

PERFORMANCE TECHNOLOGIES INC \DE\  
Form 10-Q  
November 05, 2002

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549  
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FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
For the Quarter Ended September 30, 2002

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from to

Commission File Number 0-27460

PERFORMANCE TECHNOLOGIES, INCORPORATED  
(Exact name of registrant as specified in its charter)

Delaware 16-1158413  
(State or other jurisdiction of (I.R.S. Employer Identification No.)  
incorporation of organization)

205 Indigo Creek Drive, Rochester, New York 14626  
(Address of principal executive offices) (Zip Code)

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Registrant's telephone number, including area code: (585) 256-0200  
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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No .

The number of shares outstanding of the registrant's common stock was 12,277,453 as of October 31, 2002.  
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PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES

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PART I. FINANCIAL INFORMATION

ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS

PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS

ASSETS

September 30, 2002	December 31, 2001
-----	-----
(unaudited)	

Current assets:

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Cash and cash equivalents	\$25,791,000	\$26,913,000
Marketable securities	2,011,000	
Accounts receivable, net	2,532,000	6,905,000
Inventories, net	3,892,000	3,756,000
Prepaid expenses and other	371,000	359,000
Deferred taxes	626,000	608,000
	-----	-----
Total current assets	35,223,000	38,541,000
Property, equipment and improvements, net	2,346,000	2,465,000
Software development costs, net	2,028,000	1,948,000
Note receivable from unconsolidated company	1,000,000	
Investment in unconsolidated company	1,488,000	
	-----	-----
Total assets	\$42,085,000	\$42,954,000
	=====	=====

LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:		
Accounts payable	\$ 557,000	\$ 417,000
Income taxes payable	108,000	350,000
Accrued expenses	2,406,000	3,046,000
	-----	-----
Total current liabilities	3,071,000	3,813,000
Deferred taxes	826,000	799,000
	-----	-----
Total liabilities	3,897,000	4,612,000
	-----	-----
Stockholders' equity:		
Preferred stock - \$.01 par value; 1,000,000 shares authorized; none issued		
Common stock - \$.01 par value; 50,000,000 shares authorized; 13,260,038 shares issued	133,000	133,000
Additional paid-in capital	10,934,000	11,305,000
Retained earnings	39,848,000	40,239,000
Treasury stock - at cost; 979,185 and 1,024,547 shares held at September 30, 2002 and December 31, 2001, respectively	(12,663,000)	(13,284,000)
Accumulated other comprehensive loss	(64,000)	(51,000)
	-----	-----
Total stockholders' equity	38,188,000	38,342,000
	-----	-----
Total liabilities and stockholders' equity	\$42,085,000	\$42,954,000
	=====	=====

The accompanying notes are an integral part of these consolidated financial statements.

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PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME  
(unaudited)

	Three Months Ended September 30,		Nine Sep
	2002	2001	2002
Sales	\$ 3,955,000	\$ 9,871,000	\$16,981,000
Cost of goods sold	2,216,000	3,378,000	7,544,000
Gross profit	1,739,000	6,493,000	9,437,000
Operating expenses:			
Selling and marketing	855,000	1,357,000	3,128,000
Research and development	1,576,000	1,897,000	4,757,000
General and administrative	558,000	783,000	1,717,000
Restructuring charges	410,000		573,000
Class action legal settlement	143,000		143,000
Total operating expenses	3,542,000	4,037,000	10,318,000
Income (loss) from operations	(1,803,000)	2,456,000	(881,000)
Other income, net	95,000	187,000	332,000
Income (loss) before income taxes and minority interest	(1,708,000)	2,643,000	(549,000)
Provision for income taxes	(529,000)	873,000	(170,000)
Income (loss) before minority interest	(1,179,000)	1,770,000	(379,000)
Minority interest	(12,000)		(12,000)
Net income (loss)	\$ (1,191,000)	\$ 1,770,000	\$ (391,000)
Basic earnings (loss) per share	\$ (.10)	\$ .14	\$ (.0)
Diluted earnings (loss) per share	\$ (.10)	\$ .14	\$ (.0)

Weighted average number of

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common shares used in basic earnings per share	12,280,853	12,225,890	12,259,83
Common equivalent shares		439,121	
	-----	-----	-----
Weighted average number of common shares used in diluted earnings per share	12,280,853	12,665,011	12,259,83
	=====	=====	=====

The accompanying notes are an integral part of these consolidated financial statements

PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(unaudited)

