SHOE CARNIVAL INC
Form 10-Q
June 09, 2011

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

Form 10-Q

X
Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the quarterly period ended April 30, 2011
or
o
Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from $\qquad$ to $\qquad$
Commission File Number:
0-21360
Shoe
Carnival,
Inc.
(Exact
name of
registrant
as
specified
in its
charter)

Indiana
(State or other jurisdiction of incorporation or organization)

7500 East Columbia Street
Evansville, IN
(Address of principal executive offices)

35-1736614
(IRS Employer Identification Number)
(812) 867-6471
(Registrant's telephone number, including area code)

## NOT APPLICABLE

(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
x Yes o No
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any,
every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).
o Yes o No
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

o Large accelerated filer x Accelerated filer o Non-accelerated filer $\quad$| o Smaller reporting |
| :--- |
| company |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). oYes $\quad$ No

## APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock, \$. 01 par value, outstanding at June 2, 2011 were 13,250,713.

## SHOE CARNIVAL, INC. <br> INDEX TO FORM 10-Q

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SHOE CARNIVAL, INC. PART I - FINANCIAL INFORMATION

ITEM 1.<br>FINANCIAL STATEMENTS<br>SHOE CARNIVAL, INC.<br>CONDENSED CONSOLIDATED BALANCE SHEETS

Unaudited

|  | April 30, | January 29, | May 1, <br> (In thousands) <br> 2011 |
| :--- | :---: | :---: | :---: |
| Assets |  | 2011 | 2010 |


| Shareholders' Equity: |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Common stock, $\$ .01$ par value, 50,000 shares authorized, 13,653, 13,655 |  |  |  |  |
| and 13,655 shares issued at April 30, 2011, January 29, 2011 and May 1, |  |  |  |  |
| 2010, respectively | 137 | 137 | 137 |  |
| Additional paid-in capital | 68,066 | 68,833 | 64,993 |  |
| Retained earnings | 205,772 | 195,853 | 178,279 |  |
| Treasury stock, at cost, 407, 456 and 478 shares at April 30, 2011, January |  |  |  |  |
| 29, 2011 and May 1, 2010, respectively | $(9,848$ | $)$ | $(10,480$ | $(10,914$ |
| Total Shareholders' Equity | 264,127 | 254,343 | 232,495 |  |
| Total Liabilities and Shareholders' Equity | $\$ 361,604$ | $\$ 345,145$ | $\$ 326,622$ |  |

See notes to condensed consolidated financial statements.

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SHOE CARNIVAL, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
Unaudited


See notes to condensed consolidated financial statements.

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## SHOE CARNIVAL, INC. CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY Unaudited

| (In thousands) | Common Stock |  |  |  | Additional <br> Paid-In <br> Capital |  | Retained Earnings |  | Treasury Stock |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at January 29, 2011 | 13,655 | (456 |  | \$ 137 | \$ | 68,833 | \$ | 195,853 | \$ | (10,480) | \$ | 254,343 |
| Stock option exercises |  | 4 |  |  |  | (43) |  |  |  | 94 |  | 51 |
| Stock-based compensation income tax benefit |  |  |  |  |  | 1,223 |  |  |  |  |  | 1,223 |
| Employee stock purchase plan purchases |  | 3 |  |  |  | (1 ) |  |  |  | 68 |  | 67 |
| Restricted stock awards | (2 | 135 |  |  |  | $(3,100)$ |  |  |  | 3,100 |  | 0 |
| Common stock repurchased |  | (93 |  |  |  |  |  |  |  | (2,630 ) |  | (2,630 ) |
| Stock-based compensation expense |  |  |  |  |  | 1,154 |  |  |  |  |  | 1,154 |
| Net income |  |  |  |  |  |  |  | 9,919 |  |  |  | 9,919 |
| Balance at April 30, 2011 | 13,653 | (407 |  | \$ 137 | \$ | 68,066 | \$ | 205,772 | \$ | (9,848 ) | \$ | 264,127 |

See notes to condensed consolidated financial statements.

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## SHOE CARNIVAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## Unaudited

$\left.\begin{array}{lll} & \begin{array}{c}\text { Thirteen } \\ \text { Weeks }\end{array} & \begin{array}{c}\text { Thirteen } \\ \text { Weeks } \\ \text { Ended }\end{array} \\ \text { Ended } \\ \text { May 1, }\end{array}\right\}$

See notes to condensed consolidated financial statements.

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# SHOE CARNIVAL, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Unaudited 

## Note 1 - Basis of Presentation

In our opinion, the accompanying unaudited condensed consolidated financial statements contain all normal recurring adjustments necessary to present fairly our financial position and the results of our operations and our cash flows for the periods presented. Certain information and disclosures normally included in the notes to consolidated financial statements have been condensed or omitted according to the rules and regulations of the Securities and Exchange Commission (the "SEC"), although we believe that the disclosures are adequate to make the information presented not misleading. The results of operations for the interim periods are not necessarily indicative of the results to be expected for the full year. The condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the notes thereto contained in our Annual Report on Form 10-K for the fiscal year ended January 29, 2011.

