

EXPONENT INC  
Form 10-Q  
November 01, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 27, 2013

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-18655

**EXPONENT, INC.**

(Exact name of registrant as specified in its charter)

**DELAWARE**

(State or other jurisdiction of  
incorporation or organization)

**77-0218904**

(I.R.S. Employer Identification No.)

**149 COMMONWEALTH DRIVE, MENLO PARK, CALIFORNIA**

(Address of principal executive office)

**94025**

(Zip Code)

**(650) 326-9400**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐ Smaller reporting company ☐  
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of October 25, 2013, the latest practicable date, the registrant had 13,103,213 shares of Common Stock, \$0.001 par value per share, outstanding.



**EXPONENT, INC.  
FORM 10-Q**

**TABLE OF CONTENTS**

	Page
<b>PART I FINANCIAL INFORMATION</b>	
Item 1.	Financial Statements (unaudited):
	Condensed Consolidated Balance Sheets September 27, 2013 and December 28, 2012
	3
	Condensed Consolidated Statements of Income Three and Nine Months Ended September 27, 2013 and September 28, 2012
	4
	Condensed Consolidated Statements of Comprehensive Income Three and Nine Months Ended September 27, 2013 and September 28, 2012
	5
	Condensed Consolidated Statements of Cash Flows Nine Months Ended September 27, 2013 and September 28, 2012
	6
	Notes to Unaudited Condensed Consolidated Financial Statements
	7
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations
	15
Item 3.	Quantitative and Qualitative Disclosures About Market Risk
	24
Item 4.	Controls and Procedures
	24
<b>PART II OTHER INFORMATION</b>	
Item 1A.	Risk Factors
	24
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds
	25
Item 6.	Exhibits
	25
Signatures	26

**PART I FINANCIAL INFORMATION****Item 1. Financial Statements****EXPONENT, INC.**

**Condensed Consolidated Balance Sheets**  
**September 27, 2013 and December 28, 2012**  
(in thousands, except par value)  
(unaudited)

	September 27, 2013	December 28, 2012
Assets		
Current assets:		
Cash and cash equivalents	\$ 121,747	\$ 113,268
Short-term investments	13,296	20,881
Accounts receivable, net of allowance for doubtful accounts of \$2,772 and \$2,666 at September 27, 2013 and December 28, 2012, respectively	82,177	85,361
Prepaid expenses and other assets	9,512	8,277
Deferred income taxes	8,295	7,657
Total current assets	235,027	235,444
Property, equipment and leasehold improvements, net	28,372	27,446
Goodwill	8,607	8,607
Deferred income taxes	20,489	18,359
Deferred compensation plan assets	31,386	24,801
Other assets	596	760
Total assets	\$ 324,477	\$ 315,417
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 5,139	\$ 10,386
Accrued payroll and employee benefits	47,645	54,720
Deferred revenues	6,155	6,665
Total current liabilities	58,939	71,771
Other liabilities	1,164	988
Deferred compensation	31,319	24,697
Deferred rent	2,416	1,532
Total liabilities	93,838	98,988
Stockholders' equity:		
Common stock, \$0.001 par value; 100,000 shares authorized; 16,427 shares issued at September 27, 2013 and December 28, 2012	16	16
Additional paid-in capital	140,013	123,693
Accumulated other comprehensive loss		
Investment securities, available for sale	(1)	24
Foreign currency translation adjustments	(155)	(274)
	(156)	(250)

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Retained earnings	219,493	206,057
Treasury stock, at cost; 3,327 and 3,221 shares held at September 27, 2013 and December 28, 2012, respectively	(128,727)	(113,087)
Total stockholders' equity	230,639	216,429
Total liabilities and stockholders' equity	\$ 324,477	\$ 315,417

The accompanying notes are an integral part of these Unaudited Condensed Consolidated Financial Statements.

**EXPONENT, INC.****Condensed Consolidated Statements of Income****For the Three and Nine Months Ended September 27, 2013 and September 28, 2012****(in thousands, except per share data)  
(unaudited)**

	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Revenues:				
Revenues before reimbursements	\$ 70,096	\$ 66,725	\$ 211,007	\$ 201,513
Reimbursements	5,135	6,573	12,389	18,194
Revenues	75,231	73,298	223,396	219,707
Operating expenses:				
Compensation and related expenses	44,801	42,589	137,795	130,621
Other operating expenses	6,440	5,908	18,794	17,422
Reimbursable expenses	5,135	6,573	12,389	18,194
General and administrative expenses	3,695	3,500	10,814	9,565
Total operating expenses	60,071	58,570	179,792	175,802
Operating income	15,160	14,728	43,604	43,905
Other income, net:				
Interest income, net	14	80	95	245
Miscellaneous income, net	2,341	1,522	5,592	3,161
Total other income, net	2,355	1,602	5,687	3,406
Income before income taxes	17,515	16,330	49,291	47,311
Income taxes	6,421	6,105	19,373	18,558
Net income	\$ 11,094	\$ 10,225	\$ 29,918	\$ 28,753
Net income per share:				
Basic	\$ 0.82	\$ 0.75	\$ 2.19	\$ 2.08
Diluted	\$ 0.79	\$ 0.72	\$ 2.13	\$ 2.01

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Shares used in per share computations:

Basic	13,598	13,694	13,638	13,796
Diluted	13,993	14,196	14,047	14,317

The accompanying notes are an integral part of these Unaudited Condensed Consolidated Financial Statements

**EXPONENT, INC.**

**Condensed Consolidated Statements of Comprehensive Income**

**For the Three and Nine Months Ended September 27,  
2013 and September 28, 2012**

**(in thousands)  
(unaudited)**

	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Net income	\$ 11,094	\$ 10,225	\$ 29,918	\$ 28,753
Other comprehensive income (loss):				
Foreign currency translation adjustments, net of tax	556	306	119	227
Unrealized loss on investments, net of tax	(3)	(17)	(25)	(5)
Comprehensive income	\$ 11,647	\$ 10,514	\$ 30,012	\$ 28,975

The accompanying notes are an integral part of these Unaudited Condensed Consolidated Financial Statements



## EXPONENT, INC.

**Condensed Consolidated Statements of Cash Flows****For the Nine Months Ended September 27, 2013 and  
September 28, 2012**(in thousands)  
(unaudited)

	Nine Months Ended September 27, 2013	September 28, 2012
Cash flows from operating activities:		
Net income	\$ 29,918	\$ 28,753
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization of property, equipment and leasehold improvements	3,667	3,459
Amortization of premiums and accretion of discounts on short-term investments	165	428
Deferred rent	884	(296)
Provision for doubtful accounts	822	1,304
Stock-based compensation	10,832	9,932
Deferred income tax provision	(2,770)	(2,780)
Tax benefit for stock plans	(4,064)	(2,762)
Changes in operating assets and liabilities:		
Accounts receivable	2,362	(16,594)
Prepaid expenses and other assets	(3,498)	(4,849)
Accounts payable and accrued liabilities	(521)	6,574
Accrued payroll and employee benefits	(3,469)	(925)
Deferred revenues	(510)	(610)
Net cash provided by operating activities	33,818	21,634
Cash flows from investing activities:		
Capital expenditures	(4,593)	(3,425)
Purchase of short-term investments	(11,813)	(515)
Maturity of short-term investments	19,190	2,735
Sale of short-term investments	-	518
Net cash provided by (used in) investing activities	2,784	(687)
Cash flows from financing activities:		
Tax benefit for stock plans	4,064	2,762
Payroll taxes for restricted stock units	(6,112)	(3,531)
Repurchase of common stock	(21,719)	(19,437)

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Exercise of share-based payment awards	1,497	2,071
Dividends paid	(5,962)	-
Net cash used in financing activities	(28,232)	(18,135)
Effect of foreign currency exchange rates on cash and cash equivalents	109	402
Net increase in cash and cash equivalents	8,479	3,214
Cash and cash equivalents at beginning of period	113,268	84,439
Cash and cash equivalents at end of period	\$ 121,747	\$ 87,653

The accompanying notes are an integral part of these Unaudited Condensed Consolidated Financial Statements.