	Nine Months Ended September 30,	
	2002	2001
	-----	-----
Cash flows from operating activities:		
Net income (loss)	\$ (391,000)	\$ 4,181,000
Non-cash adjustments:		
Depreciation and amortization	1,592,000	1,187,000
Minority interest	12,000	
Other	250,000	417,000
Changes in operating assets and liabilities:		
Accounts receivable	4,185,000	(102,000)
Inventories	(136,000)	1,746,000
Prepaid expenses and other	(13,000)	315,000
Accounts payable and accrued expenses	(503,000)	(1,203,000)
Income taxes payable	(243,000)	(219,000)
	-----	-----
Net cash provided by operating activities	4,753,000	6,322,000
	-----	-----
Cash flows from investing activities:		
Purchases of property, equipment and improvements	(665,000)	(1,139,000)
Capitalized software development costs	(949,000)	(1,278,000)
Purchase of marketable securities	(2,011,000)	(5,000)
Maturities of marketable securities		10,000,000
Note receivable from unconsolidated company	(1,000,000)	
Investment in unconsolidated company	(1,500,000)	
	-----	-----
Net cash (used) provided by investing activities	(6,125,000)	7,578,000
	-----	-----
Cash flows from financing activities:		
Exercise of stock options and warrants	250,000	511,000
Purchase of treasury stock		(6,821,000)

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Net cash provided (used) by financing activities	250,000	(6,310,000)
Net (decrease) increase in cash and cash equivalents	(1,122,000)	7,590,000
Cash and cash equivalents at beginning of period	26,913,000	17,187,000
Cash and cash equivalents at end of period	\$25,791,000	\$24,777,000

The accompanying notes are an integral part of these consolidated financial statements

PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
 FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2002  
 (Unaudited)

Note - A The unaudited Consolidated Financial Statements of Performance Technologies, Incorporated and Subsidiaries (the "Company") have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission. Accordingly, the Consolidated Financial Statements do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. The results for the interim periods are not necessarily indicative of the results to be expected for the year. The accompanying Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements of the Company as of December 31, 2001, as reported in its Annual Report on Form 10-K filed with the Securities and Exchange Commission.

Note - B During the nine months ended September 30, 2002, 45,362 common shares were issued upon the exercise of stock options.

Note - C Inventories consisted of the following at September 30, 2002 and December 31, 2001:

	September 30, 2002	December 31, 2001
Purchased parts and components	\$1,494,000	\$1,329,000
Work in process	2,571,000	2,778,000
Finished goods	791,000	468,000
	4,856,000	4,575,000
Less: reserve for inventory obsolescence	(964,000)	(819,000)

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Net	\$3,892,000	\$3,756,000
	=====	=====

Note - D On September 19, 2002, the Company completed an agreement to invest \$1.5 million in Momentum Computer, Inc., a developer of specialized single board computer solutions for the data communications, telecom, military, and aerospace markets. Based on the terms of the agreement, the Company owns a minority interest in Momentum Computer, Inc. and loaned Momentum Computer, Inc. \$1.0 million to be used for working capital. The Company has the option to acquire the remaining ownership of Momentum Computer, Inc. during a future specified period.

Note - E In September 2002, the Company improved its cost structure primarily through reductions in the Company's staff and by consolidating the engineering operations from its Raleigh, North Carolina facility into its Ottawa, Canada Signaling Systems Group. This plan has been completed and resulted in a reduction in workforce of approximately 7%. During the third quarter of 2002, the Company recorded a restructuring charge amounting to \$410,000.

Note - F In September 2002, the Company signed a Memorandum of Understanding for settlement of the class action litigation filed against the Company and certain of its directors and officers in May 2000. During the third quarter of 2002, the Company recorded a charge amounting to \$143,000 for the class action settlement cost.

Note - G On October 2, 2002, subsequent to the end of the third quarter 2002, the Company acquired a portion of Intel Corporation's Embedded Communications Platform Division. The acquisition was completed pursuant to the Stock Purchase Agreement, dated September 12, 2002, between Intel Corporation and the Company to acquire all the issued and outstanding shares of Ziatech Corporation which is located in San Luis Obispo, California and which was a wholly owned subsidiary of Intel Corporation. The stock purchase was completed at a cash purchase price of \$2,967,000. In connection with the stock purchase agreement, the Company entered into certain arrangements respecting inventory and the cross licensing of intellectual property with Intel. Following the completion of the acquisition, Ziatech Corporation became a wholly owned subsidiary of Performance Technologies and changed its name to PTI California Corporation.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Matters discussed in Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in this Form 10-Q include forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Actual results of operations could differ materially from those discussed in the forward-looking statements.

Overview

Business Strategy: Performance Technologies, Incorporated (the "Company") is a global supplier of innovative communications, SS7 signaling and networking equipment. The Company's products fall into three distinct areas: network access, SS7 signaling, and IP Ethernet switches. The Company's development efforts are directed at future growth opportunities that utilize the evolving IP (Internet Protocol) standard. IP based communications and systems products are generally viewed in the industry as the foundation for data communications, next-generation telecommunications systems and services, as well as embedded

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systems for video and mass storage applications. Customer applications utilizing the Company's products and technologies include: embedded systems platforms for a broad range of industries, data communications and telecommunications. The Company's products are based on open architectures and are focused on reliability and high availability requirements.

