

JOE'S JEANS INC.  
Form 10-Q  
July 15, 2010  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended May 31, 2010

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-18926

**JOE S JEANS INC.**

(Exact name of registrant as specified in its charter)

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

**Delaware**

(State or other jurisdiction of incorporation or organization)

**11-2928178**

(I.R.S. Employer Identification No.)

**2340 South Eastern Avenue, Commerce, California**

(Address of principal executive offices)

**90040**

(Zip Code)

**(323) 837-3700**

(Registrant's telephone number, including area code)

**NO CHANGE**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the registrant's common stock outstanding as of July 15, 2010 was 63,624,134.

Table of Contents

JOE S JEANS INC.

QUARTERLY REPORT ON FORM 10-Q

	<b>Page</b>
<b><u>PART I.</u></b>	
<b><u>FINANCIAL INFORMATION</u></b>	<b>1</b>
<u>Item 1.</u>	
<u>Financial Statements</u>	1
<u>Item 2.</u>	
<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	18
<u>Item 3.</u>	
<u>Quantitative and Qualitative Disclosures about Market Risk</u>	31
<u>Item 4T.</u>	
<u>Controls and Procedures</u>	31
<b><u>PART II.</u></b>	
<b><u>OTHER INFORMATION</u></b>	<b>32</b>
<u>Item 1.</u>	
<u>Legal Proceedings</u>	32
<u>Item 1A.</u>	
<u>Risk Factors</u>	32
<u>Item 2.</u>	
<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	32
<u>Item 3.</u>	
<u>Defaults Upon Senior Securities</u>	32
<u>Item 4.</u>	
<u>Submission of Matters to a Vote of Security Holders</u>	32
<u>Item 5.</u>	
<u>Other Information</u>	32
<u>Item 6.</u>	
<u>Exhibits</u>	32
<b><u>SIGNATURES</u></b>	<b>34</b>

---

Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements.****JOE S JEANS INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS****(in thousands, except per share data)**

	May 31, 2010 (unaudited)	November 30, 2009
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 8,556	\$ 13,195
Accounts receivable, net	2,405	1,731
Inventories, net	31,369	22,887
Due from related parties	261	210
Deferred income taxes, net	4,893	4,893
Prepaid expenses and other current assets	806	805
Total current assets	48,290	43,721
Property and equipment, net	4,342	3,162
Goodwill	3,836	3,836
Intangible assets	24,000	24,000
Deferred income taxes, net	4,806	4,806
Other assets	123	99
Total assets	\$ 85,397	\$ 79,624
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities		
Accounts payable and accrued expenses	\$ 17,048	\$ 13,590
Due to factor	3,901	3,129
Deferred licensing revenue	100	615
Due to related parties	214	254
Total current liabilities	21,263	17,588
Deferred rent	665	530
Total liabilities	21,928	18,118
Commitments and contingencies		
Stockholders equity		
Common stock, \$0.10 par value: 100,000 shares authorized, 63,331 shares issued and 63,191 outstanding (2010) and 61,494 shares issued and 61,354 outstanding (2009)	6,335	6,151
Additional paid-in capital	104,158	103,605
Accumulated deficit	(44,224)	(45,450)
Treasury stock, 140 shares	(2,800)	(2,800)

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

Total stockholders' equity	63,469	61,506
Total liabilities and stockholders' equity	\$ 85,397	\$ 79,624

The accompanying notes are an integral part of these financial statements.

Table of Contents**JOE S JEANS INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(in thousands, except per share data)

	Three months ended		Six months ended	
	May 31, 2010	May 31, 2009	May 31, 2010	May 31, 2009
	(unaudited)		(unaudited)	
Net sales	\$ 25,893	\$ 17,179	\$ 49,077	\$ 33,661
Cost of goods sold	14,392	8,496	26,210	16,712
Gross profit	11,501	8,683	22,867	16,949
Operating expenses				
Selling, general and administrative	10,182	6,904	19,916	13,989
Depreciation and amortization	168	134	381	269
	10,350	7,038	20,297	14,258
Operating income	1,151	1,645	2,570	2,691
Interest expense	125	94	216	200
Income before provision for taxes	1,026	1,551	2,354	2,491
Income taxes	494	226	1,128	366
<b>Net income</b>	<b>\$ 532</b>	<b>\$ 1,325</b>	<b>\$ 1,226</b>	<b>\$ 2,125</b>
<b>Earnings per common share - basic</b>	<b>\$ 0.01</b>	<b>\$ 0.02</b>	<b>\$ 0.02</b>	<b>\$ 0.04</b>
<b>Earnings per common share - diluted</b>	<b>\$ 0.01</b>	<b>\$ 0.02</b>	<b>\$ 0.02</b>	<b>\$ 0.04</b>
Weighted average shares outstanding				
Basic	62,385	59,887	61,717	59,806
Diluted	64,543	60,275	64,131	59,965

The accompanying notes are an integral part of these financial statements.

Table of Contents

**JOE S JEANS INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

	May 31, 2010	Six months ended (unaudited) May 31, 2009
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net cash (used in) provided by operating activities	\$ (3,757)	\$ 1,761
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of property and equipment	(1,561)	(198)
Net cash used in investing activities	(1,561)	(198)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from factor borrowing, net	772	1,745
Proceeds from exercise of warrants	653	
Proceeds from exercise of options	30	
Taxes on net settled options exercised	(653)	
Payment of taxes on restricted stock units	(123)	(13)
Net cash provided by financing activities	679	1,732
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	<b>(4,639)</b>	<b>3,295</b>
CASH AND CASH EQUIVALENTS, at beginning of period	13,195	3,465
<b>CASH AND CASH EQUIVALENTS, at end of period</b>	<b>\$ 8,556</b>	<b>\$ 6,760</b>

The accompanying notes are an integral part of these financial statements.

Table of Contents

## JOE S JEANS INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

(in thousands)

	Common Stock Shares	Common Stock Par Value	Additional Paid-In Capital	Accumulated Deficit	Treasury Stock	Total Stockholders Equity
<b>Balance, November 30, 2008</b>	59,946	\$ 5,996	\$ 102,859	\$ (69,970)	\$ (2,800)	\$ 36,085
Net income (unaudited)				2,125		2,125
Stock-based compensation, net of withholding taxes (unaudited)			460			460
Issuance of restricted stock (unaudited)	333	33	(33)			
<b>Balance, May 31, 2009 (unaudited)</b>	60,279	\$ 6,029	\$ 103,286	\$ (67,845)	\$ (2,800)	\$ 38,670
<b>Balance, November 30, 2009</b>	61,494	\$ 6,151	\$ 103,605	\$ (45,450)	\$ (2,800)	\$ 61,506
Net income (unaudited)				1,226		1,226
Stock-based compensation, net of withholding taxes (unaudited)			707			707
Exercise of warrants (unaudited)	480	48	605			653
Net settled warrants exercised (unaudited)	86	9	(9)			
Exercise of stock options (unaudited)	60	6	24			30
Net settled options exercised (unaudited)	832	83	(83)			
Taxes on net settled options exercised (unaudited)			(653)			(653)
Issuance of restricted stock (unaudited)	379	38	(38)			
<b>Balance, May 31, 2010 (unaudited)</b>	63,331	\$ 6,335	\$ 104,158	\$ (44,224)	\$ (2,800)	\$ 63,469

The accompanying notes are an integral part of these financial statements.



Table of Contents

**JOE S JEANS INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 1 - BASIS OF PRESENTATION**

The unaudited condensed consolidated financial statements of Joe s Jeans Inc., or Joe s, which include the accounts of its wholly-owned subsidiaries, for the three and six months ended May 31, 2010 and 2009 and the related footnote information have been prepared on a basis consistent with Joe s audited consolidated financial statements as of November 30, 2009 contained in its Annual Report on Form 10-K, or the Annual Report. Joe s fiscal year end is November 30.

Joe s principal business activity involves the design, development and worldwide marketing of apparel products. Joe s primary current operating subsidiary is Joe s Jeans Subsidiary Inc., or Joe s Jeans Subsidiary. All significant inter-company transactions have been eliminated. Joe s operates in two primary business segments: Wholesale and Retail. Joe s Wholesale segment is comprised of sales to retailers, specialty stores and distributors and includes expenses from marketing, sales, distribution and customer service departments. Also, some international sales are made directly to wholesale customers who operate retail stores. Joe s Retail segment is comprised of sales to consumers through full-price retail stores, outlet stores and through the [www.joesjeans.com/shop](http://www.joesjeans.com/shop) internet site. Joe s Corporate and other is comprised of corporate operations, which include the executive, finance, legal, and human resources departments, design and production. Prior to the filing of this Quarterly Report on Form 10-Q for the period ended May 31, 2010, Joe s operated in one business segment with an immaterial amount of sales from its retail operations and license agreements. The previous periods reported have been revised to reflect this change in Joe s reportable segments.

These unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the related notes thereto contained in its Annual Report. In the opinion of management, the accompanying unaudited financial statements contain all adjustments (consisting of normal recurring adjustments), which management considers necessary to present fairly Joe s financial position, results of operations and cash flows for the interim periods presented. The results for the three and six months ended May 31, 2010 are not necessarily indicative of the results anticipated for the entire year ending November 30, 2010. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements. Actual results may differ from those estimates.

**NOTE 2 ADOPTION OF ACCOUNTING PRINCIPLES**

In December 2007, the Financial Accounting Standards Board, or FASB, issued a standard on business combinations that significantly changes the accounting for business combinations. Under the standard, an acquiring entity is required to recognize all the assets acquired and liabilities assumed in a transaction at the acquisition-date fair value with limited exceptions and includes a substantial number of new disclosure requirements. The standard applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008, which is the year beginning December 1, 2009 for Joe s. Joe s does not expect that this standard will have any impact on its financial statements unless it enters into an applicable transaction in the future.

In December 2007, the FASB issued a standard that establishes new accounting and reporting standards for a non-controlling interest in a subsidiary and for the deconsolidation of a subsidiary. Specifically, this statement requires the recognition of a non-controlling interest (minority interest) as equity in the consolidated financial statements separate from the parent's equity. The amount of net income attributable to the non-controlling interest will be included in consolidated net income on the face of the income statement. The standard clarifies that changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation are equity transactions if the parent retains its controlling financial interest. In addition, this statement requires that a parent recognize a gain or loss in net income when a

Table of Contents

subsidiary is deconsolidated. Such gain or loss will be measured using the fair value of the non-controlling equity investment on the deconsolidation date and includes expanded disclosure requirements regarding the interests of the parent and its non-controlling interest. The standard is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008, which is the year beginning December 1, 2009 for Joe's. Joe's does not expect that it will have any impact on its financial statements unless it enters into an applicable transaction in the future.

