RELIV INTERNATIONAL INC

136 Chesterfield Industrial Boulevard

Form 10-Q November 14, 2012
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q
(Mark One)
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF $^{\rm x}$ 1934
For the quarterly period ended September 30, 2012 OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period fromto
Commission File Number
000-19932
RELIV' INTERNATIONAL, INC.
(Exact name of Registrant as specified in its charter)
<u>Delaware</u> (State or other jurisdiction of incorporation or organization)  371172197 (I.R.S. Employer Identification Number)

Edgar Filing: RELIV INTERNATIONAL INC - Form 10-Q
Chesterfield, Missouri 63005 (Address of principal executive offices) (Zip Code)
(636) 537-9715 (Registrant's telephone number, including area code)
Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \( \bar{p} \) No o
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes p No o
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):
Large accelerated filer o Accelerated filer o Non-accelerated filer o Smaller reporting company þ
Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b
The number of shares outstanding of the Registrant's common stock as of November 1, 2012 was 12,473,105 (excluding treasury shares).

# **INDEX**

Part I – Financial Information	
Item No. 1 Financial Statements (Unaudited)	3
Item No. 2 Management's Discussion and Analysis of	
Financial Condition and Results of Operations	10
Item No. 4 Controls and Procedures	16
Part II – Other Information	
Item No. 2 Unregistered Sales of Equity Securities and Use of Proceeds Item No. 6 Exhibits	16 17

#### PART I -- FINANCIAL INFORMATION

# Item No. 1 - Financial Statements

Reliv International, Inc. and Subsidiaries

Condensed Consolidated Balance Sheets

	September 30 2012 (unaudited)	December 31 2011
Assets		
Current assets:		
Cash and cash equivalents	\$4,901,083	\$7,174,213
Accounts receivable, less allowances of		
\$68,100 in 2012 and \$70,300 in 2011	313,977	334,828
Accounts and note due from employees and distributors	333,452	43,191
Inventories		
Finished goods	3,458,075	3,252,153
Raw materials	1,648,188	1,048,419
Sales aids and promotional materials	256,807	423,201
Total inventories	5,363,070	4,723,773
Refundable income taxes	240 700	06 297
	249,788 815,547	96,387 607,989
Prepaid expenses and other current assets Deferred income taxes	327,000	432,000
Total current assets	•	,
Total current assets	12,303,917	13,412,381
Other assets	200,680	204,461
Cash surrender value of life insurance	2,041,873	1,782,752
Note receivable due from distributor	1,699,940	_
Intangible assets, net	1,482,137	1,597,644
Duomonty, mlant and agricuments		
Property, plant and equipment:	883,563	883,563
Land and land improvements Building	9,931,157	9,899,291
Machinery & equipment	3,768,146	3,736,144
Office equipment	1,371,343	1,376,577
Computer equipment & software	2,887,075	2,911,778
Computer equipment & software		18,807,353
Lassy Assumulated depression	18,841,284 11,632,040	11,385,406
Less: Accumulated depreciation	7,209,244	7,421,947
Net property, plant and equipment	1,209,244	1,441,941
Total assets	\$24,937,791	\$24,419,185

# Reliv International, Inc. and Subsidiaries

Condensed	Consolidated	Balance	Sheets

Condensed Consolidated Balance Sheets	September 30 2012 (unaudited)	December 31 2011
Liabilities and stockholders' equity		
Current liabilities: Accounts payable and accrued expenses: Trade accounts payable and other accrued expenses Distributors' commissions payable Sales taxes payable Payroll and payroll taxes payable Total accounts payable and accrued expenses	\$3,340,896 2,019,228 255,124 386,753 6,002,001	\$2,492,973 2,238,987 365,897 427,719 5,525,576
Current maturities of long-term debt Total current liabilities	770,944 6,772,945	584,873 6,110,449
Noncurrent liabilities: Long-term debt, less current maturities Deferred income taxes Other noncurrent liabilities Total noncurrent liabilities	2,504,150 342,000 267,519 3,113,669	3,566,175 - 256,710 3,822,885
Stockholders' equity: Preferred stock, par value \$.001 per share; 3,000,000 shares authorized; -0- shares issued and outstanding in 2012 and 2011 Common stock, par value \$.001 per share; 30,000,000 authorized; 14,461,435 shares issued and 12,474,405 shares outstanding as of 9/30/2012; 14,425 185 shares	-	-
shares outstanding as of 9/30/2012; 14,425,185 shares issued and 12,484,104 shares outstanding as of 12/31/2011 Additional paid-in capital Accumulated deficit Accumulated other comprehensive loss: Foreign currency translation adjustment Treasury stock	14,462 30,152,482 (8,868,420) (514,493) (5,732,854)	(9,540,595) (617,303)
Total stockholders' equity	15,051,177	14,485,851
Total liabilities and stockholders' equity	\$24,937,791	\$24,419,185

See notes to financial statements.