## Note 2 - Net Income Per Share

The computation of basic earnings per share of common stock is based on the weighted average number of common shares outstanding during the period. The computation of diluted earnings per share of common stock is based on the weighted average number of shares outstanding plus the incremental shares that would be outstanding assuming the exercise of dilutive stock options and the vesting of restricted stock. The number of incremental shares is calculated by applying the treasury stock method. The following table presents a reconciliation of our basic and diluted weighted average common shares outstanding in accordance with current authoritative guidance:

|  | Thirteen | Thirteen |
| :--- | :--- | :--- |
|  | Weeks | Weeks |
|  | Ended | Ended |
| (In thousands) | April 30, | May 1, |
|  | 2011 | 2010 |
| Basic shares |  |  |
| Dilutive effect of stock-based awards | 12,872 | 12,687 |
| Diluted shares | 321 | 187 |

No options to purchase shares of common stock were excluded from the calculation for the first quarter of fiscal 2011 or the first quarter of fiscal 2010.

Note 3 - Recently Issued Accounting Pronouncements
In May 2011, the Financial Accounting Standards Board ("FASB") issued guidance which amends certain accounting and disclosure requirements related to fair value measurements. For fair value measurements categorized as Level 3, a reporting entity should disclose quantitative information of the unobservable inputs and assumptions, a description of the valuation processes and narrative description of the sensitivity of the fair value to changes in unobservable inputs. The guidance is effective for interim and annual reporting periods beginning on or after December 15, 2011, with early adoption prohibited. We do not believe the guidance will have a material impact on our condensed consolidated financial statements.

Note 4 - Fair Value Measurements

The FASB has established guidance for using fair value to measure assets and liabilities. This guidance only applies when other standards require or permit the fair value measurement of assets and liabilities. It does not expand the use of fair value measurements. A fair value hierarchy was established, which prioritizes the inputs used in measuring fair value into three broad levels.

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-Level 1 - Quoted prices in active markets that are unadjusted and accessible at the measurement date for identical, unrestricted assets or liabilities;
-Level 2 - Quoted prices for identical assets and liabilities in markets that are not active, quoted prices for similar assets and liabilities in active markets or financial instruments for which significant inputs are observable, either directly or indirectly; and
-Level 3 - Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

Our financial assets as of April 30, 2011, January 29, 2011, and May 1, 2010 included cash and cash equivalents, which are valued using the market approach. The carrying value of cash and cash equivalents approximates fair value due to its short-term nature and is considered a Level 1 fair value measurement. We did not have any financial liabilities measured at fair value for these periods.

The following table summarizes our cash and cash equivalents that are measured at fair value on a recurring basis:

(1)Cash and short-term investments represent cash deposits and short-term investments held with financial institutions, such as commercial paper and money market funds. To date, we have experienced no loss or lack of access to either invested cash or cash held in our bank accounts.
(2)Our credit and debit card receivables are highly liquid financial assets that typically settle in less than three days.

From time to time, we measure certain assets at fair value on a non-recurring basis, specifically long-lived assets evaluated for impairment. Long-lived assets are reviewed for impairment in accordance with current authoritative literature whenever events or changes in circumstances indicate that full recoverability is questionable. If the expected future cash flows related to the long-lived assets are less than the assets' carrying value, an impairment loss would be recognized for the difference between estimated fair value and carrying value. Assets subject to impairment are adjusted to estimated fair value and, if applicable, an impairment loss is recorded in selling, general and administrative expenses.

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Impaired long-lived assets were measured at fair value on a nonrecurring basis using Level 3 inputs as defined in the fair value hierarchy. There were no impairments of long-lived assets recorded during the thirteen weeks ended April 30, 2011. During the thirteen weeks ended May 10, 2010, long-lived assets held and used with a gross carrying amount of $\$ 7.2$ million were written down to their fair value of $\$ 6.1$ million, resulting in an impairment charge of $\$ 1.1$ million, which was included in earnings for the period. Subsequent to this impairment, these long-lived assets had a remaining unamortized basis of $\$ 375,000$. During the fifty-two weeks ended January 29, 2011, long-lived assets held and used with a gross carrying amount of $\$ 8.8$ million were written down to their fair value of $\$ 7.1$ million, resulting in an impairment charge of $\$ 1.7$ million, which was included in earnings for the period. Subsequent to this impairment, these long-lived assets had a remaining unamortized basis of $\$ 500,000$. We did not have any non-financial liabilities measured at fair value for these periods.

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Note 5 - Stock-Based Compensation

## Stock Options

The following table summarizes the stock option transactions pursuant to the stock-based compensation plans:
$\left.\begin{array}{llccc} & & \begin{array}{c}\text { Weighted- } \\ \text { Average } \\ \text { Remaining } \\ \text { Contractual }\end{array} & \begin{array}{c}\text { Aggregate } \\ \text { Intrinsic }\end{array} \\ \text { Value (in }\end{array}\right)$

No previously non-vested stock options vested during the first quarter of fiscal 2011. The total fair value at grant date of previously non-vested stock options that vested during the thirteen week period ended May 1, 2010 was $\$ 81,000$. No stock options were granted during the first quarter of fiscal 2011 or fiscal 2010.