In April 2008, the FASB issued a standard that amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset in order to improve the consistency between the useful life of a recognized intangible asset and the period of expected cash flows used to measure the fair value of the asset. The standard is effective for financial statements issued for fiscal years beginning after December 15, 2008, which is the year beginning December 1, 2009 for Joe's, and interim periods within that fiscal year. The adoption of this standard did not have a material impact on its financial position or results from operations.

In May 2008, the FASB issued a standard that identifies the sources of accounting principles and the framework for selecting the principles to be used in the preparation of financial statements that are presented in conformity with generally accepted accounting principles. The standard is effective 60 days following the Securities and Exchange Commission's approval of the Public Company Accounting Oversight Board amendments to AU Section 411 - The Meaning of Present Fairly in Conformity With Generally Accepted Accounting Principles. Joe's does not expect the adoption to impact our results of operations, financial position or cash flows.

In April 2009, the FASB issued changes regarding interim disclosures about fair value of financial instruments. The changes enhance consistency in financial reporting by increasing the frequency of fair value disclosures from annually to quarterly. The changes require disclosures on a quarterly basis of qualitative and quantitative information about fair value estimates for all those financial instruments not measured on the balance sheet at fair value. The disclosure requirement became effective beginning with its first interim reporting period ending after June 15, 2009. The adoption of this change did not have a material impact on Joe's results of operations or financial condition.

In May 2009, the FASB issued a standard related to subsequent events. The standard is effective for interim or annual periods ending after June 15, 2009 and establishes general standards of accounting for and disclosures of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In February 2010, the FASB issued an update to the standard related to subsequent events effective for all financial statements of SEC filers issued after February 24, 2010, which removed the requirement to disclose the date through which subsequent events were evaluated. The adoption of this update to the standard did not have a material impact on its financial position or results from operations.

In June 2009, the FASB issued a standard related to the FASB accounting standards codification and the hierarchy of generally accepted accounting principles. The standard will become the source of authoritative U.S. generally accepted accounting principles, or GAAP, recognized by the FASB to be applied by nongovernmental entities. Rules and interpretive releases of the SEC under authority of federal securities laws are also sources of authoritative GAAP for SEC registrants. On the effective date of this standard, the codification will supersede all then-existing non-SEC accounting and reporting standards. All other non-grandfathered non-SEC accounting literature not included in the codification will become non-authoritative. This standard is effective for financial statements issued for interim and annual periods ending after September 15, 2009. The adoption of this standard did not have a material impact on Joe's results of operations, financial condition or cash flows.

In June 2009, the FASB issued an amendment to a standard related to the accounting for transfer of financial assets. The amendment consists of the removal of the concept of a special-purpose entity, the elimination of the exception of qualifying special-purpose entities from the

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

consolidation guidance and clarifies the unit of account eligible for sale accounting. The standard is effective as of the beginning of the first annual reporting period that begins after November 15, 2009, which is the year beginning December 1, 2009 for Joe's, and interim periods within that fiscal year. The adoption of this standard did not have a material impact on its financial position or results from operations.

In December 2009, Joe's adopted an update to a standard related to determining whether instruments granted in share-based payment transactions are participating securities. This update defines unvested share-based payment awards

Table of Contents

that contain nonforfeitable rights to dividends as participating securities that should be included in computing earnings per share, or EPS, using the two-class method. Certain of the Joe's non-vested restricted stock awards previously granted qualify as participating securities. As required, all current and prior period EPS were evaluated. The adoption did not have a material impact on the Joe's EPS.

In February 2010, the FASB issued an update to a standard to amend the topic of Subsequent Events. As a result of this update, Joe's will no longer disclose the date through which we evaluated subsequent events in the financial statements - either in originally issued financial statements or reissued financial statements. This change addresses practice issues for Joe's with respect to processes around issuing financial statements and Securities and Exchange Commission or SEC registration requirements (e.g., incorporation by reference of previously issued financial statements). In addition, Joe's will not have to disclose the date that financial statements were reissued unless the financial statements are revised - for either an error correction or other retrospective application of GAAP. Joe's will evaluate subsequent events through the date that the financial statements are issued. Joe's adopted this guidance in the second fiscal quarter of 2010, and this guidance did not have a material impact on its financial statements.

**NOTE 3 ACCOUNTS RECEIVABLE, INVENTORY ADVANCES AND DUE TO FACTOR**

Joe's primary method to obtain the cash necessary for operating needs was through the sale of accounts receivable pursuant to factoring agreements and obtaining advances under inventory security agreements with its factor, CIT Commercial Services, Inc., a unit of CIT Group Inc., or CIT.

As a result of these agreements, amounts due to factor consist of the following (in thousands):

	May 31, 2010	November 30, 2009
Non-recourse receivables assigned to factor	\$ 13,190	\$ 14,139
Client recourse receivables	164	263
Total receivables assigned to factor	13,354	14,402
Allowance for customer credits	(2,881)	(2,606)
Net loan balance from factored accounts receivable	(9,374)	(10,345)
Net loan balance from inventory advances	(5,000)	(4,580)
Due to factor	\$ (3,901)	\$ (3,129)
Non-factored accounts receivable	\$ 3,186	\$ 2,562
Allowance for customer credits	(330)	(330)
Allowance for doubtful accounts	(451)	(501)
Accounts receivable, net of allowance	\$ 2,405	\$ 1,731

Of the total amount of receivables sold as of May 31, 2010 and November 30, 2009, Joe's bears the risk of payment of \$164,000 and \$263,000, respectively, in the event of non-payment by its customers.

*CIT Commercial Services*

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

The Joe's Jeans Subsidiary is a party to an accounts receivable factoring agreement and an inventory security agreement with CIT. The accounts receivable agreement gives Joe's the ability to obtain cash by selling to CIT certain of its accounts receivable and the inventory security agreement gives Joe's the ability to obtain advances for up to 50 percent of the value of certain eligible inventory. The accounts receivables are sold for up to 85 percent of the face amount on either a recourse or non-recourse basis depending on the creditworthiness of the customer. CIT currently permits Joe's to sell its accounts receivables at the maximum level of 85 percent and allows advances of up to \$6,000,000 for eligible

Table of Contents

inventory. CIT has the ability, in its discretion at any time or from time to time, to adjust or revise any limits on the amount of loans or advances made to Joe's pursuant to both of these agreements and to impose surcharges on our rates for certain of our customers. As further assurance to CIT, cross guarantees were executed by and among Joe's and all of its parent and subsidiaries to guarantee each entity's obligations.

As of May 31, 2010, Joe's cash availability with CIT was approximately \$760,000. This amount fluctuates on a daily basis based upon invoicing and collection related activity by CIT for the receivables sold. In connection with both of the agreements with CIT, certain assets are pledged to CIT, including all of the inventory, merchandise and/or goods, including raw materials through finished goods and receivables. However, the Joe's trademarks are not encumbered.

In May 2010, the parties amended the accounts receivable agreement to provide for a change in the factoring fees, an extension of the agreement and additional termination rights. The accounts receivable agreement may be terminated by CIT upon 60 days' written notice or immediately upon the occurrence of an event of default as defined in the agreement. The accounts receivable agreement may be terminated by Joe's upon 60 days' written notice prior to June 30, 2011, or earlier provided that the minimum factoring fees have been paid for the respective period or CIT fails to fund Joe's for five consecutive days. The inventory agreement may be terminated once all obligations are paid under both agreements or if an event of default occurs as defined in the agreement.

The factoring rate that Joe's pays to CIT to factor accounts is 0.6 percent for accounts which CIT bears the credit risk, subject to discretionary surcharges, and 0.4 percent for accounts which Joe's bears the credit risk. The interest rate associated with borrowings under the inventory lines and factoring facility is 0.25 percent plus the Chase prime rate. As of May 31, 2010, the Chase prime rate was 3.25 percent. Beginning July 1, 2010, the factoring rate has been amended to 0.55 percent for accounts which CIT bears the credit risk, subject to discretionary surcharges, up to \$40,000,000 of invoices factored, 0.50 percent over \$40,000,000 of invoices factored and 0.35 percent for accounts which Joe's bears the credit risk.

In addition, in the event Joe's needs additional funds, Joe's has also established a letter of credit facility with CIT to allow it to open letters of credit for a fee of 0.25 percent of the letter of credit face value with international and domestic suppliers, subject to availability. At May 31, 2010, Joe's had five letters of credit outstanding in the aggregate amount of \$769,000.

**NOTE 4 INVENTORIES**

Inventories are valued at the lower of cost or market with cost determined by the first-in, first-out method. Inventories consisted of the following (in thousands):

	May 31, 2010	November 30, 2009
Finished goods	\$ 19,796	\$ 13,093
Finished goods consigned to others	260	139
Work in progress	2,996	3,092
Raw materials	9,492	7,746
	32,544	24,070

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

Less allowance for obsolescence and slow moving items		(1,175)		(1,183)
	\$	31,369	\$	22,887

Joe's did not record any charges to its inventory reserve allowance for the three or six months ended May 31, 2010 and 2009.



Table of Contents**NOTE 5 RELATED PARTY TRANSACTIONS**

As of May 31, 2010 and November 30, 2009, Joe's related party balance consisted of amounts due to and due from certain related parties, as follows (in thousands):

	May 31, 2010		November 30, 2009	
<b>Due from related parties</b>				
Kids Jeans LLC	\$	261	\$	210
<b>Total due from related parties</b>	<b>\$</b>	<b>261</b>	<b>\$</b>	<b>210</b>
<b>Due to related parties</b>				
Joe Dahan	\$	175	\$	199
Albert Dahan		39		46
Commerce Investment Group and affiliates				9
<b>Total due to related parties</b>	<b>\$</b>	<b>214</b>	<b>\$</b>	<b>254</b>

*Joe Dahan*

Joe Dahan, an officer, director and greater than 10 percent stockholder of Joe's, is entitled to a certain percentage of the gross profit earned by Joe's in any applicable fiscal year until October 2017 as a result of the merger. See Note 9- Commitments and Contingencies for a further discussion of the merger consideration.