**EXPONENT, INC.**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**Note 1: Basis of Presentation**

Exponent, Inc. (referred to as the “Company” or “Exponent”) is an engineering and scientific consulting firm that provides solutions to complex problems. The Company operates on a 52-53 week fiscal year ending on the Friday closest to the last day of December.

The accompanying unaudited condensed consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information, the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission. Accordingly, they do not contain all the information and notes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments which are necessary for the fair presentation of the condensed consolidated financial statements have been included and all such adjustments are of a normal and recurring nature. The operating results for the three and nine months ended September 27, 2013 are not necessarily representative of the results of future quarterly or annual periods. The following information should be read in conjunction with the audited consolidated financial statements and accompanying notes thereto included in the Company’s Annual Report on Form 10-K for the fiscal year ended December 28, 2012 which was filed with the U.S. Securities and Exchange Commission on February 28, 2013.

The unaudited condensed consolidated financial statements include the accounts of Exponent, Inc. and its subsidiaries, which are all wholly owned. All intercompany accounts and transactions have been eliminated in consolidation.

**Authorized Capital Stock.** In a letter dated May 23, 2006, the Company committed to stockholders to limit its use of authorized capital stock to 40 million common shares, and 2 million preferred shares, unless the approval of the Company’s stockholders is subsequently obtained, such as through a further amendment to the Company’s authorized capital stock.

**Dividend.** On April 16, 2013, the Company declared a cash dividend of \$0.15 per share of the Company’s common stock, paid on June 28, 2013, to stockholders of record as of June 7, 2013. On July 22, 2013, the Company declared a cash dividend of \$0.15 per share of the Company’s common stock, paid on September 27, 2013, to stockholders of record as of September 6, 2013. On October 15, 2013, the Company declared a cash dividend of \$0.15 per share of the Company’s common stock, payable on December 20, 2013, to stockholders of record as of November 29, 2013. The Company expects to continue paying quarterly dividends in the future, subject to declaration by the Company’s Board of Directors.

**Recently Adopted Accounting Pronouncements.** In February 2013, the Financial Accounting Standards Board (“FASB”) issued a new accounting standard for reporting of amounts reclassified out of accumulated other comprehensive income. The new standard does not change the current requirements for reporting net income or comprehensive income in financial statements. However, the new standard requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. Effective December 29, 2012, the Company adopted this standard. There were no amounts reclassified from accumulated other comprehensive income to net income during the three and nine months ended September 27, 2013.

**Use of Estimates.** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

**Note 2: Fair Value Measurements**

The Company measures certain financial assets and liabilities at fair value on a recurring basis, including available-for-sale fixed income securities, trading fixed income and equity securities held in its deferred compensation plan and the liability associated with its deferred compensation plan. There have been no transfers between fair value measurement levels during the nine months ended September 27, 2013 and September 28, 2012. Any transfers between fair value measurement levels would be recorded on the actual date of the event or change in circumstances that caused the transfer. The fair value of these certain financial assets and liabilities was determined using the following inputs at September 27, 2013:

(In thousands)	Fair Value Measurements at Reporting Date Using			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets</b>				
Money market securities <sup>(1)</sup>	\$ 56,938	\$ 56,938	\$ -	\$ -
Fixed income available for sale securities <sup>(2)</sup>	13,296	-	13,296	-
Fixed income trading securities held in deferred compensation plan <sup>(3)</sup>	9,921	9,921	-	-
Equity trading securities held in deferred compensation plan <sup>(3)</sup>	25,578	25,578	-	-
<b>Total</b>	<b>\$ 105,733</b>	<b>\$ 92,437</b>	<b>\$ 13,296</b>	<b>\$ -</b>
<b>Liabilities</b>				
Deferred compensation plan <sup>(4)</sup>	35,431	35,431	-	-
<b>Total</b>	<b>\$ 35,431</b>	<b>\$ 35,431</b>	<b>\$ -</b>	<b>\$ -</b>

<sup>(1)</sup> Included in cash and cash equivalents on the Company's unaudited condensed consolidated balance sheet.

<sup>(2)</sup> Included in short-term investments on the Company's unaudited condensed consolidated balance sheet.

<sup>(3)</sup> Included in other current assets and deferred compensation plan assets on the Company's unaudited condensed consolidated balance sheet.

<sup>(4)</sup> Included in accrued liabilities and deferred compensation on the Company's unaudited condensed consolidated balance sheet.

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The fair value of these certain financial assets and liabilities was determined using the following inputs at December 28, 2012:

(In thousands)	Fair Value Measurements at Reporting Date Using			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets</b>				
Money market securities <sup>(1)</sup>	\$ 49,134	\$ 49,134	\$ -	\$ -
Fixed income available for sale securities <sup>(2)</sup>	20,881	-	20,881	-
Fixed income trading securities held in deferred compensation plan <sup>(3)</sup>	9,911	9,911	-	-
Equity trading securities held in deferred compensation plan <sup>(3)</sup>	17,178	17,178	-	-
<b>Total</b>	<b>\$ 97,104</b>	<b>\$ 76,223</b>	<b>\$ 20,881</b>	<b>\$ -</b>
<b>Liabilities</b>				
Deferred compensation plan <sup>(4)</sup>	26,984	26,984	-	-
<b>Total</b>	<b>\$ 26,984</b>	<b>\$ 26,984</b>	<b>\$ -</b>	<b>\$ -</b>

(1) Included in cash and cash equivalents on the Company's consolidated balance sheet.

(2) Included in short-term investments on the Company's consolidated balance sheet.

(3) Included in other current assets and deferred compensation plan assets on the Company's consolidated balance sheet.

(4) Included in accrued liabilities and deferred compensation on the Company's consolidated balance sheet.

Fixed income available-for-sale securities as of September 27, 2013 and December 28, 2012 represent primarily obligations of state and local government agencies. Fixed income and equity trading securities represent mutual funds held in the Company's deferred compensation plan. See Note 6 for additional information about the Company's deferred compensation plan.