Traditionally, the Company has focused on providing "Best-of-Breed" products that are integrated into embedded systems. The Company's development of the PICMG 2.16 embedded systems standard and the success of the Company's IPnexus™ switch product family over the past two years led management to seek expansion of its product lines to include more components typically found in embedded systems. During the quarter, the Company initiated a number of definitive actions toward building this expanded capability, as discussed below.

In early October 2002, the Company completed the purchase of a portion of Intel Corporation's Communications Platform Division (formerly Ziatech Corporation) located in San Luis Obispo, California for \$3.0 million in cash. The Ziatech line of single board computer processor modules and system platforms are expected to be important elements in enabling Performance Technologies to become a leading supplier of CompactPCI and PICMG 2.16 platforms. In addition, this acquisition is expected to provide synergistic opportunities for revenue growth for the Company's access, signaling and switching products.

In September 2002, the Company completed an investment in Momentum Computer, Inc., a developer of specialized single board computer solutions located in Carlsbad, California. Based on the terms of the agreement, Performance Technologies invested \$1.5 million for a minority interest in Momentum Computer and loaned an additional \$1 million to be used for working capital. In the near term, the relationship with Momentum is expected to provide additional opportunities for the Company's products. Within twenty-four months, the Company will have the option to acquire 100% ownership of Momentum Computer, based on a valuation tied to growth and profitability metrics.

Financial Information. Revenue in the third quarter 2002 was \$4.0 million, compared to \$9.9 million in the corresponding quarter a year earlier. Net loss for the third quarter 2002 amounted to \$1.2 million, or \$(.10) per share including expenses associated with restructuring and class action settlement costs. The continuing decline in capital spending in the Company's target markets resulted in lower than anticipated Company revenue and prompted management to take action in September 2002 to improve its cost structure by reducing staffing and consolidating the engineering and product support functions performed in the Raleigh, North Carolina office into the Ottawa, Canada Signaling Systems Group. During the third quarter, the Company also signed a Memorandum of Understanding for settlement of the class action litigation outstanding since May 2000. A restructuring charge amounting to \$.4 million (pre-tax), or \$.02 per share and the class action settlement cost amounting to \$.1 million (pre-tax), or \$.01 per share were recorded in the third quarter 2002. Excluding the restructuring and class action settlement charges, net loss for the third quarter 2002 was \$.8 million, or \$(.07) per share, based on 12.3 million shares outstanding. Net income amounted to \$1.8 million, or \$.14 per share for the third quarter 2001, based on 12.7 million shares outstanding.

Revenue for the nine months ended September 30, 2002 was \$17.0 million, compared to \$29.0 million in the corresponding period a year earlier. Net loss for the first nine months 2002 amounted to \$0.4 million, or \$(.03) per share including expenses associated with restructuring and class action settlement costs. For the first nine months 2002, restructuring charges amounting to \$.6 million (pre-tax), or \$.03 per share and the class action settlement cost amounting to \$.1 million (pre-tax), or \$.01 per share were recorded. Excluding the restructuring and class action settlement charges, net income for the first nine months 2002 amounted to \$0.1 million, or \$.01 per share on 12.4 million shares outstanding. Net income amounted to \$4.2 million, or \$.33 per share for the



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comparable period in 2001, based on 12.7 million shares outstanding.

Cash, cash equivalents and marketable securities amounted to \$27.8 million at September 30, 2002, compared to \$26.9 million at the end of 2001 and no long-term debt existed at either date. For the first nine months of 2002, the Company generated net cash from operating activities of \$4.8 million, compared to \$6.3 million for the same period in 2001.

The continuing decline in capital spending in the communications and telecommunications markets dramatically impacted access and signaling product revenue in the third quarter. Notwithstanding these spending reductions, the Company continued to experience follow-through of orders for its IPnexus switch products that address a broader range of markets. Management continues to believe the Company's products are well positioned when economic conditions improve.

FAS 144 - In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." SFAS No. 144 addresses financial accounting and reporting for the impairment or disposal of long-lived assets to be held and used, to be disposed of other than by sale, and to be disposed of by sale. On January 1, 2002, the Company adopted SFAS No. 144. Adoption of this statement did not have an impact on the results of operations or the financial position of the Company.

FAS 146 - In July 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." SFAS No. 146 requires that a liability for costs associated with an exit or disposal activity be recognized when it is incurred and measured initially at fair value. On July 1, 2002 the Company adopted SFAS No. 146. Adoption of this statement did not have a material impact on the results of operations or the financial position of the Company.