*Albert Dahan*

In April 2009, Joe's entered into a commission-based sales agreement with Albert Dahan, brother of Joe Dahan, for the sale of its products into the off-price channels of distribution. Under the agreement, Mr. Albert Dahan is entitled to a commission for purchase orders entered into by Joe's where he acts as a sales person for Joe's. The agreement may be terminated at any time for any reason or no reason with or without notice. For the second quarter of fiscal 2010, Mr. Albert Dahan earned \$271,000 under this arrangement.

Effective as of June 1, 2009, Joe's entered into a license agreement for the license of the children's product line with Kids Jeans LLC, or Kids LLC, an entity which Mr. Albert Dahan holds an interest where he has voting control over the entity. Under the terms of the license, Kids LLC has an exclusive right to produce, distribute and sell children's products bearing the Joe's® brand on a worldwide basis, subject to certain limitations on the channels of distribution. In exchange for the license, Kids LLC will pay to Joe's a royalty payment of 20 percent on the first \$5,000,000 in net sales and 10 percent thereafter. The initial term of the agreement is for three years until June 30, 2012 and is subject to certain guaranteed minimum net sales and royalty payment requirements during the initial term and for renewal. Kids LLC advanced \$1,000,000 as a payment against the first year's guaranteed minimum royalties. This amount has been reflected under the caption of Deferred Licensing Revenue on the Condensed Consolidated Balance Sheets. Joe's expects to recognize the royalty revenue based upon a percentage as set forth in the agreement of the licensees actual net sales or minimum net sales, whichever is greater. Payments received in consideration of the grant of the license or advanced royalty payments are recognized ratably as revenue over the term of the license agreement. The revenue recognized ratably over the term of the license agreement will not exceed royalty payments received. The unrecognized portion of the upfront payments are

included in deferred royalties and accrued expenses depending on the long or short term nature of the payments to be recognized. As of May 31, 2010, \$900,000 of the advanced payment has been recognized as income.

**NOTE 6 EARNINGS PER SHARE**

Earnings per share are computed using weighted average common shares and dilutive common equivalent shares outstanding. Potentially dilutive securities consist of outstanding options and warrants. A reconciliation of the numerator and denominator of basic earnings per share and diluted earnings per share is as follows:

Table of Contents

	Three months ended		Six months ended	
	(in thousands, except per share data)		(in thousands, except per share data)	
	May 31, 2010	May 31, 2009	May 31, 2010	May 31, 2009
<b>Basic earnings per share computation:</b>				
Numerator:				
Net income	\$ 532	\$ 1,325	\$ 1,226	\$ 2,125
Denominator:				
Weighted average common shares outstanding	62,385	59,887	61,717	59,806
<b>Income per common share - basic</b>				
Net income	\$ 0.01	\$ 0.02	\$ 0.02	\$ 0.04
<b>Diluted earnings per share computation:</b>				
Numerator:				
Net income	\$ 532	\$ 1,325	\$ 1,226	\$ 2,125
Denominator:				
Weighted average common shares outstanding	62,385	59,887	61,717	59,806
Effect of dilutive securities:				
Restricted shares, RSUs, options and warrants	2,158	388	2,414	159
Dilutive potential common shares	64,543	60,275	64,131	59,965
<b>Income per common share - dilutive</b>				
Net income	\$ 0.01	\$ 0.02	\$ 0.02	\$ 0.04

For the three months ended May 31, 2010 and 2009, currently exercisable options and warrants in the aggregate of 450,000 and 4,443,665, respectively, have been excluded from the calculation of diluted income per share because the exercise prices of such options, warrants and unvested restricted shares and RSUs were out-of-the-money. For the six months ended May 31, 2010 and 2009, currently exercisable options and warrants in the aggregate of 450,000 and 6,244,436, respectively, have been excluded from the calculation of diluted income per share because the exercise prices of such options, warrant and unvested restricted shares and RSUs were out-of-the-money.

*Shares Reserved for Future Issuance*

As of May 31, 2010, shares reserved for future issuance include (i) 919,572 shares of common stock issuable upon the exercise of stock options granted under the incentive plans; (ii) 4,209,367 shares of common stock issuable upon the vesting of RSUs; and (iii) an aggregate of 3,414,801 shares of common stock available for future issuance under the 2004 Stock Incentive Plan.

**NOTE 7 INCOME TAXES**

Joe's utilizes the liability method of accounting for income taxes in accordance with FASB Accounting Standards Codification, or ASC, 740. Under the liability method, deferred taxes are determined based on the temporary differences between the financial statements and tax bases of assets and liabilities using enacted tax rates.

Valuation allowances are established, when necessary, to reduce deferred tax assets to the amount expected to be realized. The likelihood of a material change in Joe's expected realization of these assets depends on its ability to generate sufficient future taxable income. Joe's ability to

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

generate enough taxable income to utilize its deferred tax assets depends on many factors, among which is Joe's ability to deduct tax loss carry-forwards against future taxable income, the effectiveness of tax planning strategies and reversing deferred tax liabilities.

Joe's and its subsidiaries are subject to U.S. federal income tax as well as income tax in multiple state jurisdictions. Joe's has identified its federal tax return and its state tax return in California as major tax jurisdictions. To the extent allowed by law, the tax authorities may have the right to examine prior periods where net operating losses were generated and carried forward, and make adjustments up to the amount of the net operating loss carryforward amount.

Table of Contents

The only periods subject to examination for Joe's federal tax returns are years 2006 through 2008. The periods subject to examination for Joe's state tax returns in California are years 2005 through 2008. Joe's is not currently under an Internal Revenue Service tax examination or an examination by any other state, local or foreign jurisdictions for any tax year.

Joe's had a net operating loss carryforward of \$42,538,000 at the end of fiscal 2009 for federal tax purposes that expire through 2026. Joe's also has \$25,553,000 of net operating loss carryforwards available for California which begin to expire in 2014.

Certain limitations may be placed on net operating loss carryforwards as a result of changes in control as defined in Section 382 of the Internal Revenue Code. In the event a change in control occurs, it will have the effect of limiting the annual usage of the carryforwards in future years. Additional changes in control in future periods could result in further limitations of Joe's ability to offset taxable income. Management believes that certain changes in control have occurred which resulted in limitations on its net operating loss carryforwards.

**NOTE 8 STOCKHOLDERS EQUITY**

*Warrants*

Joe's has historically issued warrants in conjunction with various private placements of its common stock, and debt to equity conversions. As of May 31, 2010, all outstanding common stock warrants have been exercised or have expired.

*Stock Incentive Plans*

In September 2000, Joe's adopted the 2000 Director Stock Incentive Plan, or the 2000 Director Plan, under which nonqualified stock options were granted to members of the Board of Directors in lieu of cash director fees. After the adoption of the 2004 Stock Incentive Plan in June 2004, Joe's no longer granted options pursuant to the 2000 Director Plan; however, it remains in effect for awards outstanding as of the adoption of the 2004 Stock Incentive Plan. As of May 31, 2010, options to purchase up to 144,572 shares of common stock remained outstanding under the 2000 Director Plan.

On June 3, 2004, Joe's adopted the 2004 Stock Incentive Plan, or the 2004 Incentive Plan, and has subsequently amended it to increase the number of shares authorized for issuance to 12,265,172 shares of common stock. Under the 2004 Incentive Plan, grants may be made to employees, officers, directors and consultants under a variety of awards based upon underlying equity, including, but not limited to, stock options, restricted common stock, restricted stock units or performance shares. The 2004 Incentive Plan limits the number of shares that can be awarded to any employee in one year to 1,250,000. Exercise price for incentive options may not be less than the fair market value of Joe's common stock on the date of grant and the exercise period may not exceed ten years. Vesting periods, terms and types of awards are determined by the Board of Directors and/or its Compensation and Stock Option Committee, or Compensation Committee. The 2004 Incentive Plan includes a provision for the acceleration of vesting of all awards upon a change of control as well as a provision that allows forfeited or unexercised awards that have expired to be available again for future issuance. Since fiscal 2008, Joe's has issued both restricted common stock and restricted common stock units, or RSUs, to its officers, directors and employees pursuant to the 2004 Stock Incentive Plan. The RSUs

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

represent the right to receive one share of common stock for each unit on the vesting date provided that the employee continues to be employed by Joe's. On the vesting date of the RSUs, Joe's expects to issue the shares of common stock to each participant upon vesting and expects to withhold an equivalent number of shares at fair market value on the vesting date to fulfill tax withholding obligations. Any RSUs withheld or forfeited will be shares available for issuance in accordance with the terms of the 2004 Incentive Plan.

The shares of common stock issued upon exercise of a previously granted stock option or a grant of restricted common stock or RSUs are considered new issuances from shares reserved for issuance in connection with the adoption of the various plans. Joe's requires that the option holder provide a written notice of exercise in accordance with the option agreement and plan to the stock plan administrator and full payment for the shares be made prior to issuance. All issuances are made under the terms and conditions set forth in the applicable plan. As of May 31, 2010, 3,414,801 shares remained available for issuance under the 2004 Incentive Plan.

Table of Contents

For all stock compensation awards that contain graded vesting with time-based service conditions, Joe's has elected to apply a straight-line recognition method to account for all of these awards. For existing grants that were not fully vested at November 30, 2009, there was a total of \$413,000 and \$830,000 of stock based compensation expense recognized during the three and six months ended May 31, 2010, respectively.