Cash, cash equivalents and short-term investments consisted of the following as of September 27, 2013:

(In thousands)	Cost	Amortized Gains	Unrealized Losses	Estimated Fair Value
Classified as current assets:				
Cash	\$ 64,809	\$ -	\$ -	\$ 64,809
Cash equivalents:				
Money market securities	56,938	-	-	56,938
Total cash equivalents	56,938	-	-	56,938
Total cash and cash equivalents	121,747	-	-	121,747
Short-term investments:				
State and municipal bonds	13,299	3	(6)	13,296
Total short-term investments	13,299	3	(6)	13,296
Total cash, cash equivalents and short-term investments	\$ 135,046	\$ 3	\$ (6)	\$ 135,043

There were no securities in a continuous unrealized loss position for more than 12 months as of September 27, 2013.

Cash, cash equivalents and short-term investments consisted of the following as of December 28, 2012:

(In thousands)	Cost	Amortized Gains	Unrealized Losses	Estimated Fair Value
Classified as current assets:				
Cash	\$ 64,134	\$ -	\$ -	\$ 64,134
Cash equivalents:				
Money market securities	49,134	-	-	49,134
Total cash equivalents	49,134	-	-	49,134
Total cash and cash equivalents	113,268	-	-	113,268
Short-term investments:				
State and municipal bonds	20,841	41	(1)	20,881
Total short-term investments	20,841	41	(1)	20,881
Total cash, cash equivalents and short-term investments	\$ 134,109	\$ 41	\$ (1)	\$ 134,149

The following table summarizes the cost and estimated fair value of short-term fixed income securities classified as short-term investments based on stated effective maturities as of September 27, 2013:

(In thousands)	Amortized Cost	Estimated Fair Value
Due within one year	\$ 6,069	\$ 6,066
Due between one and two years	6,357	6,357
Due between two and three years	873	873
Total	\$ 13,299	\$ 13,296

At September 27, 2013 and December 28, 2012, the Company did not have any assets or liabilities valued using significant unobservable inputs.

The following financial instruments are not measured at fair value on the Company's consolidated balance sheet at September 27, 2013 and December 28, 2012, but require disclosure of their fair values: accounts receivable, other assets and accounts payable. The estimated fair value of such instruments at September 27, 2013 and December 28, 2012 approximates their carrying value as reported on the consolidated balance sheet. The fair values of such financial instruments are determined using the income approach based on the present value of estimated future cash flows. There have been no changes in the Company's valuation technique during fiscal 2013. The fair value of all of these instruments would be categorized as Level 2 of the fair value hierarchy.

There were no other-than-temporary impairments or credit losses related to available-for-sale securities during the nine months ended September 27, 2013 and September 28, 2012.

### Note 3: Net Income Per Share

Basic per share amounts are computed using the weighted-average number of common shares outstanding during the period. Diluted per share amounts are calculated using the weighted-average number of common shares outstanding during the period and, when dilutive, the weighted-average number of potential common shares from the issuance of common stock to satisfy outstanding restricted stock units and the exercise of outstanding options to purchase common stock using the treasury stock method.

The following schedule reconciles the shares used to calculate basic and diluted net income per share:

(In thousands)	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Shares used in basic per share computation	13,598	13,694	13,638	13,796
Effect of dilutive common stock options outstanding	83	150	78	158
Effect of dilutive restricted stock units outstanding	312	352	331	363
Shares used in diluted per share computation	13,993	14,196	14,047	14,317

There were no options excluded from the diluted per share calculations for the three and nine months ended September 27, 2013 and September 28, 2012.



**Note 4: Stock-Based Compensation****Restricted Stock Units**

Restricted stock unit grants are designed to attract and retain employees, and to better align employee interests with those of the Company's stockholders. For a select group of employees, up to 40% of their annual bonus is settled with fully vested restricted stock unit awards. Under these fully vested restricted stock unit awards, the holder of each award has the right to receive one share of the Company's common stock for each fully vested restricted stock unit four years from the date of grant. Each individual who receives a fully vested restricted stock unit award is also granted a matching number of unvested restricted stock unit awards. Unvested restricted stock unit awards are also granted for select new hires and promotions. These unvested restricted stock unit awards generally cliff vest four years from the date of grant, at which time the holder of each award will have the right to receive one share of the Company's common stock for each restricted stock unit award provided the holder of each award has met certain employment conditions. In the case of retirement at 59½ years or older, all unvested restricted stock unit awards will continue to vest, provided that the holder of each award does all consulting work through the Company and does not become an employee for a past or present client, beneficial party or competitor of the Company.

The value of these restricted stock unit awards is determined based on the market price of the Company's common stock on the date of grant. The value of fully vested restricted stock unit awards issued is recorded as a reduction to accrued bonuses. The portion of bonus expense that the Company expects to settle with fully vested restricted stock unit awards is recorded as stock-based compensation during the period the bonus is earned. The Company recorded stock-based compensation expense associated with accrued bonus awards of \$1,557,000 and \$1,568,000 during the three months ended September 27, 2013 and September 28, 2012, respectively. For the nine months ended September 27, 2013 and September 28, 2012, the Company recorded stock-based compensation expense associated with accrued bonus awards of \$4,695,000 and \$4,701,000, respectively. The value of the unvested restricted stock unit awards granted is recognized on a straight-line basis over the shorter of the four-year vesting period or the period between the grant date and the date the award recipient turns 59½. If the award recipient is 59½ years or older on the date of grant, the value of the entire award is expensed upon grant. The Company recorded stock-based compensation expense associated with the unvested restricted stock unit awards of \$844,000 and \$1,018,000 during the three months ended September 27, 2013 and September 28, 2012, respectively. The Company recorded stock-based compensation expense associated with the unvested restricted stock unit awards of \$5,169,000 and \$4,757,000 during the nine months ended September 27, 2013 and September 28, 2012, respectively.

**Stock Options**

Stock options are granted for terms of ten years and generally vest 25% per year over a four-year period from the grant date. For options granted on or after January 1, 2012, all unvested stock option awards will continue to vest in the case of retirement at 59½ or older, provided that the holder of each award does all consulting work through the Company and does not become an employee for a past or present client, beneficial party or competitor of the Company. The Company grants options at exercise prices equal to the fair value of the Company's common stock on the date of grant. The Company recorded stock-based compensation expense of \$100,000 and \$162,000 during the three months ended September 27, 2013 and September 28, 2012, respectively, associated with stock option grants. The Company recorded stock-based compensation expense of \$969,000 and \$474,000 during the nine months ended September 27, 2013 and September 28, 2012, respectively, associated with stock option grants.

The Company uses the Black-Scholes option-pricing model to determine the fair value of options granted. The determination of the fair value of stock-based awards on the date of grant using an option-pricing model is affected by the Company's stock price as well as assumptions regarding a number of complex and subjective variables. These

variables include expected stock price volatility over the term of the award, actual and projected employee stock option exercise behaviors, the risk-free interest rate and expected dividends.