The following table summarizes information regarding options exercised:

|  | Thirteen | Thirteen <br> Weeks |
| :--- | :--- | :--- |
|  | Weeks Ended | Ended |
| En |  |  |

(1) Defined as the difference between the market value at exercise and the grant price of stock options exercised.

The following table summarizes information regarding outstanding and exercisable options at April 30, 2011:

| Range of | Number of Options | Options Outstanding |  | Options Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Weighted | Weighted | Number | Weighted |
|  |  | Average | Average | of Options | Average |
| Exercise |  | Remaining | Exercise |  | Exercise |
| Price | Outstanding | Life | Price | Exercisable | Price |
| 11.44 - |  |  |  |  |  |
| \$13.68 | 164,168 | 2.49 | \$ 12.54 | 161,667 | \$12.54 |
| 13.87 - |  |  |  |  |  |
| \$ 17.12 | 174,550 | 1.56 | \$16.78 | 169,550 | \$16.84 |

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The following table summarizes information regarding stock-based compensation expense recognized for non-vested options:

|  | Thirteen <br> Weeks | Thirteen <br> Weeks |
| :--- | :--- | :--- |
|  | Ended <br> Ended |  |
| April 30, | May 1, |  |
| (In thousands) | 2011 (1) | 2010 |
| Stock-based compensation expense before the recognized income tax benefit | $\$ 9$ | $\$ 22$ |
| Income tax benefit | $\$ 3$ | $\$ 8$ |

(1) Income tax benefit was calculated using an adjusted effective tax rate. The adjusted rate removes the tax effects from the favorable resolution of certain tax positions.

As of April 30, 2011, there was approximately $\$ 6,000$ of unrecognized compensation expense, net of estimated forfeitures, remaining related to non-vested stock options. This expense is expected to be recognized over a weighted-average period of approximately 0.6 years.

Restricted Stock Awards
The following table summarizes the share transactions for restricted stock awards:

|  |  | Weighted- |
| :--- | :---: | :---: |
| Average |  |  |

The total fair value at grant date of previously non-vested stock awards that vested during the first quarter of fiscal 2011 and fiscal 2010 was $\$ 5.8$ million and $\$ 473,000$, respectively. The weighted-average grant date fair value of stock awards granted during the thirteen week periods ended April 30, 2011 and May 1, 2010 was $\$ 25.56$ and $\$ 21.59$, respectively.

The following table summarizes information regarding stock-based compensation expense recognized for restricted stock awards:

|  | Thirteen | Thirteen |
| :--- | :---: | :--- |
|  | Weeks | Weeks |
|  | Ended | Ended |
| April 30, | May 1, |  |
| (In thousands) | 2011 (1) | 2010 |
| Stock-based compensation expense before the recognized income tax benefit | $\$ 1,133$ | $\$ 1,074$ |
| Income tax benefit | $\$ 434$ | $\$ 409$ |

Income tax benefit was calculated using an adjusted effective tax rate. The adjusted rate removes the tax effects from the favorable resolution of certain tax positions.

As of April 30, 2011, there was approximately $\$ 4.0$ million of unrecognized compensation expense remaining related to both our performance-based and service-based non-vested stock awards. The cost is expected to be recognized over a weighted average period of approximately 1.7 years. This incorporates the current assumptions of the estimated requisite service period required to achieve the designated performance conditions for performance-based stock awards.

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## Cash-Settled Stock Appreciation Rights (SARs)

Cash-settled stock appreciation rights (SARs) were granted to certain non-executive employees in fiscal 2008 such that one-third of the shares underlying the SARs granted would vest and become fully exercisable on each of the first three anniversaries of the date of the grant and were assigned a five-year term from the date of grant. Each SAR entitles the holder, upon exercise, to receive cash in the amount equal to the closing price of our stock on the date of exercise less the exercise price. The maximum amount paid, however, cannot exceed $100 \%$ of the exercise price. In accordance with current authoritative guidance, cash-settled SARs are classified as Other liabilities on the Condensed Consolidated Balance Sheets.

The following table summarizes the SARs activity:
$\left.\begin{array}{lccc} & & \begin{array}{c}\text { Weighted- } \\ \text { Average }\end{array} \\ \text { Remaining } \\ \text { Contractual }\end{array}\right]$

The fair value of these liability awards is remeasured at each reporting period until the date of settlement. Increases or decreases in stock-based compensation expense are recognized over the vesting period, or immediately for vested awards. The weighted-average fair value of outstanding, non-vested SAR awards was $\$ 8.81$ as of April 30, 2011.

The fair value was estimated using a trinomial lattice model with the following assumptions:

|  | April 30,2011 |  |
| :--- | :---: | :---: |
| Risk free interest rate yield curve | $0.02 \%-1.97$ | $\%$ |
| Expected dividend yield | 0.0 | $\%$ |
| Expected volatility | 58.75 | $\%$ |
| Maximum life | 2.64 Years |  |
| Exercise multiple | 1.71 |  |
| Maximum payout | $\$$ | 9.72 |
| Employee exit rate | $2.2 \%-9.0$ | $\%$ |

The risk free interest rate was based on the U.S. Treasury yield curve in effect at the end of the reporting period. We had not paid and did not anticipate paying cash dividends; therefore, the expected dividend yield was assumed to be zero. Expected volatility was based on the historical volatility of our stock. The exercise multiple and employee exit rate are based on historical option data.