The following summarizes option grants, restricted common stock and RSUs issued to members of the Board of Directors for the fiscal years 2002 through the second quarter of fiscal 2010 (in actual amounts) for service as a member:

As of:	May 31, 2010		Exercise price
		Number of options	
2002	40,000	\$	1.00
2002	31,496	\$	1.27
2003	30,768	\$	1.30
2004	320,000	\$	1.58
2005	300,000	\$	5.91
2006	450,000	\$	1.02
			<b>Number of restricted shares issued</b>
2007			320,000
2008			473,455
2009			371,436
2010			

Table of Contents

Exercise prices for options outstanding as of May 31, 2010 are as follows:

Exercise Price	Options Outstanding and Exercisable	
	Number of shares	Weighted-Average Remaining Contractual Life
\$0.39 - \$0.41	51,282	0.5
\$1.00 - \$1.02	140,000	4.7
\$1.27 - \$1.30	53,290	2.7
\$1.58 - \$1.63	225,000	4.2
\$5.91	450,000	5.0
	919,572	4.4

The following table summarizes the stock option activity by plan:

	Total Number of Shares	2004 Incentive Plan	2000 Director Plan
Outstanding at November 30, 2009	3,226,046	3,022,500	203,546
Granted			
Exercised	(2,306,474)	(2,247,500)	(58,974)
Forfeited / Cancelled			
Outstanding and exercisable at May 31, 2010	919,572	775,000	144,572



Table of Contents

Stock activity in the aggregate for the periods indicated are as follows (in actual amounts):

	Options	Weighted average exercise price	Weighted average remaining contractual Life (Years)	Aggregate Intrinsic Value
Outstanding at November 30, 2009	3,226,046	\$ 1.78		
Granted				
Exercised	(2,306,474)	1.08		
Expired				
Forfeited				
Outstanding and exercisable at May 31, 2010	919,572	\$ 3.54	4.4	\$ 460,706
Weighted average per option fair value of options granted during the year		N/A		

	Options	Weighted average exercise price	Weighted average remaining contractual Life (Years)	Aggregate Intrinsic Value
Outstanding at November 30, 2008	3,313,146	\$ 1.76		
Granted				
Exercised				
Expired				
Forfeited	(87,100)	1.02		
Outstanding and exercisable at May 31, 2009	3,226,046	\$ 1.78	6.1	\$ 38,165
Weighted average per option fair value of options granted during the year		N/A		

As of May 31, 2010, there was \$3,462,000 of total unrecognized compensation cost related to nonvested share-based compensation arrangements granted under the 2004 Incentive Plan. That unrecognized compensation cost is expected to be recognized over a weighted-average period of 2.7 years.

A summary of the status of restricted common stock and RSUs as of November 30, 2009, and changes during the three and six months ended May 31, 2010, are presented below:

Table of Contents

	Restricted Shares	Restricted Stock Units	Total Shares	Weighted-Average Grant-Date Fair Value	
				Restricted Shares	Restricted Stock Units
Outstanding at November 30, 2009	691,903	4,773,979	5,465,882	\$ 0.94	\$ 0.84
Granted					
Vested					
Issued		(379,408)	(379,408)		0.71
Cancelled		(112,088)	(112,088)		0.71
Forfeited		(73,216)	(73,216)		0.96
Outstanding at May 31, 2010	691,903	4,209,267	4,901,170	\$ 0.94	\$ 0.85
Outstanding at November 30, 2008	157,233	2,503,526	2,660,759	\$ 1.59	\$ 0.75
Granted		1,197,856	1,197,856		0.41
Vested					
Issued		(333,153)	(333,153)		0.75
Cancelled		(33,000)	(33,000)		1.00
Forfeited					
Outstanding at May 31, 2009	157,233	3,335,229	3,492,462	\$ 1.59	\$ 0.63

In the three and six months ended May 31, 2010, there were no options or RSUs granted. In the three and six months ended May 31, 2010, Joe's issued 92,859 and 379,408 shares of its common stock to holders of RSUs, respectively, and withheld or cancelled no RSUs and 112,008 RSUs, respectively. In addition, 2,306,474 options to purchase shares of its common stock were exercised and Joe's withheld the value of 1,415,005 shares not yet issued for payment of the exercise price or tax withholding obligations.

**NOTE 9 COMMITMENTS AND CONTINGENCIES***Contingent Consideration Payments*

Joe's, Joe's Subsidiary, JD Holdings, Inc., or JD Holdings, and Joseph Dahan, the sole stockholder of JD Holdings, entered into a definitive Agreement and Plan of Merger on February 6, 2007, as amended on June 25, 2007, or the Merger Agreement. JD Holdings primary assets included all rights, title and interest in all intellectual property, including the trademarks, related to the Joe's®, Joe's Jeans and JD brand and marks, or the Joe's Brand. JD Holdings was the successor to JD Design, the entity from whom Joe's licensed the Joe's Brand. The license agreement terminated automatically upon completion of the merger. Joe's acquired JD Holdings in order to acquire the Joe's Brand. This acquisition allowed it to expand its product offerings and the brand in the marketplace, including the opening of company owned retail stores and licensing additional product categories. Joe's believed that the combined company created synergies to allow it to generate additional revenue from the brand recognition established by the denim business and increased market opportunity. Joe's also believed that the combined company and complete ownership of the Joe's Brand enhanced the value of Joe's from a stockholder and market participant point of view. Joe's believes that these factors support the amount of goodwill recorded.

As part of the consideration paid in connection with the merger and without regard to continued employment, Mr. Dahan is entitled to a certain percentage of the gross profit earned by Joe's in any applicable fiscal year until October 2017. Mr. Dahan is entitled to the following: (i) 11.33 percent of the gross profit from \$11,251,000 to \$22,500,000; (ii) three percent of the gross profit from \$22,501,000 to \$31,500,000; (iii) two percent of the gross profit from \$31,501,000 to \$40,500,000; (iv) one percent of the gross profit above \$40,501,000. The payments may be paid in advance on a monthly basis based upon estimates of gross profits after the assumption has been reached that the payments are likely to be

paid. At the end of each quarter, any overpayments are offset against future payments and any significant

Table of Contents

underpayments are made. No payments are made if the gross profit is less than \$11,250,000. Gross Profit is defined as net sales of the Joe's® brand less cost of goods sold.

*Retail Leases*

Joe's leases retail store locations under operating lease agreements expiring on various dates through 2020 or 10 years from the rent commencement date. Joe's currently has 16 executed leases. Some of these leases require Joe's to make periodic payments for property taxes, utilities and common area operating expenses. Certain retail store leases provide for rents based upon the minimum annual rental amount and a percentage of annual sales volume, generally ranging from 6% to 8%, when specific sales volumes are exceeded. Some leases include lease incentives, rent abatements and fixed rent escalations, which are amortized and recorded over the initial lease term on a straight-line basis.

As of May 31, 2010, the future minimum rental payments under non-cancelable retail operating leases with lease terms in excess of one year were as follows (in thousands):

2010 Remainder of the year	\$	1,374
2011		3,168
2012		3,250
2013		3,359
2014		3,471
Thereafter		18,958
	\$	33,580

**NOTE 11 SEASONALITY**

The market for apparel products is seasonal. The majority of Joe's sales activities take place from late fall to early spring and the greatest volume of shipments and sales are generally made from late spring through the summer. This time period coincides with Joe's second and third fiscal quarters and its cash flow is generally strongest in its third and fourth fiscal quarters when a significant amount of its net sales are realized as a result of shipping orders taken during earlier months. In the second quarter in order to prepare for peak sales that occur during the second half of the year, Joe's builds its inventory levels, which results in higher liquidity needs compared to other quarters.

Due to the seasonality of its business, as well as the evolution and changes in its business and product mix, Joe's quarterly or yearly results are not necessarily indicative of the results for the next quarter or year. Furthermore, because of the limited number of stores open last year, Joe's is unable to assess the seasonality of its business on its retail segment.

**NOTE 12 SEGMENT INFORMATION**

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

The following table contains summarized financial information concerning our reportable segments:

Table of Contents

	Three months ended		(dollar values in thousands)		Six months ended	
	May 31, 2010	May 31, 2009	May 31, 2010	May 31, 2009	May 31, 2010	May 31, 2009
<b>Net sales:</b>						
Wholesale	\$ 22,920	\$ 16,116	\$ 44,306	\$ 31,673		
Retail	2,973	1,063	4,771	1,988		
	\$ 25,893	\$ 17,179	\$ 49,077	\$ 33,661		
<b>Gross Profit:</b>						
Wholesale	\$ 9,599	\$ 7,986	\$ 19,787	\$ 15,663		
Retail	1,902	697	3,080	1,286		
	\$ 11,501	\$ 8,683	\$ 22,867	\$ 16,949		
<b>Operating income (loss):</b>						
Wholesale	\$ 5,783	\$ 5,581	\$ 11,997	\$ 10,542		
Retail	125	(175)	113	(516)		
Corporate and other	(4,757)	(3,761)	(9,540)	(7,335)		
	\$ 1,151	\$ 1,645	\$ 2,570	\$ 2,691		

	Six months ended	
	May 31, 2010	May 31, 2009
<b>Capital expenditures:</b>		
Wholesale	\$	\$
Retail	1,491	193
Corporate and other	70	5
	\$ 1,561	\$ 198

	May 31, 2010	November 30, 2009
<b>Total assets:</b>		
Wholesale	\$ 50,676	\$ 47,607
Retail	6,501	3,732
Corporate and other	28,220	28,285
	\$ 85,397	\$ 79,624

Table of Contents

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

**Forward-Looking Statements**

When used in this Quarterly Report on Form 10-Q, or Quarterly Report, the words may, will, expect, anticipate, intend, estimate, continue, believe and similar expressions are intended to identify forward-looking statements. Similarly, statements that describe our future expectations, objectives and goals or contain projections of our future results of operations or financial condition are also forward-looking statements. Statements looking forward in time are included in this Quarterly Report pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995. Such statements are subject to certain risks and uncertainties, which could cause actual results to differ materially, including, without limitation, continued acceptance of our product, product demand, competition, capital adequacy and the potential inability to raise additional capital if required, and the risk factors contained in our reports filed with the Securities and Exchange Commission, or SEC, pursuant to the Securities Exchange Act of 1934, as amended, or Exchange Act, including our Annual Report on Form 10-K for the year ended November 30, 2009. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Our future results, performance or achievements could differ materially from those expressed or implied in these forward-looking statements. We do not undertake and specifically decline any obligation to publicly revise these forward-looking statements to reflect events or circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events, except as required by law.

**Introduction**

This discussion and analysis summarizes the significant factors affecting our results of operations and financial conditions during the three and six month period ended May 31, 2010 and 2009. This discussion should be read in conjunction with our Condensed Consolidated Financial Statements, Notes to Condensed Consolidated Financial Statements and supplemental information contained in this Quarterly Report.

**Executive Overview**

Our principal business activity is the design, development and worldwide marketing of our Joe's® products, which include denim jeans, related casual wear and accessories. Since Joe's® was established in 2001, the brand has been recognized in the premium denim industry, an industry term for denim jeans with price points of approximately \$100 or more, for its quality, fit and fashion-forward designs. Because we focus on design, development and marketing, we rely on third parties to manufacture our apparel products. We sell our products through our own retail stores, to numerous retailers, which include major department stores, specialty stores and distributors around the world.

