 4,955

\* Represents last six months of fiscal 2012.

**Note 7 Commitments and Contingencies****Environmental Matters**

We are subject to environmental laws and regulations, which include obligations to remove or mitigate environmental effects of past disposal and release of certain wastes and substances at various sites. We record liabilities for affected sites when environmental assessments indicate probable cleanup and the costs can be reasonably estimated. Other than for costs of assessments themselves, the timing and amount of these liabilities is determined based on the estimated costs of remediation activities and our commitment to a formal plan of action, such as an approved remediation plan. The reliability and precision of the loss estimates are affected by numerous factors, such as different stages of site evaluation and reevaluation of the degree of remediation required. We adjust our liabilities as new remediation requirements are defined, as information becomes available permitting reasonable estimates to be made and to reflect new and changing facts.

It is reasonably possible that changes in estimates will occur in the near term and the related adjustments to environmental liabilities may have a material impact on our operating results. Unasserted claims are not currently reflected in our environmental remediation liabilities. It is also reasonably possible that these claims may also have a material impact on our operating results if asserted. We cannot predict when the additional expense will be necessary or the amount of any additional loss or range of loss that may reasonably be possible.



**Table of Contents**

Our specific environmental matters consist of the following:

**Fairview, Oregon**

In 1996, the Oregon Department of Environmental Quality issued two Records of Decision affecting our Fairview, Oregon manufacturing facility. The records of decision required us to initiate remedial activities related to the cleanup of groundwater contamination at and near the facility. Remediation activities have been conducted since 1996 and current estimates provide for some level of activity to continue through 2019. Costs of certain remediation activities at the facility are shared with The Boeing Company, with Cascade paying 70% of these costs. The recorded liability for ongoing remediation activities at our Fairview facility was \$2.5 million at July 31, 2011 and \$2.7 million at January 31, 2011.

**Springfield, Ohio**

In March 2010 we signed a Facility Lead Corrective Action Agreement ( Action Agreement ) with the Ohio Environmental Protection Agency, which outlines a more comprehensive remediation plan at our Springfield, Ohio facility. We had previously been performing our remediation activities under a consent order signed in 1994, which had required the installation of remediation systems for the cleanup of groundwater contamination. The Action Agreement specifies an action plan that would allow us to be more proactive in our environmental cleanup efforts. The current estimate is that the remediation activities will continue through 2019. The recorded liability for ongoing remediation activities in Springfield was \$1.5 million at July 31, 2011 and \$1.7 million at January 31, 2011.

**Legal Proceedings**

We are subject to legal proceedings, claims and litigation, in addition to the environmental matters previously discussed, arising in the ordinary course of business. While the outcome of these matters is currently not determinable, management does not expect the ultimate costs to be material to our consolidated financial position, results of operations, or cash flows.

**Note 8 Earnings Per Share**

The following table presents the calculation of basic and diluted earnings per share (in thousands, except per share amounts):

	<b>Three Months Ended July 31</b>		<b>Six Months Ended July 31</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
<b>Basic earnings per share:</b>				
Net income	\$ 13,851	\$ 3,232	\$ 30,275	\$ 8,898
Weighted average shares of common stock outstanding	10,994	10,889	10,960	10,860
	\$ 1.26	\$ 0.30	\$ 2.76	\$ 0.82
<b>Diluted earnings per share:</b>				
Net income	\$ 13,851	\$ 3,232	\$ 30,275	\$ 8,898
Weighted average shares of common stock outstanding	10,994	10,889	10,960	10,860
Dilutive effect of stock awards	308	200	328	199
Diluted weighted average shares of common stock outstanding	11,302	11,089	11,288	11,059
	\$ 1.23	\$ 0.29	\$ 2.68	\$ 0.80

Basic earnings per share is based on the weighted average number of common shares outstanding for the period. Diluted weighted average common shares includes the incremental shares that would be issued upon the assumed exercise of stock options and SARs and the amount of unvested restricted stock. All unvested restricted stock was included in our calculation of incremental shares because they are dilutive. The number of unexercised SARs that were not included in the calculation as the impact would be antidilutive are as follows:

Edgar Filing: CASCADE CORP - Form 10-Q

Excluded Awards:	Three Months Ended July 31		Six Months Ended July 31	
	2011	2010	2011	2010
Unexercised SARS Awards	149,000	572,000	149,000	572,000

**Table of Contents****Note 9 Supplemental Cash Flow Information**

The following table presents information that supplements the consolidated statements of cash flows (in thousands):

	Six Months Ended July 31	
	2011	2010
Cash paid during the period for:		
Interest	\$ 626	\$ 1,139
Income taxes	\$ 14,151	\$ 5,838

**Note 10 Benefit Plans**

The following table represents the net periodic cost related to our defined benefit plans in England and France and our postretirement health benefit plan in the United States (in thousands):

	Defined Benefit		Postretirement Benefit	
	Three Months Ended July 31 2011	2010	Three Months Ended July 31 2011	2010
Net periodic benefit cost:				
Service cost	\$ 4	\$ 5	\$ 22	\$ 31
Interest cost	117	111	95	110
Expected return on plan assets	(120)	(104)		
Recognized prior service cost			(19)	(19)
Recognized net actuarial loss	30	29		
	\$ 31	\$ 41	\$ 98	\$ 122

	Defined Benefit		Postretirement Benefit	
	Six Months Ended July 31 2011	2010	Six Months Ended July 31 2011	2010
Net periodic benefit cost:				
Service cost	\$ 8	\$ 10	\$ 44	\$ 62
Interest cost	233	225	190	220
Expected return on plan assets	(239)	(210)		
Recognized prior service cost			(38)	(38)
Recognized net actuarial loss	59	58		
	\$ 61	\$ 83	\$ 196	\$ 244