Forward Looking Guidance for the Fourth Quarter 2002 (published October 24, 2002):

The following includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 and are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

The Company's communications, signaling and networking products are integrated into current and next-generation embedded systems infrastructure. A "design win" is when a customer or prospective customer notifies the Company that its product has been selected to be integrated with their product. Traditionally, design wins have been an important metric for management to judge the Company's product acceptance in its marketplace and typically design wins reach production volumes at varying rates, generally beginning twelve-to-eighteen months after the design win occurs. A variety of risks such as schedule delays, cancellations, changes in customer markets and economic conditions can adversely affect a design win before production is reached or during deployment. While management still believes that design wins are an important metric in evaluating the market acceptance of the Company's products, unfortunately in the current economic climate, fewer customers are doing new design activity and a lesser number of these design wins are moving into production than in the past. In addition, during difficult economic periods, customer's visibility deteriorates causing delays in the placement of orders. These factors often result in a substantial portion of the Company's revenue being derived from orders placed within the quarter and shipped in the final weeks of the quarter.

The continuing decline in capital spending in the Company's target markets resulted in lower than anticipated Company revenue and prompted management to take action in September 2002 to improve its cost structure. Beginning in the fourth quarter, management expects the Company would be profitable with projected

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annual revenue of approximately \$24 million (excluding the acquisition of the Ziatech Corporation). Furthermore, new project deployments and design activity were sluggish during the third quarter. The Company realized six new design wins for its IPnexus products during the third quarter, following twelve new design wins for the first six months of 2002 and thirty-five new design wins during 2001.

In early October 2002, the Company completed the purchase of a portion of Intel Corporation's Communications Platform Division (formerly Ziatech Corporation). Management expects this new operation would be profitable for 2003 at \$20 million in revenue.

The Company's revenue during the fourth quarter will include its new Computing Products Group (formerly Ziatech Corporation). Based upon the current distribution of business, the current backlog and review of sales forecasts, management expects revenue during the fourth quarter, including the newly acquired operations, to be \$9.0 million to \$10.0 million. Gross margin is expected to be approximately 50% to 52% and diluted earnings per share for the fourth quarter is expected to be \$.00 to \$.04.

More in-depth discussions of the Company's strategy and financial performance can be found in the Company's recent Annual and Quarterly Reports, on Form 10-K and Form 10-Q, as filed with the Securities and Exchange Commission.

### Quarter and Nine Months Ended September 30, 2002, Compared with the Quarter and Nine Months Ended September 30, 2001

The following table presents the percentage of sales represented by each item in the Company's consolidated statements of income for the periods indicated:

	Three Months Ended September 30,		Nine Mo Septe
	2002	2001	2002
Sales	100.0%	100.0%	100.0%
Cost of goods sold	56.0	34.2	44.4
Gross profit	44.0	65.8	55.6
Operating expenses:			
Selling and marketing	21.6	13.8	18.5
Research and development	39.9	19.2	28.0
General and administrative	14.1	7.9	10.1
Restructuring charges	10.4		3.4
Class action legal settlement	3.6		.8
Total operating expenses	89.6	40.9	60.8
Income (loss) from operations	(45.6)	24.9	(5.2)
Other income, net	2.4	1.9	2.0
Income (loss) before income taxes and minority interest	(43.2)	26.8	(3.2)
Provision for income taxes	13.4	(8.9)	1.0

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Income (loss) before minority interest	(29.8)	17.9	(2.2)
Minority interest	(0.3)		(0.1)
Net income (loss)	(30.1)	17.9	(2.3)

Sales. Total revenue for the third quarter 2002 was \$4.0 million, compared to \$9.9 million for the same quarter in 2001. Revenue for the first nine months of 2002 was \$17.0 million, compared to \$29.0 million for the same period in 2001. For the periods indicated, the Company's products are grouped into three distinct categories in one market segment: Signaling and network access products, IP Switching products and Other products. Revenue from each product category is expressed as a percentage of sales for the three and nine months ending September 30, 2002 and 2001:

	Three Months Ended September 30,		Nine Se 2002
	2002	2001	
Signaling and network access products	80%	90%	86%
IP Switching products	17%	4%	11%
Other	3%	6%	3%
Total	100%	100%	100%

Signaling and Network Access Products: During the past twelve months, the decline in capital expenditure investments in the Company's target markets has significantly reduced signaling and network access product revenue.

IP Switching Products: The Company's IPnexus switch product family has been designed for the embedded systems market and is based on the PICMG 2.16 systems architecture, which was ratified in September 2001. While still a modest percentage of the Company's revenue, IP switch product revenue increased by 59% to \$.7 million in the third quarter 2002, compared to the respective quarter in 2001. During the third quarter, the Company realized its first design win for the CPC6400, a 24 port gigabit switch.