# Reliv International, Inc. and Subsidiaries

# Condensed Consolidated Statements of Net Income and Comprehensive Income (Loss)

(unaudited)	Three months ended September		Nine months ended September 30
	2012	2011	2012 2011
Product sales	\$13,571,674	\$ 15,382,332	\$46,081,154 \$50,693,657
Handling & freight income	1,704,862	1,927,261	5,719,730 6,300,712
Net sales	15,276,536	17,309,593	51,800,884 56,994,369
Costs and expenses:			
Cost of products sold	3,052,687	3,601,116	10,174,128 11,636,647
Distributor royalties and commissions Selling, general and administrative	5,737,908 6,517,747	6,450,155 7,089,832	19,512,681 21,317,105 21,013,651 22,766,198
Sening, general and administrative	0,317,747	7,007,032	21,013,031 22,700,170
Total costs and expenses	15,308,342	17,141,103	50,700,460 55,719,950
Income (loss) from operations	(31,806)	168,490	1,100,424 1,274,419
Other income (expense):			
Interest income	36,681	7,045	86,858 32,846
Interest expense	(20,124 )		
Other income / (expense) - (Note 7)	437,745	(452)	376,513 13,883
Income before income taxes	422,496	142,158	1,481,457 1,215,799
Provision for income taxes	135,000	93,000	559,000 488,000
Net income	\$287,496	\$ 49,158	\$922,457 \$727,799
Other comprehensive income (loss):			
Foreign currency translation adjustment	44,266	(85,488	102,810 (125,615 )
Comprehensive income (loss)	\$331,762	(\$36,330	\$1,025,267 \$602,184
Earnings per common share - Basic	\$0.02	\$ 0.00	\$0.07 \$0.06
Weighted average shares	12,480,000	12,416,000	12,499,000 12,436,000
Earnings per common share - Diluted Weighted average shares	\$0.02 12,636,000	\$ 0.00 12,416,000	\$0.07 \$0.06 12,657,000 12,436,000

Cash dividends declared per common share \$- \$0.02 \$0.03

See notes to financial statements.

# Reliv International, Inc. and Subsidiaries

# Condensed Consolidated Statements of Cash Flows (unaudited)

	Nine months ended September 30				
	_	2011			
Operating activities:					
Net income	\$922,457	\$727,799			
Adjustments to reconcile net income to					
net cash provided by operating activities:					
Depreciation and amortization	724,224	847,341			
Stock-based compensation	90,911	137,826			
Non-cash gain on loan modification - (Note 7)	(410,320)	-			
Deferred income taxes	192,315	(112,000)			
Foreign currency transaction (gain)/loss	(34,805)	43,184			
(Increase) decrease in accounts receivable	46,912	19,406			
(Increase) decrease in inventories	(571,275)	421,432			
(Increase) decrease in refundable income taxes	(154,252)	(17,316)			
(Increase) decrease in prepaid expenses	, , ,	,			
and other current assets	(201,100)	(217,026)			
(Increase) decrease in other assets	(15,219)				
Increase (decrease) in accounts payable & accrued expenses					
and other noncurrent liabilities	466,794	352,607			
Net cash provided by operating activities	1,056,642	2,246,777			
Investing activities:					
Purchase of property, plant and equipment	(390,778)	(241,000)			
Purchase of note and mortgage secured by underlying property	(2,000,000)	-			
Payment of life insurance premiums	(259,121)	(252,250)			
Net cash used in investing activities	(2,649,899)	(493,250)			
Financing activities:					
Principal payments on long-term borrowings	(465,634)	(422,916)			
Common stock dividends paid	(250,283)	(373,572)			
Purchase of stock for treasury	(69,386)	(80,539)			
	(0),000	(00,000)			
Net cash used in financing activities	(785,303)	(877,027)			
Effect of exchange rate changes on cash and cash equivalents	105,430	(66,867)			
Increase (decrease) in cash and cash equivalents	(2,273,130)	809,633			
Cash and cash equivalents at beginning of period	7,174,213	6,331,038			

Cash and cash equivalents at end of period

\$4,901,083 \$7,140,671

See notes to financial statements.

Reliv International, Inc. and Subsidiaries

Notes to Consolidated Financial Statements

(Unaudited)

September 30, 2012

**Note 1-- Accounting Policies** 

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements and notes thereto have been prepared in accordance with the instructions to Form 10-Q and reflect all adjustments (which primarily include normal recurring accruals) which management believes are necessary to present fairly the financial position, results of operations and cash flows. These statements, however, do not include all information and footnotes necessary for a complete presentation of financial position, results of operations and cash flows in conformity with accounting principles generally accepted in the United States. Interim results may not necessarily be indicative of results that may be expected for any other interim period or for the year as a whole. These financial statements should be read in conjunction with the audited consolidated financial statements and footnotes included in the annual report on Form 10-K for the year ended December 31, 2011, filed March 23, 2012 with the Securities and Exchange Commission.

#### Adoption of New Accounting Standards

Effective January 1, 2012, the Company adopted Accounting Standards Update (ASU) No. 2011-5 and 2011-12, which amends accounting guidance on the financial statement presentation of comprehensive income. Under this guidance, a company has the option to present the components of net income and other comprehensive income in either a single continuous statement of comprehensive income or in two separate but consecutive statements. The company has elected to present total comprehensive income in a single continuous statement which contains two sections: net income and comprehensive income. The adoption of this new accounting guidance only impacted financial statement presentation and did not have any impact on the company's consolidated financial position, results of operations, or cash flows.