The focus of our operations has been on our Joe's® brand. Our transition plan, which began in 2006, included selling the assets or ceasing operations of our other branded and private label apparel products. To enhance our ability to capitalize on the Joe's® brand, on February 6, 2007, we entered into a merger agreement to merge with JD Holdings, Inc., or JD Holdings, the successor in interest to JD Design LLC, or JD Design, the entity from whom we licensed the Joe's® brand. We also entered into our first license agreement for other product categories for handbags bearing the Joe's® brand. In October 2007, we completed the merger and acquired JD Holdings. In exchange for JD Holdings, we issued 14,000,000 shares of our common stock and \$300,000 in cash to Joe Dahan, the sole stockholder of JD Holdings. As part of the merger consideration, we are obligated to pay Mr. Dahan a percentage of our gross profits above \$11,251,000 until 2017. Mr. Dahan will be entitled to the following: (i) 11.33 percent of the gross profit from \$11,251,000 to \$22,501,000; (ii) 3 percent of the gross profit from \$22,501,000 to

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

\$31,500,000; (iii) 2 percent of the gross profit from \$31,501,000 to \$40,500,000; and (iv) 1 percent of the gross profit above \$40,501,000. Concurrently, we entered into an employment agreement with Mr. Dahan to be one of our executive officers. Mr. Dahan is our largest stockholder. As of July 15, 2010, he owned approximately 19 percent of our total shares outstanding and is a member of our Board of Directors.

During fiscal 2009, we recognized growth for our Joe's® brand through increases in our international and retail sales, our men's and women's domestic sales and by diversifying our product offering to include products such as The Shirt by Joe's and leggings. In the fall of fiscal 2009, we launched a line of unisex woven shirts in different fits and fabrications called The Shirt and branded it with the Joe's logo. At the end of fiscal 2009, we launched a line of denim



Table of Contents

leggings for women and started selling woven knits tops and pants in other fabrications for men and women branded under The T and The Pant by Joe's in the first quarter of 2010 to further grow the Joe's® brand. In the first half of fiscal 2010, we opened seven branded retail outlet stores as part of our expansion of our retail store portfolio and have plans to open additional branded outlet and full price stores during the remainder of fiscal 2010.

For 2010, we believe that our growth drivers will be dependent upon the performance of our retail stores, continued improvement in our international and men's sales, performance of our licensees under their respective agreements for bags, belts, children's products, shoes and enhancement of the products available to our customers branded with our Joe's name and logos, including woven shirts, leggings, tees and pants. When we commenced fiscal 2010, we operated two full price stores and four outlet stores. During the first half of fiscal 2010, we added seven outlet stores. We have plans to open two additional outlet stores and one full price store in 2010 and are looking for additional leases for further expansion. We believe that through our retail stores, we are able to enhance our net sales and gross profit and sell overstock or slow moving items at higher profit margins. In addition, we selectively license the Joe's® brand for other product categories. By licensing certain product categories, we do not incur significant capital investments or incremental operating expenses and at the same time, we receive royalty payments on net sales, which contribute to our overall growth.

Our business is seasonal. The majority of the marketing and sales orders take place from late fall to early spring. The greatest volume of shipments and actual sales are generally made from late spring through the summer, which coincides with our second and third fiscal quarters, and our cash flow is strongest in our third and fourth fiscal quarters. Due to the seasonality of our business, as well as the evolution and changes in our business and product mix, often our quarterly or yearly results are not necessarily indicative of the results for the next quarter or year.

We operate in two primary business segments: Wholesale and Retail. Our Wholesale segment is comprised of sales to retailers, specialty stores and distributors and includes expenses from marketing, sales, distribution and customer service departments. Also, some international sales are made directly to wholesale customers who operate retail stores. Our Retail segment is comprised of sales to consumers through full-price retail stores, outlet stores and through the [www.joesjeans.com/shop](http://www.joesjeans.com/shop) internet site. Our Corporate and other is comprised of expenses from corporate operations, which include the executive, finance, legal, and human resources departments, design and production. Prior to the filing of this Quarterly Report, we operated in one business segment with an immaterial amount of sales from our retail operations and license agreements. The previous periods reported have been revised to reflect this change in our reportable segments.

Table of Contents**Comparison of Three Months Ended May 31, 2010 to Three Months Ended May 31, 2009**

	Three months ended (dollar values in thousands)			
	May 31, 2010	May 31, 2009	\$ Change	% Change
Net sales	\$ 25,893	\$ 17,179	\$ 8,714	51%
Cost of goods sold	14,392	8,496	5,896	69%
Gross profit	11,501	8,683	2,818	32%
Gross margin	44%	51%		
Selling, general and administrative	10,182	6,904	3,278	47%
Depreciation and amortization	168	134	34	25%
Operating income	1,151	1,645	(494)	(30)%
Interest expense	125	94	31	33%
Income before provision for taxes	1,026	1,551	(525)	(34)%
Income taxes	494	226	268	119%
<b>Net income</b>	<b>\$ 532</b>	<b>\$ 1,325</b>	<b>\$ (793)</b>	<b>(60)%</b>

**Three Months Ended May 31, 2010 Overview**

The following table sets forth certain statements of operations data by our reportable segments for the periods as indicated:

	Three months ended (dollar values in thousands)			
	May 31, 2010	May 31, 2009	\$ Change	% Change
Net sales				
Wholesale	\$ 22,920	\$ 16,116	\$ 6,804	42%
Retail	2,973	1,063	1,910	180%
	\$ 25,893	\$ 17,179	\$ 8,714	51%
Gross Profit:				
Wholesale	\$ 9,599	\$ 7,986	\$ 1,613	20%
Retail	1,902	697	1,205	173%
	\$ 11,501	\$ 8,683	\$ 2,818	32%
Operating income (loss):				
Wholesale	\$ 5,783	\$ 5,581	\$ 202	4%
Retail	125	(175)	300	171%
Corporate and other	(4,757)	(3,761)	(996)	(26)%
	\$ 1,151	\$ 1,645	\$ (494)	(30)%



Table of Contents

For the three months ended May 31, 2010, or the second quarter of fiscal 2010, our net sales increased to \$25,893,000 from \$17,179,000 for the three months ended May 31, 2009, or the second quarter fiscal 2009, a 51 percent increase. We generated operating income in the amount of \$1,151,000 for the second quarter of fiscal 2010 compared to \$1,645,000 for the second quarter of fiscal 2009.

**Net Sales**

Our net sales increased to \$25,893,000 for the second quarter of fiscal 2010 from \$17,179,000 for the second quarter of fiscal 2009, a 51 percent increase.

More specifically, our wholesale net sales increased to \$22,920,000 for the second quarter of fiscal 2010 from \$16,116,000 for the second quarter of fiscal 2009, a 42 percent increase. This increase in our wholesale sales can be attributed to the addition of new product lines.

Our retail net sales increased to \$2,973,000 for the second quarter of fiscal 2010 from \$1,063,000 for the second quarter of fiscal 2009, a 180 percent increase. The primary driver for this increase was the additional sales due to the opening of nine additional stores since the second quarter of fiscal 2009.

**Gross Profit**

Our gross profit increased to \$11,501,000 for the second quarter of fiscal 2010 from \$8,683,000 for the second quarter of fiscal 2009, a 32 percent increase. Our overall gross margin decreased to 44 percent for the second quarter of fiscal 2010 from 51 percent for the second quarter of fiscal 2009.

Our wholesale gross profit increased to \$9,599,000 for the second quarter of fiscal 2010 from \$7,986,000 for the second quarter of fiscal 2009, a 20 percent increase. Our wholesale gross margin was impacted by the addition of new product lines and our product placement mix with our wholesale customers. We continue to evaluate our sourcing options for the production of our new products.

Our retail gross profit increased to \$1,902,000 for the second quarter of fiscal 2010 from \$697,000 for the second quarter of fiscal 2009, a 173 percent increase. For the second quarter of fiscal 2010, our retail gross margin was consistent with the second quarter of fiscal 2009 as we continue to realize the positive impact of the difference between our cost and retail sales price from this distribution channel.

**Selling, General and Administrative Expense**

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

Selling, general and administrative, or SG&A, expenses increased to \$10,350,000 for the second quarter of fiscal 2010 from \$7,038,000 for the second quarter of fiscal 2009, a 47 percent increase. Our SG&A include expenses related to employee and employee related benefits, sales commissions, payments of the earn-out in connection with the merger with JD Holdings, advertising, sample production, facilities and distribution related costs, professional fees, stock-based compensation, factor and bank fees and depreciation and amortization.

Our wholesale SG&A expense increased to \$3,816,000 for the second quarter of fiscal 2010 from \$2,405,000 for the second quarter of fiscal 2009, a 59 percent increase. Our wholesale SG&A expense was impacted by the additional commissions associated with our sales growth, the addition of higher headcount to support our new product lines and the growth in our wholesale operations and additional sample and facilities and distribution expenses to support the expansion of our business and new product lines.

Our retail SG&A expense increased to \$1,777,000 for the second quarter of fiscal 2010 from \$872,000 for the second quarter of fiscal 2009, a 104 percent increase. Our retail SG&A expense was impacted by the addition of costs associated with opening and operating nine new retail stores since the second quarter of fiscal 2009 comprised of additional store payroll and store rents.

Table of Contents

Our corporate and other SG&A expense increased to \$4,757,000 in the second quarter of fiscal 2010 from \$3,761,000 for the second quarter of fiscal 2009, a 26 percent increase. Our corporate and other SG&A expense includes general overhead associated with running our operations and increased as a result of our overall growth in our business.

**Operating Income**

Our wholesale operating income increased by \$202,000 to \$5,783,000 for the second quarter of fiscal 2010 from \$5,581,000 for the second quarter of fiscal 2009, a four percent increase. Our retail operating income increased by \$300,000 to \$125,000 for the second quarter of fiscal 2010 from an operating loss of \$175,000 for the second quarter of fiscal 2009. These increases were offset by a \$996,000 increase in general overhead costs and resulted in a net decline in our operating income of \$494,000 to \$1,151,000 for the second quarter of fiscal 2010 from \$1,645,000 for the second quarter of fiscal 2009.

**Interest Expense**

Our combined interest expense increased to \$125,000 for the second quarter of fiscal 2010 from \$94,000 for the second quarter of fiscal 2009, a 33 percent increase. Our interest expense is primarily associated with interest expense from our factoring facility and inventory lines of credit used to help support our working capital needs. The increase in interest expense is mostly due to a higher average loan balance as a result of our increase in net sales.