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The following table summarizes information regarding stock-based compensation expense recognized for SARs:

|  | Thirteen <br> Weeks | Thirteen, <br> Weeks |
| :--- | :---: | :---: |
|  | Ended | Ended |
|  | April 30, | May 1 |
| In thousands) | 2011 (1) | 2010 |
| Stock-based compensation expense before the recognized income tax benefit | $\$ 71$ | $\$ 179$ |
| Income tax benefit | $\$ 27$ | $\$ 68$ |

(1)Income tax benefit was calculated using an adjusted effective tax rate. The adjusted rate removes the tax effects from the favorable resolution of certain tax positions.

As of April 30, 2011, there was approximately $\$ 98,000$ in unrecognized compensation expense related to non-vested SARs. The cost is expected to be recognized over a weighted-average period of approximately 0.6 years.

## Employee Stock Purchase Plan

The following table summarizes information regarding stock-based compensation expense recognized for the employee stock purchase plan:

|  | Thirteen | Thirteen |
| :--- | :---: | :---: |
|  | Weeks | Weeks |
|  | Ended | Ended, |
|  | April 30, | May 1 |
| (In thousands) | 2011 (1) | 2010 |
| Stock-based compensation expense before the recognized income tax benefit (2) | $\$ 12$ | $\$ 10$ |
| Income tax benefit | $\$ 5$ | $\$ 4$ |

(1) Income tax benefit was calculated using an adjusted effective tax rate. The adjusted rate removes the tax effects from the favorable resolution of certain tax positions.
(2) Amounts are representative of the $15 \%$ discount employees are provided for purchases under the employee stock purchase plan.

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## ITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF 2. OPERATIONS

Factors That May Effect Future Results

This quarterly report on Form 10-Q contains forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995, that involve a number of risks and uncertainties. A number of factors could cause our actual results, performance, achievements or industry results to be materially different from any future results, performance or achievements expressed or implied by these forward-looking statements. These factors include, but are not limited to: general economic conditions in the areas of the United States in which our stores are located; the effects and duration of economic downturns and unemployment rates; changes in the overall retail environment and more specifically in the apparel and footwear retail sectors; our ability to generate increased sales at our stores; the potential impact of national and international security concerns on the retail environment; changes in our relationships with key suppliers; the impact of competition and pricing; changes in weather patterns, consumer buying trends and our ability to identify and respond to emerging fashion trends; the impact of disruptions in our distribution or information technology operations; the effectiveness of our inventory management; the impact of hurricanes or other natural disasters on our stores, as well as on consumer confidence and purchasing in general; risks associated with the seasonality of the retail industry; our ability to successfully execute our growth strategy, including the availability of desirable store locations at acceptable lease terms, our ability to open new stores in a timely and profitable manner and the availability of sufficient funds to implement our growth plans; higher than anticipated costs associated with the closing of underperforming stores; our ability to successfully develop and implement an e-commerce business; the inability of manufacturers to deliver products in a timely manner; changes in the political and economic environments in the People's Republic of China, Brazil, Italy and East Asia, where the primary manufacturers of footwear are located; the impact of regulatory changes in the United States and the countries where our manufacturers are located; and the continued favorable trade relations between the United States and China and the other countries which are the major manufacturers of footwear. For a more detailed discussion of certain risk factors see the "Risk Factors" section of our Annual Report on Form 10-K for the fiscal year ended January 29, 2011.

## General

Management's Discussion and Analysis of Financial Condition and Results of Operations is intended to provide information to assist the reader in better understanding and evaluating our financial condition and results of operations. We encourage you to read this in conjunction with our condensed consolidated financial statements and the notes to those statements included in PART I, ITEM 1. FINANCIAL STATEMENTS of this Quarterly Report on Form 10-Q, as well as our Annual Report on Form 10-K for the fiscal year ended January 29, 2011 as filed with the SEC.

## Overview of Our Business

Shoe Carnival, Inc. is one of the nation's largest family footwear retailers. As of April 30, 2011, we operated 318 stores in 31 states primarily in the Midwest, South and Southeast regions of the United States. We offer a distinctive shopping experience, a broad merchandise assortment and value to our customers while maintaining an efficient store level cost structure.

Our stores combine competitive pricing with a highly promotional, in-store marketing effort that encourages customer participation and creates a fun and exciting shopping experience. We believe this highly promotional atmosphere results in various competitive advantages, including increased multiple unit sales; the building of a loyal, repeat customer base; the creation of word-of-mouth advertising; and enhanced sell through of in-season goods. Our objective is to be the destination store-of-choice for a wide range of consumers seeking moderately priced, current
season name brand and private label footwear. Our product assortment includes dress and casual shoes, sandals, boots and a wide assortment of athletic shoes for the entire family. We believe that by offering a wide selection of both athletic and non-athletic footwear, we are able to reduce our exposure to shifts in fashion preferences between those categories.