#### Note 2-- Basic and Diluted Earnings per Share

Basic earnings per common share are computed using the weighted average number of common shares outstanding during the period. Diluted earnings per share are computed using the weighted average number of common shares and potential dilutive common shares that were outstanding during the period. Potential dilutive common shares consist of outstanding stock options, outstanding stock warrants, and convertible preferred stock.

The following table sets forth the computation of basic and diluted earnings per share:

	Three months en 2012	ded September 30 2011	Nine months end 2012	ded September 30 2011	
Numerator: Net income	\$ 287,496	\$ 49,158	\$ 922,457	\$ 727,799	
Denominator: Denominator for basic earnings per	12 490 000	12 416 000	12 400 000	12 426 000	
shareweighted average shares Dilutive effect of employee stock options and other warrants	12,480,000 156,000	12,416,000	12,499,000 158,000	12,436,000	
Denominator for diluted earnings per shareadjusted weighted average shares	12,636,000	12,416,000	12,657,000	12,436,000	
Basic earnings per share Diluted earnings per share	\$ 0.02 \$ 0.02	\$ 0.00 \$ 0.00	\$ 0.07 \$ 0.07	\$ 0.06 \$ 0.06	

Options and warrants to purchase 1,143,863 shares of common stock for the three months and nine months ended September 30, 2012, respectively, were not included in the denominator for diluted earnings per share because their effect would be antidilutive or because the shares were deemed contingently issuable. Options and warrants to purchase 780,798 shares of common stock for the three months and nine months ended September 30, 2011, respectively, were not included in the denominator for diluted earnings per share because their effect would be antidilutive.

#### Note 3-- Note Receivable Due From Distributor

On March 20, 2012, the Company purchased from a real estate investment management firm a note and mortgage ("Note") on certain properties in Wyoming and Idaho for \$2 million. On May 16, 2012, the Company entered into a Loan Modification Agreement ("LMA") with the Note's original and present borrower ("Borrower") to restructure the Note's principal amount due and related repayment terms. The LMA terms are for a principal balance due of \$2 million with interest only payable monthly for the remainder of 2012. The LMA's interest rate is the greater of 6% or prime and there is no prepayment penalty for voluntary principal payments. Effective January 1, 2013, the LMA requires monthly payment of principal and interest under an approximately five-year amortization period.

Concurrently with the execution of the LMA, the Company and the Borrower also entered into a Security Agreement in which repayment of the LMA is secured by the Borrower's Reliv distributorship business.

#### **Note 4-- Stock-based Compensation**

In January 2012, the Company issued stock option grants totaling 775,000 shares. These option grants contain exercise prices ranging from \$1.20 to \$1.32 per share with a five-year term. One half of the options granted have time vesting provisions ranging from one to 4.8 years while the remainder have vesting provisions that are contingent upon the Company achieving certain financial performance measurements. The aggregate estimated compensation cost related to the time vesting stock option grant is \$172,000 recognized on a straight-line basis over the weighted requisite service periods. The aggregate estimated compensation cost related to the performance based options is \$185,000; however, recognition is contingent upon performance vesting. The grant-date fair value of the options range from \$0.42 to \$0.48 per share and was determined using the Black-Scholes option pricing model using an average risk-free rate of 0.82%, an average dividend yield of 1.60%, and an average volatility of 49.31%.

The Company recognized stock-based compensation expense from all plans of approximately \$11,927 and \$45,942 in the three months ended September 30, 2012 and 2011, respectively. The Company recognized stock-based compensation expense from all plans of approximately \$90,911 and \$137,826 in the nine months ended September 30, 2012, and 2011, respectively. This expense is presented in Selling, General and Administrative in the accompanying condensed consolidated statements of net income and comprehensive income (loss).

#### Note 5-- Taxes

One of the Company's foreign subsidiaries is presently under local country audit for alleged deficiencies (totaling approximately \$800,000 plus interest at 20% per annum) in value-added tax (VAT) and withholding tax for the years 2004 through 2006. The Company, in consultation with its legal counsel, believes that there are strong legal grounds that it should not be liable to pay the majority of the alleged tax deficiencies. As of December 31, 2010, management

estimated and reserved approximately \$185,000 for resolution of this matter and recorded this amount within Selling, General, and Administrative expense in the 2010 Consolidated Statement of Income. In 2011, the Company has made good faith deposits to the local tax authority under the tax agency's administrative judicial resolution process. As of September 30, 2012 and December 31, 2011, management's estimated reserve (net of deposits) for this matter is approximately \$50,000. There has been no change in this matter during the first nine months of 2012.

#### **Note 6-- Long-Term Debt Refinancing**

On September 30, 2012, the Company re-financed its term loan agreement with its primary lender. The re-financed term loan is for a period of thirty-eight months with interest accruing at a floating interest rate based on the 30-day LIBOR plus 2%. As of September 30, 2012, the term loan's interest rate was 2.231%. Monthly principal and interest are based upon approximately a seven-year amortization. The aggregate outstanding balance of principal and interest is due and payable on November 30, 2015. At September 30, 2012, the outstanding term loan balance was approximately \$2.9 million.