The Company used historical exercise and post-vesting forfeiture and expiration data to estimate the expected term of options granted. The historical volatility of the Company's common stock over a period of time equal to the expected term of the options granted was used to estimate expected volatility. The risk-free interest rate used in the option-pricing model was based on United States Treasury zero-coupon issues with remaining terms similar to the expected term on the options. The Company is required to estimate forfeitures at the time of grant and revise those estimates in subsequent periods if actual forfeitures differ from those estimates. Historical data was used to estimate pre-vesting option forfeitures and stock-based compensation expense was recorded only for those awards that are expected to vest. All share-based payment awards are recognized on a straight-line basis over the requisite service periods of the awards.

**Note 5: Treasury Stock**

On May 25, 2011, the Company's Board of Directors authorized \$35,000,000 for the repurchase of the Company's common stock. On February 9, 2012, the Company's Board of Directors authorized an additional \$35,000,000 for the repurchase of the Company's common stock. On February 15, 2013, the Company's Board of Directors authorized an additional \$35,000,000 for the repurchase of the Company's common stock.

The Company repurchased 388,604 shares of its common stock for \$21,211,000 during the nine months ended September 27, 2013. The Company repurchased 404,948 shares of its common stock for \$19,437,000 during the nine months ended September 28, 2012. As of September 27, 2013, the Company had remaining authorization under its stock repurchase plans of \$34,800,000 to repurchase shares of common stock.

The Company reissued 282,010 shares of its treasury stock with a cost of approximately \$5,711,000 to settle restricted stock unit awards, stock options, dividends and purchases under the Employee Stock Purchase Plan during the nine months ended September 27, 2013. The Company reissued 292,316 shares of its treasury stock with a cost of \$7,902,000 to settle restricted stock unit awards, stock options and purchases under the Employee Stock Purchase Plan during the nine months ended September 28, 2012.

**Note 6: Deferred Compensation Plan**

The Company maintains a nonqualified deferred compensation plan for the benefit of a select group of highly compensated employees. Under this plan, participants may elect to defer up to 100% of their compensation. Company assets that are earmarked to pay benefits under the plan are held in a rabbi trust and are subject to the claims of the Company's creditors. As of September 27, 2013 and December 28, 2012, the invested amounts under the plan totaled \$35,499,000 and \$27,089,000, respectively. These assets are classified as trading securities and are recorded at fair value with changes recorded as adjustments to other income and expense.

As of September 27, 2013 and December 28, 2012, vested amounts due under the plan totaled \$35,431,000 and \$26,984,000, respectively. Changes in the liability are recorded as adjustments to compensation expense. During the three months ended September 27, 2013 and September 28, 2012, the Company recognized compensation expense of \$1,893,000 and \$1,094,000, respectively, as a result of increases in the fair value of the trust assets with the same amount being recorded as income in other income, net. During the nine months ended September 27, 2013 and September 28, 2012, the Company recognized compensation expense of \$4,128,000 and \$2,027,000, respectively, as a result of increases in the fair value of the trust assets with the same amount being recorded as income in other income, net.

**Note 7: Supplemental Cash Flow Information**

The following is supplemental disclosure of cash flow information:

(In thousands)	Nine Months Ended September 27, 2013	September 28, 2012
Cash paid during period:		
Income taxes	\$ 17,027	\$ 16,026
Non-cash investing and financing activities:		

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Unrealized loss on short-term investments	\$	(25)	\$	(5)
Vested stock unit awards issued to settle accrued bonuses	\$	5,807	\$	5,343

## Note 8: Accounts Receivable, Net

At September 27, 2013 and December 28, 2012, accounts receivable, net, was comprised of the following:

(In thousands)	September 27, 2013	December 28, 2012
Billed accounts receivable	\$ 52,733	\$ 54,653
Unbilled accounts receivable	32,216	33,374
Allowance for doubtful accounts	(2,772)	(2,666)
Total accounts receivable, net	\$ 82,177	\$ 85,361

## Note 9: Segment Reporting

The Company has two operating segments based on two primary areas of service. The Engineering and other scientific operating segment is a broad service group providing technical consulting in different practices primarily in the areas of engineering and technology development. The Environmental and health operating segment provides services in the area of environmental, epidemiology and health risk analysis. This operating segment provides a wide range of consulting services relating to environmental hazards and risks and the impact on both human health and the environment.

Segment information for the three and nine months ended September 27, 2013 and September 28, 2012 follows:

### Revenues

(In thousands)	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Engineering and other scientific	\$ 56,395	\$ 53,071	\$ 163,353	\$ 158,784
Environmental and health	18,836	20,227	60,043	60,923
Total revenues	\$ 75,231	\$ 73,298	\$ 223,396	\$ 219,707

### Operating Income

(In thousands)	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Engineering and other scientific	\$ 18,115	\$ 16,217	\$ 51,747	\$ 47,573
Environmental and health	5,624	6,933	19,104	20,722
Total segment operating income	23,739	23,150	70,851	68,295
Corporate operating expense	(8,579)	(8,422)	(27,247)	(24,390)
Total operating income	\$ 15,160	\$ 14,728	\$ 43,604	\$ 43,905



**Capital Expenditures**

(In thousands)	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Engineering and other scientific	\$ 664	\$ 1,103	\$ 3,924	\$ 2,039
Environmental and health	41	174	110	348
Total segment capital expenditures	705	1,277	4,034	2,387
Corporate capital expenditures	187	206	559	1,038
Total capital expenditures	\$ 892	\$ 1,483	\$ 4,593	\$ 3,425

**Depreciation and Amortization**

(In thousands)	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Engineering and other scientific	\$ 813	\$ 677	\$ 2,269	\$ 2,061
Environmental and health	76	72	221	209
Total segment depreciation and amortization	889	749	2,490	2,270
Corporate depreciation and amortization	394	384	1,177	1,189
Total depreciation and amortization	\$ 1,283	\$ 1,133	\$ 3,667	\$ 3,459

No single customer comprised more than 10% of the Company's revenues during the three or nine months ended September 27, 2013 and September 28, 2012. No single customer comprised more than 10% of the Company's accounts receivable at September 27, 2013. Agencies of the U.S. federal government comprised 11% of the Company's accounts receivable at December 28, 2012.

**Note 10: Goodwill**

Below is a breakdown of goodwill reported by segment as of September 27, 2013:

(In thousands)	Environmental and health	Engineering and other scientific	Total
Goodwill	\$ 8,099	\$ 508	\$ 8,607

There were no acquisitions, dispositions, impairments or other changes in the carrying amount of goodwill, nor any changes in the composition of the Company's reporting units, during the nine months ended September 27, 2013.

**Note 11: Contingencies**

The Company is party to a lawsuit arising from the Company's hiring of employees from another consulting firm. Their former employer alleges that the Company aided and abetted the employees' breach of duties owed to their former employer, wrongfully interfered with the former employer's economic relationships, and breached a software license agreement. The lawsuit also alleges that the Company misappropriated the former employer's trade secrets and violated unfair trade practice laws. The lawsuit does not allege a specific dollar amount of damages. The case is currently in discovery and no trial date has been set. The Company intends to vigorously defend itself. Although the Company's ultimate liability in this matter cannot be determined based on the information currently available, the Company believes, after consultation with legal counsel, the ultimate resolution of this claim will not have a material adverse effect on its financial condition.