**Note 11 Recent Accounting Pronouncements****Other Comprehensive Income**

In June 2011, a pronouncement was issued that eliminates the option of presenting other comprehensive income as part of the statement of changes in stockholders' equity and provides an entity with the option to present the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. This guidance also requires presentation of items on the face of the financial statements that are reclassified from other comprehensive income to net income. This guidance does not change the items that must be reported in other comprehensive income, when an item of other comprehensive income must be reclassified to net income or how tax effects of each item of other comprehensive income are presented. This guidance is effective for interim and annual reporting periods beginning after December 15, 2011 and should be applied retrospectively. We currently report other comprehensive income in the consolidated statement of changes in shareholders' equity and will be required to update the presentation of comprehensive income to be in compliance with the new standard. We are currently evaluating the impact

of adopting this guidance on the presentation of our consolidated financial statements.

**Table of Contents****Fair Value Measurements**

In May 2011, a pronouncement was issued that amends existing guidance and expands disclosure requirements for fair value measurements, particularly for Level 3 (as defined in the accounting guidance) inputs. The amendments in this guidance are not intended to result in a change in current accounting. This guidance is effective for interim and annual reporting periods beginning after December 15, 2011. We are currently evaluating the impact of adopting this guidance on our disclosures included within notes to consolidated financial statements.

**Goodwill Impairment**

In December 2010, a pronouncement was issued that modified the process used to test goodwill for impairment. The pronouncement impacted reporting units with zero or negative carrying amounts and required an additional test to be performed to determine whether goodwill has been impaired and to calculate the amount of that impairment. This amendment is effective for fiscal years beginning after December 15, 2010. The Company adopted this pronouncement as of February 1, 2011. As the Company has not performed its annual goodwill impairment analysis and there have been no indicators of impairment during the second quarter of fiscal 2012, the Company is currently evaluating the potential impact, if any, the adoption of this pronouncement will have on its consolidated financial condition, results of operations or cash flows.

**Note 12 Warranty Obligations**

We record a liability on our consolidated balance sheet for costs related to warranties with the sales of our products. This liability is estimated through historical customer claims, product failure rates, material usage and service delivery costs incurred in correcting a product failure. Our warranty obligations, which are recorded in other accrued expenses on the consolidated balance sheets, were as follows (in thousands):

	2011	2010
Balance at January 31	\$ 1,339	\$ 1,348
Accruals for warranties issued during the period	1,226	981
Accruals for pre-existing warranties	103	100
Settlements during the period	(1,162)	(1,049)
Foreign currency changes	46	(3)
Balance at July 31	\$ 1,552	\$ 1,377

**Table of Contents****Note 13 Accumulated Other Comprehensive Income**

During the six months ended July 31, 2011, accumulated other comprehensive income increased due to fluctuations in foreign currencies, primarily the Canadian Dollar, Australian Dollar, Chinese Yuan, Euro and British Pound. The following table presents the changes in and the components of accumulated other comprehensive income (in thousands):

	Accumulated Other Comprehensive Income (Loss)		
	Translation Adjustment	Minimum Pension Liability Adjustment	Total
Balance at January 31, 2011	\$ 36,455	\$ (833)	\$ 35,622
Currency translation adjustment	9,748	(29)	9,719
Balance at July 31, 2011	\$ 46,203	\$ (862)	\$ 45,341

**Note 14 Income Taxes**

The effective tax rate was 32% in the second quarter of fiscal 2012. The effective tax rate is lower than the US tax rate of 35% due to lower tax rates in foreign jurisdictions where we earn income.

As of July 31, 2011 our liability for uncertain tax positions was \$2.5 million, excluding interest and penalties. We recognize interest and penalties related to uncertain tax positions in income tax expense. As of July 31, 2011 we had approximately \$900,000 of accrued interest and penalties related to uncertain tax positions.

As of July 31, 2011 Cascade has provided a full valuation allowance on \$34.5 million of deferred tax assets relating to net operating loss carryforwards generated in Europe. The valuation allowance has been provided because management has determined that it is more-likely-than-not that we would not realize these deferred tax assets in the foreseeable future based on historical financial performance in this region. Management quarterly assesses the need for valuation allowance on deferred tax assets based on all available positive and negative evidence.

We are subject to taxation primarily in the jurisdictions where we have operations. As of July 31, 2011, we remain subject to examination in various state and foreign jurisdictions for the 2003 - 2011 fiscal tax years.

**Note 15 Australia Flood**

Our operations in Brisbane, Australia, were significantly disrupted in January 2011 due to damage from flooding caused by heavy rainfalls in the Queensland, Australia region. During fiscal 2012, we have made significant progress in restoring our operations to pre-flood conditions and have been able to meet customer needs with on-hand inventory and product sourced from other locations.