Concurrently with the expiration of its prior agreement, effective September 30, 2012, the Company entered into a new one-year \$5 million revolving loan agreement with its primary lender. Similar to the prior agreement, any advances under the revolver accrue interest at a variable interest rate based on the 30-day LIBOR plus 1.85%. Interest, if any, is payable monthly. At September 30, 2012, the oustanding revolving line of credit balance was zero.

A separate letter agreement dated April 4, 2012 stating the financial covenants related to the term loan and revolving loan agreements continues in effect. These financial covenants require the Company to maintain net tangible worth of not less than \$11 million and that borrowings under the agreements shall not exceed EBITDA by a ratio of 2.5:1. At September 30, 2012, the Company was in compliance with its loan covenants. The term loan and revolving line of credit continue to be secured by all tangible and intangible assets of the Company and also by a mortgage on the real estate of the Company's headquarters.

#### Note 7-- Modification to Obligation for Purchase of Distributorship

On August 31, 2009, the Company acquired an independent Reliv distributorship from its owner ("Seller") which resulted in the Seller financing \$1,343,881 of the purchase price over a period of seven years with monthly payments of principal and interest totaling \$18,994.

At June 30, 2012, the Company's remaining principal balance due to the Seller under this transaction was approximately \$856,000. On July 17, 2012, the Company and Seller entered into an Agreement to modify the Company's remaining obligation to equal twelve consecutive monthly payments of principal and interest of \$37,500 with the first payment commencing in July 2012. The Company has presented the non-cash gain of \$410,320 relating to this modification as Other Income / (Expense) in the accompanying condensed consolidated statements of net income and comprehensive income (loss). At September 30, 2012, the Company's remaining principal balance due to the Seller was approximately \$335,000.

#### FORWARD-LOOKING STATEMENTS

This quarterly report includes both historical and "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. We have based these forward-looking statements on our current expectations and projections about future results. Words such as "may," "should," "could," "would," "expect," "plan," "anticip "believe," "estimate," "predict," "potential," "continue," or similar words are intended to identify forward-looking statements, although not all forward-looking statements contain these words. Although we believe that our opinions and expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements, and our actual results may differ substantially from the views and expectations set forth in this quarterly report on Form 10-Q. We disclaim any intent or obligation to update any forward-looking statements after the date of this quarterly report to conform such statements to actual results or to changes in our opinions or expectations.

### Item No. 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our financial statements and related notes included elsewhere in this Quarterly Report on Form 10-Q. The following discussion and analysis discusses the financial condition and results of our operations on a consolidated basis, unless otherwise indicated.

#### Overview

We are a developer, manufacturer and marketer of a proprietary line of nutritional supplements addressing basic nutrition, specific wellness needs, weight management and sports nutrition. We also offer a line of skin care and food products under our Relivables brand. We sell our products through an international network marketing system utilizing independent distributors. Sales in the United States represented approximately 78.7% of worldwide net sales for the nine months ended September 30, 2012 and 83.3% of worldwide net sales for the nine months ended September 30, 2011. Our international operations currently generate sales through distributor networks with facilities in Australia, Canada, Indonesia, Malaysia, Mexico, the Philippines, and the United Kingdom. We also operate on a remote basis in Ireland, Germany, Austria and the Netherlands from our United Kingdom distribution center, in New Zealand from our Australia office, and in Singapore and Brunei from our Malaysia office.

We derive our revenues principally through product sales made by our global independent distributor base, which, as of September 30, 2012, consisted of approximately 58,570 distributors. Our sales can be affected by several factors, including our ability to attract new distributors and retain our existing distributor base, our ability to properly train and motivate our distributor base and our ability to develop new products and successfully maintain our current product line.

Sales to distributors outside the United States are made in the respective local currency; therefore, our earnings and cash flows are subject to fluctuations due to changes in foreign currency rates as compared to the U.S. dollar. As a result, exchange rate fluctuations may have a varying effect on sales and gross margins. Accounting practices require that our results from operations and cash flows be converted to U.S. dollars for reporting purposes. Consequently, our reported earnings may be significantly affected by fluctuations in currency exchange rates, generally increasing with a weaker U.S. dollar and decreasing with a strengthening U.S. dollar. Products manufactured by us for sale to our foreign subsidiaries are transacted in U.S. dollars. From time to time, we enter into foreign exchange forward contracts to mitigate our foreign currency exchange risk.

#### **Components of Net Sales and Expense**

Product sales represent the actual product purchase price typically paid by our distributors, after giving effect to distributor allowances, which can range from 20% to 40% of suggested retail price, depending on the rank of a particular distributor. Handling and freight income represents the amounts billed to distributors for shipping costs. We record net sales and the related commission expense when the merchandise is shipped.

Our primary expenses include cost of products sold, distributor royalties and commissions and selling, general and administrative expenses.

Cost of products sold primarily consists of expenses related to raw materials, labor, quality control and overhead directly associated with production of our products and sales materials, as well as shipping costs relating to the shipment of products to distributors, and duties and taxes associated with product exports. Cost of products sold is impacted by the cost of the ingredients used in our products, the cost of shipping distributors' orders, along with our efficiency in managing the production of our products.