In addition to the above matter, the Company is a party to various other legal actions from time to time and may be contingently liable in connection with claims and contracts arising in the normal course of business, the outcome of which the Company believes, after consultation with legal counsel, will not have a material adverse effect on its financial condition. All legal costs associated with litigation are expensed as incurred.



## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion should be read in conjunction with the unaudited condensed consolidated financial statements and notes thereto included herein and with our audited consolidated financial statements and notes thereto for the fiscal year ended December 28, 2012, which are contained in our fiscal 2012 Annual Report on Form 10-K which was filed with the U.S. Securities and Exchange Commission on February 28, 2013.

## **Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains certain "forward-looking" statements (as such term is defined in the Private Securities Litigation Reform Act of 1995, and the rules promulgated pursuant to the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended thereto) that are based on the beliefs of the Company's management, as well as assumptions made by and information currently available to the Company's management. Such forward-looking statements are subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995. When used in this document the words "anticipate," "believe," "estimate," "expect" and similar expressions, as they relate to the Company or its management, identify such forward-looking statements. Such statements reflect the current views of the Company or its management with respect to future events and are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, the Company's actual results, performance, or achievements could differ materially from those expressed in, or implied by, any such forward-looking statements. Factors that could cause or contribute to such material differences include the possibility that the demand for our services may decline as a result of changes in general and industry specific economic conditions, the timing of engagements for our services, the effects of competitive services and pricing, the absence of backlog related to our business, our ability to attract and retain key employees, the effect of tort reform and government regulation on our business and liabilities resulting from claims made against us. Additional risks and uncertainties are discussed in our fiscal 2012 Annual Report on Form 10-K under the heading "Risk Factors" and elsewhere in the report. The inclusion of such forward-looking information should not be regarded as a representation by the Company or any other person that the future events, plans, or expectations contemplated by the Company will be achieved. Due to such uncertainties and risks, you are warned not to place undue reliance on such forward-looking statements, which speak only as of the date hereof. The Company does not intend to release publicly any updates or revisions to any such forward-looking statements.

### **Business Overview**

Exponent, Inc. is an engineering and scientific consulting firm that provides solutions to complex problems. Our multidisciplinary team of scientists, physicians, engineers and business consultants brings together more than 90 different technical disciplines to solve complicated issues facing industry and business today. Our services include analysis of product development, product recall, regulatory compliance, and discovery of potential problems related to products, people or property and impending litigation, as well as the development of technical new products.

### **CRITICAL ACCOUNTING ESTIMATES**

In preparing our unaudited condensed consolidated financial statements, we make assumptions, judgments and estimates that can have a significant impact on our revenue, operating income and net income, as well as on the value of certain assets and liabilities on our consolidated balance sheet. We base our assumptions, judgments and estimates on historical experience and various other factors that we believe to be reasonable under the circumstances. Actual results could differ materially from these estimates under different assumptions or conditions. On a regular basis we

evaluate our assumptions, judgments and estimates and make changes accordingly. We believe that the assumptions, judgments and estimates involved in the accounting for revenue recognition and estimating the allowance for doubtful accounts have the greatest potential impact on our consolidated financial statements, so we consider these to be our critical accounting policies. Historically, our assumptions, judgments and estimates relative to our critical accounting policies have not differed materially from actual results. Policies covering revenue recognition and estimating the allowance for doubtful accounts are described in our fiscal 2012 Annual Report on Form 10-K under “Critical Accounting Estimates” and Note 1 (Summary of Significant Accounting Policies) of the Notes to Consolidated Financial Statements.

## RESULTS OF CONSOLIDATED OPERATIONS

### Executive Summary

Revenues for the third quarter of 2013 increased 3% and revenues before reimbursements increased 5% as compared to the same period last year. The increase in revenues before reimbursements was due to an increase in billable hours and an increase in billing rates. We experienced strong demand for our consulting services from a diverse set of clients for both reactive and proactive projects and received some follow-on activities related to several major investigations. This was partially offset by the expected decline in the level of activity for some of these major investigations. In the utility industry, we investigated pipeline failures and helped improve our clients' integrity management processes. In the consumer electronics industry, we worked on intellectual property cases and evaluated new designs. In the medical device industry, we evaluated claims of product defects and tested new product reliability. In the oil and gas industry, we assessed environmental and health exposures and analyzed new drilling techniques.

The increase in revenues before reimbursements resulted in an 8% increase in net income during the third quarter of 2013 as compared to the same period last year. Net income increased to \$11,094,000 during the third quarter of 2013 as compared to \$10,225,000 during the same period last year. Diluted earnings per share increased to \$0.79 per share as compared to \$0.72 in the same period last year due to the increase in net income and our ongoing share repurchase program.

We remain focused on selectively adding top talent and developing the skills necessary to expand our market position, providing clients with in-depth scientific research and analysis to determine what happened and how to prevent failures or exposures in the future, capitalizing on emerging growth areas, managing other operating expenses, generating cash from operations, maintaining a strong balance sheet and undertaking activities such as share repurchases and dividends to enhance shareholder value. We continue to expect some of our major investigations to step down from their elevated levels of activity as they move through their project life cycle. We also continue to expect a step down in the level of activity in our defense technology development practice due to the constraints on defense spending and reduction of forces in Afghanistan by the United States Government.

### Overview of the Three Months Ended September 27, 2013

During the third quarter of 2013, billable hours increased 2% to 273,000 as compared to 267,000 during the same period last year. The increase in billable hours was due to follow-on activities related to major investigations and continued demand for our proactive and reactive consulting services. Our utilization decreased to 72% during the third quarter of 2013 as compared to 74% during the same period last year due to the anticipated step down in our elevated levels of activity on several major investigations and due to our investment in hiring technical consultants. Technical full-time equivalent employees increased 5% to 726 during the third quarter of 2013 as compared to 694 during the same period last year due to our recruiting and retention efforts. We continue to selectively hire key talent to expand our capabilities.

### Three Months Ended September 27, 2013 compared to Three Months Ended September 28, 2012

#### Revenues

(In thousands, except percentages)	Three Months Ended September 27, 2013		September 28, 2012		Percent Change
Engineering and other scientific	\$	56,395	\$	53,071	6.3
Percentage of total revenues		75.0		72.4	%

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Environmental and health	18,836		20,227	(6.9)	%
Percentage of total revenues	25.0	%	27.6	%	
Total revenues	\$ 75,231		\$ 73,298	2.6	%

The increase in revenues for our Engineering and other scientific segment was due to an increase in billable hours and an increase in billing rates partially offset by a decrease in reimbursable expenses. During the third quarter of 2013, billable hours for this segment increased by 8% to 200,000 as compared to 186,000 during the same period last year. The increase in billable hours was due to strong demand for our services in our polymer sciences, mechanical engineering, biomedical and construction consulting practices. Technical full-time equivalent employees increased 7% to 504 during the third quarter of 2013 as compared to 473 for the same period last year due our continuing recruiting and retention efforts. Utilization was 76% during the third quarter of 2013 and 2012. The decrease in reimbursable expenses was primarily due to a decrease in project-related costs in our defense technology development practice.