**Table of Contents**

The following table shows flood-related costs and insurance proceeds recorded during fiscal 2012 (in thousands):

	Three Months Ended April 30, 2011	Three Months Ended July 31, 2011	Six Months Ended July 31, 2011
<b><u>Cost of Goods Sold Related</u></b>			
Flood-related costs	\$ 334	\$ 305	\$ 639
Insurance proceeds	(1,063)	(1,603)	(2,666)
Net expense (recovery)	(729)	(1,298)	(2,027)
<b><u>Selling, General &amp; Administrative Related</u></b>			
Fixed asset recovery		(100)	(100)
Flood-related costs	1,645	454	2,099
Insurance proceeds	(2,397)		(2,397)
Net expense (recovery)	(752)	354	(398)
<b><u>Total Flood Related</u></b>			
Fixed asset recovery		(100)	(100)
Flood-related costs	1,979	759	2,738
Insurance proceeds	(3,460)	(1,603)	(5,063)
Net expense (recovery)	\$ (1,481)	\$ (944)	\$ (2,425)

The following table shows flood-related costs and insurance proceeds recorded in total for the Australia flood (in thousands):

	Six Months Ended July 31, 2011	Year Ended January 31, 2011	Australia Flood Total
<b><u>Cost of Goods Sold Related</u></b>			
Inventory write down	\$	\$ 2,167	\$ 2,167
Flood-related costs	639		639
Insurance proceeds	(2,666)		(2,666)
Net expense (recovery)	(2,027)	2,167	140
<b><u>Selling, General &amp; Administrative Related</u></b>			
Fixed asset write down (recovery)	(100)	2,451	2,351
Flood-related costs	2,099	527	2,626
Insurance proceeds	(2,397)		(2,397)
Net expense (recovery)	(398)	2,978	2,580
<b><u>Total Flood Related</u></b>			
Inventory write down		2,167	2,167
Fixed asset write down (recovery)	(100)	2,451	2,351
Flood-related costs	2,738	527	3,265
Insurance proceeds	(5,063)		(5,063)

## Edgar Filing: CASCADE CORP - Form 10-Q

Net expense (recovery)	\$ (2,425)	\$ 5,145	\$ 2,720
------------------------	------------	----------	----------

### **Note 16 Fair Value of Financial Assets and Liabilities**

The fair value of our financial instruments represents the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced sale or liquidation. The carrying amount of our cash and cash equivalents, trade receivables and payables and notes payable to banks approximates fair value due to the short maturity of these instruments. The carrying value of long-term debt approximates fair market value due to the variable interest rate on the debt and consideration of credit risk.



**Table of Contents**

**Note 17 Subsequent Event**

In August 2011, we entered into an amended and restated loan agreement with Bank of America and Union Bank. The amendment:

decreases the amount of our credit facility to \$100 million;

extends the commitment period to August 2016;

decreases the interest rate on the loan 0.25% to a range of 1.0% to 2.0% over LIBOR, based on our consolidated leverage ratio;

includes a provision that increases the amount of the credit facility by up to \$50 million, subject to lenders' approval; and

includes no changes to debt covenants.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Our businesses globally manufacture and distribute material handling load engagement products primarily for the lift truck industry and to a lesser extent the construction industry. We operate in four geographic segments: Americas (previously listed as North America), Europe, Asia Pacific and China. The Americas region includes activity in North, Central and South America.

All references to fiscal years are defined as the year ended January 31, 2011 ( fiscal 2011 ) and the year ended January 31, 2012 ( fiscal 2012 ).

**RECENT TRENDS AND DEVELOPMENTS AFFECTING OUR RESULTS****Global Economic & Lift Truck Market Conditions**

Our industry continues to recover from the global economic crisis and ensuing recession. We began to see an increase in our sales levels toward the end of fiscal 2010 that continued through fiscal 2011 and accelerated in the first quarter of fiscal 2012. During the second quarter of fiscal 2012, we began to experience a slower rate of growth in markets globally compared to the rapid growth experienced in the first quarter of fiscal 2012. Global lift truck shipments for the second quarter of fiscal 2012 were 32% higher than the second quarter of fiscal 2011 and 15% higher than the first quarter of fiscal 2012.

The following table shows the quarter-over-quarter percent increase in global lift truck shipments:

	<b>Lift Truck Shipments Q2 Fiscal 2012 vs 2011</b>	<b>Lift Truck Orders Q2 Fiscal 2012 vs 2011</b>
Americas	53%	26%
Europe	35%	31%
Asia Pacific	21%	24%
China	26%	27%
Global	32%	27%

We expect lift truck demand to remain at the existing level through the end of the fiscal year. However, we do expect fourth quarter business levels to be impacted by regular holiday shutdowns.

Currently, the lift truck market is the only direct economic or industrial indicator we have available for our markets. While results across this market do not correlate exactly with our business levels over the short term, since customers in the various end markets use our products to differing degrees, it does give us a good indication of trends over the year.

Additional information on lift truck industry trends can be found at [www.cascorp.com/investor/industrytrends](http://www.cascorp.com/investor/industrytrends). This website address is intended to provide an inactive, textual reference only. The information at this website is not part of this Form 10-Q and is not incorporated by reference.

**European Operating Results**

Management placed significant focus in recent years on restructuring our European business with a goal of achieving sustainable profitability. The steps taken included closure of three manufacturing facilities and a reduction of our European workforce by 50%, resulting in restructuring costs of approximately \$34 million incurred since fiscal 2009. In addition, we consolidated certain production operations, shifted sourcing of certain products from Europe to China and raised prices on certain products. Europe's fiscal 2012 results include operating income of \$1.3 million and \$1.8 million during the first and second quarter, respectively. We anticipate that the current structure will put us in the position of being profitable in Europe through the remainder of the year.

**Table of Contents****Use of Cash**

In recent years we have used excess cash to reduce our outstanding debt balance. At July 31, 2011, our cash balance was \$32.1 million and our outstanding debt balance was \$48.8 million. Given our current and projected liquidity position we are evaluating various growth opportunities, both within and outside the lift truck and construction equipment industries. We will also continue to review our dividend policy in light of our cash flows and operating results.

**Australia Flood**

Our operations in Brisbane, Australia, were significantly disrupted in January 2011 due to damage from flooding caused by heavy rainfalls in the Queensland, Australia region. During fiscal 2012, we have made significant progress in restoring our operations to pre-flood conditions and have been able to meet customers' needs with on-hand inventory and product sourced from other locations.