Distributor royalties and commissions are monthly payments made to Master Affiliates and above, based on products sold in their downline organization. Based on our distributor agreements, these expenses typically approximate 23% of sales at suggested retail. Also, we include other sales leadership bonuses, such as Ambassador bonuses, in this line item. Distributor royalties and commissions are directly related to the level of our sales and, absent any changes in our distributor compensation plan, should continue at comparable levels as a percentage of net sales as in recent periods.

Selling, general and administrative expenses include the compensation and benefits paid to our employees except for those in manufacturing, all other selling expenses, marketing, promotional expenses, travel and other corporate administrative expenses. These other corporate administrative expenses include professional fees, non-manufacturing depreciation and amortization, occupancy costs, communication costs and other similar operating expenses. Selling, general and administrative expenses can be affected by a number of factors, including staffing levels and the cost of providing competitive salaries and benefits; the amount we decide to invest in distributor training and motivational initiatives; and the cost of regulatory compliance.

#### **Results of Operations**

The following table sets forth selected results of our operations expressed as a percentage of net sales for the three- and nine-month periods ended September 30, 2012 and 2011. Our results of operations for the periods described below are not necessarily indicative of results of operations for future periods.

	Three mo	onths	Nine months ended		
	Septembe	er 30,	September 30,		
	2012 2011		2012	2011	
Net sales	100.0%	100.0%	100.0%	100.0%	
Costs and expenses:					
Cost of products sold	20.0	20.8	19.6	20.4	
Distributor royalties and commissions	37.6	37.3	37.7	37.4	
Selling, general and administrative	42.6	40.9	40.6	40.0	

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Income (loss) from operations	(0.2)	1.0	2.1	2.2
Interest expense	(0.1)	(0.2)	(0.2)	(0.2)
Interest and other income (expense)	3.1	0.0	1.0	0.1
Income before income taxes	2.8	0.8	2.9	2.1
Provision for income taxes	0.9	0.5	1.1	0.8
Net income	1.9 %	0.3 %	1.8 %	1.3 %

*Net Sales*. Overall net sales decreased by 11.7% in the three months ended September 30, 2012 compared to the same period in 2011. During the third quarter of 2012, sales in the United States decreased by 14.6%, and international sales increased by 0.9% over the prior-year period. For the nine months ended September 30, 2012, consolidated net sales declined 9.1% compared to the same period in 2011. In the first nine months of 2012, net sales in the United States declined by 14.0% and international sales increased by 15.3% over the same period in 2011.

The following table summarizes net sales by geographic market for the three months ended September 30, 2012 and 2011.

	Three months ended September 30,									
	2012 2011				Change from prior year					
	Amount	% of Net Sales		Amount	% of Net Sales		Amount		%	
	(dollars i	n thousand	ls)							
United States	\$12,073	79.0	%	\$14,134	81.6	%	\$ (2,061	)	(14.6	)%
Australia/New Zealand	462	3.0		563	3.2		(101	)	(17.9	)
Canada	381	2.5		495	2.9		(114	)	(23.0	)
Mexico	274	1.8		280	1.6		(6	)	(2.1	)
Europe	1,389	9.1		998	5.8		391		39.2	
Asia	698	4.6		840	4.9		(142	)	(16.9	)
Consolidated total	\$15,277	100.0	%	\$17,310	100.0	%	\$ (2,033	)	(11.7	)%

The following table summarizes net sales by geographic market for the nine months ended September 30, 2012 and 2011.

	Nine months ended September 30,					
	2012		2011		Change from prior year	
		% of		% of		
	Amount	Net	Amount	Net	Amount	%
		Sales		Sales		
	(dollars in	n thousand	ls)			
United States	\$40,786	78.7 %	\$47,440	83.3 %	\$(6,654)	(14.0)%
Australia/New Zealand	1,482	2.9	1,778	3.1	(296)	(16.6)
Canada	1,370	2.7	1,669	2.9	(299)	(17.9)
Mexico	832	1.6	982	1.7	(150)	(15.3)
Europe	4,724	9.1	2,577	4.5	2,147	83.3
Asia	2,607	5.0	2,548	4.5	59	2.3
Consolidated total	\$51,801	100.0%	\$56,994	100.0%	\$(5,193)	(9.1 )%

The following table sets forth, as of September 30, 2012 and 2011, the number of our active distributors and Master Affiliates and above. The total number of active distributors includes Master Affiliates and above. We define an active distributor as one that enrolls as a distributor or renews his or her distributorship during the prior twelve months. Master Affiliates and above are distributors that have attained the highest level of discount and are eligible for royalties generated by Master Affiliate groups in their downline organization. Growth in the number of active

distributors and Master Affiliates and above is a key factor in the growth of our business.