Other product revenue: This revenue is related to legacy products. Customer demand for these products has declined significantly over the past twelve months as customers move to newer technology. Many of these products are project oriented and shipments can fluctuate on a quarterly basis.

Gross profit. Gross profit consists of sales, less cost of goods sold including material costs, manufacturing expenses, amortization of software development costs, expenses associated with engineering contracts and technical support function expenses. Gross margin was 44.0% of sales for the third quarter 2002, compared to 65.8% in the third quarter of 2001. Fixed expenses such as certain manufacturing labor and overhead costs, technical support costs, and software amortization spread over lower sales volumes impacted gross margin as a percentage of sales during the third quarter 2002. The decrease in gross margin in the third quarter 2002 is also attributable to the write off of certain software capitalization projects of \$.3 million and an increase in the inventory

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obsolescence reserve of \$.1 million.

Selling and marketing expenses were \$.9 million and \$1.4 million for the third quarter 2002 and 2001, respectively. For the nine months, selling and marketing expenses were \$3.1 million and \$4.3 million in 2002 and 2001, respectively. The decrease in expense during 2002 is primarily the result of lower personnel and commission expenses, and reductions in advertising, travel and trade show participation. During the second quarter 2002, the Company increased its allowance for doubtful accounts by \$.1 million to reserve a specific customer receivable.

Research and development expenses were \$1.6 million and \$1.9 million for the third quarter 2002 and 2001, respectively. For the nine months, research and development expenses were \$4.8 million and \$6.2 million in 2002 and 2001, respectively. This decrease in expense is primarily attributable to lower engineering staff levels. Despite these reductions, management continues to commit significant resources to the development of new products. In addition the Company capitalizes certain software development costs, which reduce the amount of software development charged to operating expense. During the third quarter, amounts capitalized were \$.3 million and \$.4 million for 2002 and 2001, respectively. During the nine months, amounts capitalized were \$.9 million and \$1.3 million for 2002 and 2001, respectively.

General and administrative expenses were \$.6 million and \$.8 million for the third quarter 2002 and 2001, respectively. For the first nine months, general and administrative expenses were \$1.7 million and \$2.3 million in 2002 and 2001, respectively. This decrease in expense is the result of tightened control over general and administrative expenses and lower personnel related expenses.

Restructuring charges were \$.4 million and zero for the third quarter 2002 and 2001, respectively. For the first nine months, restructuring charges were \$.6 million and zero in 2002 and 2001, respectively. In September 2002, the Company reduced staffing levels by approximately 7% primarily in signaling engineering and marketing, and closed the Raleigh, North Carolina engineering facility. In January 2002, the Company reduced staffing levels by approximately 10% throughout the organization.

Class action legal settlement charges were \$.1 million for the third quarter 2002. In September 2002, the Company signed a Memorandum of Understanding for settlement of the class action litigation outstanding since May 2000.

Other income, net. Other income consists primarily of interest income from marketable securities and cash equivalents. The funds are primarily invested in high quality Municipal and U.S. Treasury securities with maturities of less than one year. Over the past twelve months, interest rates have declined and investment balances have increased.

Income taxes. The provision for income taxes for the third quarter and first nine months of 2002 is based on the combined federal, state and foreign effective tax rate of 31%, compared to 33% for the comparable periods in 2001. Canadian tax incentives contributed to a lower effective tax rate in 2002.

### LIQUIDITY AND CAPITAL RESOURCES

As of September 30, 2002, the Company's primary source of liquidity included cash and cash equivalents of \$25.8 million, marketable securities of \$2.0 million and available borrowings of \$5.0 million under a revolving credit facility with a bank. No amounts were outstanding under this credit facility as of September 30, 2002. The Company had working capital of \$32.2 million at September 30, 2002, compared to \$34.7 million at December 31, 2001.

Cash provided by operating activities for the first nine months of 2002 was \$4.8

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million, compared to \$6.3 million for the same period in 2001.

In September 2002, the Company completed an investment in Momentum Computer, Inc. The Company invested \$1.5 million for a minority interest in Momentum Computer, Inc. and loaned an additional \$1 million to be used for working capital.

Capital equipment purchases amounted to \$.7 million for the first nine months of 2002, compared to \$1.1 million for the same period in 2001. Capitalization of certain software development costs amounted to \$.9 million for the first nine months of 2002, compared to \$1.3 million for the same period in 2001.