The flood resulted in charges of \$5.1 million in fiscal 2011 and an additional \$2.7 million during fiscal 2012. To date we have received \$5.1 million of insurance proceeds during fiscal 2012 as a partial recovery of our losses. During the remainder of fiscal 2012, we may receive additional insurance proceeds of up to \$6 million, of which \$4 million could be used to purchase replacement fixed assets.

**COMPARISON OF SECOND QUARTER OF FISCAL 2012 AND FISCAL 2011****Executive Summary**

	Three Months Ended July 31		Change	Change %
	2011	2010		
	(In thousands except per share amounts)			
Net sales	\$ 135,642	\$ 97,741	\$ 37,901	39%
Gross profit %	32%	30%		
Operating income	\$ 20,977	\$ 10,413	\$ 10,564	101%
Income before taxes	\$ 20,308	\$ 9,662	\$ 10,646	110%
Provision for income taxes	\$ 6,457	\$ 6,430	\$ 27	0%
Effective tax rate	32%	67%		
Net income	\$ 13,851	\$ 3,232	\$ 10,619	329%
Diluted earnings per share	\$ 1.23	\$ 0.29	\$ 0.94	324%

Details of the change in net sales compared to the prior year quarter are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 30,073	31%
Foreign currency change	7,828	8%
Total	\$ 37,901	39%

The following is an overview for the three months ended July 31, 2011 and 2010. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Consolidated net sales increased 31% due to higher sales volumes as a result of favorable economic conditions and a strong global lift truck market.

Our consolidated gross profit percentage increased to 32% during the second quarter of fiscal 2012 from 30% in the prior period, primarily as a result of improved cost absorption due to increased sales volumes and net insurance proceeds related to the flood in

Edgar Filing: CASCADE CORP - Form 10-Q

Australia. Our consolidated gross profit percentage was 33% during the first quarter of fiscal 2012.

**Table of Contents**

During the second quarter of fiscal 2012, we received insurance proceeds and incurred additional flood related costs, which had a net after-tax impact of increasing net income by \$0.7 million (\$0.06 per diluted share).

The income tax expense during fiscal 2011 included \$3.4 million of expense as a result of recording valuation allowances against deferred tax assets in Italy and the United Kingdom.

**Americas**

	Three Months Ended July		Change	Change %
	2011	2010		
Net sales	\$ 67,025	\$ 48,177	\$ 18,848	39%
Transfers between areas	7,952	6,227	1,725	28%
Net sales and transfers	74,977	54,404	20,573	38%
Cost of goods sold	53,194	38,285	14,909	39%
Gross profit	21,783	16,119	5,664	35%
Gross profit %	29%	30%		
Selling and administrative	12,686	11,324	1,362	12%
Operating income	\$ 9,097	\$ 4,795	\$ 4,302	90%
Operating income %	12%	9%		

Details of the change in net sales compared to the prior year quarter are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 18,302	38%
Foreign currency change	546	1%
Total	\$ 18,848	39%

The following summarizes financial results for the Americas for the second quarter of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 38% primarily due to higher sales volumes as a result of a strong lift truck market in the Americas.

Transfers to other Cascade locations increased due to higher customer demand in China and fulfillment of orders in Europe.

Our gross profit percentage decreased as the benefit of additional fixed costs absorption due to higher sales volumes was offset by increases in material and other costs. We anticipate recovering these costs through increases in selling prices and cost reductions by the end of fiscal 2012. Our gross profit percentage was 31% during the first quarter of fiscal 2012.

Selling and administrative costs increased due primarily to marketing, warranty and other general costs.

**Table of Contents****Europe**

	Three Months Ended July		Change	Change %
	2011	2010		
	31			
Net sales	\$ 29,344	\$ 21,887	\$ 7,457	34%
Transfers between areas	187	96	91	95%
Net sales and transfers	29,531	21,983	7,548	34%
Cost of goods sold	22,860	19,030	3,830	20%
Gross profit	6,671	2,953	3,718	126%
Gross profit %	23%	13%		
Selling and administrative	4,864	4,267	597	14%
Operating income (loss)	\$ 1,807	\$ (1,314)	\$ 3,121	
Operating income (loss) %	6%	(6%)		

Details of the change in net sales compared to the prior year quarter are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 3,974	18%
Foreign currency change	3,483	16%
Total	\$ 7,457	34%

The following summarizes financial results for Europe for the second quarter of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 18% primarily due to higher sales volumes as a result of a stronger lift truck market and price increases.

The improvement in our gross profit percentage is due to our restructuring efforts in recent years to reduce our overall cost structure, increased cost absorption as a result of higher sales volumes, a shift in sourcing more products from China and sales price increases for certain products. Our gross profit percentage was 21% during the first quarter of fiscal 2012.

Selling and administrative costs increased primarily due to changes in foreign currency rates.

**Asia Pacific**

	Three Months Ended July		Change	Change %
	2011	2010		
	31			
Net sales	\$ 21,167	\$ 14,243	\$ 6,924	49%
Transfers between areas	8	61	(53)	(87%)

Edgar Filing: CASCADE CORP - Form 10-Q

Net sales and transfers	21,175	14,304	6,871	48%
Cost of goods sold	13,903	10,558	3,345	32%
Gross profit	7,272	3,746	3,526	94%
<i>Gross profit %</i>	<i>34%</i>	<i>26%</i>		
Selling and administrative	3,293	2,337	956	41%
Operating income	\$ 3,979	\$ 1,409	\$ 2,570	182%
<i>Operating income %</i>	<i>19%</i>	<i>10%</i>		

**Table of Contents**

Details of the change in net sales compared to the prior year quarter are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 4,012	28%
Foreign currency change	2,912	21%
<b>Total</b>	<b>\$ 6,924</b>	<b>49%</b>

The following summarizes financial results for Asia Pacific for the second quarter of fiscal 2011. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 28% primarily due to higher sales volumes as a result of a strong lift truck market throughout the region.