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Our marketing effort targets moderate income, value-conscious consumers seeking name brand footwear for all age groups. We believe that by offering a wide selection of popular styles of name brand merchandise at competitive prices, we generate broad customer appeal. Our cost-efficient store operations and real estate strategy enable us to price products competitively. Low labor costs are achieved by housing merchandise directly on the selling floor in an open-stock format, enabling customers to serve themselves, if they choose. This reduces the staffing required to assist customers and reduces store level labor costs as a percentage of sales. We locate stores predominantly in strip shopping centers in order to take advantage of lower occupancy costs and maximize our exposure to value-oriented shoppers.

In addition to operating stores, we will be launching an e-commerce site during the second half of fiscal 2011 to sell shoes and related accessories through our website, www.shoecarnival.com. Our plan is to attract new Shoe Carnival customers in areas where we do not currently operate stores and offer our current customers a virtual store for their shopping convenience.

## Critical Accounting Policies

It is necessary for us to include certain judgments in our reported financial results. These judgments involve estimates that are inherently uncertain and actual results could differ materially from these estimates. The accounting policies that require the more significant judgments are:

Merchandise Inventories - Merchandise inventories are stated at the lower of cost or market using the first-in, first-out (FIFO) method. In determining market value, we estimate the future sales price of items of merchandise contained in the inventory as of the balance sheet date. Factors considered in this determination include, among others, current and recently recorded sales prices, the length of time product has been held in inventory and quantities of various product styles contained in inventory. The ultimate amount realized from the sale of certain product could differ materially from our estimates. We also estimate a shrinkage reserve for the period between the last physical count and the balance sheet date. The estimate for the shrinkage reserve can be affected by changes in merchandise mix and changes in actual shrinkage trends.

Valuation of Long-Lived Assets - We periodically review our long-lived assets if events or circumstances indicate the carrying value may not be recoverable. The carrying value of long-lived assets is considered impaired when the carrying value of the assets exceeds the expected future cash flows to be derived from their use. We conduct our reviews at the lowest identifiable level. Our stores are reviewed for impairment on an individual basis.

If the expected future cash flows related to the long-lived assets are less than the assets' carrying value, an impairment loss is recognized for the difference between estimated fair value and carrying value. Assets subject to impairment are adjusted to estimated fair value and, if applicable, an impairment loss is recorded in selling, general and administrative expenses. We estimate the fair value of our long-lived assets using company-specific assumptions, which would fall within Level 3 of the fair value hierarchy. Our assumptions and estimates used in the evaluation of impairment, including current and future economic trends for stores, are subject to a high degree of judgment. If actual results or market conditions differ from those anticipated, additional losses may be recorded.

Income Taxes - We calculate income taxes and account for uncertain tax positions in accordance with current authoritative guidance. Deferred tax assets and liabilities are recognized based on the difference between the consolidated financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Deferred tax assets and liabilities are measured using the estimated tax rates in effect in the years when those temporary differences are expected to reverse. We are also required to make many subjective assumptions and judgments regarding our income tax exposures. Interpretations of and guidance surrounding income tax laws and regulations are often complex, ambiguous and change over time. As such, changes in our subjective assumptions and
judgments can materially affect amounts recognized in the consolidated financial statements.

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Insurance Reserves - We use a combination of self-insurance and third-party insurance for workers' compensation, employee medical and general liability insurance. These plans have stop-loss provisions that protect us from individual and aggregate losses over specified dollar values. When estimating our self-insured liabilities, we consider a number of factors, including historical claims experience, severity factors, statistical trends and, in certain instances, valuation assistance provided by independent third-parties. We will continue to evaluate our self-insured liabilities and the underlying assumptions on a quarterly basis and make adjustments as needed. The ultimate cost of these claims may be greater than or less than the established accruals. While we believe that the recorded amounts are adequate, there can be no assurance that changes to management's estimates will not occur due to limitations inherent in the estimating process. In the event we determine an accrual should be increased or reduced, we will record such adjustments in the period in which such determination is made.

Results of Operations Summary Information

| Quarter Ended | Beginning Of Period | Number of Stores |  | Store Square Footage |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Opened | Closed | End of Period | Net Change | End of Period | Comparable Store Sales |
| April 30, 2011 | 314 | 4 | 0 | 318 | 39,000 | 3,429,000 | 3.4 \% |
| May 1, 2010 | 311 | 3 | 3 | 311 | 2,000 | 3,374,000 | 13.1 |

Comparable store sales for the periods indicated include stores that have been open for 13 full months prior to the beginning of the period, including those stores that have been relocated or remodeled. Therefore, stores opened or closed during the periods indicated are not included in comparable store sales.