	September 30, 2012		September 30, 2011		% Change			
	Total	Master	Total	Master	Total	Master		
	Active	Affiliates and	Active	Affiliates and	Active	Affiliates an	ıd	
	Distributor	s Above	Distributors Above Dis		Distribut	Distributo Asbove		
United States	41,300	4,990	44,900	5,920	(8.0)%	(15.7	)%	
Australia/New Zealand	1,910	150	1,950	160	(2.1)	(6.3	)	
Canada	1,270	210	1,350	200	(5.9)	5.0		
Mexico	1,810	150	1,310	230	38.2	(34.8	)	
Europe	6,440	650	3,280	360	96.3	80.6		
Asia	5,840	560	4,870	500	19.9	12.0		
Consolidated total	58,570	6,710	57,660	7,370	1.6 %	(9.0	)%	

In the United States, net sales were down 14.6% in the third quarter of 2012 compared to the same period in 2011. Sales were lower in the third quarter of 2012 as distributor activity in the United States was insufficient to improve the declining sales trend. This decline is shown in the form of a decrease in the number of active distributors and distributors at the level of Master Affiliate and above, along with a decrease in the number of new distributor enrollments. The net number of active distributors in the United States as of September 30, 2012 decreased by 8.0% to 41,300, compared to the number of active distributors as of September 30, 2011. During the third quarter of 2012, approximately 2,768 new distributors were enrolled, compared to 2,721 new distributor enrollments in the prior-year quarter, an increase of 1.7%; however, the year-to-date trends have been unfavorable, with new distributor enrollments down by 4.8% for the first nine months of 2012, compared to the same period in 2011. Another factor in the decline in sales in the United States was a smaller number of distributors reaching the level of Master Affiliate. In the third quarter of 2012, approximately 284 distributors qualified as new Master Affiliates, compared to approximately 348 in the prior-year quarter, a decline of 18.4%. As a result, the number of Master Affiliates and above as of September 30, 2012 decreased by 15.7% as compared to the number of Master Affiliates and above as of September 30, 2011. Distributor retention was 66.0% for the first nine months of 2012 compared to a rate of 67.4% for all of 2011. For the nine-month period ended September 30, 2012, the decline in net sales in the United States compared to the prior-year period was due to these same factors, as new distributor enrollments declined as mentioned above and new Master Affiliate qualifications in the first nine months of 2012 declined by 23.7%, compared to the same period in 2011.

In the third quarter of 2012, we processed approximately 52,720 orders in the United States for products at an average order of \$303 at suggested retail. In the same period of 2011, we processed approximately 59,150 product orders at an average order of \$308 at suggested retail. This decline in the number of orders processed is attributable to the decline in distributor activity.

Our efforts to increase distributor activity and ordering in the United States focus on product innovation. Using LunaRich®, an enhanced soy powder, we have introduced reformulations of five of our products, Reliv NOW, SoySentials, Reliv NOW for Kids, Provantage, and GlucAffect. LunaRich was created through our research and development relationship with the Missouri Plant Science Center and it delivers five to ten times more lunasin than standard soy powders. Lunasin is the peptide scientists have identified as the key to many of soy's documented health benefits. As a result of these reformulations, Reliv NOW became our best-selling product in the United States in the second quarter of 2012, exceeding the sales of Reliv Classic. We intend to introduce additional LunaRich-based reformulations in the United States and elsewhere in our existing markets in the coming months.

During the three months ended September 30, 2012, net sales in our international operations increased in aggregate by 0.9% to \$3.20 million compared to \$3.18 million for the three months ended September 30, 2011. For the nine-month period ended September 30, 2012, international net sales increased by 15.3% to \$11.01 million compared to \$9.55 million in the same period in 2011. When measured on a constant currency basis, sales increased in Europe and Asia, but were offset by declines in Australia/New Zealand, Canada, and Mexico during the first nine months of 2012. When net sales are converted using the 2011 exchange rate for both 2011 and 2012, international net sales increased in aggregate by 17.4% for the first nine months of 2012 compared to the same period of the prior year. Regional sales results on a constant currency basis for the first nine months of 2012 compared to the same period of 2011 were as follows: Australia/New Zealand net sales decreased 16.4%, Canada net sales decreased 15.8%, Mexico net sales decreased 6.7%, Europe net sales increased 87.5%, and Asian sales increased 1.2%.

In Europe, strong distributor activity and growth continued in the third quarter of 2012 and resulted in a 42.0% increase in net sales in the third quarter of 2012 and an increase of 87.5% for the first nine months of 2012, when measured on a constant currency basis, compared to the prior-year periods. New distributor enrollments were 3,970 in the first nine months of 2012, compared to 1,858 in the same period in 2011, an increase of 114%; and new Master Affiliate qualifications were 356 in the first nine months of 2012, compared to 183 in the same period in 2011, an increase of 95%.

Cost of Products Sold. Cost of products sold as a percentage of net sales was 20.0% for the three-month period ended September 30, 2012, compared to 20.8% for the same period in 2011. For the nine-month period ended September 30, 2012, cost of products sold as a percentage of net sales was 19.6%, compared to 20.4% in the prior-year period. Gross margins improved slightly in the first nine months of 2012 compared to the same period in 2011 due to reductions in the cost of some key raw materials, efficiencies in production, and slight changes in the sales mix. However, we believe that prices for key raw materials could be negatively impacted into 2013 due to the impact of the drought in

the United States on soybean and corn prices, which are two of the key raw materials used in our production.