**Income Tax**

We account for income taxes pursuant to the provisions of Accounting Standards Classification, or ASC, 740 *Income Taxes* (formerly known as SFAS No. 109, *Accounting for Income Taxes*). The effective tax rate was 48 percent for the second quarter of 2010 compared to 15 percent in the second quarter of 2009. In 2009, our valuation allowance that was recorded against deferred tax assets was fully released, resulting in a net tax benefit of \$20,291,000. For fiscal 2010, no valuation allowance is necessary as we believe our deferred tax assets will be fully realized. Further, the effective tax rate differs from the statutory corporate tax rate in part due to permanent book/tax differences related to the costs of acquiring a trademark and due to state taxes for various jurisdictions where we are subject to taxation. These factors were the primary drivers resulting in a higher effective tax rate for the second quarter of fiscal 2010.

**Net Income**

We generated net income of \$532,000 in the second quarter of fiscal 2010 compared to \$1,325,000 for the second quarter of fiscal 2009. This decrease was primarily as a result of our increase in SG&A expenses necessary to support the overall growth in our business.



Table of Contents**Comparison of Six Months Ended May 31, 2010 to Six Months Ended May 31, 2009**

	Six months ended (dollar values in thousands)			
	May 31, 2010	May 31, 2009	\$ Change	% Change
Net sales	\$ 49,077	\$ 33,661	\$ 15,416	46%
Cost of goods sold	26,210	16,712	9,498	57%
Gross profit	22,867	16,949	5,918	35%
Gross margin	47%	50%		
Selling, general and administrative	19,916	13,989	5,927	42%
Depreciation and amortization	381	269	112	42%
Operating income	2,570	2,691	(121)	(4)%
Interest expense	216	200	16	8%
Income before provision for taxes	2,354	2,491	(137)	(5)%
Income taxes	1,128	366	762	208%
<b>Net income</b>	<b>\$ 1,226</b>	<b>\$ 2,125</b>	<b>\$ (899)</b>	<b>(42)%</b>

**Six Months Ended May 31, 2010 Overview**

The following table sets forth certain statements of operations data by our reportable segments for the periods as indicated:

	Six months ended (dollar values in thousands)			
	May 31, 2010	May 31, 2009	\$ Change	% Change
Net sales				
Wholesale	\$ 44,306	\$ 31,673	\$ 12,633	40%
Retail	4,771	1,988	2,783	140%
	\$ 49,077	\$ 33,661	\$ 15,416	46%
Gross Profit:				
Wholesale	\$ 19,787	\$ 15,663	\$ 4,124	26%
Retail	3,080	1,286	1,794	140%
	\$ 22,867	\$ 16,949	\$ 5,918	35%
Operating income (loss):				
Wholesale	\$ 11,997	\$ 10,542	\$ 1,455	14%
Retail	113	(516)	629	122%
Corporate and other	(9,540)	(7,335)	(2,205)	(30)%
	\$ 2,570	\$ 2,691	\$ (121)	(4)%





Table of Contents

For the six months ended May 31, 2010, our net sales increased to \$49,077,000 from \$33,661,000 for the six months ended May 31, 2009, a 46 percent increase. We generated operating income in the amount of \$2,570,000 for the six months ended May 31, 2010 compared to \$2,691,000 for the six months ended May 31, 2009.

**Net Sales**

Our net sales increased to \$49,077,000 for the six months ended May 31, 2010 compared to \$33,661,000 for the six months ended May 31, 2009, a 46 percent increase.

More specifically, our wholesale net sales increased to \$44,306,000 for the six months ended May 31, 2010 from \$31,673,000 for the six months ended May 31, 2009, a 40 percent increase. This increase in our wholesale sales can be attributed to the addition of new product lines and increases in sales of our denim products to our wholesale customers.

Our retail net sales increased to \$4,771,000 for the six months ended May 31, 2010 from \$1,988,000 for the six months ended May 31, 2009, a 140 percent increase. The primary driver for this increase was the positive impact of additional sales due to the opening of nine additional stores since the second quarter of fiscal 2009.

**Gross Profit**

Our gross profit increased to \$22,867,000 for the six months ended May 31, 2010 from \$16,949,000 for the six months ended May 31, 2009, a 35 percent increase. Our overall gross margin decreased to 47 percent for the six months ended May 31, 2010 from 50 percent for the six months ended May 31, 2009.

Our wholesale gross profit increased to \$19,787,000 for the six months ended May 31, 2010 from \$15,663,000 for the six months ended May 31, 2009, a 26 percent increase. Our wholesale gross margin was impacted by the addition new product lines and our product placement mix with our wholesale customers. We continue to evaluate our sourcing options for the production of our new products.

Our retail gross profit increased to \$3,080,000 for the six months ended May 31, 2010 from \$1,286,000 for the six months ended May 31, 2009, a 140 percent increase. Our retail gross margin was consistent during these two six month periods as we continue to realize the positive impact of the difference between our cost and retail sales price from this distribution channel.

**Selling, General and Administrative Expense**

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

Selling, general and administrative, or SG&A, expenses increased to \$20,297,000 for the six months ended May 31, 2010 from \$14,258,000 for the six months ended May 31, 2009, a 42 percent increase. Our SG&A include expenses related to employee and employee related benefits, sales commissions, payments of the earn-out in connection with the merger with JD Holdings, advertising, sample production, facilities and distribution related costs, professional fees, stock-based compensation, factor and bank fees and depreciation and amortization.

Our wholesale SG&A expense increased to \$7,790,000 for the six months ended May 31, 2010 from \$5,121,000 for the six months ended May 31, 2009, a 52 percent increase. Our wholesale SG&A expense was impacted by the additional commissions associated with our sales growth, the addition of higher headcount to support our new product lines and the growth in our wholesale operations and additional sample and facilities and distribution expenses to support the expansion of our business and product lines.

Our retail SG&A expense increased to \$2,967,000 for the six months ended May 31, 2010 from \$1,802,000 for the six months ended May 31, 2009, a 65 percent increase. Our retail SG&A expense was impacted by the addition of costs associated with opening and operating nine new retail stores since the second quarter of fiscal 2009 due primarily to the additional store payroll and store rents.

Table of Contents

Our corporate and other SG&A expense increased to \$9,540,000 for the six months ended May 31, 2010 from \$7,335,000 for the six months ended May 31, 2009, a 30 percent increase. Our corporate and other SG&A expense includes general overhead associated with running our operations and increased as a result of our overall growth in our business.

**Operating Income**

Our wholesale operating income increased to \$11,997,000 for the six months ended May 31, 2010 from \$10,542,000 for the six months ended May 31, 2009, a 14 percent increase. Our retail operating income increased to \$113,000 for the six months ended May 31, 2010 from an operating loss of \$516,000 for the six months ended May 31, 2009. These increases were offset by a \$2,205,000 increase in general overhead costs and resulted in a net decline in our operating income of \$121,000 to \$2,570,000 for the six months ended May 31, 2010 from \$2,691,000 for the six months ended May 31, 2009.

**Interest Expense**

Our combined interest expense increased to \$216,000 for the six months ended May 31, 2010 from \$200,000 for the six months ended May 31, 2009, an eight percent increase. Our interest expense consists of interest expense from our factoring and inventory lines of credit. The increase in interest expense is mostly due to the increase in our net sales, which resulted in higher interest expenses under our factoring and inventory lines of credit.

**Income Tax**

We account for income taxes pursuant to the provisions of ASC 740 *Income Taxes* (formerly known as SFAS No. 109, *Accounting for Income Taxes*). The effective tax rate was 48 percent for the six months ended May 31, 2010 compared to 15 percent for the six months ended May 31, 2009. In 2009, our valuation allowance that was recorded against deferred tax assets was fully released, resulting in a net tax benefit of \$20,291,000. For fiscal 2010, no valuation allowance is necessary as we believe our deferred tax assets will be fully realized. Further, the effective tax rate differs from the statutory corporate tax rate in part due to permanent book/tax differences related to the costs of acquiring a trademark and due to state taxes for various jurisdictions where we are subject to taxation. These factors were the primary drivers resulting in a higher effective tax rate for the six months ended May 31, 2010.

**Net Income**

We generated net income of \$1,226,000 in the six months ended May 31, 2010 compared to \$2,125,000 for the six months ended May 31, 2009. The decrease in net income for the six months ended May 31, 2010 compared to the six months ended May 31, 2009 is largely the result of our increase in SG&A expenses to support the general overall growth in our business.

**Liquidity and Capital Resources**

Our primary sources of liquidity are: (i) cash from sales of our products; and (ii) sales from accounts receivable factoring facilities and advances against inventory. For the six months ended May 31, 2010, we used \$3,757,000 of cash flow in operations and used \$1,561,000 in investing activities for purchases of property and equipment mostly in connection with the opening and operation of our new and existing retail stores. We received \$683,000 in proceeds from warrant and stock option exercises and \$772,000 in factored borrowings. We paid taxes on net settled options and restricted stock units of \$776,000. Our cash balance decreased to \$8,556,000 as of May 31, 2010.

We are dependent on credit arrangements with suppliers and factoring and inventory based agreements for working capital needs. From time to time, we have conducted equity financing through private placement transactions and obtained increases in our cash availability from CIT through guarantees by certain related parties.

Our primary methods to obtain the cash necessary for operating needs were through the sales of Joe's® products, sales of our accounts receivable pursuant to our factoring agreements, obtaining advances under our inventory security agreements with CIT and utilizing existing cash balances. The accounts receivable are sold for up to 85 percent of the

Table of Contents

face amount on either a recourse or non-recourse basis depending on the creditworthiness of the customer. In addition, the inventory agreement allows us to obtain advances for up to 50 percent of the value of certain eligible inventory. CIT currently permits us to sell our accounts receivable at the maximum level of 85 percent and allows advances of up to \$6,000,000 for eligible inventory. CIT has the ability, in its discretion at any time or from time to time, to adjust or revise any limits on the amount of loans or advances made to us pursuant to these agreements and to impose surcharges on our rates for certain of our customers. As further assurance to CIT, cross guarantees were executed by and among us and all of our subsidiaries to guarantee each entity's obligations. As of May 31, 2010, our cash availability with CIT was approximately \$760,000. This amount fluctuates on a daily basis based upon invoicing and collection related activity by CIT on our behalf. In connection with both of the agreements with CIT, most of our tangible assets are pledged to CIT, including all of our inventory, merchandise, and/or goods, including raw materials through finished goods and receivables. Our trademarks are not encumbered.