The decrease in revenues for our Environmental and health segment was due to a step down from the elevated levels of activity on a number of major investigations that engage consultants across many of our environmental and health practices and centers. During the third quarter of 2013, billable hours for this segment decreased by 10% to 73,000 as compared to 81,000 during the same period last year. Utilization decreased to 64% for the third quarter of 2013 as compared to 71% for the same period last year due to a step down from the elevated levels of activity on a number of major investigations and a decrease in the demand for our services. Technical full-time equivalent employees were 222 during the third quarter of 2013 as compared to 221 during the third quarter of 2012.

#### Compensation and Related Expenses

(In thousands, except percentages)	Three Months Ended			
	September 27, 2013		September 28, 2012	Percent Change
Compensation and related expenses	\$ 44,801		\$ 42,589	5.2 %
Percentage of total revenues	59.6 %		58.1 %	

The increase in compensation and related expenses during the third quarter of 2013 was due to an increase in payroll expense and fringe benefits, and the change in the value of assets associated with our deferred compensation plan. Payroll expense increased \$1,238,000 and fringe benefits increased \$294,000 due to a 5% increase in technical full-time equivalent employees and our annual salary increase on March 30, 2013. During the third quarter of 2013, deferred compensation expense increased \$799,000 with a corresponding increase to other income, net, as compared to the third quarter of 2012 due to the change in value of assets associated with our deferred compensation plan. This increase consisted of an increase in the value of the plan assets of \$1,893,000 during the third quarter of 2013 as compared to an increase in the value of the plan assets of \$1,094,000 during the third quarter of 2012. We expect our compensation expense to increase as we selectively add new talent.

#### Other Operating Expenses

(In thousands, except percentages)	Three Months Ended			
	September 27, 2013		September 28, 2012	Percent Change
Other operating expenses	\$ 6,440		\$ 5,908	9.0 %
Percentage of total revenues	8.6 %		8.1 %	

Other operating expenses include facilities-related costs, technical materials, computer-related expenses and depreciation and amortization of property, equipment and leasehold improvements. The increase in other operating expenses during the third quarter of 2013 was due to an increase in occupancy expense of \$154,000, an increase in depreciation and amortization of \$148,000 and several individually insignificant items. These increases were associated with the increase in technical full-time equivalent employees during the third quarter of 2013. We expect other operating expenses to grow as we selectively add new talent and make investments in our corporate

infrastructure.

17

**Reimbursable Expenses**

(In thousands, except percentages)	Three Months Ended September 27, 2013		September 28, 2012	Percent Change	
Reimbursable expenses	\$	5,135	\$	6,573	(21.9) %
Percentage of total revenues		6.8 %		9.0 %	

The decrease in reimbursable expenses was primarily due to a decrease in project-related costs in our defense technology development practice within our Engineering and other scientific segment. The amount of reimbursable expenses will vary from quarter to quarter depending on the nature of our projects.

**General and Administrative Expenses**

(In thousands, except percentages)	Three Months Ended September 27, 2013		September 28, 2012	Percent Change	
General and administrative expenses	\$	3,695	\$	3,500	5.6 %
Percentage of total revenues		4.9 %		4.8 %	

The increase in general and administrative expenses during the third quarter of 2013 was due to an increase in legal expenses of \$343,000 partially offset by a decrease in charitable contributions of \$152,000. The increase in legal expenses was due to an increase in costs associated with legal claims during the third quarter of 2013 as compared to the same period last year. We expect general and administrative expenses to increase as we selectively add new talent, expand our business development efforts and pursue staff development initiatives.

**Other Income, Net**

(In thousands, except percentages)	Three Months Ended September 27, 2013		September 28, 2012	Percent Change	
Other income, net	\$	2,355	\$	1,602	47.0 %
Percentage of total revenues		3.1 %		2.2 %	

Other income, net, consists primarily of interest income earned on available cash, cash equivalents and short-term investments, changes in the value of assets associated with our deferred compensation plan and rental income from leasing space in our Silicon Valley facility. During the third quarter of 2013, other income, net, increased \$799,000 with a corresponding increase to deferred compensation expense, as compared to the third quarter in 2012 due to a change in value of assets associated with our deferred compensation plan. This increase consisted of an increase in the value of the plan assets of \$1,893,000 during the third quarter of 2013 as compared to an increase in the value of the plan assets of \$1,094,000 during the third quarter of 2012.

**Income Taxes**

(In thousands, except percentages)	Three Months Ended September 27, 2013		September 28, 2012	Percent Change	
Income taxes	\$	6,421	\$	6,105	5.2 %
Percentage of total revenues		8.5 %		8.3 %	

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Effective tax rate	36.7	%	37.4	%
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The increase in income taxes was due to a corresponding increase in pre-tax income. The decrease in the effective tax rate was primarily due to an increase in deductions.



**Nine Months Ended September 27, 2013 compared to Nine Months Ended September 28, 2012**

## Revenues

(In thousands, except percentages)	Nine Months Ended September 27, 2013		September 28, 2012		Percent Change
Engineering and other scientific	\$	163,353	\$	158,784	2.9 %
Percentage of total revenues		73.1 %		72.3 %	
Environmental and health		60,043		60,923	(1.4) %
Percentage of total revenues		26.9 %		27.7 %	
Total revenues	\$	223,396	\$	219,707	1.7 %

The increase in revenues for our Engineering and other scientific segment was due to an increase in billable hours and an increase in billing rates partially offset by a decrease in reimbursable expenses and a decrease in product sales in our defense technology development practice. During the first nine months of 2013, billable hours for this segment increased 4% to 584,000 as compared to 560,000 during the same period last year. The increase in billable hours was due to strong demand for our services. Technical full-time equivalent employees increased 4% to 493 during the first nine months of 2013 as compared to 472 for the same period last year due to our continuing recruiting and retention efforts. Utilization was 76% for the first nine months of 2013 and 2012. Product sales in defense technology development decreased to \$486,000 during the first nine months of 2013 as compared to \$2,866,000 during the same period last year due to lower sales of surveillance systems to the United States Army.

The decrease in revenues for our Environmental and health segment was due to a step down from the elevated levels of activity on a number of major investigations that engage consultants across many of our environmental and health practices and centers partially offset by revenues of \$1.4 million that were recognized during the first nine months of 2013, upon receipt of payment, related to services performed in the fourth quarter of 2012 for a foreign client. Billable hours decreased 4% to 233,000 during the first nine months of 2013 as compared to 242,000 during the same period last year. The billable hours for the first nine months of 2013 included 5,017 hours related to the foreign client for which we recognized revenue upon receipt of payment. Utilization decreased to 67% for the first nine months of 2013 as compared to 72% for the same period last year. The decrease in utilization was due to a step down from the elevated levels of activity on a number of major investigations and a decrease in demand for our services. Technical full-time equivalent employees increased by 3% to 222 during the first nine months of 2013 as compared to 216 for the same period last year due to our continuing recruiting and retention efforts.