The following table sets forth our results of operations expressed as a percentage of net sales for the periods indicated:

|  | Thirteen <br> Weeks Ended | Thirteen <br> Weeks <br> Ended |  |
| :--- | :---: | :---: | :---: |
|  | April 30, | May <br> 1,2010 |  |
| Net sales | 2011 | $\%$ | 100.0 |

Executive Summary for First Quarter Ended April 30, 2011
During the first quarter of fiscal 2011, we were able to improve our year-over-year financial performance and achieved an all-time Company record of $\$ 0.75$ in earnings per diluted share surpassing the previous record of $\$ 0.72$ per diluted share achieved in the first quarter of fiscal 2010. Our increase in earnings resulted from a combination of top-line sales growth, the maintenance of a solid gross profit margin and our continued control of operating expenses.

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During the first quarter of fiscal 2011:

- Net sales increased $\$ 9.0$ million to $\$ 198.5$ million, a $4.7 \%$ increase over the prior year.
- Our comparable store sales increased $3.4 \%$, which followed our comparable store sales increase of $13.1 \%$ reported during the first quarter of fiscal 2010. While unit sales of toning product remained strong, the decline in average price resulted in a net decrease in comparable store sales of this product. We were able to overcome this loss in sales as the consumer responded favorably to our wide assortment of footwear, in particular running shoes for both men and women.
- Our gross profit margin decreased to $31.1 \%$ from $31.3 \%$ in the first quarter of the prior year. The merchandise margin decreased $0.4 \%$ primarily as a result of the reduction in the average price obtained on toning product. Buying, distribution and occupancy costs decreased $0.2 \%$, as a percentage of sales, due to the leveraging effect of higher sales.
- Inventories at April 30, 2011 increased $\$ 18.1$ million as compared to the end of the first quarter last year. Approximately 20 percent of this increase was attributable to an increase in inventory levels of toning product. We anticipate having our inventory of toning product aligned with sales by the end of the second quarter.
- We generated $\$ 10.2$ million of cash from operating activities (net of purchases of property and equipment) and ended the first quarter of fiscal 2011 with $\$ 69.1$ million in cash and cash equivalents and no interest bearing debt.

Our e-commerce site remains on schedule to be launched in the second half of this year. As we indicated previously, we believe this will provide a new platform for sales growth and will enable national branding of the Shoe Carnival concept.

Results of Operations for the First Quarter Ended April 30, 2011

## Net Sales

Net sales increased $\$ 9.0$ million to $\$ 198.5$ million during the first quarter of fiscal 2011, a $4.7 \%$ increase over the prior year's net sales of $\$ 189.5$ million. Comparable store sales increased $3.4 \%$, or approximately $\$ 6.4$ million, compared to the first quarter last year. The four stores opened in the first quarter of fiscal 2011 together with the effect of a full quarter's worth of sales from the 10 stores opened in fiscal 2010 contributed an additional $\$ 4.0$ million in sales. These sales increases were partially offset by $\$ 1.4$ million of sales lost from the seven stores which had been closed since the beginning of fiscal 2010 in addition to two stores that were removed from the comparable store category pending closure in early May 2011.

Gross Profit
Gross profit increased $\$ 2.5$ million to $\$ 61.8$ million in the first quarter of fiscal 2011 from gross profit of $\$ 59.3$ million in the comparable prior year period. The gross profit margin for the first quarter of fiscal 2011 decreased to $31.1 \%$ from $31.3 \%$ in the first quarter of fiscal 2010. The merchandise margin decreased $0.4 \%$ due in part to the year-over-year decrease in the realized price of toning product. Buying, distribution and occupancy costs decreased $0.2 \%$, as a percentage of sales, primarily due to the leveraging effect of higher sales.

Selling, General and Administrative Expenses

Selling, general and administrative expenses increased $\$ 1.3$ million in the first quarter of fiscal 2011 to $\$ 45.6$ million from $\$ 44.3$ million in the first quarter of last year; however, our sales gain enabled us to leverage these costs by $0.4 \%$ as a percentage of sales. During the first quarter of fiscal 2011, we incurred an additional $\$ 2.0$ million of incremental expense as compared to the same period last year to support our sales growth and expanded store base. This increase in store selling expenses was partially offset as a result of the reduction in asset impairments and incentive compensation. During the first quarter of fiscal 2010, we recorded a non-cash asset impairment of $\$ 1.1$ million related to certain underperforming stores whereas no impairments were recorded in the first quarter of this year. We also recorded $\$ 729,000$ less in incentive compensation as compared to the first quarter last year when record-breaking financial performance drove material increases in performance-based compensation.

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Pre-opening costs included in selling, general and administrative expenses were $\$ 415,000$, or $0.2 \%$ of sales, for the first quarter of fiscal 2011 as compared to $\$ 175,000$, or $0.1 \%$ of sales, for the first quarter of fiscal 2010 . We opened four stores in the first quarter of fiscal 2011 as compared to three stores in the first quarter of fiscal 2010. Pre-opening costs, such as advertising, payroll and supplies, incurred prior to the opening of a new store are charged to expense in the period they are incurred. The total amount of pre-opening expense incurred will vary on a store-by-store basis depending on the specific market and the promotional activities involved.

Also included in selling, general and administrative expenses for the first quarter of fiscal 2011 was approximately $\$ 100,000$ related to the implementation of our e-commerce platform. These expenses related primarily to consulting and software maintenance fees. No expenses were recorded in any prior periods.