Distributor Royalties and Commissions. Distributor royalties and commissions as a percentage of net sales were 37.6% for the three-month period and 37.7% for the nine-month period ended September 30, 2012. This compares to 37.3% for the three-month period and 37.4% for the nine-month periods ended September 30, 2011. Distributor royalties and commissions are directly related to the level of our sales and, absent any changes in our distributor compensation plan, should continue at comparable levels as a percentage of net sales as in recent periods. The slight increase in the percentage in the three- and nine-month periods of 2012 is due to a higher average level of distributor discounts at the time of purchase in 2012, compared to the prior-year quarter and nine -month period. Distributor royalties are based on product prices at suggested retail price.

Selling, General and Administrative Expenses. For the three months ended September 30, 2012, selling, general and administrative ("SGA") expenses decreased by \$572,000, compared to the same period in 2011. SGA expenses as a percentage of net sales were 42.6% and 40.9% for the three-month periods ended September 30, 2012 and 2011, respectively. For the nine-month period ended September 30, 2012, SGA expenses decreased by \$1.75 million when compared to the same period in 2011. SGA expenses as a percentage of net sales were 40.6% and 40.0% for the nine-month periods ended September 30, 2012 and 2011, respectively.

Sales and marketing expenses decreased by approximately \$740,000 in the first nine months of 2012, compared to the prior-year period. Distributor bonuses and other expenses directly related to the level of sales decreased by approximately \$322,000. Other changes included a decrease in conference and meeting expenses of \$337,000.

Salaries, benefits, and incentive compensation decreased by \$505,000 in the first nine months of 2012, compared to the prior-year period, due in part to the headcount reductions in the fourth quarter of 2011. Distribution and warehouse expenses decreased by \$157,000 and other general and administrative expenses decreased by approximately \$351,000 in the first nine months of 2012, compared to the prior-year period. The decrease in other general and administrative expenses is the result of reductions in a number of expenses, including office rental expenses in Australia and Malaysia, directors' fees, stock option expense, and fees paid to our medical advisory board which was disbanded in 2011.

*Interest Expense*. Interest expense decreased to \$82,000 during the first nine months of 2012 compared to \$105,000 in the same period of 2011. The lower interest expense is the result of a decrease in the amount of debt compared to the prior year.

Other Income/Expense. Other income/expense in the first nine months of 2012 was a net amount of income of \$377,000, compared to a net amount of income of \$14,000 in the first nine months of 2011. The nine months of 2012 other income is primarily the result of the gain of \$410,000 in July 2012 recognized as the result of the modification to an obligation relating to a prior year purchase of a distributorship. This transaction is described in greater detail in Note 7 of the Consolidated Financial Statements. Interest income also increased to \$87,000 in the first nine months of 2012 compared to \$33,000 in the same period in 2011. This increase is the result of interest earned on the note receivable due from a distributor as described in Note 3 of the Consolidated Financial Statements.

*Income Taxes.* We recorded income tax expense of \$559,000 for the first nine months of 2012, an effective rate of 37.7%. In the same period in 2011, we recorded income tax expense of \$488,000, which represented an effective rate of 40.1%. Our effective rate is lower in 2012 due to a lower effective rate for state income taxes.

Net Income. Our net income for the three and nine months ended September 30, 2012 was \$287,000 (\$0.02 per share basic and diluted) and \$922,000 (\$0.07 per share basic and diluted), respectively, compared to \$49,000 (\$0.00 per share basic and diluted) and \$728,000 (\$0.06 per share basic and diluted) for the same periods in 2011. Profitability improved in the third quarter of 2012 when compared to the prior-year period as a result of the one-time gain recognized on the modification to our obligation on the distributorship purchase discussed above. Income from operations declined as the result of the decline in net sales, particularly in the United States. For the nine-month periods, net income in 2012 improved as compared to the same period in 2011 due to the one-time gain as discussed above. However, income from operations declined as the result of the decrease in net sales in the United States as discussed above. The impact of the decline in net sales was partially offset by the reduction in SGA expenses.

#### Financial Condition, Liquidity and Capital Resources

During the first nine months of 2012, we generated \$1.06 million of net cash from operating activities, used \$2.65 million in investing activities, and used \$785,000 in financing activities. This compares to \$2.25 million of net cash provided by operating activities, \$493,000 used in investing activities, and \$877,000 used in financing activities in the same period of 2011. Cash and cash equivalents decreased by \$2.28 million to \$4.90 million as of September 30, 2012 compared to \$7.17 million as of December 31, 2011.

Significant changes in working capital items consisted of an increase in inventory of \$571,000, an increase in prepaid expenses/other current assets of \$201,000, and an increase in accounts payable and accrued expenses of \$467,000 in the first nine months of 2012. The increase in inventory is primarily to support the sales growth in Europe, and the increase in prepaid expenses/other current assets represents the annual premium payments made in the first quarter on most of the corporate insurance policies. The increase in accounts payable and accrued expenses is partially related to a financing arrangement for our annual corporate insurance policy renewals, coupled with various annual accruals and the increase in inventory.

Investing activities during the first nine months of 2012 consisted of the purchase of a note and mortgage for \$2 million, a net investment of \$391,000 for capital expenditures, and \$259,000 for key-man life insurance. Financing activities during the first nine months of 2012 consisted of principal payments of \$466,000 on long-term borrowings, \$250,000 in cash dividends paid, and \$69,000 in treasury stock purchased. The purchase of the note and mortgage is discussed further in Note 3 of the Consolidated Financial Statements.