Our gross profit percentage increased compared to the prior year primarily due to insurance proceeds related to the Australia flood and fluctuations in foreign currency rates.

Selling and administrative costs increased primarily due to flood related costs incurred and changes in foreign currency rates.

During the second quarter of fiscal 2012, operating income increased \$0.9 million from flood insurance proceeds we received less additional costs we incurred related to the Australia flood. We may receive up to an additional \$6 million of flood insurance proceeds during the remainder of fiscal 2012, of which \$4 million could be used to purchase replacement fixed assets.

**China**

	Three Months Ended July		Change	Change %
	2011	2010		
	31			
Net sales	\$ 18,106	\$ 13,434	\$ 4,672	35%
Transfers between areas	8,771	6,598	2,173	33%
Net sales and transfers	26,877	20,032	6,845	34%
Cost of goods sold	19,292	13,330	5,962	45%
Gross profit	7,585	6,702	883	13%
Gross profit %	28%	33%		
Selling and administrative	1,491	1,179	312	26%
Operating income	\$ 6,094	\$ 5,523	\$ 571	10%
Operating income %	23%	28%		

Details of the change in net sales compared to the prior year quarter are as follows (in thousands):

Amount	Change %
--------	----------



## Edgar Filing: CASCADE CORP - Form 10-Q

Net sales change	\$ 3,785	28%
Foreign currency change	887	7%
<b>Total</b>	<b>\$ 4,672</b>	<b>35%</b>

The following summarizes financial results for China for the second quarter of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 28% primarily due to higher sales volumes as a result of the growth in the Chinese economy and a strong lift truck market.

**Table of Contents**

Transfers to other Cascade locations increased due to higher customer demand in North America, Europe and Asia Pacific.

Our gross profit percentage decreased due to changes in product mix and strategic pricing adjustments. Our gross profit percentage was 30% during the first quarter of fiscal 2012.

Selling and administrative costs increased 20% primarily due to higher personnel and marketing costs.

**Non-Operating Items**

The following are financial highlights for non-operating items during the second quarter of fiscal 2012:

The effective tax rate for the second quarter of fiscal 2012 was 32% compared to 67% for the second quarter of fiscal 2011. The decrease in the effective tax rate is primarily a result of second quarter 2012 income in Europe, which was offset by historical losses, compared to second quarter 2011 losses in Europe for which a tax benefit could not be recorded. Additionally, the fiscal 2011 income tax rate included a \$3.4 million charge as a result of recording valuation allowances against deferred tax assets in Italy and England.

**COMPARISON OF THE FIRST SIX MONTHS OF FISCAL 2012 AND FISCAL 2011****Executive Summary**

	Six Months Ended July 31		Change	Change %
	2011	2010		
	(In thousands except per share amounts)			
Net sales	\$ 271,819	\$ 192,133	\$ 79,686	41%
Gross profit %	32%	30%		
Operating income	\$ 45,484	\$ 19,903	\$ 25,581	129%
Income before taxes	\$ 44,368	\$ 18,314	\$ 26,054	142%
Provision for income taxes	\$ 14,093	\$ 9,416	\$ 4,677	50%
Effective tax rate	32%	51%		
Net income	\$ 30,275	\$ 8,898	\$ 21,377	240%
Diluted earnings per share	\$ 2.68	\$ 0.80	\$ 1.88	235%

Details of the change in net sales compared to the prior year are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 68,119	35%
Foreign currency change	11,567	6%
<b>Total</b>	<b>\$ 79,686</b>	<b>41%</b>

**Table of Contents**

The following is an overview for the first six months of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Consolidated net sales increased 35% due to higher sales volumes as a result of favorable economic conditions and a strong global lift truck market.

Our consolidated gross profit percentage increased from 30% to 32% during fiscal 2012 primarily as a result of improved cost absorption due to increased sales volumes, the benefit of cost cutting measures implemented in the past and net insurance proceeds related to the flood in Australia.

During fiscal 2012, we have received insurance proceeds related to the Australia flood and incurred additional flood-related costs, which had a net after-tax impact of increasing net income by \$1.7 million (\$0.15 per diluted share).

**Americas**

	Six Months Ended July 31		Change	Change %
	2011	2010		
Net sales	\$ 138,729	\$ 93,470	\$ 45,259	48%
Transfers between areas	16,029	12,629	3,400	27%
Net sales and transfers	154,758	106,099	48,659	46%
Cost of goods sold	108,069	74,413	33,656	45%
Gross profit	46,689	31,686	15,003	47%
Gross profit %	30%	30%		
Selling and administrative	24,642	21,634	3,008	14%
Operating income	\$ 22,047	\$ 10,052	\$ 11,995	119%
Operating income %	14%	9%		

Details of the change in net sales compared to the prior year are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 44,248	47%
Foreign currency change	1,011	1%
Total	\$ 45,259	48%

The following summarizes financial results for North America for the first six months of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 47% primarily due to higher sales volumes as a result of a strong lift truck market.

## Edgar Filing: CASCADE CORP - Form 10-Q

Transfers to other Cascade locations increased due primarily to higher customer demand in China and Korea and fulfillment of orders in Australia and Europe.

Our gross profit percentage remained consistent as improved cost absorption as a result of higher sales volumes were offset by increases in material and other costs.

Selling and administrative costs increased 13% due primarily to additional personnel, marketing and warranty costs.