Interest (Income) Expense, Net

We recorded net interest expense of $\$ 33,000$ in the first quarter of fiscal 2011 as compared to net interest expense of $\$ 46,000$ in the first quarter of the prior year.

Income Taxes

The effective income tax rate for the first quarter of fiscal 2011 increased to $38.4 \%$ from $38.1 \%$ for the same time period in fiscal 2010.

Liquidity and Capital Resources

Our primary sources of funds are cash flows from operations and borrowings under our revolving credit facility. Our net cash provided by operating activities was $\$ 17.0$ million in the first quarter of fiscal 2011 as compared to $\$ 10.3$ million in the first quarter of 2010. These amounts reflect the income from operations adjusted for non-cash items and working capital changes. The $\$ 6.7$ million increase in operating cash flow, when comparing the two periods of each year, was primarily driven by an increase in accounts payable and accrued liabilities and a decrease in prepaid expenses, offset by a decrease in accrued income taxes.

Working capital increased to $\$ 220.8$ million at April 30, 2011 from $\$ 189.1$ million at May 1, 2010. This $\$ 31.7$ million increase resulted primarily from an increase in cash and cash equivalents and inventories partially offset by a decrease in prepaid expenses. The current ratio at April 30, 2011 was 3.9 as compared to 3.5 at May 1, 2010. We had no outstanding interest bearing debt as of the end of or during either period.

We expended $\$ 6.9$ million in cash during the first quarter of fiscal 2011 for the purchase of property and equipment, of which $\$ 5.4$ million was for new stores, remodeling and store relocation activities. Cash lease incentives received from landlords were $\$ 1.2$ million for the first quarter of fiscal 2011. Additional capital expenditures of approximately $\$ 14$ million to $\$ 15$ million are expected to be made over the remainder of fiscal 2011. Included in this range of capital expenditures, is an additional 16 stores at a projected cost of approximately $\$ 4.7$ million and up to $\$ 6.3$ million of store remodeling and relocation costs. Additional lease incentives to be received from landlords are expected to approximate $\$ 3.5$ million to $\$ 4.5$ million. The remaining capital expenditures are expected to be incurred for various other store improvements, the implementation of an e-commerce platform, continued investments in technology and normal asset replacement activities. The actual amount of cash required for capital expenditures for store operations depends in part on the number of new stores opened, the amount of lease incentives, if any, received from landlords and the number of stores remodeled. The opening of new stores will be dependent upon, among other things, the availability of desirable locations, and the negotiation of acceptable lease terms and general economic and business conditions affecting consumer spending in areas we target for expansion.

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Our current store prototype uses between 8,000 and 12,000 square feet depending upon, among other factors, the location of the store and the population base the store is expected to service. Capital expenditures for a new store in fiscal 2011 are expected to average approximately $\$ 326,000$ with landlord incentives expected to average approximately $\$ 124,000$. The average inventory investment in a new store is expected to range from $\$ 460,000$ to $\$ 690,000$ depending on the size and sales expectation of the store and the timing of the new store opening. Pre-opening expenses, such as advertising, salaries and supplies, are expected to average approximately $\$ 82,000$ per store in fiscal 2011. Pre-opening costs, such as advertising, payroll and supplies, incurred prior to the opening of a new store are charged to expense in the period they are incurred. The total amount of pre-opening expense incurred will vary on a store-by-store basis depending on the specific market and the promotional activities involved.

We expect to close five stores during the remainder of the fiscal year and incur an additional \$450,000 in store closing costs for fiscal 2011. Depending upon the results of lease negotiations with certain landlords of underperforming stores, we may increase or decrease the number of store closures in future periods. The timing and actual amount of expense recorded in closing a store can vary significantly depending, in part, on the period in which management commits to a closing plan, the remaining basis in the fixed assets to be disposed of at closing and the amount of any lease buyout. We will continue to review our annual store growth rate based on our view of the internal and external opportunities and challenges in the marketplace.

Our unsecured credit agreement provides for up to $\$ 50.0$ million in cash advances and commercial and standby letters of credit with borrowing limits based on eligible inventory. It contains covenants which stipulate: (1) Total Shareholders' Equity, adjusted for the effect of any share repurchases, will not fall below that of the prior fiscal year-end; (2) the ratio of funded debt plus rent to EBITDA plus rent will not exceed 2.5 to 1.0 ; and (3) cash dividends for a fiscal year will not exceed $30 \%$ of consolidated net income for the immediately preceding fiscal year. We were in compliance with these covenants as of April 30, 2011. Should a default condition be reported, the lenders may preclude additional borrowings and call all loans and accrued interest at their discretion. As of April 30, 2011, there was $\$ 4.6$ million in letters of credit outstanding and $\$ 45.4$ million available to us for additional borrowings under the credit facility.