Stockholders' equity increased to \$15.05 million at September 30, 2012 compared to \$14.49 million at December 31, 2011. The increase is due to our net income during the first nine months of 2012 of \$922,000 and an improvement in the cumulative foreign currency translation adjustment of \$103,000 due to the general weakening of the United States dollar, offset by cash dividends paid of \$250,000. Our equity also decreased by \$275,000 in the additional paid-in capital pool due to the August 2012 expiration of stock options and the elimination of their corresponding deferred tax asset. Our working capital balance was \$5.53 million at September 30, 2012 compared to \$7.30 million at December 31, 2011. The current ratio at September 30, 2012 was 1.82 compared to 2.19 at December 31, 2011.

On September 30, 2012, we entered into a term loan with our primary lender ("the Bank") in the principal amount of \$2.9 million. The loan was renegotiated from a loan that originated with the Bank on November 30, 2010. The term of the loan is for a period of three years and two months with interest accruing on the outstanding principal balance at a floating interest rate based on the 30-day LIBOR plus 2.0%. Monthly principal and interest payments are based on approximately a seven-year amortization. The aggregate outstanding balance of principal and interest is due and payable on November 30, 2015.

We also renewed a revolving credit facility for \$5 million with the Bank in September 2012. The credit facility accrues interest on the outstanding principal balance at a floating interest rate based on 30-day LIBOR plus 1.85% and has a maturity date of September 30, 2013. As of September 30, 2012, there were no outstanding borrowings on the revolving credit facility.

The amended terms of the term loan and revolving credit facility are reflected in separate promissory notes dated September 30, 2012 between us and the Bank. A separate letter agreement stating the financial covenants related to the term loan and revolving credit facility was updated and amended on April 4, 2012 and continues in effect.

Under the terms of the amended letter agreement, we have agreed to financial covenants under which we are required to (i) maintain at all times a tangible net worth of not less than \$11 million and (ii) maintain at all times a ratio of Total Funded Debt to EBITDA of not greater than 2.5 to 1. The term loan and revolving credit facility are secured by all of our tangible and intangible assets and also by a mortgage on our building and real estate located in Chesterfield, Missouri. As of September 30, 2012, we were in compliance with all financial covenants.

Management believes that our internally generated funds coupled with cash on hand and the bank loan facilities will be sufficient to meet working capital requirements for the remainder of 2012 and through 2013.

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A summary of our critical accounting policies and estimates is presented on pages 24-26 of our 2011 Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 23, 2012.

Item No. 4 - Controls and Procedures

Our management, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, has reviewed and evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2012. Based on such review and evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that the disclosure controls and procedures were effective as of September 30, 2012, to ensure that the information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, (a) is recorded, processed, summarized and reported within the time period specified in the SEC's rules and forms and (b) is accumulated and communicated to our management, including the officers, as appropriate to allow timely decisions regarding required disclosure. There were no material changes in our internal control over financial reporting during the third quarter of 2012 that have materially affected or are reasonably likely to materially affect our internal controls over financial reporting.

**PART II - OTHER INFORMATION** 

Item No. 2 - Unregistered Sales of Equity Securities and Use of Proceeds

**ISSUER PURCHASES OF EQUITY SHARES** 

Approximate Dollar
Value of Shares that
Total Number of Shares
May Yet Be Purchased
Under the Plans or

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Period	Total Number of Shares Purchased	Average Price Paid per Share	Purchased as Part of Publicly Announced Programs	Programs <sup>(1)</sup>
July 1-31, 2012	7,908	\$1.75	7,908	\$819,000
August 1-31, 2012	2,360	\$1.33	2,360	\$816,000
September 1-30, 2012	4,124	\$1.33	4,124	\$810,000
Total	14,392		14,392	

<sup>(1)</sup> In April 2011, the Company's Board of Directors approved a share repurchase plan of up to \$1 million through April 2013.

#### Item No. 6 - Exhibits

#### **Exhibit**

#### Number Document

- Promissory Note (Term Loan) dated September 30, 2012 by the Registrant in favor of BMO Harris Bank N.A. (incorporated by reference to Exhibit 10.1 to the Form 8-K of the Registrant filed October 4, 2012).
- Promissory Note (Revolving Credit Facility) dated September 30, 2012 by the Registrant in favor of BMO
  Harris Bank N.A. (incorporated by reference to Exhibit 10.2 to the Form 8-K of the Registrant filed October 4, 2012).
- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended (filed herewith).
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended (filed herewith).
- Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).
- Interactive Data Files, including the following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2012, formatted in XBRL: (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Net Income and Comprehensive Income, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) the Notes to Consolidated Financial Statements.

SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report signed on its behalf by the undersigned, thereunto duly authorized.
RELIV' INTERNATIONAL, INC.
By: /s/ Robert L. Montgomery
Robert L. Montgomery, Chairman of the Board of Directors and Chief Executive Officer
Date: November 14, 2012
By: /s/ Steven D. Albright  Steven D. Albright Chief Financial Officer (and accounting officer)
Steven D. Albright, Chief Financial Officer (and accounting officer)  Date: November 14, 2012

18

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