In August 2002, the Board of Directors authorized a plan to repurchase up to 1 million shares of the Company's Common Stock. The Company did not repurchase any shares during the first nine months of 2002, compared to 541,000 shares repurchased at a total cost of \$6.8 million during the first nine months of 2001. In March 2001, the Board of Directors authorized a one-year plan to repurchase up to an additional 500,000 shares of the Company's Common Stock under which the Company repurchased 206,000 shares. In August 2000, the Board of Directors authorized the repurchase of up to 1 million shares of the Company's Common Stock and the Company completed this repurchase program in March 2001.

As a result of the net loss in the third quarter 2002 the Company was in violation of one of the covenants under the revolving credit facility. Subsequent to the end of the quarter the default on the covenant violation was waived and the Company's revolving credit facility with a bank was amended and extended through December 31, 2002.

Subsequent to the end of the third quarter 2002, the Company acquired a portion of Intel Corporation's Embedded Communications Platform Division. The acquisition was completed pursuant to the Stock Purchase Agreement, dated September 12, 2002, between Intel Corporation and the Company to acquire all the issued and outstanding shares of Ziatech Corporation. The stock purchase was completed at a cash purchase price of \$3.0 million. The Company expects to add working capital of \$3 to \$4 million to this business over the next twelve months, or so.

With the Ziatech acquisition and assuming there is no further significant change in the Company's business, management believes that its current cash, cash equivalents and marketable securities together with cash generated from operations and available borrowings under the Company's loan agreement will be sufficient to meet the Company's anticipated needs, including working capital and capital expenditure requirements, for at least the next twelve months. However, management is continuing its strategic acquisition program to further accelerate new product and market penetration efforts. This program could have an impact on the Company's working capital, liquidity or capital resources.

### FORWARD-LOOKING STATEMENTS AND RISK FACTORS

This Quarterly Report on Form 10-Q contains forward-looking statements, which reflect the Company's current views with respect to future events and financial performance, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 and are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

These forward-looking statements are subject to certain risks and uncertainties, including those identified below, which could cause actual results to differ materially from historical results or those anticipated. The words "believes," "anticipates," "plans," "may," "intend," "estimate," "will," "should," "could," "feels," "is optimistic," "expects," and other expressions which indicate future events and trends also identify forward-looking statements. However, the absence of such words does not mean that a statement is not forward-looking.

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The Company's future operating results are subject to various risks and uncertainties and could differ materially from those discussed in the forward-looking statements and may be affected by various trends and factors which are beyond the Company's control. These include, among other factors, general business and economic conditions, rapid or unexpected changes in technologies, cancellation or delay of customer orders including those relating to the "design wins" referenced above, unreliability of customer forecasts, changes in the product or customer mix of sales, delays in new product development, delays or lack of availability of electronic components, customer acceptance of new products, and customer delays in qualification of products and difficulties of integrating Ziatech's operations. Furthermore, if the Court does not accept and approve the settlement agreement in the outstanding class action litigation this could have a material adverse effect on the Company's working capital. This report on Form 10-Q should be read in conjunction with the Consolidated Financial Statements, the notes thereto, Management's Discussion and Analysis of Financial Condition and Results of Operations as of December 31, 2001 and "Risk Factors" as reported in the Company's Annual Report on Form 10-K, and other reports as filed with the Securities and Exchange Commission.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to various market risks in the normal course of business, primarily interest rate risk and changes in the market value of its investments and believes its exposure to such risk is minimal. The Company's investments are made in accordance with the Company's investment policy and primarily consist of U.S. Treasury securities, municipal securities and corporate obligations. The Company does not participate in the investment of derivative financial instruments.

### ITEM 4. CONTROLS AND PROCEDURES

Based on their most recent evaluation, which was completed within 90 days of this filing of this Form 10-Q, the Company's Chief Executive Officer and Chief Financial Officer believe the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) are effective. There were not any significant changes in internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

## PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

On September 25, 2002 the Company announced it had signed a Memorandum of Understanding for the settlement of the class action litigation filed against the Company and certain of its directors and officers in May 2000 in the United States District Court for the Western District of New York.

Following the Company's announcement on May 19, 2000 regarding its preliminary results of operations for the second quarter, several class action lawsuits were filed against the Company, as well as several of its officers and directors, alleging violations of federal securities laws.

The terms of the settlement outlined in the memorandum between the Company and the class action plaintiffs are being submitted to the Court in the form of a settlement agreement. This proposed settlement will be subject to Court

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acceptance and approval.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

A. Exhibits

- 10.1 Revolving Credit Agreement dated as of December 30, 1998 between the Registrant and The Chase Manhattan Bank, N.A. - as amended.
- 99.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 1906 of the Sarbanes-Oxley Act of 2002.
- 99.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 1906 of the Sarbanes-Oxley Act of 2002.