In May 2010, the parties amended the accounts receivable agreement to provide for a change in the factoring fees, an extension of the agreement and additional termination rights. The accounts receivable agreement may be terminated by CIT upon 60 days' written notice or immediately upon the occurrence of an event of default as defined in the agreement. The accounts receivable agreement may be terminated by us upon 60 days' written notice prior to June 30, 2011, or earlier provided that the minimum factoring fees have been paid for the respective period or CIT fails to fund us for five consecutive days. The inventory agreement may be terminated once all obligations are paid under both agreements or if an event of default occurs as defined in the agreement.

The factoring rate that we pay to CIT to factor accounts is 0.6 percent for accounts which CIT bears the credit risk, subject to discretionary surcharges, and 0.4 percent for accounts which we bear the credit risk. The interest rate associated with borrowings under the inventory lines and factoring facility is 0.25 percent plus the Chase prime rate. Beginning July 1, 2010, the factoring rate has been changed to 0.55 percent for accounts which CIT bears the credit risk, subject to discretionary surcharges, up to \$40,000,000 of invoices factored, 0.50 percent over \$40,000,000 of invoices factored and 0.35 percent for accounts which we bear the credit risk. As of May 31, 2010, the Chase prime rate was 3.25 percent.

We have also established a letter of credit facility with CIT to allow us to open letters of credit for a fee of 0.25 percent of the letter of credit face value with international and domestic suppliers, subject to cash availability on our inventory line of credit.

As of May 31, 2010, we had a net loan balance of \$9,374,000 with CIT for factored receivables, a loan balance of \$5,000,000 for inventory advances and five letters of credit outstanding in the aggregate amount of \$769,000.

For the remainder of fiscal 2010, our primary capital needs are for (i) operating expenses; (ii) working capital necessary to fund inventory purchases; (iii) capital expenditures to support additional retail store openings; (iv) financing extensions of trade credit to our customers; and (v) payment for the contingent consideration pursuant to the merger agreement with JD Holdings. We anticipate funding our operations through working capital generated by the following: (i) cash flow from sales of our products; (ii) managing our operating expenses and inventory levels; (iii) maximizing trade payables with our domestic and international suppliers; (iv) increasing collection efforts on existing accounts receivables; and (v) utilizing our receivable and inventory-based agreements with CIT.

Based on our cash on hand, cash flow from operations and the expected cash availability under both of our agreements with CIT, we believe that we have the working capital resources necessary to meet our projected operational needs for the remainder of fiscal 2010. However, if we require more capital for growth or experience operating losses, we believe that it will be necessary to obtain additional working capital through credit arrangements or debt or equity financings. We believe that any additional capital, to the extent needed, may be obtained from additional sales of equity securities or other loans or credit arrangements. There can be no assurance that this or other financings will be available if

needed. Our inability to fulfill any interim working capital requirements would force us to constrict our operations.

We believe that the rate of inflation over the past few years has not had a significant adverse impact on our net sales or income (losses) from operations.

Table of Contents

*Off Balance Sheet Arrangements*

We do not have any off balance sheet arrangements.

**Management's Discussion of Critical Accounting Policies**

We believe that the accounting policies discussed below are important to an understanding of our financial statements because they require management to exercise judgment and estimate the effects of uncertain matters in the preparation and reporting of financial results. Accordingly, we caution that these policies and the judgments and estimates they involve are subject to revision and adjustment in the future. While they involve less judgment, management believes that the other accounting policies discussed in Notes to Consolidated Financial Statements - Note 2 Summary of Significant Accounting Policies included in our Annual Report on Form 10-K for the year ended November 30, 2009 previously filed with the SEC are also important to an understanding of our financial statements. We believe that the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

*Revenue Recognition*

Wholesale revenues are recorded on the accrual basis of accounting when title transfers to the customer, which is typically at the shipping point. We record estimated reductions to revenue for customer programs, including co-op advertising, other advertising programs or allowances, based upon a percentage of sales. We also allow for returns based upon pre-approval or in the case of damaged goods. Such returns are estimated based on historical experience and an allowance is provided at the time of sale.

Retail store revenue is recognized net of estimated returns at the time of sale to consumers. E-commerce sales of products ordered through our retail internet site known as [www.joesjeans.com](http://www.joesjeans.com) are recognized upon estimated delivery and receipt of the shipment by the customers. E-commerce revenue is also reduced by an estimate of returns. Retail store revenue and E-commerce revenue exclude sales taxes. Revenue from licensing arrangements are recognized when earned in accordance with the terms of the underlying agreements, generally based upon the higher of (a) contractually guaranteed minimum royalty levels; and (b) estimates of sales and royalty data received from our licensees. Payments received in consideration of the grant of a license or advanced royalty payments are recognized ratably as revenue over the term of the license agreement and are reflected under the caption of Deferred Licensing Revenue on the Condensed Consolidated Balance Sheets. The revenue recognized ratably over the term of the license agreement will not exceed royalty payments received. The unrecognized portion of the upfront payments are included in deferred royalties and accrued expenses depending on the long or short term nature of the payments to be recognized. As of May 31, 2010, we have received total advanced payments of \$1,167,000 of the advanced payments under our licensing agreements and have recognized \$1,067,000 as income.

*Accounts Receivable, Due To Factor and Allowance for Customer Credits and Doubtful Allowances*

We evaluate our ability to collect on accounts receivable and charge-backs (disputes from the customer) based upon a combination of factors. In circumstances where we are aware of a specific customer's inability to meet its financial obligations (e.g., bankruptcy filings, substantial



## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

downgrading of credit sources), a specific reserve for bad debts is taken against amounts due to reduce the net recognized receivable to the amount reasonably expected to be collected. For all other customers, we recognize reserves for bad debts and charge-backs based on our historical collection experience. If collection experience deteriorates (i.e., an unexpected material adverse change in a major customer's ability to meet its financial obligations to us), the estimates of the recoverability of amounts due to us could be reduced by a material amount.

The balance in the allowance for customer credits and doubtful accounts as of May 31, 2010 and November 30, 2009 was \$781,000 and \$831,000 for non-factored accounts receivables.

Table of Contents

*Inventory*

We continually evaluate the composition of our inventories, assessing slow-turning, ongoing product as well as product from prior seasons. Market value of distressed inventory is valued based on historical sales trends on our individual product lines, the impact of market trends and economic conditions, and the value of current orders relating to the future sales of this type of inventory. Significant changes in market values could cause us to record additional inventory markdowns.

*Valuation of Long-lived and Intangible Assets and Goodwill*

We assess the impairment of identifiable intangibles, long-lived assets and goodwill annually or whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Factors considered important that could trigger an impairment review other than on an annual basis include the following:

- A significant underperformance relative to expected historical or projected future operating results;
- A significant change in the manner of the use of the acquired asset or the strategy for the overall business; or
- A significant negative industry or economic trend.

In fiscal 2007, we acquired through merger JD Holdings, which included all of the goodwill and intangible assets goodwill related to the Joe s®, Joe s Jeans and JD® logo and marks. For fiscal 2009, we did not recognize any impairment related to the goodwill or intangible assets of our Joe s® brand. We have assigned an indefinite life to these intangible assets and therefore, no amortization expenses are expected to be recognized. However, we test the assets for impairment annually in accordance with our critical accounting policies.

Under the Financial Accounting Standards Board, or FASB, standards, we are required to evaluate goodwill and other indefinite lived intangible assets at least annually using a two-step process. The first step is to determine the fair value of each reporting unit and compare this value to its carrying value. If the fair value exceeds the carrying value, no further work is required and no impairment loss would be recognized. The second step is performed if the carrying value exceeds the fair value of the assets. The implied fair value of the reporting unit s goodwill or indefinite lived intangible assets must be determined and compared to the carrying value of the goodwill or indefinite lived intangible assets.

Our annual impairment testing date is September 30 of each year. For fiscal 2009, we determined that there was no impairment of our goodwill or indefinite lived intangible assets.

*Additional Merger Consideration (Contingent Consideration)*

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

In connection with the merger with JD Holdings, we agreed to pay to Mr. Dahan the following contingent consideration in the applicable fiscal year for 120 months following October 25, 2007:

- No contingent consideration if the gross profit is less than \$11,250,000 in the applicable fiscal year;
- 11.33% of the gross profit from \$11,251,000 to \$22,500,000;
- an additional 3% of the gross profit from \$22,501,000 to \$31,500,000;
- an additional 2% of the gross profit from \$31,501,000 to \$40,500,000; and
- an additional 1% of the gross profit above \$40,501,000.

The additional merger consideration, or contingent consideration, is paid in advance on a monthly basis based upon estimates of gross profits after the assumption that the payments are likely to be paid. At the end of each quarter, any overpayments are offset against future payments and any significant underpayments are made.

Under the FASB standards for accounting for consideration transferred to settle a contingency based on earnings or other performance measures, certain criteria is used to determine whether contingent consideration based on earnings or other performance measures should be accounted for as (1) adjustment of the purchase price of the acquired enterprise or (2) compensation for services, use of property or profit sharing. The determination of how to account for the contingent consideration is a matter of judgment that depends on the relevant facts and circumstances. The advanced contingent consideration payments are accounted for as operating expense.

Table of Contents

*Income Taxes*

As part of the process of preparing our consolidated financial statements, management is required to estimate income taxes in each of the jurisdictions in which we operate. The process involves estimating actual current tax expense along with assessing temporary differences resulting from differing treatment of items for book and tax purposes. These timing differences result in deferred tax assets and liabilities, which are included in our consolidated balance sheet. Management records a valuation allowance to reduce its deferred tax assets to the amount that is more likely than not to be realized. Management has considered future taxable income and ongoing tax planning strategies in assessing the need for the valuation allowance. Increases in the valuation allowance result in additional expense to be reflected within the tax provision in the consolidated statement of income. Reserves are also estimated for ongoing audits regarding federal and state issues that are currently unresolved. We routinely monitor the potential impact of these situations. Based on management's assessment of these items during fiscal 2009, we determined that it was more likely than not that the deferred tax assets would be fully utilized. Accordingly, the valuation allowance of \$20,291,000 as of November 30, 2008 was released and recorded as a credit to income tax benefit during fiscal 2009.

*Contingencies*

We account for contingencies in accordance with FASB standards that require we record an estimated loss from a loss contingency when information available prior to issuance of our financial statements indicates that it is probable that an asset has been impaired or a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Accounting for contingencies such as legal and income tax matters requires management to use judgment. Many of these legal and tax contingencies can take years to be resolved. Generally, as the time period increases over which the uncertainties are resolved, the likelihood of changes to the estimate of the ultimate outcome increases. Management believes that the accruals for these matters are adequate. Should events or circumstances change, we could have to record additional accruals.