## Compensation and Related Expenses

(In thousands, except percentages)	Nine Months Ended September 27, 2013		September 28, 2012		Percent Change
Compensation and related expenses	\$	137,795	\$	130,621	5.5 %
Percentage of total revenues		61.7 %		59.5 %	

The increase in compensation and related expenses during the first nine months of 2013 was due to an increase in payroll, stock-based compensation expense, bonus expense and the change in value of assets associated with our deferred compensation plan. Payroll increased by \$3,257,000 due to a 4% increase in technical full-time equivalent employees and our annual salary increase on March 30, 2013. Stock-based compensation expense increased \$888,000 due to an increase in the value of unvested restricted stock units granted during the first nine months of 2013.

Bonuses increased by \$732,000 due to a corresponding increase in profitability. During the first nine months of 2013, deferred compensation expense increased \$2,101,000 with a corresponding increase to other income, net, as compared to the first nine months of 2012 due to the change in value of assets associated with our deferred compensation plan. This increase consisted of an increase in the value of the plan assets of \$4,128,000 during the first nine months of 2013 as compared to an increase in the value of the plan assets of \$2,027,000 during the first nine months of 2012. We expect our compensation expense to increase as we selectively add new talent.

## Other Operating Expenses

(In thousands, except percentages)	Nine Months Ended		Percent	
	September 27, 2013	September 28, 2012	Change	
Other operating expenses	\$ 18,794	\$ 17,422	7.9	%
Percentage of total revenues	8.4 %	7.9 %		

Other operating expenses include facilities-related costs, technical materials, computer-related expenses and depreciation and amortization of property, equipment and leasehold improvements. The increase in other operating expenses during the first nine months of 2013 was due to an increase in occupancy expense of \$582,000, an increase in depreciation and amortization of \$201,000 and several individually insignificant items associated with the increase in technical full-time equivalent employees. The increases in occupancy expense and depreciation and amortization were due to the continued expansion of our facilities to accommodate the increase in technical full-time equivalent employees. We expect other operating expenses to grow as we selectively add new talent and make investments in our corporate infrastructure.

## Reimbursable Expenses

(In thousands, except percentages)	Nine Months Ended		Percent	
	September 27, 2013	September 28, 2012	Change	
Reimbursable expenses	\$ 12,389	\$ 18,194	(31.9)	%
Percentage of total revenues	5.5 %	8.3 %		

The decrease in reimbursable expenses was primarily due to a decrease in project-related costs in our defense technology development practice within our Engineering and other scientific segment. The amount of reimbursable expenses will vary from quarter to quarter depending on the nature of our projects.

## General and Administrative Expenses

(In thousands, except percentages)	Nine Months Ended		Percent	
	September 27, 2013	September 28, 2012	Change	
General and administrative expenses	\$ 10,814	\$ 9,565	13.1	%
Percentage of total revenues	4.8 %	4.4 %		

The increase in general and administrative expenses during the first nine months of 2013 was primarily due an increase in legal expense of \$714,000, an increase in travel expenses of \$378,000, and an increase in recruiting expenses of \$336,000, partially offset by a decrease in charitable contributions of \$306,000. The increase in legal expenses was due to an increase in costs associated with legal claims during the first nine months of 2013 as compared to the same period last year. The increase in travel expenses was due to an increase in technical full-time equivalent employees and business development activities. The increase in recruiting costs was due to our efforts to hire experienced consultants. We expect general and administrative expenses to increase as we selectively add new talent, expand our business development efforts and pursue staff development initiatives.

## Other Income, Net

(In thousands, except percentages)	Nine Months Ended		Percent	
	September 27, 2013	September 28, 2012	Change	

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Other income, net	\$	5,687		\$	3,406	67.0	%
Percentage of total revenues		2.5	%		1.6	%	

20

Other income, net, consists primarily of interest income earned on available cash, cash equivalents and short-term investments, changes in the value of assets associated with our deferred compensation plan and rental income from leasing space in our Silicon Valley facility. During the first nine months of 2013, other income, net, increased \$2,101,000 with a corresponding increase to deferred compensation expense as compared to the first nine months of 2012 due to the change in value of assets associated with our deferred compensation plan. This increase consisted of an increase in the value of the plan assets of \$4,128,000 during the first nine months of 2013 as compared to an increase in the value of the plan assets of \$2,027,000 during the first nine months of 2012.

#### Income Taxes

(In thousands, except percentages)	Nine Months Ended September 27, 2013		September 28, 2012		Percent Change
Income taxes	\$	19,373	\$	18,558	4.4 %
Percentage of total revenues		8.7 %		8.4 %	
Effective tax rate		39.3 %		39.2 %	

The increase in income taxes was due to a corresponding increase in pre-tax income.

## LIQUIDITY AND CAPITAL RESOURCES

(In thousands)	Nine Months Ended		September 28,	
	September 27, 2013		2012	
Net cash provided by operating activities	\$	33,818	\$	21,634
Net cash provided by (used in) investing activities		2,784		(687)
Net cash used in financing activities		(28,232)		(18,135)

We financed our business during the first nine months of 2013 through available cash. We invest our excess cash in cash equivalents and short-term investments. As of September 27, 2013, our cash, cash equivalents and short-term investments were \$135.0 million compared to \$134.1 million at December 28, 2012. We believe our existing balances of cash, cash equivalents and short-term investments will be sufficient to satisfy our working capital needs, capital expenditures, outstanding commitments, stock repurchases, dividends and other liquidity requirements during the next 12 months.

Generally, our net cash provided by operating activities is used to fund our day to day operating activities. First quarter operating cash requirements are generally higher due to payment in the first quarter of our annual bonuses accrued during the prior year. Our largest source of operating cash flows is collections from our clients. Our primary uses of cash from operating activities are for employee related expenditures, leased facilities, taxes, and general operating expenses including marketing and travel.

Net cash provided by operating activities was \$33.8 million for the first nine months of 2013 as compared to \$21.6 million during the same period last year. The increase in net cash provided by operating activities was primarily due to a decrease in accounts receivable during the first nine months of 2013 as compared to an increase during the same period last year.

The increase in net cash provided by investing activities was primarily related to the purchase and sale or maturity of

short-term investments partially offset by an increase in capital expenditures. The increase in capital expenditures was due to leasehold improvements associated with the expansion of our facilities.

The increase in net cash used in financing activities during the first nine months of 2013 as compared to the same period last year was due to our quarterly dividend payments which started in the first quarter of 2013, an increase in repurchases of common stock, and an increase in payroll taxes for restricted stock units.

We expect to continue our investing activities, including capital expenditures. Furthermore, cash reserves may be used to repurchase common stock under our stock repurchase programs, pay dividends or strategically acquire professional service firms that are complementary to our business.

The following schedule summarizes our principal contractual commitments as of September 27, 2013 (in thousands):

Fiscal year	Operating lease commitments	Capital leases	Purchase obligations	Total
2013 (remaining portion)	\$1,923	\$12	\$1,720	\$3,655
2014	6,787	48	-	6,835
2015	5,479	-	-	5,479
2016	3,719	-	-	3,719
2017	2,733	-	-	2,733
Thereafter	4,132	-	-	4,132
	\$24,773	\$60	\$1,720	\$26,553

We maintain a nonqualified deferred compensation plan for the benefit of a select group of highly compensated employees. Vested amounts due under the plan of \$31,319,000 were recorded as a long-term liability on our unaudited condensed consolidated balance sheet at September 27, 2013. Company assets that are earmarked to pay benefits under the plan are held in a rabbi trust and are subject to the claims of our creditors. As of September 27, 2013 invested amounts under the plan of \$31,386,000 were recorded as a long-term asset on our unaudited condensed consolidated balance sheet.