B. Reports on Form 8-K

The following reports were filed during the quarter for which this Quarterly Report on Form 10-Q is filed:

On September 20, 2002 the Company filed a Current Report on Form 8-K, Item 5 - Other; announcing an agreement with Intel Corporation to acquire a portion of its Embedded Communications Platform Division located in San Luis Obispo, California, in a sale-of-stock transaction. No financial statements were filed with the Form 8-K.

On September 25, 2002 the Company filed a Current Report on Form 8-K, Item 5 - Other; announcing the completion of an agreement to invest, as a minority interest, \$1.5 million in Momentum Computer, Inc. The Company also agreed to lend \$1.0 million to Momentum Computer, Inc. to be used for working capital. No financial statements were filed with the Form 8-K.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PERFORMANCE TECHNOLOGIES, INCORPORATED

November 4, 2002

By: /s/

Donald L. Turrell

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Donald L. Turrell  
President and  
Chief Executive Officer

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November 4, 2002

By: /s/

Dorrance W. Lamb

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Dorrance W. Lamb  
Chief Financial Officer and  
Vice President, Finance

CERTIFICATION OF CHIEF EXECUTIVE OFFICER

I, Donald L. Turrell, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Performance Technologies, Incorporated;

2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;

3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:

a) Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;

b) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and

c) Presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):

a) All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and



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6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

November 4, 2002

/s/ Donald L. Turrell

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Donald L. Turrell  
President and Chief Executive Officer

CERTIFICATION OF CHIEF FINANCIAL OFFICER

I, Dorrance W. Lamb, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Performance Technologies, Incorporated;

2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;

3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:

a) Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;

b) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and

c) Presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):

a) All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the

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registrant's auditors any material weaknesses in internal controls; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and

6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

November 4, 2002

/s/ Dorrance W. Lamb

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Dorrance W. Lamb  
Chief Financial Officer

EXHIBIT 10.1 - AS AMENDED

AMENDMENT TWO TO  
CREDIT AGREEMENT

dated as of October 30th, 2002

between

JPMORGAN CHASE BANK, formerly  
known as The Chase Manhattan Bank

and

PERFORMANCE TECHNOLOGIES, INCORPORATED

AMENDMENT NUMBER TWO TO CREDIT AGREEMENT

This Amendment is dated as of October 30, 2002, is made by and between PERFORMANCE TECHNOLOGIES, INCORPORATED, a Delaware corporation with its principal office located at 205 Indigo Creek Drive, Rochester, New York 14626 ("Borrower") and JPMORGAN CHASE BANK, formerly known as The Chase Manhattan Bank, with an office at One Chase Square, Rochester, New York 14643 ("Bank").

Statement of the Premises

Borrower and Bank have previously entered into, among other agreements, a Credit Agreement, dated as of December 30, 1998 which was amended by Amendment Number One, dated November 1, 2000 (the "Credit Agreement"). The Borrower and the Bank desire to amend the Credit Agreement as referenced herein.

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## Statement of Consideration

Accordingly, in consideration of the premises and under the authority of Section 5-1103 of the New York General Obligations Law, Borrower and Bank agree as follows:

### Agreement

1. Defined Terms. The terms "this Agreement," "hereunder" and similar references in the Credit Agreement shall be deemed to refer to the Credit Agreement as amended by this Amendment Number Two. Capitalized terms used and not otherwise defined herein shall have the meanings ascribed to such terms in the Credit Agreement.

2. Amendment. Effective upon the satisfaction of all conditions specified in Section 4 hereof, the Credit Agreement is hereby amended as follows:

A. The definition of "Revolving Credit Termination Date" is superseded and replaced in its entirety and amended to read:

"Revolving Credit Termination Date" means December 31, 2002; provided that if such date is not a Banking Day, the Revolving Credit Termination Date shall be the next succeeding Banking Day.

3. Waiver of Existing Covenant Violation. The Borrower has advised the Bank that it is not in compliance with its financial covenant obligations under the Credit Agreement, Section 10.03, as a result of negative Consolidated Income for the fiscal quarter ending September 30, 2002, (the "Existing Event of Default"). The Bank, hereby waives the Existing Event of Default, together with the right of the Bank as a consequence thereof to assert an Event of Default under Article 11 of the Credit Agreement. Nothing herein shall be construed as a waiver of any other condition, event or act which, with the giving of notice or the lapse of time or both, would constitute an Event of Default.

4. Representations. The Borrower hereby represents and warrants to the Bank that: (i) the covenants, representations and warranties set forth in the Credit Agreement are true and correct on and as of the date of execution hereof as if made on and as of said date and as if each reference therein to the Credit Agreement were a reference to the Credit Agreement as amended by this Amendment; (ii) no Event of Default specified in the Credit Agreement and no event, which, with the giving of notice or lapse of time or both, would become such an Event of Default has occurred and is continuing, except as has been disclosed to the Bank and is being waived pursuant to Section 3 hereinabove; (iii) since the date of the Credit Agreement, there has been no material adverse change in the financial condition or business operations of the Borrower which has not been disclosed to Bank; (iv) the making and performance by the Borrower of this Amendment have been duly authorized by all necessary corporate action; and (v) the security interest granted by the Borrower to the Bank pursuant to the Security Agreement constitutes a valid, binding and enforceable, first in priority lien on all Collateral subject to such Security Agreement.