**Table of Contents****Europe**

	Six Months Ended July 31			
	2011	2010	Change	Change %
Net sales	\$ 56,783	\$ 44,257	\$ 12,526	28%
Transfers between areas	641	198	443	224%
Net sales and transfers	57,424	44,455	12,969	29%
Cost of goods sold	44,902	39,499	5,403	14%
Gross profit	12,522	4,956	7,566	153%
Gross profit %	22%	11%		
Selling and administrative	9,415	8,806	609	7%
Operating income (loss)	\$ 3,107	\$ (3,850)	\$ 6,957	
Operating income %	5%	(9%)		

Details of the change in net sales compared to the prior year are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 8,147	18%
Foreign currency change	4,379	10%
Total	\$ 12,526	28%

The following summarizes financial results for Europe for the first six months of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 18% primarily due to higher sales volumes as a result of a stronger lift truck market and price increases.

The improvement in our gross profit percentage is due to our restructuring efforts to reduce our overall cost structure, increased cost absorption as a result of higher sales volumes, a shift in sourcing more products from China and sales price increases for certain products.

**Asia Pacific**

	Six Months Ended July 31			
	2011	2010	Change	Change %
Net sales	\$ 39,259	\$ 28,053	\$ 11,206	40%
Transfers between areas	88	110	(22)	(20%)
Net sales and transfers	39,347	28,163	11,184	40%
Cost of goods sold	26,274	20,650	5,624	27%
Gross profit	13,073	7,513	5,560	74%
Gross profit %	33%	27%		

Edgar Filing: CASCADE CORP - Form 10-Q

Selling and administrative	5,161	4,665	496	11%
Operating income	\$ 7,912	\$ 2,848	\$ 5,064	178%
<i>Operating income %</i>	<i>20%</i>	<i>10%</i>		

**Table of Contents**

Details of the change in net sales compared to the prior year are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 6,652	24%
Foreign currency change	4,554	16%
<b>Total</b>	<b>\$ 11,206</b>	<b>40%</b>

The following summarizes financial results for Asia Pacific for the first six months of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 24% primarily due to higher sales volumes as a result of an improvement in economic conditions and an improving lift truck market.

Our gross profit percentage increased compared to the prior year primarily due to insurance proceeds related to the Australia flood.

During fiscal 2012, operating income increased \$2.4 million from flood insurance proceeds we received less additional costs we incurred related to the Australia flood.

**China**

	Six Months Ended July 31		Change	Change %
	2011	2010		
Net sales	\$ 37,048	\$ 26,353	\$ 10,695	41%
Transfers between areas	16,059	11,433	4,626	40%
<b>Net sales and transfers</b>	<b>53,107</b>	<b>37,786</b>	<b>15,321</b>	<b>41%</b>
Cost of goods sold	37,707	24,707	13,000	53%
<b>Gross profit</b>	<b>15,400</b>	<b>13,079</b>	<b>2,321</b>	<b>18%</b>
<i>Gross profit %</i>	<i>29%</i>	<i>35%</i>		
Selling and administrative	2,982	2,226	756	34%
Operating income	\$ 12,418	\$ 10,853	\$ 1,565	14%
<i>Operating income %</i>	<i>23%</i>	<i>29%</i>		

Details of the change in net sales compared to the prior year are as follows (in thousands):

	Amount	Change %
Net sales change	\$ 9,072	35%
Foreign currency change	1,623	6%
<b>Total</b>	<b>\$ 10,695</b>	<b>41%</b>

## Edgar Filing: CASCADE CORP - Form 10-Q

The following summarizes financial results for China for the first six months of fiscal 2012. All percentage comparisons to the prior year exclude the impact of foreign currencies:

Net sales increased 35% primarily due to higher sales volumes as a result of the growth of the Chinese economy and a strong lift truck market.

Transfers to other Cascade locations increased due to higher customer demand in North America, Europe and Asia Pacific.



**Table of Contents**

Our gross profit percentage decreased due to changes in product mix, material cost increases and strategic pricing adjustments.

Selling and administrative costs increased 28% primarily due to higher personnel and marketing costs.

**Non-Operating Items**

The following are financial highlights for non-operating items during the first six months of fiscal 2012:

The effective tax rate for fiscal 2012 was 32% compared to 51% for fiscal 2011. The decrease in the effective tax rate is primarily a result of fiscal 2012 income in Europe, which was offset by historical losses, compared to fiscal 2011 losses in Europe for which a tax benefit could not be recorded.

**CASH FLOWS****Statements of Cash Flows**

The statements of cash flows reflect the changes in cash and cash equivalents for the three and six months ended July 31, 2011 and July 31, 2010 by classifying transactions into three major categories of activities: operating, investing and financing.

The following table presents a summary of our cash flows:

	<b>Three Months Ended July 31</b>		<b>Six Months Ended July 31</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
	<b>(In thousands)</b>		<b>(In thousands)</b>	
Operating activities	\$ 10,877	\$ 3,139	\$ 9,237	\$ 3,371
Investing activities	(2,405)	(1,053)	(4,656)	(1,788)
Financing activities	(5,017)	(3,232)	3,311	(3,157)
Effect of exchange rate changes	1,827	2,188	(786)	3,736
<b>Net change in cash and cash equivalents</b>	<b>\$ 5,282</b>	<b>\$ 1,042</b>	<b>\$ 7,106</b>	<b>\$ 2,162</b>

**Operating Activities**

Our primary source of liquidity is cash generated from operating activities, which is measured as net income or loss adjusted for changes in working capital and non-cash operating items such as depreciation, amortization and share-based compensation.

The following are operating activity highlights:

The increase in net income in fiscal 2012 was primarily the result of higher sales in the current year as a result of strong lift truck markets.