On August 23, 2010, our Board of Directors authorized a $\$ 25$ million share repurchase program, which will terminate upon the earlier of the repurchase of the maximum amount or December 31, 2011. The purchases may be made in the open market or through privately negotiated transactions from time-to-time and in accordance with applicable laws, rules and regulations. The program may be amended, suspended or discontinued at any time and does not commit us to repurchase shares of our common stock. We intend to fund the share repurchase program from cash on hand and any shares acquired will be available for stock-based compensation awards and other corporate purposes. The actual number and value of the shares to be purchased will depend on the performance of our stock price and other market conditions. As required by our credit agreement, consent was obtained from the Agent and the Majority Banks, each as defined in the credit agreement. No shares had been repurchased under this program as of April 30, 2011.

We anticipate that our existing cash and cash flow from operations, supplemented by borrowings under our revolving credit line, will be sufficient to fund our planned store expansion along with other capital expenditures and other operating cash requirements for at least the next 12 months.

## Seasonality

Our quarterly results of operations have fluctuated and are expected to continue to fluctuate in the future primarily as a result of seasonal variances and the timing of sales and costs associated with opening new stores. Non-capital expenditures, such as advertising and payroll, incurred prior to opening a new store are charged to expense as incurred. Therefore, our results of operations may be adversely affected in any quarter in which we incur pre-opening
expenses related to the opening of new stores.
We have three distinct peak selling periods: Easter, back-to-school and Christmas.

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New Accounting Pronouncements
Recent accounting pronouncements applicable to our operations are contained in Note 3 - "Recently Issued Accounting Pronouncements" contained in the Notes to Condensed Consolidated Financial Statements included in PART I, ITEM 1. FINANCIAL STATEMENTS of this Quarterly Report on Form 10-Q.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
We are exposed to market risk in that the interest payable under our credit facility is based on variable interest rates and therefore is affected by changes in market rates. We do not use interest rate derivative instruments to manage exposure to changes in market interest rates. We had no borrowings under our credit facility during the first three months of fiscal 2011 or fiscal 2010.

## ITEM 4.

CONTROLS AND PROCEDURES

Our Chief Executive Officer and Chief Financial Officer have concluded, based on their evaluation as of April 30, 2011, that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in the reports filed or submitted by us under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by us in such reports is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There has been no significant change in our internal control over financial reporting that occurred during the quarter ended April 30, 2011 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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# SHOE CARNIVAL, INC. <br> PART II - OTHER INFORMATION 

## ITEM 1A.

## RISK FACTORS

You should carefully consider the risks and uncertainties we describe both in this Quarterly Report on Form 10-Q and in the "Risk Factors" section of our Annual Report on Form 10-K for the fiscal year ended January 29, 2011 before deciding to invest in, or retain, shares of our common stock. These are not the only risks and uncertainties that we face. Additional risks and uncertainties that we do not currently know about, we currently believe are immaterial or we have not predicted may also harm our business operations or adversely affect us. If any of these risks or uncertainties actually occur, our business, financial condition, results of operations or cash flows could be materially adversely affected. There have been no material changes to the risk factors set forth in our Annual Report on Form 10-K for the fiscal year ended January 29, 2011.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS
Issuer Purchases of Equity Securities

| Period | Total <br> Number <br> of Shares <br> Purchased1 | Average Price Paid per Share | Total <br> Number <br> Of Shares <br> Purchased <br> as Part <br> of Publicly <br> Announced <br> Programs2 | Approximate Dollar Value of Shares that May Yet <br> Be <br> Purchased <br> Under <br> Programs |
| :---: | :---: | :---: | :---: | :---: |
| January 30, 2011 to February 26, 2011 | 0 | \$0.00 | 0 | \$25,000,000 |
| February 27, 2011 to April 2, 2011 | 92,688 | \$28.37 | 0 | \$25,000,000 |
| April 3, 2011 to April 30, 2011 | 0 | \$0.00 | 0 | \$25,000,000 |
|  | 92,688 |  | 0 |  |

1 Represents shares delivered to or withheld by us in connection with employee payroll tax withholding upon the vesting of restricted stock awards.
2On August 23, 2010, our Board of Directors authorized a $\$ 25$ million share repurchase program, which will terminate upon the earlier of the repurchase of the maximum amount or December 31, 2011.

ITEM 6.
EXHIBITS

| Exhibit <br> No. | Description | Incorporated by Reference To |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Form | Exhibit | Filing | Filed Herewith |
| 3-A | Restated Articles of Incorporation of Registrant | 10-K | 3-A | 4/25/2002 |  |
| 3-B | By-laws of Registrant, as amended to date | 10-Q | 3-B | 12/9/2010 |  |
| 10-X | Employment and Noncompetition Agreement dated April 7, 2011, between Registrant and Kathy A. Yearwood | 10-K | 10-X | 4/14/2011 |  |
| 31.1 | Certification of Chief Executive Officer Pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as |  |  |  | X |

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Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002


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## SHOE CARNIVAL, INC. <br> SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed, on its behalf by the undersigned thereunto duly authorized.

Date: June 9, 2011
SHOE CARNIVAL, INC.
(Registrant)

By: /s/ W. Kerry Jackson
W. Kerry Jackson

Executive Vice President and
Chief Financial Officer
(Duly Authorized Officer and Principal Financial Officer)