5. Conditions of Effectiveness. This Amendment (including Section 4 hereof) shall become effective when and only when Bank shall have received counterparts of this Amendment executed by Borrower and Bank, and Bank shall have additionally received the following:

A. A secretarial certificate of the Borrower in a form reasonably acceptable to Bank, certifying that the December 30, 1998 secretary's certificate of Borrower is true and correct as of October 31, 2000 and as of the date of execution hereof, and the authorizing resolutions and the incumbency of

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officers of the Borrower remain in full force and effect.

B. Payment of all legal and audit expenses incurred by Borrower relating to the Agreement as amended hereby.

6. Reference to and Effect on Loan Documents.

A. Upon the effectiveness hereof, each reference in the Credit Agreement to "this Agreement," "hereunder," "hereof," "herein," or words of like import, and each reference in the other Loan Documents to the Credit Agreement shall mean and be a reference to the Credit Agreement as amended hereby.

B. Except as specifically amended above, the Credit Agreement, and all other Loan Documents shall remain in full force and effect and are hereby ratified and confirmed.

C. The execution, delivery and effectiveness of this Amendment shall not operate as a waiver of any right, power or remedy of Bank under any of the Loan Documents, nor constitute a waiver of any provision of any of the Loan Documents.

7. Costs and Expenses. Borrower agrees to pay on demand all costs and expenses of Bank in connection with the preparation, execution and delivery of this Amendment and the other documents related hereto, including the fees and out-of-pocket expenses of counsel for Bank.

8. Governing Law. This Amendment shall be governed and construed in accordance with the laws of the State of New York without regard to any conflicts-of-laws rules which would require the application of the laws of any other jurisdiction.

9. Headings. Section headings in this Amendment are included herein for convenience of reference only and shall not constitute a part of this Amendment for any other purpose.

10. Execution in Counterparts. This Amendment may be executed in any number of counterparts and by different parties hereto in separate counterparts, each of which when so executed and delivered shall be deemed to be an original and all or which taken together shall constitute but one and the same instrument.

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be executed by their respective representatives thereunto duly authorized as of the date first above written.

PERFORMANCE TECHNOLOGIES, INCORPORATED

By: /s/ Dorrance W. Lamb

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Dorrance W. Lamb

Its: Chief Financial Officer and  
Vice President of Finance

JPMORGAN CHASE BANK

By: /s/ Hollie Calderon

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Hollie Calderon

Its: Vice President

CERTIFICATE OF SECRETARY  
OF  
PERFORMANCE TECHNOLOGIES, INCORPORATED

I, Reginald T. Cable, Secretary of Performance Technologies, Incorporated, a Delaware corporation ("Company"), do CERTIFY in connection with the Amendment Number Two to the Credit Agreement ("Amendment") between the Company and JPMorgan Chase Bank, formerly known as The Chase Manhattan Bank, as follows:

1. The resolutions attached to the Secretary Certificate dated December 30, 1998 have not been rescinded or modified and remain in full force and effect. The Resolution authorize the Amendment and authorize the execution of the Amendment, the transactions contemplated therein, and the execution and delivery of all documents thereunder.

2. The officers identified in the Secretary's certificate dated December 30, 1998 remain duly and validly elected and qualified to the offices of the Corporation set forth in the certificate.

IN WITNESS WHEREOF, I have executed this Certificate this 30th day of October, 2002.

/s/Reginald T. Cable

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Reginald T. Cable  
Secretary

Exhibit 99.1

Certification Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to  
Section 906 of the Sarbanes-Oxley Act of 2002

I, Donald L. Turrell, the Chief Executive Officer of Performance Technologies, Incorporated, certify that (i) the Form 10-Q for the quarter ended September 2002 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Performance Technologies, Incorporated.

By:/s/ Donald L. Turrell  
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Donald L. Turrell  
Chief Executive Officer

November 4, 2002

Exhibit 99.2

Certification Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to  
Section 906 of the Sarbanes-Oxley Act of 2002

I, Dorrance W. Lamb, the Chief Financial Officer of Performance Technologies, Incorporated, certify that (i) the Form 10-Q for the quarter ended September 2002 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Performance Technologies, Incorporated.

By:/s/ Dorrance W. Lamb  
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Dorrance W. Lamb  
Chief Financial Officer

November 4, 2002