Inventories increased during fiscal 2012 compared to fiscal 2011 due to increased customer demand.

During the first six months of fiscal 2012, accounts receivable increased primarily as a result of higher sales. During the second quarter of fiscal 2012, accounts receivable decreased primarily as a result of lower sales than the first quarter of fiscal 2012.



**Table of Contents****Investing Activities**

Our primary investing activity is capital expenditures, which are primarily for equipment and tooling related to product improvements, more efficient production methods and replacement for normal wear and tear. Capital expenditures by geographic segment were as follows (in thousands):

	Three Months Ended July 31		Six Months Ended July 31	
	2011	2010	2011	2010
Americas	\$ 1,221	\$ 623	\$ 2,095	\$ 1,017
Europe	447	19	772	222
Asia Pacific	636	209	1,150	265
China	1,102	299	1,691	401
	\$ 3,406	\$ 1,150	\$ 5,708	\$ 1,905

The following are investing activity highlights:

Capital expenditures during fiscal 2011 were below historical levels as we limited spending to only critical projects.

We expect capital expenditures for the remainder of fiscal 2012 to be approximately \$11 million, which includes \$3 million to replace equipment damaged in the flood in Australia.

**Financing Activities**

The following are financing activity highlights:

During the first three months of fiscal 2012, increased working capital requirements, arising out of higher sales levels, led to additional borrowings. However, during the second quarter of fiscal 2012, we have been able to pay down our debt because working capital requirements have stabilized as sales have leveled off. We anticipate paying down the debt further during the remainder of fiscal 2012 as we repatriate cash from overseas and continue to generate net income.

We declared dividends totaling \$4.4 million (\$0.40 per share) during fiscal 2012 and \$0.8 million (\$0.07 per share) during fiscal 2011. We increased our dividend during the current year as a result of significantly improved financial results. We paid all of these dividends during the three months ended July 31.

**FINANCIAL CONDITION AND LIQUIDITY**

The following are highlights regarding our financial condition and liquidity for the first six months of fiscal 2012:

Our working capital, defined as current assets less current liabilities, increased from \$135.1 million at January 31, 2011 to \$174.3 million at July 31, 2011. Our current ratio, defined as current assets divided by current liabilities, increased from 3.8 to 1 at January 31, 2011 to 4.0 to 1 at July 31, 2011.

## Edgar Filing: CASCADE CORP - Form 10-Q

Total outstanding debt, including notes payable to banks, increased from \$42.3 million at January 31, 2011 to \$48.8 million at July 31, 2011 due to increased working capital requirements needed with higher sales levels.

We were in compliance with our debt covenants at July 31, 2011. We believe our cash and cash equivalents, existing credit facilities and cash flows from operations will be sufficient to satisfy our expected working capital, capital expenditures and debt payment requirements for at least the next twelve months.

**Table of Contents**

In August 2011, we entered into an amended and restated loan agreement with Bank of America and Union Bank. The amendment:

decreases the amount of our credit facility to \$100 million;

extends the commitment period to August 2016;

decreases the interest rate on the loan 0.25% to a range of 1.0% to 2.0% over LIBOR, based on our consolidated leverage ratio;

includes a provision that increases the amount of the credit facility by up to \$50 million, subject to lenders' approval; and

includes no changes to debt covenants.

As of July 31, 2011, outstanding borrowings under our loan agreement totaled \$45 million and an additional \$0.7 million was used to issue letters of credit. Based on these borrowings, the additional amount that may be borrowed under our newly amended loan agreement is \$54.3 million. The interest rate under our newly amended loan agreement would be 1.15%.

**OTHER MATTERS**

The following table represents the three-month percentage change from April 30, 2011 to July 31, 2011 and the six-month percentage change from January 31, 2011 to July 31, 2011 in the end of month foreign currency rates compared to the U.S. dollar used by our significant operations. As a result of these changes, foreign currency translation adjustments increased shareholders' equity by \$0.2 million during the quarter ended July 31, 2011 and \$9.7 million during the first six months of fiscal 2012.

Currency	Change for Three Months Ended July 31, 2011	Change for Six Months Ended July 31, 2011
Euro	(3%)	5%
Canadian Dollar	(1%)	5%
Chinese Yuan	1%	3%
British Pound	(2%)	3%
Japanese Yen	6%	7%
Australian Dollar	0%	10%
Korean Won	1%	6%

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Management's discussion and analysis of financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with generally accepted accounting principles in the United States of America (GAAP). The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities. We evaluate our estimates and judgments on an on-going basis, including those related to inventory reserves, impairment of long-lived assets, impairment of goodwill, environmental liabilities, benefit plans, share-based compensation and income taxes. We base our estimates on historical experience and various other assumptions that we believe to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions. A description of our critical accounting policies and related judgments and estimates that affect the preparation of our consolidated financial statements is set forth in our Annual Report on Form 10-K for the year ended January 31, 2011.

## **Table of Contents**

### **OFF BALANCE SHEET ARRANGEMENTS**

At July 31, 2011, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, that would have been established for the purpose of facilitating off-balance sheet arrangements or for other contractually narrow or limited purposes. As such, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships.

### **RECENT ACCOUNTING PRONOUNCEMENTS**

#### **Other Comprehensive Income**

In June 2011, a pronouncement was issued that eliminates the option of presenting other comprehensive income as part of the statement of changes in stockholders' equity and provides an entity with the option to present the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. This guidance also requires presentation of items on the face of the financial statements that are reclassified from other comprehensive income to net income. This guidance does not change the items that must be reported in other comprehensive income, when an item of other comprehensive income must be reclassified to net income or how tax effects of each item of other comprehensive income are presented. This guidance is effective for interim and annual reporting periods beginning after December 15, 2011 and should be applied retrospectively. We currently report other comprehensive income in the consolidated statement of changes in shareholders' equity and will be required to update the presentation of comprehensive income to be in compliance with the new standard. We are currently evaluating the impact of adopting this guidance on the presentation of our consolidated financial statements.