As permitted under Delaware law, we have agreements whereby we indemnify our officers and directors for certain events or occurrences while the officer or director is, or was, serving at our request in such capacity. The indemnification period covers all pertinent events and occurrences during the officer's or director's lifetime. The maximum potential amount of future payments we could be required to make under these indemnification agreements is unlimited; however, we have director and officer insurance coverage that reduces our exposure and enables us to recover a portion of any future amounts paid.

We believe that our existing cash, cash equivalents, short-term investments and our anticipated cash flows from operations will be sufficient to meet our anticipated operating requirements for at least the next twelve months.

### Non-GAAP Financial Measures

Regulation G, Conditions for Use of Non-Generally Accepted Accounting Principles ("Non-GAAP") Financial Measures, and other SEC rules and regulations define and prescribe the conditions for use of Non-GAAP financial information. Generally, a Non-GAAP financial measure is a numerical measure of a company's performance, financial position or cash flow that either excludes or includes amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with GAAP. We closely monitor two financial measures, EBITDA and EBITDAS, which meet the definition of Non-GAAP financial measures. We define EBITDA as net income before income taxes, net interest income, depreciation and amortization. We define EBITDAS as EBITDA before stock-based compensation. The Company regards EBITDA and EBITDAS as useful measures of operating performance to complement operating income, net income and other GAAP financial performance measures. Additionally, management believes that EBITDA and EBITDAS provide meaningful comparisons of past, present and future operating results. These measures are used to evaluate our financial results, develop budgets and determine employee compensation. These measures, however, should be considered in addition to, and not as a substitute or superior to, operating income, cash flows, or other measures of financial performance prepared in accordance with GAAP. A reconciliation of the Non-GAAP measures to the nearest comparable GAAP

measure is set forth below.

22



The following table shows EBITDA as a percentage of revenues before reimbursements for the three and nine months ended September 27, 2013 and September 28, 2012:

(In thousands, except percentages)	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Revenues before reimbursements	\$ 70,096	\$ 66,725	\$ 211,007	\$ 201,513
EBITDA	\$ 18,784	\$ 17,383	\$ 52,863	\$ 50,525
EBITDA as a % of revenues before reimbursements	26.8	% 26.1	% 25.1	% 25.1

The increase in EBITDA as a percentage of revenues before reimbursements during the third quarter of 2013 as compared to the same period last year was primarily due to an increase in revenue combined with moderate growth in compensation and related expenses.

The following table is a reconciliation of EBITDA and EBITDAS to the most comparable GAAP measure, net income, for the three and nine months ended September 27, 2013 and September 28, 2012:

(In thousands)	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Net income	\$ 11,094	\$ 10,225	\$ 29,918	\$ 28,753
Add back (subtract):				
Income taxes	6,421	6,105	19,373	18,558
Interest income, net	(14)	(80)	(95)	(245)
Depreciation and amortization	1,283	1,133	3,667	3,459
EBITDA	18,784	17,383	52,863	50,525
Stock-based compensation	2,501	2,748	10,832	9,932
EBITDAS	\$ 21,285	\$ 20,131	\$ 63,695	\$ 60,457

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to interest rate risk associated with our balances of cash, cash equivalents and short-term investments. We manage our interest rate risk by maintaining an investment portfolio primarily consisting of debt instruments with high credit quality and relatively short average effective maturities in accordance with our investment policy. The maximum effective maturity of any issue in our portfolio is 3 years and the maximum average effective maturity of the portfolio cannot exceed 12 months. If interest rates were to instantaneously increase or decrease by 100 basis points, the change in the fair market value of our portfolio of cash equivalents and short-term investments would not have a material impact on our financial statements. We do not use derivative financial instruments in our portfolio. There have not been any material changes during the period covered by this Quarterly Report on Form 10-Q to our interest rate risk exposures, or how these exposures are managed. Notwithstanding our efforts to manage interest rate risk, there can be no assurances that we will be adequately protected against the risks associated with interest rate fluctuations.

We are exposed to some foreign currency exchange rate risk associated with our foreign operations. Given the limited nature of these operations, we believe that any exposure is minimal. Currently, we do not employ a foreign currency hedging program to mitigate our foreign currency exchange risk as we believe the risks to date have not been significant.

### **Item 4. Controls and Procedures**

#### **(a) Evaluation of Disclosure Controls and Procedures**

As required by Rule 13a-15(b) of the Securities Exchange Act of 1934, as amended, an evaluation was performed under the supervision and with the participation of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) of the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this quarterly report. Based on that evaluation, the Company's management, including the Chief Executive Officer and the Chief Financial Officer, concluded that the Company's disclosure controls and procedures were effective.

We intend to review and evaluate the design and effectiveness of our disclosure controls and procedures on an ongoing basis, to improve our controls and procedures over time and to correct any deficiencies that we may discover in the future. Our goal is to ensure that our senior management has timely access to all material financial and non-financial information concerning our business. While we believe the present design of our disclosure controls and procedures is effective to achieve our goal, future events affecting our business may cause us to significantly modify our disclosure controls and procedures.

#### **(b) Changes in Internal Control over Financial Reporting**

There were no changes in our internal control over financial reporting during the three month period ended September 27, 2013 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II - OTHER INFORMATION**

### **Item 1A. Risk Factors**

There have been no material changes from risk factors as previously discussed under the heading “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 28, 2012.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The following table provides information on the Company's repurchases of the Company's common stock for the three months ended September 27, 2013 (in thousands, except price per share):

	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Programs	Approximate Dollar Value of Shares That May Yet Be Purchased Under the Programs <sup>(1)</sup>
June 29 to July 26	-	\$ -	-	\$ 38,893
July 27 to August 23	-	-	-	\$ 38,893
August 24 to September 27	61	67.23	61	\$ 34,800
Total	61	\$ 67.23	61	\$ 34,800

<sup>(1)</sup> On May 25, 2011, the Board of Directors authorized \$35,000,000 for the repurchase of the Company's common stock. On February 9, 2012, the Board of Directors authorized an additional \$35,000,000 for the repurchase of the Company's common stock. On February 15, 2013, the Board of Directors authorized an additional \$35,000,000 for the repurchase of the Company's common stock. These plans have no expiration date.

**Item 6. Exhibits****(a) Exhibit Index**

31.1	Certification of Chief Executive Officer pursuant to Rule 13a 14(a) under the Securities Exchange Act of 1934.
31.2	Certification of Chief Financial Officer pursuant to Rule 13a 14(a) under the Securities Exchange Act of 1934.
32.1	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350.
32.2	Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EXPONENT, INC.

(Registrant)

Date: November 1, 2013

/s/ Paul R. Johnston

Paul R. Johnston, Ph.D., Chief Executive Officer

/s/ Richard L. Schlenker

Richard L. Schlenker, Chief Financial Officer