*Stock Based Compensation*

We account for stock-based compensation in accordance with the FASB standards. We elected the modified prospective method where prior periods are not revised for comparative purposes. Under the fair value recognition provisions, stock based compensation is measured at grant date based upon the fair value of the award and expense is recognized on a straight-line basis over the vesting period. We use the Black-Scholes option pricing model to determine the fair value of stock options, which requires management to use estimates and assumptions. The determination of the fair value of stock based option awards on the date of grant is based upon the exercise price as well as assumptions regarding subjective variables. These variables include our expected life of the option, expected stock price volatility over the term of the award, determination of a risk free interest rate and an estimated dividend yield. We estimate the expected life of the option by calculating the average term based upon historical experience. We estimate the expected stock price volatility by using implied volatility in market traded stock over the same period as the vesting period. We base the risk-free interest rate on zero coupon yields implied from U.S. Treasury issues with remaining terms similar to the term on the options. We do not expect to pay dividends in the foreseeable future and therefore use an expected dividend yield of zero. If factors change or we employ different assumptions for estimating fair value of the stock option, our estimates may be different than future estimates or actual values realized upon the exercise, expiration, early termination or forfeiture of those awards in the future. At this time, we believe that our current method for accounting for stock based compensation is reasonable. Furthermore, an entity may elect either an accelerated recognition method or a straight-line recognition method for awards subject to graded vesting based on a service condition, regardless of how the fair value of the award is measured. For all stock based compensation awards that contain graded vesting based on service conditions, we have elected to apply a straight-line recognition method to account for these awards. However, guidance is relatively new and the application of these principles over time may be subject to further interpretation or refinement. See Notes to Consolidated Financial Statements Note 8 Stockholders' Equity Stock Incentive Plans for additional discussion.



Table of Contents

*Recent Accounting Pronouncements*

In December 2007, the FASB issued a standard on business combinations that significantly changes the accounting for business combinations. Under the standard, an acquiring entity is required to recognize all the assets acquired and liabilities assumed in a transaction at the acquisition-date fair value with limited exceptions and includes a substantial number of new disclosure requirements. The standard applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008, which is the year beginning December 1, 2009 for us. We do not expect that this standard will have any impact on our financial statements unless we enter into an applicable transaction in the future.

In December 2007, the FASB issued a standard that establishes new accounting and reporting standards for a non-controlling interest in a subsidiary and for the deconsolidation of a subsidiary. Specifically, this statement requires the recognition of a non-controlling interest (minority interest) as equity in the consolidated financial statements separate from the parent's equity. The amount of net income attributable to the non-controlling interest will be included in consolidated net income on the face of the income statement. The standard clarifies that changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation are equity transactions if the parent retains its controlling financial interest. In addition, this statement requires that a parent recognize a gain or loss in net income when a subsidiary is deconsolidated. Such gain or loss will be measured using the fair value of the non-controlling equity investment on the deconsolidation date and includes expanded disclosure requirements regarding the interests of the parent and its non-controlling interest. The standard is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008, which is the year beginning December 1, 2009 for us. We do not expect that it will have any impact on our financial statements unless we enter into an applicable transaction in the future.

In April 2008, the FASB issued a standard that amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset in order to improve the consistency between the useful life of a recognized intangible asset and the period of expected cash flows used to measure the fair value of the asset. The standard is effective for financial statements issued for fiscal years beginning after December 15, 2008, which is the year beginning December 1, 2009 for us, and interim periods within that fiscal year. The adoption of this standard did not have a material impact on our financial position or results from operations.

In May 2008, the FASB issued a standard that identifies the sources of accounting principles and the framework for selecting the principles to be used in the preparation of financial statements that are presented in conformity with generally accepted accounting principles. The standard is effective 60 days following the Securities and Exchange Commission's approval of the Public Company Accounting Oversight Board amendments to AU Section 411 - The Meaning of Present Fairly in Conformity With Generally Accepted Accounting Principles. We do not expect the adoption to impact our results of operations, financial position or cash flows.

In April 2009, the FASB issued changes regarding interim disclosures about fair value of financial instruments. The changes enhance consistency in financial reporting by increasing the frequency of fair value disclosures from annually to quarterly. The changes require disclosures on a quarterly basis of qualitative and quantitative information about fair value estimates for all those financial instruments not measured on the balance sheet at fair value. The disclosure requirement became effective beginning with our first interim reporting period ending after June 15, 2009. The adoption of this change did not have a material impact on our results of operations or financial condition.

In May 2009, the FASB issued a standard related to subsequent events. The standard is effective for interim or annual periods ending after June 15, 2009 and establishes general standards of accounting for and disclosures of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In February 2010, the FASB issued an update to the standard related to subsequent events effective for all financial statements of SEC filers issued after February 24, 2010, which removed the requirement to disclose the date

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

through which subsequent events were evaluated. The adoption of this update to the standard did not have a material impact on its financial position or results from operations.

In June 2009, the FASB issued a standard related to the FASB accounting standards codification and the hierarchy of generally accepted accounting principles. The standard will become the source of authoritative U.S. generally accepted accounting principles, or GAAP, recognized by the FASB to be applied by nongovernmental entities. Rules and interpretive releases of the SEC under authority of federal securities laws are also sources of

Table of Contents

authoritative GAAP for SEC registrants. On the effective date of this standard, the codification will supersede all then-existing non-SEC accounting and reporting standards. All other non-grandfathered non-SEC accounting literature not included in the codification will become non-authoritative. This standard is effective for financial statements issued for interim and annual periods ending after September 15, 2009. The adoption of this standard did not have a material impact on our results of operations, financial condition or cash flows.

In June 2009, the FASB issued an amendment to a standard related to the accounting for transfer of financial assets. The amendment consists of the removal of the concept of a special-purpose entity, the elimination of the exception of qualifying special-purpose entities from the consolidation guidance and clarifies the unit of account eligible for sale accounting. The standard is effective as of the beginning of the first annual reporting period that begins after November 15, 2009, which is the year beginning December 1, 2009 for us, and interim periods within that fiscal year. The adoption of this standard did not have a material impact on our financial position or results from operations.

In December 2009, we adopted an update to a standard related to determining whether instruments granted in share-based payment transactions are participating securities. This update defines unvested share-based payment awards that contain nonforfeitable rights to dividends as participating securities that should be included in computing EPS using the two-class method. Certain of our non-vested restricted stock awards previously granted qualify as participating securities. As required, all current and prior period EPS were evaluated. The adoption did not have a material impact on our EPS.

In February 2010, the FASB issued an update to a standard to amend the topic of Subsequent Events. As a result of this update, we will no longer disclose the date through which we evaluated subsequent events in the financial statements - either in originally issued financial statements or reissued financial statements. This change addresses practice issues for us with respect to processes around issuing financial statements and Securities and Exchange Commission, or SEC, registration requirements (e.g., incorporation by reference of previously issued financial statements). In addition, we will not have to disclose the date that financial statements were reissued unless the financial statements are revised - for either an error correction or other retrospective application of GAAP. We will evaluate subsequent events through the date that the financial statements are issued. We have adopted this guidance in the second fiscal quarter of 2010, and this guidance did not have a material impact on our financial statements.

**Item 3. Quantitative and Qualitative Disclosure About Market Risk.**

Not applicable as a Smaller Reporting Company.

**Item 4T. Controls and Procedures.**

*Evaluation of Disclosure Controls and Procedures*

As of May 31, 2010, the end of the period covered by this periodic report, our management carried out an evaluation, with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures pursuant to Rule 13a-15(b) and 15d-15(b) under the Exchange Act.



Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms. In addition, disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that the information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to management, including our principal executive and principal financial officers or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosures. Management recognizes that a control system, no matter how well conceived and operated, can provide only reasonable assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues within the company have been detected. Therefore, assessing the costs and benefits of such controls and procedures necessarily involves the exercise of judgment by management. Our disclosure

Table of Contents

controls and procedures are designed to provide reasonable assurance of achieving their objectives.

As of the end of the period covered by this report, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective at the reasonable assurance level.

*Changes in Internal Control Over Financial Reporting*

We made no change in our internal control over financial reporting during the second quarter of the fiscal year covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings.**

We are a party to lawsuits and other contingencies in the ordinary course of our business. We do not believe that we are a party to any material pending legal proceedings or that it is probable that the outcome of any individual action would have an adverse effect in the aggregate on our financial condition. We do not believe that it is likely that an adverse outcome of individually insignificant actions in the aggregate would be sufficient enough, in number or in magnitude, to have a material adverse effect in the aggregate on our financial condition.

**Item 1A. Risk Factors.**

In addition to the other information set forth in this Quarterly Report, you should carefully consider the factors discussed under **Risk Factors** in our Annual Report on Form 10-K for the fiscal year ended November 30, 2009 as filed with the SEC. These risks could materially and adversely affect our business, financial condition and results of operations. The risks described in our Form 10-K are not the only risks we face. Our operations could also be affected by additional factors that are not presently known to us or by factors that we currently consider immaterial to our business.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

None.

**Item 3. Defaults upon Senior Securities.**

None.

**Item 4. Submission of Matters to a Vote of Security Holders.**

None.

**Item 5. Other Information.**

(a) None.

(b) There have been no material changes to the procedures by which security holders may recommend nominees to our board of directors, including adoption of procedures by which our stockholders may recommend nominees to the our board of directors.

**Item 6. Exhibits.**

Exhibits (listed according to the number assigned in the table in Item 601 of Regulation S-K):

Table of Contents

<b>Exhibit No.</b>	<b>Description</b>	<b>Document if Incorporated by Reference</b>
31.1	Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended	Filed herewith
31.2	Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended	Filed herewith
32	Certification of the Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Filed herewith

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**JOE S JEANS INC.**

July 15, 2010

/s/ Marc B. Crossman  
Marc B. Crossman  
Chief Executive Officer (Principal Executive Officer),  
President and Director

July 15, 2010

/s/ Hamish Sandhu  
Hamish Sandhu  
Chief Financial Officer (Principal Financial Officer and Principal  
Accounting Officer)

Table of Contents

**EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Description</b>	<b>Document if Incorporated by Reference</b>
31.1	Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended	Filed herewith
31.2	Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended	Filed herewith
32	Certification of the Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Filed herewith