#### **Fair Value Measurements**

In May 2011, a pronouncement was issued that amends existing guidance and expands disclosure requirements for fair value measurements, particularly for Level 3 (as defined in the accounting guidance) inputs. The amendments in this guidance are not intended to result in a change in current accounting. This guidance is effective for interim and annual reporting periods beginning after December 15, 2011. We are currently evaluating the impact of adopting this guidance on our disclosures included within notes to consolidated financial statements.

#### **Goodwill Impairment**

In December 2010, a pronouncement was issued that modified the process used to test goodwill for impairment. The pronouncement impacted reporting units with zero or negative carrying amounts and required an additional test to be performed to determine whether goodwill has been impaired and to calculate the amount of that impairment. This amendment is effective for fiscal years beginning after December 15, 2010. The Company adopted this pronouncement as of January 30, 2011. As the Company has not performed its annual goodwill impairment analysis and there have been no indicators of impairment during the second quarter of fiscal 2012, the Company is currently evaluating the potential impact, if any, the adoption of this pronouncement will have on its consolidated financial condition, results of operations or cash flows.

#### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Market risk is the potential loss arising from adverse changes in market rates and prices, such as foreign currency exchange rate and interest rate fluctuations. A significant portion of our net sales and expenses are denominated in foreign currencies. As a result, our operating results could become subject to significant fluctuations based upon changes in the exchange rates of the foreign currencies in relation to the U.S. Dollar.

**Table of Contents**

The table below illustrates the hypothetical increase in net sales for the second quarter of fiscal 2012 resulting from a 10% weaker U.S. dollar against foreign currencies which impact our operations (in millions):

Euro	\$ 2.5
Chinese Yuan	1.8
Australian Dollar	0.8
Japanese Yen	0.7
Canadian Dollar	0.7
Korean Won	0.5
British Pound	0.4
Other currencies (representing 1% of consolidated net sales)	0.2

A 10% weaker U.S. dollar during the quarter, measured against foreign currencies that affect our operations, would have increased our operating income by \$1.7 million.

We enter into foreign currency forward exchange contracts to offset the impact of currency fluctuations on certain nonfunctional currency assets and liabilities. The principal currencies hedged are denominated in Japanese Yen, Canadian Dollars, Euros, Chinese Yuan, Korean Won, Swedish Krona and British Pounds. Our foreign currency forward exchange contracts have terms lasting up to three months, but generally less than one month. We do not enter into derivatives or other financial instruments for trading or speculative purposes and we do not record our derivatives under hedge accounting.

A majority of our products are manufactured using specialty steel. As such, our cost of goods sold is sensitive to fluctuations in specialty steel prices, either directly through the purchase of raw materials or indirectly through the purchase of components. However, due to the nature of specialty steel, we are not impacted by changes in commodity steel prices to the extent others might be.

Presuming that the full impact of steel price increases is reflected in all steel and steel based component purchases, we estimate our gross profit percentage would decrease by approximately 0.3% for each 1.0% increase in steel prices. Based on our statement of operations for the three months ended July 31, 2011, a 1.0% increase in steel prices would have decreased consolidated gross profit by approximately \$0.5 million.

The majority of our debt as of July 31, 2011 had a variable interest rate, which was 1.53% at July 31, 2011 and was based on LIBOR plus a margin of 1.25%. Based on the July 31, 2011 outstanding balance of our variable rate debt of \$45 million, a 1% increase in our interest rate to 2.53% would result in a \$0.5 million increase in annual interest expense.

**Item 4. Controls and Procedures****Evaluation of Disclosure Controls and Procedures**

Our management has evaluated, under the supervision and with the participation of our chief executive officer and chief financial officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report pursuant to Rule 13a-15(b) under the Securities Exchange Act of 1934 (the Exchange Act). Based on that evaluation, our chief executive officer and chief financial officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures are effective in ensuring that information required to be disclosed in our Exchange Act reports is (1) recorded, processed, summarized and reported in a timely manner, and (2) accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

**Changes in Internal Control Over Financial Reporting**

There has been no change in the internal control over financial reporting that occurred during the three months ended July 31, 2011 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents**

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

None

**Item 1A. Risk Factors**

There are no material changes from risk factors previously disclosed in our Form 10-K for the year ended January 31, 2011.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None

**Item 3. Defaults Upon Senior Securities**

None

**Item 4. Removed and Reserved**

**Item 5. Other Information**

None

**Item 6. Exhibits**

A list of exhibits filed or furnished with this report on Form 10-Q (or incorporated by reference to exhibits previously filed or furnished by Cascade) is provided in the accompanying Exhibit Index.



**Table of Contents**

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

September 7, 2011

CASCADE CORPORATION

/s/ JOSEPH G. POINTER  
Joseph G. Pointer  
*Chief Financial Officer*  
*(Principal Financial and Accounting Officer)*

**Table of Contents**

**EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Description</b>
31.1	Certification of Chief Executive Officer.
31.2	Certification of Chief Financial Officer.
32	Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350.
101.INS	XBRL Instance Document*
101.SCH	XBRL Taxonomy Extension Schema Document*
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document*
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document*
101.LAB	XBRL Taxonomy Extension Label Linkbase Document*
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document*

\* XBRL (Extensible Business Reporting Language) information is furnished and not filed or a part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.